



City of Franklin, Tennessee

FY 2021 Operating Budget

Streets - Maintenance

Steve Grubb, Director

Budget Summary

| | 2018 Actual | 2019 Actual | 2020 | | 2021 Budget | 2020 v. 2021 | |
|-------------------|------------------|------------------|------------------|------------------|------------------|----------------|--------------|
| | | | Budget | EOY | | \$ | % |
| Personnel | 2,481,898 | 2,605,408 | 2,706,260 | 2,801,119 | 2,894,715 | 188,455 | 7.0% |
| Operations | 1,250,589 | 1,637,074 | 1,357,015 | 1,302,990 | 1,378,052 | 21,038 | 1.6% |
| Capital | 55,144 | 209,451 | 294,000 | 286,488 | 0 | -294,000 | -100.0% |
| Total | 3,787,631 | 4,451,933 | 4,357,275 | 4,390,597 | 4,272,767 | -84,507 | -1.9% |

Departmental Summary

The Street Department - Maintenance Division includes Street and Landscape Maintenance.

The Street Maintenance Division currently maintains 337 miles of roadway and a portion of designated medians including, Downtown Franklin, Streetscape, Public Works Facility and landscaping along the Mack Hatcher Pkwy right-of-way from Murfreesboro Road to Franklin Road. We currently have a team that performs repair and replacement activities on failing or unsafe sidewalks.

Compost

The Compost Facility defers yard waste and collected leaves from entering the Landfill. This valuable resource is processed and used to complete stormwater projects, backyard gardening, park projects, etc.. The City realizes a savings by diverting Landfill tipping fees.

Infrared Patch Truck

The Street Department began using infrared technology to perform routine patching practices in 2012. We utilize the truck to permanently repair potholes, utility cuts and longitudinal joints.

Road Salt and Salt Brine

We currently house 2,400 tons of road salt and 1,800 gallons of salt brine solution at two strategic locations.

Pre-event calculated costs for standard salt spreading method are approx. \$7.50 per lane mile.
Pre-event calculated costs for salt brine method are approx. \$1.70 per lane mile. Post-event calculations could double the amount for both methods.



City of Franklin, Tennessee

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Performance Measures

The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme:

All themes applicable; none specified.

Key:

Benchmarking Alliance of Tennessee



Franklin Citizens Survey



Workload (Output) Measures

| | 2017 | 2018 | 2019 | 2020* | 2021* |
|--|--------------|--------------|--------------|--------------|-----------|
| Paved lane miles for which the jurisdiction is responsible | 327 | 337 | 337 | 343 | 345 |
| Benchmarking Alliance of Tennessee Average | TBD | TBD | TBD | TBD | TBD |
| Total Miles of Sidewalks Maintained | 310 | 348 | 348 | 350 | 352 |
| Catch Basins/Storm Drains | N/A | 6,392 | 6,392 | 6,550 | 6,550 |
| Stormwater Channels Maintained (Linear ft.) | 183,091 | 183,091 | 183,091 | 183,091 | 183,091 |
| Gravity Mains Maintained | 12,384 | 12,384 | 12,384 | 12,384 | 12,384 |
| Crosswalks Painted | 1,158 | 3,450 | 5,390 | 4,000 | 4,000 |
| Centerlines Painted | 56,958 | 40,600 | 86,680 | 50,000 | 60,000 |
| Number of Streets Repaired | 40 | 38 | 67 | 70 | 75 |
| Number of Potholes Repaired | 435 | 364 | 138 | 250 | 250 |
| Number of Citizen Concerns Received | 929 | 983 | 1,142 | 950 | 950 |
| Major Weather Events | | | | | |
| Amount of Salt Used (ton) | 500 | 265 | 100 | 150 | 150 |
| Amount of Brine Used (gallon) | 16,000 | 18,000 | 6,000 | 10,000 | 10,000 |
| Service Costs for maintaining/paving roads | \$ 2,250,000 | \$ 2,663,695 | \$ 3,330,000 | \$ 3,500,000 | 3,500,000 |
| Benchmarking Alliance of Tennessee Average | TBD | TBD | TBD | TBD | TBD |
| Cost to repair sidewalks | \$ 512,440 | \$ 442,532 | \$ 470,000 | \$ 495,000 | 470,000 |
| Cost of Curb & Gutter | \$ 10,900 | \$ 13,988 | \$ 15,600 | \$ 15,600 | 16,000 |
| Leaf Vacuum Season (cubic yds) | 10,351 | 10,615 | 13,000 | 14,000 | 15,000 |

Efficiency Measures

| | 2017 | 2018 | 2019 | 2020* | 2021* |
|--|----------|----------|----------|----------|----------|
| Avg. Cost to Repair Streets (Sq. Yd.) | \$ 79.00 | \$ 87.00 | \$ 87.00 | \$ 87.00 | \$ 87.00 |
| Avg. Cost to Repair Sidewalks (Sq. Ft.) | \$ 8.50 | \$ 9.75 | \$ 9.75 | \$ 10.00 | \$ 10.00 |
| Avg. Cost to Repair Catch Basins/Gutters | N/A | \$ 45.00 | \$ 45.00 | \$ 45.00 | \$ 45.00 |



City of Franklin, Tennessee

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Performance Measures

Outcome (Effectiveness) Measures

| | 2017 | 2018 | 2019 | 2020* | 2021* |
|---|--------|-------|-------|-------|-------|
| Response Time | | | | | |
| - From Receipt to Investigation to Notification | 24 hrs | 48hrs | 48hrs | 48hrs | 48hrs |
| - From Notification to Resolution | 72 hrs | N/A | N/A | N/A | N/A |
| Number of Lane Miles rated 85 or better (HPMS) | TBD | TBD | TBD | TBD | TBD |
| Benchmarking Alliance of Tennessee Average | TBD | TBD | TBD | TBD | TBD |

*estimated

Franklin Citizens Survey

| | | 2016 Citizens Survey | | 2019 Citizens Survey | |
|-------------------------------------|--|----------------------|-----------|----------------------|-----------|
| | | Excellent/ Good | Fair/Poor | Excellent/ Good | Fair/Poor |
| <input checked="" type="checkbox"/> | % rating the quality of Street repair | 62% | 38% | 57% | 43% |
| <input checked="" type="checkbox"/> | % rating the quality of Street cleaning | 81% | 19% | 78% | 22% |
| <input checked="" type="checkbox"/> | % rating the quality of Street lighting | 74% | 26% | 75% | 25% |
| <input checked="" type="checkbox"/> | % rating the quality of Snow removal | 57% | 43% | 71% | 29% |
| <input checked="" type="checkbox"/> | % rating the quality of Sidewalk maintenance | 71% | 29% | 77% | 23% |



The organization chart below shows the entire Streets Department.



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2021 Operating Budget

Staffing by Position

| Position | Pay Grade | FY 2017 | | FY 2018 | | FY 2019 | | FY 2020 | | FY 2021 | |
|------------------------------|-----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T |
| Street Director | Grade K | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Assistant Director | Grade J | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Senior Road Inspector | Grade G | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Landscape Maint. Super. | Grade F | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Road Inspector | Grade F | 2 | 1 | 3 | 0 | 3 | 0 | 4 | 0 | 4 | 0 |
| Office Manager | Grade F | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Street Crew Supervisor | Grade F | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Compost Facility Manager | Grade E | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Technical Support Specialist | Grade E | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Crew Chief | Grade E | 2 | 0 | 2 | 0 | 2 | 0 | 5 | 0 | 5 | 0 |
| Infrared System Technician | Grade E | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Landscape Maint. Crew Chief | Grade E | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Administrative Assistant | Grade D | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Equipment Operator | Grade D | 6 | 0 | 7 | 0 | 7 | 0 | 7 | 0 | 7 | 0 |
| Landscape Maint. Worker Sr. | Grade D | 2 | 0 | 2 | 0 | 2 | 0 | 0 | 0 | 0 | 0 |
| Administrative Secretary | Grade B | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Maintenance Worker | Grade B | 9 | 5 | 10 | 0 | 10 | 0 | 14 | 0 | 14 | 0 |
| Crew Worker | Grade B | 3 | 0 | 3 | 0 | 3 | 0 | 0 | 0 | 0 | 0 |
| Totals | | 36 | 6 | 39 | 0 | 39 | 0 | 40 | 0 | 40 | 0 |



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

| | Actual 2018 | Actual 2019 | Budget 2020 | EOY 2020 | Budget 2021 | Difference | |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| | | | | | | \$ | % |
| Personnel | | | | | | | |
| Salaries & Wages | 1,652,112 | 1,780,667 | 1,826,379 | 1,949,313 | 1,930,998 | 104,618 | 5.7% |
| Employee Benefits | 829,786 | 824,741 | 879,881 | 851,806 | 963,717 | 83,836 | 9.5% |
| Total Personnel | 2,481,898 | 2,605,408 | 2,706,260 | 2,801,119 | 2,894,715 | 188,455 | 7.0% |
| Operations | | | | | | | |
| Transportation Services | 506 | 219 | 550 | 350 | 500 | (50) | -9.1% |
| Operating Services | 2,961 | 2,311 | 5,060 | 3,950 | 5,100 | 40 | 0.8% |
| Notices, Subscriptions, etc. | 1,770 | 3,122 | 5,110 | 4,509 | 4,940 | (170) | -3.3% |
| Utilities | 636,226 | 653,312 | 712,115 | 703,160 | 707,475 | (4,640) | -0.7% |
| Contractual Services | 4,598 | 12,149 | 5,540 | 5,909 | 7,900 | 2,360 | 42.6% |
| Repair & Maintenance Services | 66,298 | 432,467 | 107,085 | 162,529 | 110,910 | 3,825 | 3.6% |
| Employee programs | 9,908 | 12,269 | 10,650 | 12,250 | 17,645 | 6,995 | 65.7% |
| Professional Development/Travel | 7,815 | 6,524 | 10,810 | 10,411 | 10,850 | 40 | 0.4% |
| Office Supplies | 4,675 | 6,137 | 5,600 | 5,050 | 6,450 | 850 | 15.2% |
| Operating Supplies | 35,265 | 52,357 | 44,805 | 42,700 | 49,325 | 4,520 | 10.1% |
| Fuel & Mileage | 49,989 | 56,389 | 69,750 | 65,000 | 72,750 | 3,000 | 4.3% |
| Machinery & Equipment (<\$25,000) | 40,299 | 54,673 | 80,470 | 66,170 | 82,500 | 2,030 | 2.5% |
| Repair & Maintenance Supplies | 139,562 | 131,138 | 164,760 | 99,661 | 144,100 | (20,660) | -12.5% |
| Operational Units | - | - | - | 226 | - | - | 0.0% |
| Property & Liability Costs | 85,284 | 95,344 | 125,145 | 115,200 | 147,787 | 22,643 | 18.1% |
| Rentals | 5,289 | 2,066 | 5,815 | 5,815 | 6,070 | 255 | 4.4% |
| Permits | 3,500 | 71 | 3,750 | 100 | 3,750 | - | 0.0% |
| Other Business Expenses | 1 | 26 | - | - | - | - | 0.0% |
| Debt Service and Lease Payments | 156,643 | 116,500 | - | - | - | - | 0.0% |
| Total Operations | 1,250,589 | 1,637,074 | 1,357,015 | 1,302,990 | 1,378,052 | 21,038 | 1.6% |
| Capital | 55,144 | 209,451 | 294,000 | 286,488 | - | (286,488) | -100.0% |
| Total Streets - Maintenance | 3,787,631 | 4,451,933 | 4,357,275 | 4,390,597 | 4,272,767 | (84,508) | -1.9% |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|----|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | | Personnel | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| I= | 81110 | REGULAR PAY | 1,584,783 | 1,675,786 | 1,830,445 | 1,196,202 | 1,829,485 | 1,939,509 | 2,055,326 | 2,158,092 |
| | 81120 | OVERTIME PAY | 67,329 | 84,211 | 60,000 | 65,665 | 112,569 | 60,000 | 60,000 | 60,000 |
| | 81150 | TEMPORARY WORK BY NON-CITY EMPLOYEES | | 20,670 | | 7,259 | 7,259 | | | |
| | 81199 | VACANCY ADJUSTMENT | | | (64,066) | | | (68,511) | (71,936) | (75,533) |
| = | XWAGE | TOTAL WAGES | 1,652,112 | 1,780,667 | 1,826,379 | 1,269,126 | 1,949,313 | 1,930,998 | 2,043,390 | 2,142,559 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | 81410 | FICA (EMPLOYER'S SHARE) | 118,055 | 127,779 | 140,029 | 91,488 | 139,956 | 148,372 | 157,232 | 165,094 |
| = | 81420 | MEDICAL PREMIUMS | 539,320 | 475,217 | 494,109 | 279,520 | 479,177 | 569,925 | 635,837 | 699,421 |
| = | 81425 | VISION PREMIUMS | | 3,109 | 2,449 | 1,810 | 3,103 | 2,948 | 3,095 | 3,250 |
| = | 81430 | GROUP INSURANCE PREMIUMS | | 34,175 | 32,886 | 41,107 | 21,080 | 36,137 | 37,468 | 39,342 |
| = | 81440 | EMPLOYEE INSURANCE CONTRIBUTIONS | (110,852) | (94,965) | (106,601) | (60,523) | (103,754) | (119,717) | (134,223) | (147,645) |
| | 81441 | CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT | 3,600 | 9,600 | | 22,802 | 9,600 | 9,600 | 9,600 | 9,600 |
| ! | 81450 | RETIREMENT CONTRIBUTIONS | 209,621 | 220,820 | 254,245 | 175,128 | 219,457 | 241,403 | 265,543 | 292,097 |
| | 81455 | DEFERRED COMP MATCH | 13,597 | 23,394 | 23,531 | 1,208 | 3,445 | 3,790 | 4,168 | 4,585 |
| | 81456 | TCRS CONTRIBUTIONS (CITY) | | | | 18,153 | 36,887 | 40,576 | 44,633 | 49,097 |
| | 81460 | UNEMPLOYMENT CLAIMS | | 730 | 6,000 | 1,100 | 1,100 | 6,000 | 6,000 | 6,000 |
| | 81470 | WORKERS COMPENSATION PREMIUMS | 20,401 | 25,511 | 25,013 | 24,029 | 24,029 | 25,230 | 26,492 | 27,817 |
| | 81475 | WORKERS COMPENSATION CLAIMS | 1,869 | 660 | | 2,669 | 2,669 | | | |
| = | XBEN | TOTAL BENEFITS | 829,786 | 824,741 | 879,881 | 578,464 | 851,806 | 963,717 | 1,055,845 | 1,148,658 |
| | | | | | | | | | | |
| = | XPER | TOTAL PERSONNEL | 2,481,898 | 2,605,408 | 2,706,260 | 1,847,590 | 2,801,119 | 2,894,714 | 3,099,235 | 3,291,217 |
| | | | | | | | | | | |
| | | Operations | | | | | | | | |
| | | | | | | | | | | |
| | 82110 | MAILING & OUTBOUND SHIPPING SERVICES | 268 | 56 | 200 | | 150 | 200 | 200 | 200 |
| | 82120 | FREIGHT FOR INBOUND PURCHASED ITEMS | | | | | | | | |
| | 82130 | VEHICLE LICENSES & TITLES | 163 | 163 | 350 | | 200 | 300 | 300 | 300 |
| | 82140 | VEHICLE TOW-IN SERVICES | 75 | | | | | | | |
| = | XTRC | TOTAL TRANSPORTATION CHARGES | 506 | 219 | 550 | | 350 | 500 | 500 | 500 |
| | | | | | | | | | | |
| ! | 82210 | PRINTING & COPYING SERVICES, OUTSOURCED | 308 | | 350 | | 150 | 350 | 350 | 350 |
| | 82230 | ARCHIVING/RECORDS MANAGEMENT SERVICES | | | | | | | | |
| | 82240 | TRANSCRIPTION FEES | 135 | 63 | 250 | | | 250 | 250 | 250 |
| ! | 82250 | TESTING & PHYSICALS | 2,518 | 2,251 | 2,400 | 1,373 | 2,300 | 2,400 | 2,400 | 2,400 |
| | 82260 | UNIFORM RENTAL & SERVICES | | | | | | | | |
| | 82270 | LANDFILL & BIOSOLIDS MANAGEMENT SERVICES | | | | | | | | |
| | 82299 | OTHER OPERATING SERVICES | | (3) | 2,060 | | 1,500 | 2,100 | 2,140 | 2,140 |
| = | XOPSV | TOTAL OPERATING SERVICES | 2,961 | 2,311 | 5,060 | 1,373 | 3,950 | 5,100 | 5,140 | 5,140 |
| | | | | | | | | | | |
| | 82310 | LEGAL NOTICES | 202 | | 1,650 | 850 | 1,650 | 1,700 | 1,700 | 1,700 |
| | 82330 | CITIZENS ACADEMIES | | | | 44 | 44 | | | |
| ! | 82350 | DUES FOR MEMBERSHIPS | 741 | 1,326 | 1,250 | 526 | 1,600 | 2,000 | 2,040 | 2,080 |
| | 82355 | PROFESSIONAL STANDARDS / ACCREDITATION | 300 | 195 | 230 | | 230 | 240 | 250 | 250 |
| ! | 82360 | PUBLIC RELATIONS & EDUCATION (CITY SPONSORED) | 400 | | 1,000 | | 50 | | | |
| | 82370 | PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED) | 127 | 1,001 | 200 | 235 | 235 | 350 | 360 | 370 |
| | 82371 | EMERGENCY RELIEF | | | | | | | | |
| | 82372 | UNITED WAY CAMPAIGN | | 600 | 650 | 63 | 650 | 650 | 675 | 700 |
| | 82390 | PUBLICATIONS, NON-TRAINING | | | 130 | | 50 | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|----|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| = | XNSP | TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY | 1,770 | 3,122 | 5,110 | 1,718 | 4,509 | 4,940 | 5,025 | 5,100 |
| | | | | | | | | | | |
| ! | 82410 | ELECTRIC SERVICE | 579,321 | 601,132 | 650,000 | 302,138 | 650,000 | 650,000 | 650,000 | 670,000 |
| + | 82420 | WATER & SEWER SERVICE | 11,738 | 5,416 | 13,000 | 4,567 | 5,000 | 6,000 | 6,000 | 6,000 |
| | 1 | Columbia Ave, Five points, 5th Ave, Street Scape Irrigation | | | 3,500 | | 2,500 | 3,000 | 3,000 | 3,000 |
| | 2 | Irrigation Carothers Parkway, from Hwy 96 - Coolsprings | | | 3,500 | | | | | |
| | 3 | Streets Dept, Satelite Facility, Irrigation on Square | | | 3,500 | | 2,500 | 3,000 | 3,000 | 3,000 |
| | 4 | Various | 11,738 | 5,416 | | 4,567 | | | | |
| | 5 | Mack Hatcher Irrigation | | | 2,500 | | | | | |
| | 6 | Line Item 6 | | | | | | | | |
| | 7 | Line Item 7 | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 82430 | STORMWATER SERVICE | 255 | 255 | 265 | 85 | 260 | 275 | 285 | 295 |
| | 82435 | SOLID WASTE SERVICE | 32,798 | 32,769 | 34,000 | 15,127 | 34,000 | 35,000 | 36,000 | 37,000 |
| | 82440 | NATURAL GAS SERVICE | | | | | | | | |
| | 82450 | TELEPHONE SERVICE | 1,432 | 1,690 | 1,500 | 685 | 1,500 | 1,600 | 1,700 | 1,800 |
| | 82451 | 800 MHZ ACCESS LINE SERVICE | 2,798 | 2,612 | 2,900 | 28 | 2,900 | 3,000 | 3,000 | 3,000 |
| | 82455 | CELLULAR TELEPHONE SERVICE | 6,733 | 5,952 | 8,950 | 2,342 | 6,000 | 8,000 | 8,200 | 8,400 |
| ! | 82470 | INTERNET & RELATED SERVICES | 1,151 | 3,486 | 1,500 | 3,307 | 3,500 | 3,600 | 3,800 | 4,000 |
| = | XUTIL | TOTAL UTILITIES | 636,226 | 653,312 | 712,115 | 328,279 | 703,160 | 707,475 | 708,985 | 730,495 |
| | | | | | | | | | | |
| ! | 82510 | COMPUTER SERVICES | | 310 | | 505 | 1,500 | 3,100 | 3,200 | 3,300 |
| | 82520 | LEGAL SERVICES | 1,800 | | 750 | | 500 | 800 | 850 | 900 |
| ! | 82560 | CONSULTANT SERVICES | 1,000 | | 1,220 | | 1,500 | 1,500 | 1,500 | 1,500 |
| ! | 82599 | OTHER CONTRACTUAL SERVICES | 1,798 | 11,839 | 3,570 | 2,409 | 2,409 | 2,500 | 2,600 | 2,700 |
| = | XCTS | TOTAL CONTRACTUAL SERVICES | 4,598 | 12,149 | 5,540 | 2,914 | 5,909 | 7,900 | 8,150 | 8,400 |
| | | | | | | | | | | |
| | 82610 | VEHICLE REPAIR & MAINTENANCE SERVICES | 29,325 | 38,568 | 56,060 | 21,859 | 52,000 | 58,360 | 61,460 | 60,000 |
| | 82620 | EQUIPMENT REPAIR & MAINTENANCE SERVICES | 29,857 | 38,038 | 43,000 | 32,422 | 43,000 | 44,500 | 46,000 | 45,000 |
| | 82640 | PAVING & REPAIR SERVICES | 393 | 354,998 | 525 | | 100 | 550 | 575 | |
| | 82642 | STREETLIGHT REPAIR & MAINTENANCE SERVICES | | | | 12,506 | 12,506 | | | |
| + | 82647 | SIDEWALK REPAIR | | | | | | | | |
| | 1 | Handicap ramp repair prior to street resurfacing projects | | | | | | | | |
| | 2 | Sidewalk replacement throughout City | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| !+ | 82652 | LANDSCAPING SERVICES | | | 1,000 | 48,923 | 48,923 | 1,000 | 1,000 | 1,000 |
| | 1 | Spencer Creek Wall | | | | 48,923 | 48,923 | | | |
| | 2 | | | | | | | | | |
| | 3 | | | | | | | | | |
| | 4 | Graffiti Removal | | | 1,000 | | | 1,000 | 1,000 | 1,000 |
| | 5 | Various | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| ! | 82653 | IRRIGATION SERVICES | | | 1,000 | | 1,000 | 1,000 | 1,000 | 1,000 |
| ! | 82655 | TREE SERVICES | | | 3,000 | | 3,000 | 3,000 | 3,000 | 3,000 |
| | 82660 | BUILDING REPAIR & MAINTENANCE SERVICES | 66 | 826 | 2,500 | | 2,000 | 2,500 | 2,500 | 2,500 |
| | 82699 | OTHER REPAIR & MAINTENANCE SERVICES | 6,657 | 37 | | | | | | |
| = | XRMSV | TOTAL REPAIR & MAINTENANCE SERVICES | 66,298 | 432,467 | 107,085 | 115,710 | 162,529 | 110,910 | 115,535 | 112,500 |
| | | | | | | | | | | |
| | 82740 | EMPLOYEE WELLNESS PROGRAM | | | | | | | | |
| ! | 82750 | EMPLOYEE RECOGNITION/RECEPTIONS | 2,584 | 1,968 | 2,200 | 3,956 | 4,000 | 3,500 | 3,600 | 3,700 |
| | 82760 | SAFETY PROGRAMS | | | 2,200 | | 2,000 | 2,245 | 2,300 | 2,500 |
| !+ | 82780 | TRAINING, OUTSIDE | 5,113 | 5,806 | 4,400 | 3,230 | 4,400 | 9,400 | 7,800 | 7,800 |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 1 | Flagger Training | | | 2,000 | | 2,000 | 2,100 | 2,200 | 2,200 |
| | 2 | Hazardous Material Training | | | 1,400 | | 1,400 | 1,500 | 1,500 | 1,500 |
| | 3 | Administrative Staff Training (Skill Path) | | | 1,000 | | 1,000 | 2,100 | 2,100 | 2,100 |
| ! | 4 | Landscape Team Skill Path and Short Course | 5,113 | 5,806 | | 3,230 | | 3,700 | 2,000 | 2,000 |
| | * | Amount missing from detail | | | | | | | | |
| | 82790 | TRAINING, IN-HOUSE | 2,211 | 4,495 | 1,850 | | 1,850 | 2,500 | 2,500 | 2,500 |
| = | XEPG | TOTAL EMPLOYEE PROGRAMS | 9,908 | 12,269 | 10,650 | 7,186 | 12,250 | 17,645 | 16,200 | 16,500 |
| | | | | | | | | | | |
| + | 82810 | REGISTRATIONS | 1,340 | 1,025 | 2,700 | 3,435 | 3,435 | 4,000 | 4,000 | 6,000 |
| ! | 1 | S.W.A.N.A. | | | 1,400 | | | | | 2,000 |
| | 2 | World of Concrete | | | | 3,435 | 3,435 | | 2,000 | |
| ! | 3 | APC Conference | | | | | | 4,000 | | 4,000 |
| | 4 | A.P.W.A. | 1,340 | 1,025 | 1,300 | | | | 2,000 | |
| | 6 | Career Developement | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 82820 | GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY) | 263 | 206 | 810 | 292 | 750 | 850 | 350 | 900 |
| | 1 | S.W.A.N.A. | | | 410 | | | | | 500 |
| | 2 | World of Concrete | | | | 292 | 750 | | | |
| | 3 | APC Conference | | | | | | 350 | | 400 |
| | 4 | A.P.W.A. | 263 | 206 | 400 | | | | 350 | |
| | 5 | Sister City Bad Soden | | | | | | 500 | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 82830 | AIR TRAVEL | 1,340 | 2,080 | 2,000 | 660 | 2,000 | 2,000 | 1,000 | 3,200 |
| ! | 1 | S.W.A.N.A. | | | 1,000 | | | | | 1,500 |
| | 2 | World of Concrete | | | | 660 | 2,000 | | | |
| ! | 3 | APC Conference | | | | | | 1,500 | | 1,700 |
| | 4 | A.P.W.A. | | 2,080 | 1,000 | | | | 1,000 | |
| | 5 | City Sister Bad Soden | 1,340 | | | | | 500 | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 82840 | LODGING | 4,355 | 2,655 | 4,000 | 824 | 3,324 | 3,000 | 2,000 | 4,000 |
| | 1 | S.W.A.N.A. | | | 1,000 | | 824 | | | 2,000 |
| | 2 | World of Concrete | | | | 824 | | | | |
| ! | 3 | APC Conference | | | | | | 2,000 | | 2,000 |
| | 4 | A.P.W.A. | | 2,655 | 3,000 | | 2,500 | | 2,000 | |
| | 5 | Sister City Bad Soden | 4,355 | | | | | 1,000 | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 82850 | MEALS (OUTSIDE WILLIAMSON COUNTY) | 517 | 537 | 1,300 | 502 | 902 | 1,000 | 800 | 1,000 |
| | 1 | S.W.A.N.A. | | | 500 | | | | | |
| | 2 | World of Concrete | | | | 502 | 502 | | | |
| ! | 3 | APC Conference | | | | | | 1,000 | | 1,000 |
| | 4 | A.P.W.A. | | | 800 | | 400 | | 800 | |
| | 5 | Career Developement | 517 | 537 | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 82890 | OTHER TRAVEL EXPENSES | | 21 | | | | | | |
| = | XPDT | TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL | 7,815 | 6,524 | 10,810 | 5,713 | 10,411 | 10,850 | 8,150 | 15,100 |
| | | | | | | | | | | |
| | 83110 | OFFICE SUPPLIES | 1,399 | 1,466 | 1,600 | 1,205 | 1,800 | 2,000 | 2,100 | 2,200 |
| | 83120 | OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE) | 84 | | | | | 350 | | 350 |
| | 83130 | EMPLOYEE BENEVOLENCE ITEMS | 377 | 650 | 500 | 74 | 250 | 500 | 500 | 500 |
| | 83140 | MEALS & FOOD (INSIDE WILLIAMSON COUNTY) | 2,815 | 4,021 | 3,500 | 1,252 | 3,000 | 3,600 | 3,700 | 3,800 |
| = | XOFS | TOTAL OFFICE SUPPLIES | 4,675 | 6,137 | 5,600 | 2,531 | 5,050 | 6,450 | 6,300 | 6,850 |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| ! | 83210 | TRAINING SUPPLIES | | | 350 | 365 | 100 | 350 | 350 | 350 |
| ! | 83250 | SAFETY SUPPLIES | 19,004 | 19,969 | 18,000 | 8,750 | 18,000 | 23,000 | 20,000 | 20,000 |
| | 83260 | UNIFORMS PURCHASED | 10,532 | 19,307 | 20,175 | 8,244 | 18,000 | 20,575 | 21,175 | 23,000 |
| | 83265 | UNIFORMS, SPECIALIZED | | 50 | | | | | | |
| + | 83270 | CONSUMABLE TOOLS | 3,306 | 907 | 2,950 | | 2,600 | 2,000 | 2,500 | 2,000 |
| | 1 | Mechanics Tools | 606 | | | | | | | |
| ! | 2 | Hand tools | 1,200 | | 1,350 | | 600 | 1,000 | 1,500 | 1,000 |
| | 3 | Inspectors Tools | 1,500 | 907 | 1,600 | | 2,000 | 1,000 | 1,000 | 1,000 |
| | * | Amount missing from detail | | | | | | | | |
| | 83290 | SOLID WASTE CONTAINERS | | | | | | | | |
| | 83299 | OTHER OPERATING SUPPLIES | 2,423 | 12,124 | 3,330 | 4,138 | 4,000 | 3,400 | 3,470 | 3,530 |
| = | XOPS | TOTAL OPERATING SUPPLIES | 35,265 | 52,357 | 44,805 | 21,497 | 42,700 | 49,325 | 47,495 | 48,880 |
| | | | | | | | | | | |
| | 83310 | GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY) | 49,989 | 56,389 | 69,750 | 34,704 | 65,000 | 72,750 | 74,750 | 76,000 |
| = | XFUEL | TOTAL FUEL & MILEAGE | 49,989 | 56,389 | 69,750 | 34,704 | 65,000 | 72,750 | 74,750 | 76,000 |
| | | | | | | | | | | |
| ! | 83510 | FURNITURE, FIXTURES (<\$25,000) | 2,875 | 449 | 3,020 | | 3,020 | 3,500 | 3,120 | 2,500 |
| | 83520 | VEHICLES (<\$25,000) | | | | | | | | |
| + | 83530 | MACHINERY & EQUIPMENT (<\$25,000) | 20,715 | 46,338 | 58,500 | 10,944 | 51,050 | 57,700 | 67,700 | 50,050 |
| | 1 | Downtown & Streetscape (Hillsboro Rd) Equipment | | | 2,100 | | 2,100 | 2,150 | 2,200 | 2,300 |
| | 10 | Power Edger Landscape | | | | | | 7,000 | | |
| | 11 | R.O.W. Mowing Crews Small Equipment | | | 2,100 | | 2,100 | 2,000 | 2,000 | 2,000 |
| ! | 12 | Infrared Truck, Heater Elements, Regulators | | | 5,200 | | 6,000 | 5,300 | 5,400 | |
| | 13 | Compost Facility Tools / Incidentals | | | 1,000 | | 250 | | | |
| | 14 | Public Works Facility Fence | | | 15,000 | | 15,000 | | | |
| | 15 | Storage Building | | | | | | | | |
| | 16 | Copier | | | | | | | | |
| | 17 | Various | 20,715 | 46,338 | | 10,944 | | | | |
| ! | 2 | Computer Monitors | | | | | | 2,400 | | |
| | 3 | Rear Discharge Mower | | | 13,600 | | 11,500 | 13,850 | 14,000 | 14,250 |
| | 4 | V box spreader (replacement) | | | | | | | 19,000 | |
| | 5 | Heavy Duty Trailer | | | | | 6,500 | | | 11,000 |
| ! | 6 | Motorola XTS 1500 batteries | | | 5,100 | | 5,100 | 10,500 | 10,500 | 10,500 |
| | 7 | Rear Tine Tiller | | | | | | | | |
| | 8 | Mobile Radios Installed | | | 4,400 | | 2,500 | 4,500 | 4,600 | |
| | 9 | Covered Storage Bins | | | 10,000 | | | 10,000 | 10,000 | 10,000 |
| | * | Amount missing from detail | | | | | | | | |
| | 83540 | COMPUTER HARDWARE (<\$25,000) | 16,019 | 7,812 | 17,700 | 10,025 | 12,000 | 20,000 | 18,650 | |
| | 83550 | COMPUTER SOFTWARE (<\$25,000) | 690 | 74 | 1,250 | | 100 | 1,300 | 1,400 | 1,500 |
| = | XMEU | TOTAL MACHINERY & EQUIPMENT (<\$25,000) | 40,299 | 54,673 | 80,470 | 20,969 | 66,170 | 82,500 | 90,870 | 54,050 |
| | | | | | | | | | | |
| | 83610 | VEHICLE PARTS & SUPPLIES | 288 | 15 | 300 | 349 | 350 | | | |
| | 83620 | EQUIPMENT PARTS & SUPPLIES | 8,816 | 1,237 | 2,600 | 561 | 561 | 2,500 | 2,500 | 2,500 |
| + | 83640 | PAVING & REPAIR SUPPLIES | 54,137 | 41,496 | 78,000 | 32,112 | 32,000 | 80,000 | 82,300 | 80,650 |
| ! | 1 | Road Salt | | | 46,000 | | | 47,000 | 48,000 | 45,000 |
| | 2 | Asphalt for Pothole & Roadway Repair | | | 22,500 | | 22,500 | 23,000 | 24,000 | 25,000 |
| | 3 | Various | 54,137 | 41,496 | | 32,112 | | | | |
| | 4 | Propane for infra-red truck | | | 5,000 | | 5,000 | 5,250 | 5,500 | 5,750 |
| | 5 | Rejuvenator for asphalt infra-red | | | 4,500 | | 4,500 | 4,750 | 4,800 | 4,900 |
| | 6 | Line Item 6 | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 83642 | STREETLIGHT PARTS & SUPPLIES | | | | | | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 83643 | SIGN SUPPLIES | | | | | | | | |
| ! | 83647 | SIDEWALK REPAIR SUPPLIES | 17,962 | 12,732 | 26,000 | 4,363 | 16,000 | 18,000 | 19,000 | 20,000 |
| + | 83652 | LANDSCAPING SUPPLIES | 44,353 | 63,388 | 41,600 | 29,291 | 41,600 | 31,800 | 33,100 | 31,000 |
| ! | 1 | Mulch | | | 18,700 | | 18,700 | 12,000 | 13,000 | 14,000 |
| ! | 2 | New Sod | | | 3,200 | | 3,200 | | 3,200 | |
| ! | 3 | Tree & Shrub Replacement | | | 5,500 | | 5,500 | 5,500 | 2,500 | 2,500 |
| ! | 4 | New Planting Installation, Includes Hanging basket plantings | | | 3,200 | | 3,200 | 3,300 | 3,400 | 3,500 |
| ! | 5 | Weed eater cord, Christmas Decorations, Baskets, Trash recepticles, etc. | | | 11,000 | | 11,000 | 11,000 | 11,000 | 11,000 |
| | 6 | Various | 44,353 | 63,388 | | 29,291 | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 83653 | IRRIGATION SUPPLIES | 620 | 1,566 | 510 | 95 | 400 | 500 | 500 | 500 |
| | 83654 | GROUND MAINTENANCE SUPPLIES | | 238 | | | | | | |
| ! | 83660 | BUILDING MAINTENANCE SUPPLIES | 10,148 | 7,169 | 14,500 | 1,867 | 8,000 | 10,000 | 11,000 | 12,000 |
| ! | 83699 | OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES | 3,238 | 3,297 | 1,250 | 47 | 750 | 1,300 | 1,350 | 1,400 |
| = | XRMS | TOTAL REPAIR & MAINTENANCE SUPPLIES | 139,562 | 131,138 | 164,760 | 68,685 | 99,661 | 144,100 | 149,750 | 148,050 |
| | | | | | | | | | | |
| | 84620 | TREE BANK COSTS | | | | | | | | |
| | 84920 | 2ND AVE PARKING GARAGE OPERATIONS | | | | 226 | 226 | | | |
| | 84930 | 4TH AVE PARKING GARAGE OPERATIONS | | | | | | | | |
| = | XOPU | TOTAL OPERATIONAL UNITS | | | | 226 | 226 | | | |
| | | | | | | | | | | |
| | 85110 | PROPERTY INSURANCE | 2,534 | 2,195 | 2,305 | 2,763 | 2,763 | 2,901 | 3,046 | 3,199 |
| | 85111 | FRAUD INSURANCE | 877 | 3,177 | 3,336 | | | | | |
| | 85112 | INLAND MARINE INSURANCE | 5,436 | 6,246 | 6,558 | 5,531 | 5,531 | 5,808 | 6,098 | 6,403 |
| | 85113 | AUTO PHYSICAL DAMAGE | 2,589 | 2,237 | 2,349 | 2,135 | 2,135 | 2,242 | 2,354 | 2,472 |
| | 85115 | LIABILITY INSURANCE | 33,867 | 30,394 | 31,914 | 66,461 | 66,461 | 69,784 | 73,273 | 76,937 |
| | 85116 | E&O LIABILITY INSURANCE | 7,440 | 7,478 | 7,852 | 7,093 | 7,093 | 7,448 | 7,820 | 8,211 |
| | 85117 | VEHICLE LIABILITY INSURANCE | 29,950 | 38,242 | 40,704 | 27,173 | 27,173 | 42,712 | 44,820 | 44,821 |
| | 85118 | LAW ENFORCEMENT LIABILITY INSURANCE | | | | | | | | |
| | 85119 | UMBRELLA LIABILITY | 2,882 | 2,937 | 3,084 | 2,983 | 2,983 | 3,132 | 3,289 | 3,453 |
| ! | 85120 | PROPERTY DAMAGE COSTS | (1,514) | | 9,050 | | | 9,250 | 9,500 | 9,501 |
| | 85123 | PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES | 598 | (280) | 3,150 | | | 3,308 | 3,473 | 3,647 |
| | 85125 | LIABILITY CLAIMS/DEDUCTIBLES | 625 | 708 | 743 | 839 | 839 | 881 | 925 | 971 |
| | 85126 | PUBLIC LIABILITY CLAIMS/DEDUCTIBLES | | | | | | | | |
| | 85127 | VEHICLE LIABILITY CLAIMS/DEDUCTIBLES | | 1,960 | 14,000 | 222 | 222 | 222 | 222 | 222 |
| | 85140 | SURETY/NOTARY BONDS | | 50 | 100 | | | 100 | 100 | 100 |
| = | XPLC | TOTAL PROPERTY & LIABILITY COSTS | 85,284 | 95,344 | 125,145 | 115,200 | 115,200 | 147,788 | 154,920 | 159,937 |
| | | | | | | | | | | |
| + | 85240 | EQUIPMENT RENTAL & LEASES | 5,289 | 2,066 | 5,815 | | 5,815 | 6,070 | 6,330 | 841 |
| | 1 | Skid Steer Cold Planer | 5,289 | 2,066 | | | | | | |
| | 2 | Crack Fill Machine | | | 5,000 | | 5,000 | 5,250 | 5,500 | 1 |
| | 3 | Porta John compost facility | | | 815 | | 815 | 820 | 830 | 840 |
| | * | Amount missing from detail | | | | | | | | |
| = | XRENT | TOTAL RENTALS | 5,289 | 2,066 | 5,815 | | 5,815 | 6,070 | 6,330 | 841 |
| | | | | | | | | | | |
| ! | 85310 | PERMITS | 3,000 | | 3,500 | | 100 | 3,500 | 3,500 | 3,500 |
| ! | 85320 | STATE FEES | 500 | | 250 | | | 250 | 250 | 250 |
| | 85340 | RECORDING & FILING FEES | | 71 | | | | | | |
| = | XPERM | TOTAL PERMITS | 3,500 | 71 | 3,750 | | 100 | 3,750 | 3,750 | 3,750 |
| | | | | | | | | | | |
| | 85530 | E-COMMERCE FEES | 1 | 26 | | 7 | | | | |
| = | XFLF | TOTAL FINANCIAL FEES | 1 | 26 | | 7 | | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | | | | | | | | | | |
| | | | | | | | | | | |
| + | 86600 | LEASE/LOAN PRINCIPAL | 154,218 | 115,731 | | | | | | |
| | 01 | SunTrust - Compost Screener | | | | | | | | |
| | 02 | 2014 - Salt Brine Mixer | | | | | | | | |
| | 03 | 2014 - Streets Vehicle | | | | | | | | |
| ! | 04 | 2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000) | | | | | | | | |
| | 05 | 2015 - V Box Salt Spreader (Replacement) (\$16,000) | | | | | | | | |
| ! | 06 | 2015 - ATV (\$18,000) | | | | | | | | |
| | 07 | 2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (\$15,600) | | | | | | | | |
| | 08 | 2015 - Pick-up truck (\$34,000) | | | | | | | | |
| | 09 | 2015 - 3/4 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000) | | | | | | | | |
| | 10 | 2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000) | | | | | | | | |
| | 11 | 2015 - Pull Behind Leaf Vacuum (\$28,000) | | | | | | | | |
| | 12 | 2016 - Single Axle Dump Truck | | | | | | | | |
| | 13 | 2017 - Multi-Deck Unit | | | | | | | | |
| | 14 | 2017 - Single Axle Dump Truck | | | | | | | | |
| | 15 | 2017 - Pick-Up Truck | | | | | | | | |
| | 16 | 2017 - Utility Truck | | | | | | | | |
| | 17 | Various | 154,218 | 115,731 | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 86700 | LEASE/LOAN INTEREST | 2,425 | 769 | | | | | | |
| | 01 | SunTrust - Compost Screener | | | | | | | | |
| | 02 | 2014 - Salt Brine Mixer | | | | | | | | |
| | 03 | 2014 - Streets Vehicle | | | | | | | | |
| | 04 | 2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000) | | | | | | | | |
| | 05 | 2015 - V Box Salt Spreader (Replacement) (\$16,000) | | | | | | | | |
| | 06 | 2015 - ATV (\$18,000) | | | | | | | | |
| | 07 | 2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (15,600) | | | | | | | | |
| | 08 | 2015 - Pick-up truck (\$34,000) | | | | | | | | |
| | 09 | 2015 - 3/4 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000) | | | | | | | | |
| | 10 | 2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000) | | | | | | | | |
| | 11 | 2015 - Pull Behind Leaf Vacuum (\$28,000) | | | | | | | | |
| | 12 | 2016 - Single Axle Dump Truck | | | | | | | | |
| | 13 | 2017 - Multi-Deck Unit | | | | | | | | |
| | 14 | 2017 - Single Axle Dump Truck | | | | | | | | |
| | 15 | 2017 - Pick-up Truck | | | | | | | | |
| | 16 | 2017 - Utility Truck | | | | | | | | |
| | 17 | Various | 2,425 | 769 | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XDSV | TOTAL DEBT SERVICE | 156,643 | 116,500 | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | XOP | TOTAL OPERATIONS | 1,250,589 | 1,637,074 | 1,357,015 | 726,712 | 1,302,990 | 1,378,053 | 1,401,850 | 1,392,093 |
| | | | | | | | | | | |
| | | Capital | | | | | | | | |
| | | | | | | | | | | |
| + | 89220 | BUILDING DESIGN & CONSTRUCTION | 30,728 | 4,035 | 50,000 | | 50,000 | | | |
| ! | 1 | Public Works Facility Site Design & Grading | 30,728 | 4,035 | | | | | | |
| | 2 | FY 2020 PER - Site Development - Design - 124 Lumber Drive | | | 50,000 | | 50,000 | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|----|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | * | Amount missing from detail | | | | | | | | |
| + | 89230 | BUILDING IMPROVEMENTS | 24,416 | | | | | | | |
| | 1 | Liberty park Salt Storage Facility paving | | | | | | | | |
| | 2 | Salt Brine Tanks and Building | | | | | | | | |
| | 3 | Incinerator Road Open Storage Building | | | | | | | | |
| ! | 4 | Salt Storage Facility Construction | | | | | | | | |
| | 5 | Compost facility Leech Bed construction | | | | | | | | |
| | 6 | Liberty Park Satellite facility (Mulch Bin) | | | | | | | | |
| | 7 | FY 2018 PER - Compost Facility Clear Span Shelter | 24,416 | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XBLDG | TOTAL BUILDINGS | 55,144 | 4,035 | 50,000 | | 50,000 | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| += | 89520 | VEHICLES (>\$25,000) | | 176,139 | 172,000 | | 203,778 | | | |
| | 01 | Various | | 176,139 | | | | | | |
| ! | 02 | Replacement Single Axle Dump | | | | | | | | |
| | 03 | 2015 - Pick-up truck (move to lease) | | | | | | | | |
| | 04 | 2015 3/4 ton Pick-up Trucks (Mack Hatcher & Streetscape) (move to lease) | | | | | | | | |
| ! | 05 | 2015 2 Ton w/dump (Mack Hatcher) (move to lease) | | | | | | | | |
| | 06 | SUV Director | | | | | | | | |
| | 07 | Utility Truck Concrete | | | | | | | | |
| | 08 | Multi Deck Mower | | | | | | | | |
| | 09 | FY 2019 PER - One-Ton Pickup Truck | | | | | | | | |
| | 10 | FY 2019 PER - Single Axel Pickup Truck | | | | | | | | |
| ! | 11 | FY 2019 PER - Pick-Up Truck (for Street Inspector) | | | | | 33,903 | | | |
| | 12 | FY 2020 PER - Landscape Unit | | | 49,000 | | 55,000 | | | |
| | 13 | FY 2020 PER - Single Axle Dump Truck | | | 123,000 | | 114,875 | | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 89530 | MACHINERY & EQUIPMENT (>\$25,000) | | 29,277 | 72,000 | 32,711 | 32,710 | | | |
| | 1 | Various | | 29,277 | | 32,711 | | | | |
| | 2 | FY 2019 PER - Vibratory Roller | | | | | | | | |
| ! | 3 | FY 2020 PER - Asphalt Hot-Box | | | 32,000 | | 32,710 | | | |
| ! | 4 | FY 2020 PER - Windrow Turner | | | 40,000 | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XMEO | TOTAL MACHINERY & EQUIPMENT (>\$25,000) | | 205,416 | 244,000 | 32,711 | 236,488 | | | |
| | | | | | | | | | | |
| = | XCAP | TOTAL CAPITAL | 55,144 | 209,451 | 294,000 | 32,711 | 286,488 | | | |
| | | | | | | | | | | |
| = | XTOT | TOTAL EXPENDITURES | 3,787,631 | 4,451,933 | 4,357,275 | 2,607,013 | 4,390,597 | 4,272,767 | 4,501,085 | 4,683,310 |
| | | | | | | | | | | |



City of Franklin, Tennessee

FY 2021 Operating Budget

Streets - Traffic Division

Steve Grubb, Director

Budget Summary

| | 2018 Actual | 2019 Actual | 2020 | | 2021 Budget | 2020 v. 2021 | |
|-------------------|------------------|------------------|------------------|------------------|------------------|-----------------|--------------|
| | | | Budget | EOY | | \$ | % |
| Personnel | 810,363 | 893,335 | 901,218 | 951,864 | 935,146 | 33,928 | 3.8% |
| Operations | 410,388 | 559,096 | 647,047 | 618,988 | 652,384 | 5,337 | 0.8% |
| Capital | 0 | 110,000 | 212,000 | 212,411 | 0 | -212,000 | -100.0% |
| Total | 1,220,751 | 1,562,431 | 1,760,265 | 1,783,263 | 1,587,530 | -172,735 | -9.8% |

Department Summary

The Street Department - Traffic Division currently maintains 121 signalized intersections within the City of Franklin. All signal heads are equipped with LED lenses.

Traffic Division personnel are responsible for maintenance of all downtown decorative street lights, City school flashers, high mast interstate lighting located within the City limits along I-65, McEwen interchange, McEwen Drive from Carothers to Cool springs Blvd., Carothers Parkway walking trail, Boyd Mill Ave., Liberty Park, Carothers Parkway and electronic pedestrian crosswalks throughout the City.

The Traffic Division sign shop manufactures and installs a variety of signs in compliance with M.U.T.C.D. guidelines. The variety of signs produced include: street name signs, directional signs, regulatory signs, informational signs, speed limit and parking signs, etc. In-house sign manufacturing is a cost savings, as well as a time saver. Sign production is performed on an as needed basis, with no delivery time as a factor. No freight or shipping charges are incurred, as compared to purchase from an outside vendor.

With commercial grade printing capabilities, the sign design and production system has been utilized for the production of signs for the Parks, Solid Waste, Fire, and Police Department. Seasonal downtown decorative banners are produced bi-annually.

Department Outlook

We replaced all non-incandescent lighting within the downtown area to Light Emitting Diode. Currently, the Traffic Division has converted 100% of Downtown street lights to LED lighting. Since the High Mast Interstate lighting swap to LED was such a success we converted the remaining 44 Interstate lights along the median wall to LED.

Reflectivity activities continue to be performed on City wide signage, including street names, advanced warning, directional, stop, yield etc. For asset management purposes, all signal data is gathered and entered into the Hansen data base system. As a major resurfacing project takes place, the Traffic division will be upgrading all signage along the course as well as vehicle detection. The upgrade to Wavetronix vehicle detection will be a key process to a relief in maintenance cost and traffic flow interruptions.



City of Franklin, Tennessee

FY 2021 Operating Budget

Performance Measures

The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme:

All themes applicable; none specified.

Workload (Output) Measures

| | 2017 | 2018 | 2019 | 2020* | 2021* |
|-----------------------|-------|-------|-------|-------|-------|
| Street Signs Created | 1,162 | 1,467 | 1,400 | 1,400 | 1,400 |
| Street Signs Replaced | 1,162 | 1,467 | 1,400 | 1,400 | 1,400 |
| Type of Sign Created | | | | | |
| Stop Signs | 87 | 93 | 81 | 95 | 95 |
| Speed Limit Signs | 41 | 80 | 58 | 80 | 80 |
| Street Name Signs | 74 | 83 | 54 | 83 | 83 |
| Parking Signs | 51 | 112 | 145 | 100 | 100 |
| Yield Signs | 11 | 14 | 22 | 15 | 15 |
| Warning Signs | 142 | 119 | 112 | 125 | 125 |
| Road Construction | 17 | 36 | 14 | 40 | 40 |
| All Way Stop Placards | N/A | 26 | 25 | 25 | 25 |
| Signs for Other Depts | 524 | 616 | 784 | 600 | 600 |
| Downtown Banners | 215 | 139 | 139 | 150 | 150 |

Efficiency Measures

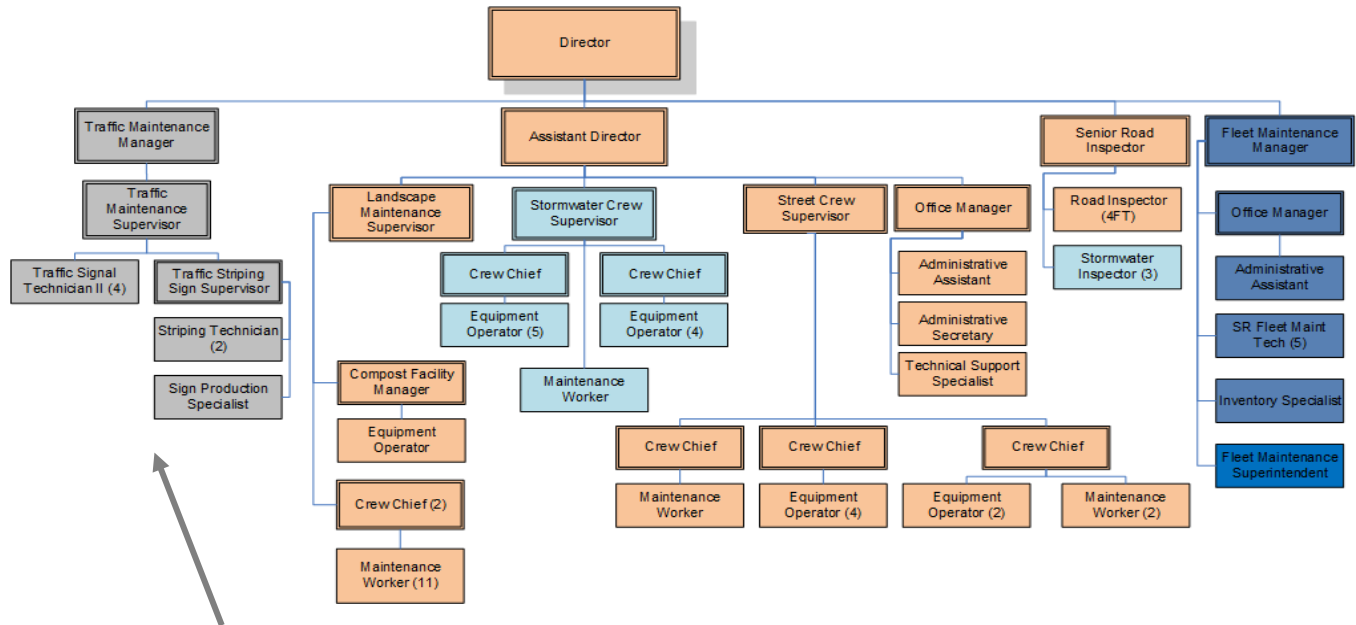
| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Cost/Sign Created | | | | | |
| Stop Signs | \$ 43 | \$ 43 | \$ 43 | \$ 43 | \$ 43 |
| Speed Limit Signs | \$ 27 | \$ 27 | \$ 27 | \$ 27 | \$ 27 |
| Street Name Signs | \$ 22 | \$ 22 | \$ 22 | \$ 22 | \$ 22 |
| Parking Signs | \$ 10 | \$ 10 | \$ 10 | \$ 10 | \$ 10 |
| Yield Signs | \$ 41 | \$ 41 | \$ 41 | \$ 41 | \$ 41 |
| Warning Signs | \$ 29 | \$ 29 | \$ 29 | \$ 29 | \$ 29 |
| Road Construction | \$ 35 | \$ 35 | \$ 35 | \$ 35 | \$ 35 |
| Signs for Other Depts | \$ 23 | \$ 23 | \$ 23 | \$ 23 | \$ 23 |
| Downtown Banners | \$ 18 | \$ 18 | \$ 18 | \$ 18 | \$ 18 |



City of Franklin, Tennessee

FY 2021 Operating Budget

Organizational Chart



Streets - Traffic Personnel are shaded in gray.

Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

| Position | Pay Grade | FY 2017 | | FY 2018 | | FY 2019 | | FY 2020 | | FY 2021 | |
|-----------------------------------|-----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T |
| Traffic Maint. Manager | Grade I | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Traffic Maint. Supervisor | Grade H | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Traffic Sign/Maint. Electrician | Grade F | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Traffic Strip./Sign. Prod. Super. | Grade F | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Traffic Signal Technician II | Grade F | 3 | 0 | 2 | 0 | 2 | 0 | 4 | 0 | 4 | 0 |
| Traffic Signal Technician I | Grade E | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Sign Production Specialist | Grade E | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Striping Technician | Grade D | 2 | 0 | 2 | 0 | 2 | 0 | 2 | 0 | 2 | 0 |
| Asst. Striping Technician | --- | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Totals | | 10 | 0 | 10 | 0 | 10 | 0 | 10 | 0 | 10 | 0 |



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

| | Actual 2018 | Actual 2019 | Budget 2020 | EOY 2020 | Budget 2021 | Difference | |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| | | | | | | \$ | % |
| Personnel | | | | | | | |
| Salaries & Wages | 538,280 | 590,592 | 590,218 | 633,200 | 603,299 | 13,081 | 2.2% |
| Employee Benefits | 272,083 | 302,743 | 311,000 | 318,665 | 331,847 | 20,847 | 6.7% |
| Total Personnel | 810,363 | 893,335 | 901,218 | 951,864 | 935,146 | 33,928 | 3.8% |
| Operations | | | | | | | |
| Transportation Services | 668 | 72 | 1,255 | 770 | 1,575 | 320 | 25.5% |
| Operating Services | 422 | 578 | 450 | 440 | 475 | 25 | 5.6% |
| Notices, Subscriptions, etc. | - | 1,070 | 1,650 | 1,150 | 1,650 | - | 0.0% |
| Utilities | 81,583 | 75,486 | 98,366 | 97,500 | 100,950 | 2,584 | 2.6% |
| Contractual Services | | 2,089 | | - | - | - | 0.0% |
| Repair & Maintenance Services | 57,465 | 46,024 | 61,090 | 54,110 | 60,150 | (940) | -1.5% |
| Employee programs | 640 | 372 | 5,150 | 3,700 | 5,200 | 50 | 1.0% |
| Professional Development/Travel | 6,167 | 1,160 | 15,000 | 12,900 | 18,200 | 3,200 | 21.3% |
| Office Supplies | 1,716 | 2,071 | 2,000 | 2,000 | 3,000 | 1,000 | 50.0% |
| Operating Supplies | 7,387 | 11,637 | 14,700 | 14,700 | 14,950 | 250 | 1.7% |
| Fuel & Mileage | 13,367 | 13,828 | 16,750 | 15,000 | 16,700 | (50) | -0.3% |
| Machinery & Equipment (<\$25,000) | 34,235 | 82,789 | 77,998 | 77,998 | 82,998 | 5,000 | 6.4% |
| Repair & Maintenance Supplies | 152,795 | 251,261 | 288,100 | 280,300 | 285,549 | (2,551) | -0.9% |
| Property & Liability Costs | 39,069 | 57,233 | 63,788 | 57,607 | 60,237 | (3,551) | -5.6% |
| Rentals | - | - | 600 | 663 | 600 | - | 0.0% |
| Permits | - | - | 150 | 150 | 150 | - | 0.0% |
| Debt Service and Lease Payments | 14,874 | 13,426 | - | - | - | - | 0.0% |
| Total Operations | 410,388 | 559,096 | 647,047 | 618,988 | 652,384 | 5,337 | 0.8% |
| Capital | - | 110,000 | 212,000 | 212,411 | - | (212,000) | -100.0% |
| Total Streets - Traffic | 1,220,751 | 1,562,431 | 1,760,265 | 1,783,263 | 1,587,530 | (172,735) | -9.8% |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | | Personnel | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | 81110 | REGULAR PAY | 507,883 | 555,072 | 579,638 | 384,971 | 593,315 | 594,065 | 622,980 | 654,129 |
| ! | 81120 | OVERTIME PAY | 30,397 | 35,520 | 30,000 | 23,266 | 39,885 | 30,000 | 30,000 | 30,000 |
| | 81199 | VACANCY ADJUSTMENT | | | (19,420) | | (20,766) | (21,804) | (22,895) | |
| = | XWAGE | TOTAL WAGES | 538,280 | 590,592 | 590,218 | 408,237 | 633,200 | 603,299 | 631,176 | 661,234 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | 81410 | FICA (EMPLOYER'S SHARE) | 38,514 | 42,095 | 42,446 | 29,274 | 45,389 | 45,446 | 47,658 | 50,041 |
| = | 81420 | MEDICAL PREMIUMS | 186,603 | 207,955 | 213,922 | 124,129 | 212,793 | 219,454 | 241,399 | 265,539 |
| = | 81425 | VISION PREMIUMS | | 1,390 | 1,082 | 789 | 1,353 | 1,145 | 1,260 | 1,385 |
| = | 81430 | GROUP INSURANCE PREMIUMS | 10,998 | 12,322 | 12,388 | 7,195 | 12,334 | 11,515 | 14,015 | 14,716 |
| = | 81440 | EMPLOYEE INSURANCE CONTRIBUTIONS | (38,006) | (43,159) | (46,928) | (27,267) | (46,743) | (47,771) | (52,548) | (57,803) |
| ! | 81450 | RETIREMENT CONTRIBUTIONS | 69,874 | 73,607 | 80,968 | 56,493 | 85,874 | 94,461 | 103,908 | 114,298 |
| | 81455 | DEFERRED COMP MATCH | 575 | 3,023 | 3,162 | | | | | |
| | 81456 | TCRS CONTRIBUTIONS (CITY) | | | | 2,117 | 3,128 | 3,441 | 3,785 | 4,163 |
| | 81460 | UNEMPLOYMENT CLAIMS | | 146 | | 550 | 550 | | | |
| | 81470 | WORKERS COMPENSATION PREMIUMS | 3,525 | 4,008 | 3,961 | 3,988 | 3,988 | 4,156 | 4,364 | 4,582 |
| | 81475 | WORKERS COMPENSATION CLAIMS | | 1,356 | | | | | | |
| = | XBEN | TOTAL BENEFITS | 272,083 | 302,743 | 311,000 | 197,268 | 318,666 | 331,847 | 363,841 | 396,921 |
| | | | | | | | | | | |
| = | XPER | TOTAL PERSONNEL | 810,363 | 893,335 | 901,218 | 605,505 | 951,866 | 935,146 | 995,017 | 1,058,155 |
| | | | | | | | | | | |
| | | Operations | | | | | | | | |
| | | | | | | | | | | |
| | 82110 | MAILING & OUTBOUND SHIPPING SERVICES | 614 | | 500 | 637 | 700 | 800 | 800 | 800 |
| | 82120 | FREIGHT FOR INBOUND PURCHASED ITEMS | | | 500 | | | 525 | 525 | |
| | 82130 | VEHICLE LICENSES & TITLES | 54 | 72 | 255 | 18 | 70 | 250 | 260 | 270 |
| = | XTRC | TOTAL TRANSPORTATION CHARGES | 668 | 72 | 1,255 | 655 | 770 | 1,575 | 1,585 | 1,070 |
| | | | | | | | | | | |
| | 82210 | PRINTING & COPYING SERVICES, OUTSOURCED | | | | | | | | |
| | 82250 | TESTING & PHYSICALS | 422 | 530 | 450 | 379 | 400 | 475 | 475 | 475 |
| + | 82260 | UNIFORM RENTAL & SERVICES | | 48 | | 40 | 40 | | | |
| | 1 | | | 48 | | 40 | 40 | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XOPSV | TOTAL OPERATING SERVICES | 422 | 578 | 450 | 419 | 440 | 475 | 475 | 475 |
| | | | | | | | | | | |
| | 82310 | LEGAL NOTICES | | | 150 | | 150 | 150 | 150 | 150 |
| | 82350 | DUES FOR MEMBERSHIPS | | 1,070 | 1,500 | 960 | 1,000 | 1,500 | 1,500 | 1,500 |
| | 82390 | PUBLICATIONS, NON-TRAINING | | | | | | | | |
| = | XNSP | TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY | | 1,070 | 1,650 | 960 | 1,150 | 1,650 | 1,650 | 1,650 |
| | | | | | | | | | | |
| + | 82410 | ELECTRIC SERVICE | 76,009 | 70,563 | 91,866 | 38,607 | 91,000 | 94,200 | 94,500 | 95,000 |
| | 1 | Electric Service for Traffic Signals | | | 82,866 | | 82,000 | 85,200 | 85,500 | 86,000 |
| | 2 | Pole Rental through MTEMC | | | 9,000 | | 9,000 | 9,000 | 9,000 | 9,000 |
| | 3 | Various | 76,009 | 70,563 | | 38,607 | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 82435 | SOLID WASTE SERVICE | 1,140 | 1,140 | 1,300 | 570 | 1,300 | 1,400 | 1,500 | 1,600 |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|----|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 82455 | CELLULAR TELEPHONE SERVICE | 4,434 | 3,783 | 5,200 | 1,439 | 5,200 | 5,350 | 6,000 | 6,000 |
| = | XUTIL | TOTAL UTILITIES | 81,583 | 75,486 | 98,366 | 40,616 | 97,500 | 100,950 | 102,000 | 102,600 |
| | | | | | | | | | | |
| | 82520 | LEGAL SERVICES | | | | 1,380 | | | | |
| | 82599 | OTHER CONTRACTUAL SERVICES | 2,267 | 2,089 | | 6,988 | | | | |
| = | XCTS | TOTAL CONTRACTUAL SERVICES | 2,267 | 2,089 | | 8,368 | | | | |
| | | | | | | | | | | |
| ! | 82610 | VEHICLE REPAIR & MAINTENANCE SERVICES | 13,722 | 9,511 | 7,510 | 69 | 7,510 | 8,000 | 8,150 | 8,300 |
| + | 82620 | EQUIPMENT REPAIR & MAINTENANCE SERVICES | 6,254 | 7,890 | 28,100 | 3,788 | 28,100 | 25,650 | 25,800 | 25,950 |
| | 1 | Various | 6,254 | 7,890 | 3,600 | 3,788 | 3,600 | 3,650 | 3,800 | 3,950 |
| | 2 | Roadway Striping Throughout | | | 24,500 | | 24,500 | 22,000 | 22,000 | 22,000 |
| | * | Amount missing from detail | | | | | | | | |
| ! | 82641 | TRAFFIC SIGNAL REPAIR & MAINTENANCE SERVICES | 14,993 | 26,846 | 16,480 | 8,825 | 15,000 | 17,000 | 17,500 | 18,000 |
| | 82642 | STREETLIGHT REPAIR & MAINTENANCE SERVICES | 19,438 | 1,777 | 7,000 | | 3,500 | 7,500 | 7,500 | 7,500 |
| | 82660 | BUILDING REPAIR & MAINTENANCE SERVICES | 791 | | 2,000 | | | 2,000 | 2,000 | 2,000 |
| = | XRMSV | TOTAL REPAIR & MAINTENANCE SERVICES | 55,198 | 46,024 | 61,090 | 12,682 | 54,110 | 60,150 | 60,950 | 61,750 |
| | | | | | | | | | | |
| | 82780 | TRAINING, OUTSIDE | 640 | | 2,500 | | 2,500 | 2,500 | 2,500 | 2,500 |
| !+ | 82790 | TRAINING, IN-HOUSE | | 372 | 2,650 | | 1,200 | 2,700 | 2,700 | 2,700 |
| | 1 | Training on signal controls in cabinets | | | 1,200 | | 1,200 | 1,250 | 1,250 | 1,250 |
| | 2 | Flagger/ Work Zone training | | | 1,450 | | | 1,450 | 1,450 | 1,450 |
| | 3 | Line Item 3 | | 372 | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XEPG | TOTAL EMPLOYEE PROGRAMS | 640 | 372 | 5,150 | | 3,700 | 5,200 | 5,200 | 5,200 |
| | | | | | | | | | | |
| !+ | 82810 | REGISTRATIONS | 4,150 | 1,160 | 7,000 | | 7,000 | 10,000 | 10,500 | 10,500 |
| | 1 | Striping Technicians IMSA Traffic / Striping certification | | | 2,000 | | 2,000 | 3,500 | 3,500 | 3,500 |
| | 2 | Signal Technicians IMSA Signal Certifications | | | 3,000 | | 1,000 | 3,500 | 3,500 | 3,500 |
| | 3 | Line Item 3 | 4,150 | 1,160 | 2,000 | | 4,000 | 3,000 | 3,500 | 3,500 |
| | * | Amount missing from detail | | | | | | | | |
| + | 82820 | GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY) | 239 | | 1,100 | | | 1,100 | 1,100 | 1,100 |
| | 1 | Striping IMSA | | | 550 | | | 550 | 550 | 550 |
| | 2 | Signal IMSA | 239 | | 550 | | | 550 | 550 | 550 |
| | * | Amount missing from detail | | | | | | | | |
| | 82830 | AIR TRAVEL | | | 2,500 | | 2,500 | 2,600 | 2,600 | 2,600 |
| | 82840 | LODGING | 1,264 | | 3,000 | | 2,000 | 3,100 | 3,250 | 3,250 |
| | 82850 | MEALS (OUTSIDE WILLIAMSON COUNTY) | 514 | | 1,400 | | 1,400 | 1,400 | 1,400 | 1,400 |
| | 82890 | OTHER TRAVEL EXPENSES | | | | | | | | |
| = | XPDT | TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL | 6,167 | 1,160 | 15,000 | | 12,900 | 18,200 | 18,850 | 18,850 |
| | | | | | | | | | | |
| ! | 83110 | OFFICE SUPPLIES | 1,451 | 1,636 | 1,500 | 664 | 1,500 | 2,500 | 2,500 | 2,500 |
| | 83140 | MEALS & FOOD (INSIDE WILLIAMSON COUNTY) | 265 | 435 | 500 | 168 | 500 | 500 | 500 | 500 |
| = | XOFS | TOTAL OFFICE SUPPLIES | 1,716 | 2,071 | 2,000 | 832 | 2,000 | 3,000 | 3,000 | 3,000 |
| | | | | | | | | | | |
| ! | 83250 | SAFETY SUPPLIES | 3,120 | 5,212 | 4,100 | 698 | 4,100 | 4,200 | 4,500 | 4,700 |
| + | 83260 | UNIFORMS PURCHASED | 2,015 | 1,510 | 5,300 | 1,817 | 5,300 | 5,300 | 5,500 | 5,500 |
| | 1 | Shirts, pants,sweatshirts,jacket, etc. | 2,015 | | 5,300 | | 5,300 | 5,300 | 5,500 | 5,500 |
| | 2 | | | 1,510 | | 1,817 | | | | |
| | * | Amount missing from detail | | | | | | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|----|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 83270 | CONSUMABLE TOOLS | 2,244 | 4,610 | 4,650 | 1,914 | 4,650 | 4,800 | 5,000 | 5,200 |
| | 83299 | OTHER OPERATING SUPPLIES | 8 | 305 | 650 | (192) | 650 | 650 | 650 | 650 |
| = | XOPS | TOTAL OPERATING SUPPLIES | 7,387 | 11,637 | 14,700 | 4,237 | 14,700 | 14,950 | 15,650 | 16,050 |
| | | | | | | | | | | |
| | 83310 | GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY) | 13,367 | 13,828 | 16,750 | 4,464 | 15,000 | 16,700 | 16,700 | 16,700 |
| = | XFUEL | TOTAL FUEL & MILEAGE | 13,367 | 13,828 | 16,750 | 4,464 | 15,000 | 16,700 | 16,700 | 16,700 |
| | | | | | | | | | | |
| | 83510 | FURNITURE, FIXTURES (<\$25,000) | 1,252 | | 3,000 | | 3,000 | 3,000 | 3,000 | 3,000 |
| + | 83530 | MACHINERY & EQUIPMENT (<\$25,000) | 32,917 | 80,341 | 71,998 | 11,169 | 71,998 | 76,998 | 76,998 | 56,998 |
| | 1 | A1-500-070 School Beacon | | | | | | | | |
| | 10 | LED replacement for Downtown | | | | | | 5,000 | 5,000 | 5,000 |
| | 11 | Various | 32,917 | 80,341 | | 11,169 | | | | |
| | 12 | Push Paint Machine | | | | | | | | |
| | 2 | Pole Trailer / 16' Trailer | | | | | | | | |
| | 3 | Chainsaw, Weedeater, Blower, Pole Saw | | | 2,000 | | 2,000 | 2,000 | 2,000 | 2,000 |
| | 4 | Banner Printing Machine | | | | | | | | |
| | 5 | Topper | | | | | | | | |
| | 6 | Variable Message Board | | | | | | 20,000 | | |
| ! | 7 | Sign/Banner Printer | | | 20,000 | | 20,000 | | 20,000 | |
| | 8 | 2011-Signal Cabinets | | | 24,999 | | 24,999 | 24,999 | 24,999 | 24,999 |
| | 9 | 2011-EDI Monitors & Controllers | | | 24,999 | | 24,999 | 24,999 | 24,999 | 24,999 |
| | * | Amount missing from detail | | | | | | | | |
| + | 83540 | COMPUTER HARDWARE (<\$25,000) | 66 | 2,305 | 3,000 | 720 | 3,000 | 3,000 | 3,000 | 3,000 |
| | 1 | Laptops | | | 3,000 | 720 | 3,000 | 3,000 | 3,000 | 3,000 |
| | 2 | PC Hard Drive | | | | | | | | |
| ! | 3 | Various | 66 | 2,305 | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 83550 | COMPUTER SOFTWARE (<\$25,000) | | 143 | | | | | | |
| = | XMEU | TOTAL MACHINERY & EQUIPMENT (<\$25,000) | 34,235 | 82,789 | 77,998 | 11,889 | 77,998 | 82,998 | 82,998 | 62,998 |
| | | | | | | | | | | |
| | 83610 | VEHICLE PARTS & SUPPLIES | | 288 | 250 | | 250 | 250 | 250 | 250 |
| ! | 83620 | EQUIPMENT PARTS & SUPPLIES | 35 | 1,451 | 6,800 | 2,946 | 6,500 | 6,800 | 6,800 | 6,800 |
| !+ | 83640 | PAVING & REPAIR SUPPLIES | 9,802 | 23,870 | 44,950 | 203 | 44,950 | 45,499 | 45,499 | 45,499 |
| | 1 | Thermoplastic Material & Glass Beads | | | 24,500 | | 24,500 | 24,999 | 24,999 | 24,999 |
| | 10 | Line Item 10 | 9,802 | 23,870 | | 203 | | | | |
| | 11 | Long Line Striping in Cool Springs Area | | | | | | | | |
| | 2 | Propane | | | 2,450 | | 2,450 | 2,500 | 2,500 | 2,500 |
| | 3 | Masking Tape, Paint, Paper, Scraper Etc. | | | 18,000 | | 18,000 | 18,000 | 18,000 | 18,000 |
| | 4 | Lynnwood Way | | | | | | | | |
| | 5 | Carothers Parkway Thermoplastic | | | | | | | | |
| | 6 | Galleria Blvd Thermoplastic | | | | | | | | |
| | 7 | Fieldstone Parkway Thermoplastic | | | | | | | | |
| | 8 | Forrest Crossing Blvd. Thermoplastic | | | | | | | | |
| | 9 | Natchez Street Thermoplastic | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 83641 | TRAFFIC SIGNAL PARTS & SUPPLIES | 94,481 | 144,616 | 125,000 | 67,075 | 117,500 | 118,850 | 118,850 | 118,850 |
| | 1 | Signal Heads | | | 18,750 | | 18,750 | 19,000 | 19,000 | 19,000 |
| | 2 | Signal Wire | | | 5,750 | | 5,750 | 5,850 | 5,850 | 5,850 |
| | 3 | Electrical Components inside Signal Cabinet | | | 31,000 | | 31,000 | 31,500 | 31,500 | 31,500 |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|----|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| ! | 4 | Loop Detection | | | 15,000 | | 7,500 | 7,500 | 7,500 | 7,500 |
| | 5 | Miscellaneous Supplies Bolts, Wires, Conduit, Pull Boxes Etc. | | | 9,500 | | 9,500 | 10,000 | 10,000 | 10,000 |
| | 6 | Various | 94,481 | 144,616 | | 67,075 | | | | |
| ! | 7 | Click 656 Wavetronix controller | | | 22,500 | | 22,500 | 22,500 | 22,500 | 22,500 |
| ! | 8 | Smart Sensor | | | 22,500 | | 22,500 | 22,500 | 22,500 | 22,500 |
| | * | Amount missing from detail | | | | | | | | |
| | 83642 | STREETLIGHT PARTS & SUPPLIES | 13,540 | 34,383 | 33,000 | 4,486 | 33,000 | 33,000 | 35,000 | 36,000 |
| !+ | 83643 | SIGN SUPPLIES | 33,493 | 33,189 | 46,200 | 3,204 | 46,200 | 49,200 | 51,000 | 53,250 |
| | 1 | Way - Finding Signs | | | | | | | | |
| | 2 | Banner & Covering Material | | | 15,000 | | 15,000 | 15,500 | 16,000 | 16,750 |
| ! | 3 | Sign Posts | | | 13,200 | | 13,200 | 14,200 | 14,500 | 15,000 |
| ! | 4 | Sign Blanks | | | 12,000 | | 12,000 | 13,000 | 13,500 | 14,000 |
| | 5 | Sign Brackets & Bolts | | | 6,000 | | 6,000 | 6,500 | 7,000 | 7,500 |
| | 6 | Various | 33,493 | 33,189 | | 3,204 | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 83644 | TRAFFIC CALMING SUPPLIES | | 12,000 | 30,000 | | 30,000 | 30,000 | 30,000 | 30,000 |
| | 83660 | BUILDING MAINTENANCE SUPPLIES | | | | 938 | | | | |
| | 83699 | OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES | 1,444 | 1,464 | 1,900 | 462 | 1,900 | 1,950 | 2,000 | 2,100 |
| = | XRMS | TOTAL REPAIR & MAINTENANCE SUPPLIES | 152,795 | 251,261 | 288,100 | 79,314 | 280,300 | 285,549 | 289,399 | 292,749 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | 85110 | PROPERTY INSURANCE | 1,866 | 1,660 | 1,743 | 1,802 | 1,802 | 1,830 | 1,922 | 2,015 |
| | 85111 | FRAUD INSURANCE | 324 | 1,033 | 1,085 | | | | | |
| | 85112 | INLAND MARINE INSURANCE | 31,864 | 37,781 | 39,670 | 37,676 | 37,676 | 39,560 | 41,538 | 43,615 |
| | 85113 | AUTO PHYSICAL DAMAGE | 147 | 392 | 412 | 366 | 366 | 384 | 404 | 424 |
| | 85115 | LIABILITY INSURANCE | 2,723 | 3,449 | 3,621 | 3,359 | 3,359 | 3,527 | 3,703 | 3,888 |
| | 85116 | E&O LIABILITY INSURANCE | 2,748 | 2,432 | 2,554 | 2,825 | 2,825 | 2,966 | 3,115 | 3,270 |
| | 85117 | VEHICLE LIABILITY INSURANCE | 2,660 | 3,263 | 3,700 | 10,033 | 10,033 | 10,535 | 11,061 | 11,614 |
| | 85118 | LAW ENFORCEMENT LIABILITY INSURANCE | | | | | | | | |
| | 85119 | UMBRELLA LIABILITY | 1,065 | 955 | 1,003 | 1,188 | 1,188 | 1,247 | 1,310 | 1,375 |
| | 85120 | PROPERTY DAMAGE COSTS | (3,691) | 3,150 | 10,000 | 179 | 179 | 188 | 197 | 207 |
| | 85123 | PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES | (2,116) | | | | | | | |
| | 85127 | VEHICLE LIABILITY CLAIMS/DEDUCTIBLES | 1,479 | 3,118 | | | | | | |
| | 85140 | SURETY/NOTARY BONDS | | | | 179 | 179 | | | |
| = | XPLC | TOTAL PROPERTY & LIABILITY COSTS | 39,069 | 57,233 | 63,788 | 57,607 | 57,607 | 60,237 | 63,250 | 66,408 |
| | | | | | | | | | | |
| | 85240 | EQUIPMENT RENTAL & LEASES | | | 600 | 663 | 663 | 600 | 600 | 600 |
| = | XRENT | TOTAL RENTALS | | | 600 | 663 | 663 | 600 | 600 | 600 |
| | | | | | | | | | | |
| | 85320 | STATE FEES | | | 150 | | 150 | 150 | 150 | 150 |
| | 85330 | UTILITY DISTRICT FEES | | | | | | | | |
| = | XPERM | TOTAL PERMITS | | | 150 | | 150 | 150 | 150 | 150 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| + | 86600 | LEASE/LOAN PRINCIPAL | 14,589 | 13,337 | | | | | | |
| | 1 | 2014 - Wave Tronics vehide detection(\$40,000) | | | | | | | | |
| | 2 | 2014 - Traffic Vehide (\$25,000) | | | | | | | | |
| | 3 | 2014 - Portable Message Boards (2) (\$38,000) | | | | | | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|----|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 4 | 2015 - 3/4 ton pick-up (\$30,000) | | | | | | | | |
| | 5 | 2016 - Banner Production Machine | | | | | | | | |
| | 6 | 2017 - Pick-Up Truck | 14,589 | 7,976 | | | | | | |
| | * | Amount missing from detail | | 5,361 | | | | | | |
| + | 86700 | LEASE/LOAN INTEREST | 285 | 89 | | | | | | |
| | 1 | 2014 - Wave Tronics vehide detection(\$40,000) | | | | | | | | |
| | 2 | 2014 - Traffic Vehicle(\$25,000) | | | | | | | | |
| | 3 | 2014 - Portable Message Boards (2) (\$38,000) | | | | | | | | |
| | 4 | 2015 - 3/4 ton pick-up (\$30,000) | | | | | | | | |
| | 5 | 2016 - Banner Production Machine | | | | | | | | |
| | 6 | 2017 - Pick-Up Truck | 285 | | | | | | | |
| | * | Amount missing from detail | | 89 | | | | | | |
| = | XDSV | TOTAL DEBT SERVICE | 14,874 | 13,426 | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | XOP | TOTAL OPERATIONS | 410,388 | 559,096 | 647,047 | 222,706 | 618,988 | 652,384 | 662,457 | 650,250 |
| | | | | | | | | | | |
| | | Capital | | | | | | | | |
| | | | | | | | | | | |
| | 89230 | BUILDING IMPROVEMENTS | | | | | | | | |
| = | XBLDG | TOTAL BUILDINGS | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| + | 89470 | TRAFFIC SIGNALS | | | | | | | | |
| | 1 | 2011 - Uninterruptable Power Supply | | | | | | | | |
| | 10 | Various | | | | | | | | |
| | 2 | 2011 - LED Lenses | | | | | | | | |
| | 3 | 2011 - Signal Cabinets | | | | | | | | |
| | 4 | 2011 - EDI Monitors & Controllers | | | | | | | | |
| | 5 | 2011 - Internally Illuminated Street Name Signs | | | | | | | | |
| | 6 | 2011 - Traffic Signal Pole Painting | | | | | | | | |
| ! | 7 | Wave Tronics (moved to lease) | | | | | | | | |
| | 9 | 2010 - Intersections 1-5 | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| + | 89480 | STREETLIGHTS | | | 72,000 | 71,025 | 71,025 | | | |
| ! | 1 | FY 2020 - Interstate Lighting | | | 72,000 | 71,025 | 71,025 | | | |
| | 2 | LED replacement for Downtown Street Lighting | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XINFR | TOTAL INFRASTRUCTURE | | | 72,000 | 71,025 | 71,025 | | | |
| | | | | | | | | | | |
| += | 89520 | VEHICLES (>\$25,000) | | 110,000 | 140,000 | | 141,386 | | | |
| | 1 | Bucket Truck (Small) | | | | | | | | |
| | 2 | 1/2 ton pick-up | | | | | | | | |
| ! | 3 | 3/4 ton pick-up (move to lease) | | | | | | | | |
| ! | 4 | Replacement Elevated Sign Truck | | 110,000 | | | | | | |
| | 5 | FY 2020 PER - Elevated Platform Truck | | | 140,000 | | 141,386 | | | |
| | * | Amount missing from detail | | | | | | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| + | 89530 | MACHINERY & EQUIPMENT (>\$25,000) | | | | | | | | |
| | 1 | Man Lift | | | | | | | | |
| | 2 | 2010 - Sign Equipment (from Inventory) | | | | | | | | |
| | 3 | Truck Mounted Paint Striping Machine | | | | | | | | |
| | 4 | Various | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XMEO | TOTAL MACHINERY & EQUIPMENT (>\$25,000) | | 110,000 | 140,000 | | 141,386 | | | |
| | | | | | | | | | | |
| = | XCAP | TOTAL CAPITAL | | 110,000 | 212,000 | 71,025 | 212,411 | | | |
| | | | | | | | | | | |
| = | XTOT | TOTAL EXPENDITURES | 1,220,751 | 1,562,431 | 1,760,265 | 899,236 | 1,783,265 | 1,587,530 | 1,657,474 | 1,708,405 |
| | | | | | | | | | | |



City of Franklin, Tennessee

FY 2021 Operating Budget

Streets - Fleet Maintenance

Steve Grubb, Director

Budget Summary

| | 2018 Actual | 2019 Actual | 2020 | | 2021 Budget | 2020 v. 2021 | |
|-------------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|
| | | | Budget | EOY | | \$ | % |
| Personnel | 739,679 | 803,201 | 826,499 | 857,696 | 834,790 | 8,290 | 1.0% |
| Operations | 97,183 | 4,971 | 79,581 | 59,817 | 80,562 | 981 | 1.2% |
| Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Total | 836,862 | 808,172 | 906,081 | 917,513 | 915,352 | 9,271 | 1.0% |

Departmental Summary

The Fleet Maintenance Division consists of ten full-time employees. This division provides mechanical services, and road service calls for the COF entire fleet of vehicles and equipment. The large variety of vehicles and equipment in the COF fleet include: police cars, passenger vehicles, pickup trucks, dump trucks, heavy equipment, fire apparatus, small engines, mowers, etc. Due to EPA regulations, engines are more complex requiring additional service at PM's. The continual stop and go, and little to no interstate driving provides more needed shop time and service. City vehicles have more than the normal wear and tear placed on normal driven vehicles. Mechanical services provided include: a preventive maintenance program, tire changes, replacement of defective/failed parts, engine diagnostic, and other miscellaneous services. The purchase of 45 new PD cars in 2019 budget year dramatically reduced PD's maintenance expense in FY2020.

Department Outlook

I respectfully request the addition of a new Fleet software program that will support both the customer and our data needs for Fleet and Staff. This will provide a better data source for informed decision making, for the right sizing, life-cycle, and future purchases for the COF.

Fleet must continue to life-cycle vehicles and equipment across all departments based on data and cost at the designated time. This will improve repair times and decrease costs.

Continual improvement of work flow and processes, providing excellent service for all City of Franklin vehicles and equipment.

To keep accurate history of expenditures for service and repairs of City of Franklin's fleet, life-cycle analysis, vehicle improvements, equipment turnover and residual value.



City of Franklin, Tennessee

FY 2021 Operating Budget

Performance Measures

The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme: A Safe Clean and Livable City

Franklin will be a model for environmental quality and a sustainable City.

Goal: To reduce the number of gallons of fossil fuel consumed by City vehicles by 10% by 2015.

Baseline: 5.60 gallons of fuel were consumed by City vehicles per Franklin residents (Based on fuel transactions at Tri-Star Energy/Pacific Pride locations. 370,236 gallons for 66,172 residents. Purchasing Department)

Key:

Benchmarking Alliance of Tennessee



Strategic Plan: FranklinForward



Workload (Output) Measures

| | 2017 | 2018 | 2019 | 2020* | 2021* |
|--|--------------|--------------|------------|------------|------------|
| Percent Outsourced | 12% | 13% | 6% | 10% | 10% |
| Percent of Service Calls | 6% | 9% | 9% | 9% | 9% |
| Total Number of Repairs | 2,620 | 2,710 | 3,196 | 3,200 | 3,200 |
| Fleet Size | | | | | |
| Cars/Passenger Vehicles/SUV's | 188 | 198 | 216 | 200 | 200 |
| Light Trucks | 152 | 162 | 147 | 150 | 150 |
| Heavy Trucks | 99 | 104 | 98 | 100 | 100 |
| Cost of Repairs Performed by Fleet Maintenance | | | | | |
| Administration | \$ 500 | \$ 600 | \$ 374 | \$ 500 | \$ 500 |
| City Hall Maintenance | \$ 600 | \$ 600 | \$ 653 | \$ 625 | \$ 625 |
| Building & Neighborhood Services | \$ 6,500 | \$ 6,500 | \$ 10,175 | \$ 10,000 | \$ 10,000 |
| Engineering | \$ 800 | \$ 800 | \$ 7,181 | \$ 5,000 | \$ 5,000 |
| Fire | \$ 349,665 | \$ 375,000 | \$ 187,445 | \$ 200,000 | \$ 200,000 |
| Human Resources | \$ 1,000 | \$ 1,000 | \$ 2,875 | \$ 1,500 | \$ 1,500 |
| IT | \$ 2,500 | \$ 9,000 | \$ 1,510 | \$ 2,500 | \$ 2,500 |
| Parks | \$ 23,232 | \$ 25,000 | \$ 16,877 | \$ 17,000 | \$ 17,000 |
| Planning | \$ 870 | \$ 870 | \$ 197 | \$ 200 | \$ 200 |
| Police | \$ 284,672 | \$ 245,000 | \$ 88,586 | \$ 90,000 | \$ 90,000 |
| Sanitation & Environmental Services | \$ 334,428 | \$ 355,000 | \$ 348,225 | \$ 350,000 | \$ 350,000 |
| Street Department | \$ 121,034 | \$ 125,000 | \$ 156,192 | \$ 160,000 | \$ 160,000 |
| Water | \$ 73,180 | \$ 71,500 | \$ 91,587 | \$ 90,000 | \$ 90,000 |
| Total | \$ 1,198,981 | \$ 1,215,870 | \$ 911,877 | \$ 927,325 | \$ 927,325 |
| Benchmarking Alliance of Tennessee Average | TBD | TBD | TBD | TBD | TBD |



City of Franklin, Tennessee

FY 2021 Operating Budget

Performance Measures

Efficiency Measures

| | 2017 | 2018 | 2019 | 2020* | 2021* |
|---|------------|------------|------------|------------|------------|
| Number of purchases through the piggyback bid system | TBD | TBD | TBD | TBD | TBD |
| Benchmarking Alliance of Tennessee Average | TBD | TBD | TBD | TBD | TBD |
| Number of purchases through cooperative purchasing arrangements | TBD | TBD | TBD | TBD | TBD |
| Benchmarking Alliance of Tennessee Average | TBD | TBD | TBD | TBD | TBD |

Outcome (Effectiveness) Measures

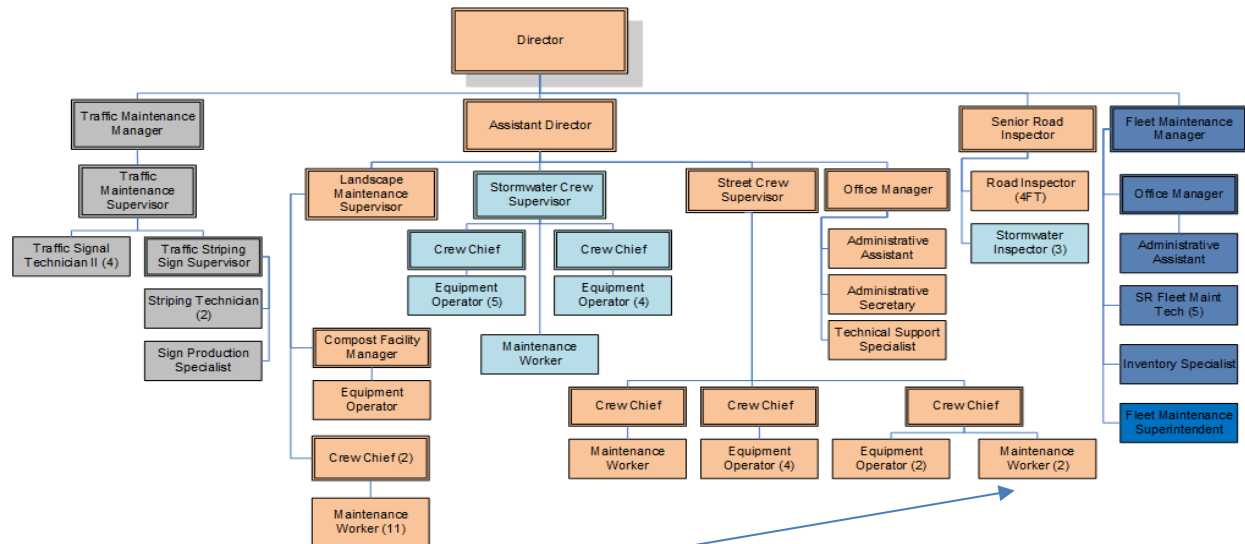
| | 2017 | 2018 | 2019 | 2020* | 2021* |
|---|-------|--------|--------|--------|-------|
| <p>Reduce the number of gallons of fossil fuel consumed by City vehicles by 10% by 2015.</p> <p>(Baseline: 5.60 gallons of fuel were consumed by city vehicles per Franklin residents (Based on fuel transactions at Tri-Star Energy/Pacific Pride locations. 385,589 gallons for 66,172 residents. Purchasing Department))</p> <p>Target (in gallons per vehicle / total pop.)</p> <p>Meets Target?</p> | TBD | TBD | TBD | TBD | TBD |
| | 4.536 | 4.3092 | 4.3092 | 4.0824 | TBD |
| | TBD | TBD | TBD | TBD | TBD |



City of Franklin, Tennessee

FY 2021 Operating Budget

Organizational Chart



Fleet Personnel are shaded in dark blue.

Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

| Position | Pay Grade | FY 2017 | | FY 2018 | | FY 2019 | | FY 2020 | | FY 2021 | |
|---------------------------|-----------|----------|----------|----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T |
| Fleet Maintenance Manager | Grade I | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Lead Sr. Maintenance Tech | Grade G | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Sr. Fleet Maint. Tech. | Grade F | 5 | 0 | 5 | 0 | 5 | 0 | 5 | 0 | 5 | 0 |
| Office Manager | Grade F | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Mechanic | Grade E | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative Assistant | Grade D | 0 | 1 | 0 | 1 | 1 | 0 | 1 | 0 | 1 | 0 |
| Inventory Specialist | Grade D | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Totals | | 9 | 1 | 9 | 1 | 10 | 0 | 10 | 0 | 10 | 0 |



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

| | Actual 2018 | Actual 2019 | Budget 2020 | EOY 2020 | Budget 2021 | Difference | |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|--------------|-------------|
| | | | | | | \$ | % |
| Personnel | | | | | | | |
| Salaries & Wages | 527,717 | 581,731 | 591,557 | 623,870 | 584,440 | (7,117) | -1.2% |
| Employee Benefits | 211,962 | 221,470 | 234,942 | 233,826 | 250,349 | 15,407 | 6.6% |
| Total Personnel | 739,679 | 803,201 | 826,499 | 857,696 | 834,790 | 8,290 | 1.0% |
| Operations | | | | | | | |
| Transportation Services | 7,811 | 7,108 | 6,025 | 6,000 | 8,025 | 2,000 | 33.2% |
| Operating Services | 4,213 | 6,348 | 4,865 | 4,865 | 6,700 | 1,835 | 37.7% |
| Notices, Subscriptions, etc. | 815 | 853 | 1,500 | 1,500 | 1,500 | - | 0.0% |
| Utilities | 12,987 | 11,661 | 16,075 | 11,425 | 15,850 | (225) | -1.4% |
| Contractual Services | 807 | - | 1,250 | 325 | 1,250 | - | 0.0% |
| Repair & Maintenance Services | 362,722 | 238,700 | 335,000 | 321,500 | 334,000 | (1,000) | -0.3% |
| Employee programs | 1,035 | 1,834 | 2,500 | 4,000 | 4,000 | 1,500 | 60.0% |
| Professional Development/Travel | 6,103 | 5,306 | 10,395 | 11,450 | 9,700 | (695) | -6.7% |
| Office Supplies | 4,105 | 4,001 | 4,950 | 4,950 | 5,200 | 250 | 5.1% |
| Operating Supplies | 15,904 | 15,674 | 16,350 | 18,350 | 18,450 | 2,100 | 12.8% |
| Fuel & Mileage | 4,558 | 5,620 | 6,000 | 6,000 | 8,000 | 2,000 | 33.3% |
| Machinery & Equipment (<\$25,000) | 42,119 | 21,763 | 18,500 | 18,500 | 25,650 | 7,150 | 38.6% |
| Repair & Maintenance Supplies | (380,131) | (321,794) | (357,500) | (357,500) | (367,375) | (9,875) | 2.8% |
| Property & Liability Costs | 6,891 | 6,793 | 12,472 | 7,252 | 7,612 | (4,860) | -39.0% |
| Rentals | 1,611 | 1,104 | 1,200 | 1,200 | 2,000 | 800 | 66.7% |
| Debt Service and Lease Payments | 5,632 | - | - | - | - | - | 0.0% |
| Total Operations | 97,183 | 4,971 | 79,581 | 59,817 | 80,562 | 981 | 1.2% |
| Capital | - | - | - | - | - | - | 0.0% |
| Total Streets - Maintenance | 836,862 | 808,172 | 906,081 | 917,513 | 915,352 | 9,271 | 1.0% |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | | Personnel | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | 81110 | REGULAR PAY | 500,700 | 547,422 | 586,162 | 409,242 | 579,731 | 579,731 | 608,718 | 639,153 |
| | 81120 | OVERTIME PAY | 27,017 | 34,309 | 25,000 | 25,748 | 44,139 | 25,000 | 25,000 | 25,000 |
| | 81199 | VACANCY ADJUSTMENT | | | (19,605) | | | (20,291) | (21,305) | (22,370) |
| = | XWAGE | TOTAL WAGES | 527,717 | 581,731 | 591,557 | 434,990 | 623,870 | 584,440 | 612,413 | 641,783 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | 81410 | FICA (EMPLOYER'S SHARE) | 38,552 | 42,715 | 42,850 | 32,149 | 44,349 | 44,349 | 46,567 | 48,895 |
| = | 81420 | MEDICAL PREMIUMS | 115,786 | 117,402 | 128,050 | 71,646 | 122,822 | 134,938 | 148,432 | 163,275 |
| = | 81425 | VISION PREMIUMS | | 767 | 591 | 448 | 768 | 697 | 732 | 768 |
| = | 81430 | GROUP INSURANCE PREMIUMS | 7,773 | 8,302 | 10,084 | 5,358 | 9,185 | 9,540 | 10,017 | 10,518 |
| = | 81440 | EMPLOYEE INSURANCE CONTRIBUTIONS | (24,955) | (25,236) | (27,393) | (15,807) | (27,098) | (29,241) | (32,165) | (35,382) |
| | 81441 | CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT | | 2,400 | 2,400 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| ! | 81450 | RETIREMENT CONTRIBUTIONS | 62,886 | 58,885 | 68,729 | 50,844 | 57,250 | 62,975 | 69,273 | 76,200 |
| | 81455 | DEFERRED COMP MATCH | 3,281 | 7,020 | | | | | | |
| | 81456 | TCRS CONTRIBUTIONS (CITY) | | | | 6,137 | 14,618 | 16,080 | 17,688 | 19,457 |
| | 81460 | UNEMPLOYMENT CLAIMS | | | | 1,100 | 1,100 | | | |
| | 81470 | WORKERS COMPENSATION PREMIUMS | 2,034 | 2,902 | 3,631 | 2,804 | 3,631 | 3,812 | 4,003 | 4,203 |
| | 81475 | WORKERS COMPENSATION CLAIMS | 614 | 346 | | | | | | |
| | 81480 | TOOL ALLOWANCE | 5,991 | 5,967 | 6,000 | 5,063 | 6,000 | 6,000 | 6,000 | 6,000 |
| = | XBEN | TOTAL BENEFITS | 211,962 | 221,470 | 234,942 | 160,942 | 233,825 | 250,350 | 271,747 | 295,134 |
| | | | | | | | | | | |
| = | XPER | TOTAL PERSONNEL | 739,679 | 803,201 | 826,499 | 595,932 | 857,695 | 834,790 | 884,160 | 936,917 |
| | | | | | | | | | | |
| | | Operations | | | | | | | | |
| | | | | | | | | | | |
| | 82110 | MAILING & OUTBOUND SHIPPING SERVICES | 650 | 654 | 500 | 47 | 500 | 500 | 500 | 600 |
| | 82120 | FREIGHT FOR INBOUND PURCHASED ITEMS | 14 | | | | | | | |
| | 82130 | VEHICLE LICENSES & TITLES | 141 | (53) | 25 | 25 | | 25 | 25 | 25 |
| | 82140 | VEHICLE TOW-IN SERVICES | 7,006 | 6,507 | 5,500 | 1,740 | 5,500 | 7,500 | 7,500 | 7,500 |
| = | XTRC | TOTAL TRANSPORTATION CHARGES | 7,811 | 7,108 | 6,025 | 1,812 | 6,000 | 8,025 | 8,025 | 8,125 |
| | | | | | | | | | | |
| | 82210 | PRINTING & COPYING SERVICES, OUTSOURCED | | | 115 | | 115 | 200 | 225 | 225 |
| | 82250 | TESTING & PHYSICALS | 367 | 984 | 500 | | 500 | 500 | 500 | 500 |
| | 82260 | UNIFORM RENTAL & SERVICES | 3,846 | 5,364 | 4,250 | 2,376 | 4,250 | 6,000 | 6,000 | 6,000 |
| = | XOPSV | TOTAL OPERATING SERVICES | 4,213 | 6,348 | 4,865 | 2,376 | 4,865 | 6,700 | 6,725 | 6,725 |
| | | | | | | | | | | |
| | 82350 | DUES FOR MEMBERSHIPS | 815 | 853 | 1,500 | 331 | 1,500 | 1,500 | 2,500 | 2,500 |
| | 82390 | PUBLICATIONS, NON-TRAINING | | | | | | | | |
| = | XNSP | TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY | 815 | 853 | 1,500 | 331 | 1,500 | 1,500 | 2,500 | 2,500 |
| | | | | | | | | | | |
| | 82410 | ELECTRIC SERVICE | 1,324 | | 3,750 | | | 3,750 | 3,750 | 4,000 |
| | 82420 | WATER & SEWER SERVICE | 1,782 | 1,890 | 1,375 | 878 | 1,375 | 1,650 | 1,650 | 1,700 |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 82430 | STORMWATER SERVICE | 560 | 560 | 575 | 187 | 350 | 400 | 400 | 425 |
| | 82435 | SOLID WASTE SERVICE | | | | | | | | |
| | 82440 | NATURAL GAS SERVICE | | | | | | | | |
| | 82450 | TELEPHONE SERVICE | 335 | 382 | 375 | 139 | 375 | 400 | 400 | 425 |
| | 82451 | 800 MHZ ACCESS LINE SERVICE | 2,029 | 1,892 | 2,650 | 18 | 2,000 | 2,100 | 2,150 | 2,200 |
| | 82455 | CELLULAR TELEPHONE SERVICE | 4,684 | 4,636 | 4,750 | 1,497 | 4,750 | 4,950 | 5,050 | 5,200 |
| | 82470 | INTERNET & RELATED SERVICES | 360 | 492 | 600 | 264 | 575 | 600 | 600 | 650 |
| | 82483 | CONNECTION CHARGES | 1,913 | 1,809 | 2,000 | 474 | 2,000 | 2,000 | 2,000 | 2,100 |
| = | XUTIL | TOTAL UTILITIES | 12,987 | 11,661 | 16,075 | 3,457 | 11,425 | 15,850 | 16,000 | 16,700 |
| | | | | | | | | | | |
| ! | 82510 | COMPUTER SERVICES | 807 | | 1,250 | 325 | 325 | 1,250 | 1,250 | 1,250 |
| = | XCTS | TOTAL CONTRACTUAL SERVICES | 807 | | 1,250 | 325 | 325 | 1,250 | 1,250 | 1,250 |
| | | | | | | | | | | |
| | 82610 | VEHICLE REPAIR & MAINTENANCE SERVICES | 174,316 | 135,570 | 160,000 | 44,523 | 160,000 | 160,000 | 145,000 | 140,000 |
| | 82620 | EQUIPMENT REPAIR & MAINTENANCE SERVICES | 176,473 | 93,108 | 160,000 | 41,225 | 149,000 | 149,000 | 145,000 | 140,000 |
| | 82660 | BUILDING REPAIR & MAINTENANCE SERVICES | 11,933 | 10,022 | 15,000 | 717 | 12,500 | 25,000 | 15,000 | 15,000 |
| = | XRMSV | TOTAL REPAIR & MAINTENANCE SERVICES | 362,722 | 238,700 | 335,000 | 86,465 | 321,500 | 334,000 | 305,000 | 295,000 |
| | | | | | | | | | | |
| ! | 82780 | TRAINING, OUTSIDE | 1,035 | 1,834 | 2,500 | 2,445 | 2,500 | 2,500 | 4,500 | 4,500 |
| | 82790 | TRAINING, IN-HOUSE | | | | 1,257 | 1,500 | 1,500 | 1,500 | 1,500 |
| = | XEPG | TOTAL EMPLOYEE PROGRAMS | 1,035 | 1,834 | 2,500 | 3,702 | 4,000 | 4,000 | 6,000 | 6,000 |
| | | | | | | | | | | |
| ! | 82810 | REGISTRATIONS | 349 | 794 | 1,250 | 650 | 2,000 | 1,800 | 2,000 | 2,000 |
| ! | 82820 | GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY) | 590 | 1,027 | 895 | 236 | 1,200 | 1,200 | 1,500 | 1,500 |
| ! | 82830 | AIR TRAVEL | 2,371 | 863 | 2,500 | 919 | 2,500 | 2,000 | 4,000 | 4,000 |
| ! | 82840 | LODGING | 2,594 | 2,267 | 4,500 | 1,481 | 4,500 | 3,000 | 6,000 | 6,000 |
| | 82850 | MEALS (OUTSIDE WILLIAMSON COUNTY) | 199 | 355 | 1,250 | 299 | 1,250 | 1,700 | 1,700 | 1,700 |
| = | XPDT | TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL | 6,103 | 5,306 | 10,395 | 3,585 | 11,450 | 9,700 | 15,200 | 15,200 |
| | | | | | | | | | | |
| | 83110 | OFFICE SUPPLIES | 3,500 | 3,022 | 3,500 | 729 | 3,500 | 3,500 | 3,500 | 3,500 |
| | 83130 | EMPLOYEE BENEVOLENCE ITEMS | 74 | 198 | 200 | | 200 | 200 | 200 | 200 |
| | 83140 | MEALS & FOOD (INSIDE WILLIAMSON COUNTY) | 531 | 781 | 1,250 | 196 | 1,250 | 1,500 | 1,500 | 1,500 |
| = | XOFS | TOTAL OFFICE SUPPLIES | 4,105 | 4,001 | 4,950 | 925 | 4,950 | 5,200 | 5,200 | 5,200 |
| | | | | | | | | | | |
| | 83210 | TRAINING SUPPLIES | 168 | 134 | 300 | | 300 | 300 | 300 | 300 |
| | 83240 | MEDICAL SUPPLIES | 488 | 466 | 800 | 134 | 800 | 800 | 800 | 800 |
| | 83250 | SAFETY SUPPLIES | 1,850 | 1,759 | 1,100 | 3,271 | 3,100 | 2,200 | 2,200 | 2,200 |
| | 83260 | UNIFORMS PURCHASED | 4,870 | 3,983 | 5,500 | 1,282 | 5,500 | 6,500 | 6,500 | 6,500 |
| | 83270 | CONSUMABLE TOOLS | 8,528 | 9,332 | 8,650 | 1,347 | 8,650 | 8,650 | 8,650 | 8,650 |
| = | XOPS | TOTAL OPERATING SUPPLIES | 15,904 | 15,674 | 16,350 | 6,034 | 18,350 | 18,450 | 18,450 | 18,450 |
| | | | | | | | | | | |
| ! | 83310 | GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY) | 4,558 | 5,620 | 6,000 | 1,595 | 6,000 | 8,000 | 8,000 | 8,000 |
| = | XFUEL | TOTAL FUEL & MILEAGE | 4,558 | 5,620 | 6,000 | 1,595 | 6,000 | 8,000 | 8,000 | 8,000 |
| | | | | | | | | | | |
| | 83510 | FURNITURE, FIXTURES (<\$25,000) | 530 | 278 | 1,000 | | 1,000 | 1,000 | 1,000 | 2,500 |
| | 83530 | MACHINERY & EQUIPMENT (<\$25,000) | 25,466 | 21,200 | 12,500 | 5,800 | 12,500 | 12,500 | 12,500 | 12,500 |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 83540 | COMPUTER HARDWARE (<\$25,000) | 16,123 | 285 | 5,000 | | 5,000 | 12,150 | 5,000 | 5,000 |
| | 83550 | COMPUTER SOFTWARE (<\$25,000) | | | | | | | | |
| = | XMEU | TOTAL MACHINERY & EQUIPMENT (<\$25,000) | 42,119 | 21,763 | 18,500 | 5,800 | 18,500 | 25,650 | 18,500 | 20,000 |
| | | | | | | | | | | |
| ! | 83610 | VEHICLE PARTS & SUPPLIES | 400,310 | 414,674 | 345,000 | 134,999 | 345,000 | 365,000 | 325,000 | 300,000 |
| ! | 83611 | REIMBURSEMENT FOR FLEET MAINT | (1,065,833) | (979,571) | (950,000) | (220,898) | (950,000) | (1,000,000) | (1,000,000) | (1,000,000) |
| | 83620 | EQUIPMENT PARTS & SUPPLIES | 278,459 | 234,592 | 240,000 | 103,177 | 240,000 | 260,000 | 230,000 | 220,000 |
| | 83654 | GROUPS MAINTENANCE SUPPLIES | | | | | | 125 | | 125 |
| | 83660 | BUILDING MAINTENANCE SUPPLIES | 6,933 | 8,511 | 7,500 | 285 | 7,500 | 7,500 | 7,500 | 7,500 |
| = | XRMS | TOTAL REPAIR & MAINTENANCE SUPPLIES | (380,131) | (321,794) | (357,500) | 17,563 | (357,500) | (367,375) | (437,500) | (472,375) |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | 85110 | PROPERTY INSURANCE | 1,496 | 1,114 | 1,242 | 2,036 | 2,036 | 2,138 | 2,245 | 2,357 |
| | 85111 | FRAUD INSURANCE | 248 | 787 | 787 | | | | | |
| | 85112 | INLAND MARINE INSURANCE | 476 | 463 | 486 | 492 | 492 | 517 | 542 | 570 |
| | 85113 | AUTO PHYSICAL DAMAGE | (74) | 208 | 301 | 229 | 229 | 240 | 252 | 265 |
| | 85115 | LIABILITY INSURANCE | 974 | 847 | 4,417 | 1,342 | 1,342 | 1,409 | 1,480 | 1,554 |
| | 85116 | E&O LIABILITY INSURANCE | 2,107 | 1,853 | 1,856 | 1,433 | 1,433 | 1,505 | 1,580 | 1,659 |
| | 85117 | VEHICLE LIABILITY INSURANCE | 798 | 793 | 2,498 | 1,068 | 1,068 | 1,121 | 1,177 | 1,236 |
| | 85118 | LAW ENFORCEMENT LIABILITY INSURANCE | | | | | | | | |
| | 85119 | UMBRELLA LIABILITY | 816 | 728 | 835 | 602 | 602 | 632 | 664 | 697 |
| | 85120 | PROPERTY DAMAGE COSTS | | | | | | | | |
| | 85127 | VEHICLE LIABILITY CLAIMS/DEDUCTIBLES | | | | | | | | |
| | 85140 | SURETY/NOTARY BONDS | 50 | | 50 | | 50 | 50 | 50 | 50 |
| = | XPLC | TOTAL PROPERTY & LIABILITY COSTS | 6,891 | 6,793 | 12,472 | 7,202 | 7,252 | 7,612 | 7,990 | 8,388 |
| | | | | | | | | | | |
| | 85240 | EQUIPMENT RENTAL & LEASES | 1,611 | 1,104 | 1,200 | | 1,200 | 2,000 | 1,200 | 1,200 |
| = | XRENT | TOTAL RENTALS | 1,611 | 1,104 | 1,200 | | 1,200 | 2,000 | 1,200 | 1,200 |
| | | | | | | | | | | |
| | 85320 | STATE FEES | | | | | | | | |
| = | XPERM | TOTAL PERMITS | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | 85990 | MISCELLANEOUS | | | | | | | | |
| = | XOBE | TOTAL OTHER BUSINESS EXPENSES | | | | | | | | |
| | | | | | | | | | | |
| + | 86600 | LEASE/LOAN PRINCIPAL | 5,572 | | | | | | | |
| 1 | | 2014 - Fleet Vehicle \$25,000 | | | | | | | | |
| 2 | | 2014 - Fleet Vehicle \$95,000 | | | | | | | | |
| 3 | | 2014 - Fleet Equipment \$120,000 | | | | | | | | |
| 4 | | 2015 - lifts, racking, tire shelving (\$67,000) | | | | | | | | |
| * | | Amount missing from detail | 5,572 | | | | | | | |
| + | 86700 | LEASE/LOAN INTEREST | 60 | | | | | | | |
| 1 | | 2014 - Fleet Vehicle \$25,000 | | | | | | | | |
| ! | 2 | 2014 - Fleet Vehicle \$95,000 | | | | | | | | |
| 3 | | 2014 - Fleet Equipment \$120,000 | | | | | | | | |

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|---|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | 4 | 2015 - lifts, racking, tire shelving (\$67,000) | | | | | | | | |
| | * | Amount missing from detail | 60 | | | | | | | |
| = | XDSV | TOTAL DEBT SERVICE | 5,632 | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | XOP | TOTAL OPERATIONS | 97,182 | 4,971 | 79,582 | 141,172 | 59,817 | 80,562 | (17,460) | (59,637) |
| | | | | | | | | | | |
| | | Capital | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | XTOT | TOTAL EXPENDITURES | 836,861 | 808,172 | 906,081 | 737,104 | 917,512 | 915,352 | 866,700 | 877,280 |
| | | | | | | | | | | |



City of Franklin, Tennessee

FY 2021 Operating Budget

Street Aid Fund

Budget Summary

| | 2018 | 2019 | 2020 | | 2021 | 2020 v. 2021 | |
|------------------------|-----------|-----------|-----------|-----------|-----------|--------------|------|
| | Actual | Actual | Budget | EOY | Budget | \$ | % |
| Beginning Fund Balance | 502,481 | 645,435 | 496,410 | 496,410 | 490,016 | | |
| Revenues | 3,250,164 | 3,637,421 | 3,794,206 | 3,794,206 | 3,819,749 | 25,543 | 0.7% |
| Expenditures | 3,107,210 | 3,786,446 | 3,800,600 | 3,800,600 | 3,819,749 | 19,149 | 0.5% |
| Ending Balance | 645,435 | 496,410 | 490,016 | 490,016 | 490,016 | | |

Fund Summary

The Street Aid & Transportation Fund is a special revenue fund used to account for the receipt and usage of the City's share of State gasoline taxes. State law requires these gasoline taxes to be used to maintain streets. As set forth under T.C.A. §54-4-201 to 205, revenues for the fund come from taxes levied against gasoline, diesel and liquefied and natural gas sales. They are distributed to municipalities based upon a formula dependent upon the decennial Federal Census.

Municipalities must account for all funds received and submit annual audits to the State Comptroller's office. All purchases through the fund must comply with state and local procurement laws.

Acceptable expenditures include: street improvements (including design, construction, street scape and administration of capital projects), repair and maintenance of existing streets, sidewalks, right-of-way acquisition, street lights and street signs.

Source: Darden, Ron, "State Street Aid Fund Revenues and Expenditures: On the Road to Understanding (2011)" (2011). MTAS Publications: Technical Bulletins. http://trace.tennessee.edu/utk_mtastech/1



City of Franklin, Tennessee **FY 2021 Operating Budget**

Organizational Chart

There is no organization chart associated with the Street Aid & Transportation Fund. It is supervised by personnel in the Streets and Engineering Departments.

Staffing by Position

There are no staff formally associated with the Street Aid & Transportation Fund. It is supervised by personnel in the Streets and Engineering Departments.



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

| | Actual 2018 | Actual 2019 | Budget 2020 | EOY 2020 | Budget 2021 | Difference | |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|---------------|-------------|
| | | | | | | \$ | % |
| Beginning Fund Balance | 502,481 | 645,435 | 496,410 | 496,410 | 490,016 | | |
| Revenues | | | | | | | |
| TOTAL LOCAL TAXES | 722,941 | 748,375 | 774,694 | 774,694 | 786,314 | 11,620 | 1.5% |
| GASOLINE TAX (STATE) | 2,520,503 | 2,630,997 | 2,762,012 | 2,762,012 | 2,775,822 | 13,810 | 0.5% |
| INTEREST INCOME | 6,720 | 8,049 | 7,500 | 7,500 | 7,613 | 113 | 1.5% |
| TRANSFER FROM GENERAL FUND | - | 250,000 | 250,000 | 250,000 | 250,000 | - | 0.0% |
| Total Available Funds | 3,250,164 | 3,637,421 | 3,794,206 | 3,794,206 | 3,819,749 | 25,543 | 0.7% |
| Expenses (Operations) | | | | | | | |
| PAVING & REPAIR SERVICES | 2,663,695 | 3,282,407 | 3,330,000 | 3,330,000 | 3,294,749 | (35,251) | -1.1% |
| SIDEWALK REPAIR | 442,532 | 502,433 | 470,000 | 470,000 | 525,000 | 55,000 | 11.7% |
| OTHER OPERATING SUPPLIES | 983 | 1,606 | 600 | 600 | - | (600) | -100.0% |
| Total Expenditures | 3,107,210 | 3,786,446 | 3,800,600 | 3,800,600 | 3,819,749 | 19,149 | 0.5% |
| Ending Fund Balance | 645,435 | 496,410 | 490,016 | 490,016 | 490,016 | | |

Notes & Objectives

The increase in paving and repair in FY 2019 by nearly a million dollars was attributable to the one time use of accumulated fund balance and higher than anticipated receipts as a result of year two of the IMPROVE Act. Future appropriations will not be as high, but recurring dollars will continue to rise nominally as consumption increases.

| | Account | Label | Actual 2018 | Actual 2019 | Budget 2020 | YTD 2020 1/31/2020 | Estd 2020 | Budget 2021 | Forecast 2022 | Forecast 2023 |
|---|---------|--|-------------|-------------|-------------|--------------------|-----------|-------------|---------------|---------------|
| | | Operations | | | | | | | | |
| | | | | | | | | | | |
| | 82520 | LEGAL SERVICES | | | | | | | | |
| = | XCTS | TOTAL CONTRACTUAL SERVICES | | | | | | | | |
| | | | | | | | | | | |
| + | 82640 | PAVING & REPAIR SERVICES | 2,663,695 | 3,282,407 | 3,330,000 | 869,912 | 3,330,000 | 3,294,749 | 3,346,097 | 3,398,430 |
| | 1 | Annual Paving Services | 2,663,695 | 3,282,407 | 3,030,000 | 869,912 | 3,030,000 | 2,149,149 | 2,200,497 | 2,252,830 |
| | 2 | Guardrail | | | | | | | | |
| | 3 | Pavement Preservation Program | | | 300,000 | | 300,000 | 1,145,600 | 1,145,600 | 1,145,600 |
| | 4 | Pavement Evalaution Study | | | | | | | | |
| | 5 | 2015 - Additional from Prop Tax | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| | 82646 | CONCRETE CURB REPAIR | | | | 98,685 | | | | |
| + | 82647 | SIDEWALK REPAIR | 442,532 | 502,433 | 470,000 | 4,050 | 470,000 | 525,000 | 525,000 | 525,000 |
| | 1 | Sidewalk replacement program | 442,532 | 502,433 | 185,000 | 4,050 | 185,000 | 175,000 | 175,000 | 175,000 |
| | 2 | Downtown brick paver repair | | | 25,000 | | | | | |
| ! | 3 | Handicap Ramp Upgrade conjuct with Resurfacing | | | 10,000 | | 35,000 | 100,000 | 100,000 | 100,000 |
| | 4 | Sidewalk Gap Program | | | 250,000 | | 250,000 | 250,000 | 250,000 | 250,000 |
| | 5 | Line Item 5 | | | | | | | | |
| | * | Amount missing from detail | | | | | | | | |
| = | XRMSV | TOTAL REPAIR & MAINTENANCE SERVICES | 3,106,227 | 3,784,840 | 3,800,000 | 972,647 | 3,800,000 | 3,819,749 | 3,871,097 | 3,923,430 |
| | | | | | | | | | | |
| | 83299 | OTHER OPERATING SUPPLIES | 983 | 1,606 | 600 | | 600 | | | |
| = | XOPS | TOTAL OPERATING SUPPLIES | 983 | 1,606 | 600 | | 600 | | | |
| | | | | | | | | | | |
| = | XOP | TOTAL OPERATIONS | 3,107,210 | 3,786,446 | 3,800,600 | 972,647 | 3,800,600 | 3,819,749 | 3,871,097 | 3,923,430 |
| | | | | | | | | | | |
| | 89460 | SIDEWALKS | | | | 310,200 | | | | |
| | 89470 | TRAFFIC SIGNALS | | | | | | | | |
| = | XINFR | TOTAL INFRASTRUCTURE | | | | 310,200 | | | | |
| | | | | | | | | | | |
| = | XCAP | TOTAL CAPITAL | | | | 310,200 | | | | |
| | | | | | | | | | | |
| = | XTOT | TOTAL EXPENDITURES | 3,107,210 | 3,786,446 | 3,800,600 | 1,282,847 | 3,800,600 | 3,819,749 | 3,871,097 | 3,923,430 |
| | | | | | | | | | | |