



City of Franklin, Tennessee

FY 2020 Operating Budget

Finance

Mike Lowe, Comptroller

Michael Walters Young, Budget & Strategic Innovation Manager

Budget Summary

	2017 Actual	2018 Actual	2019		2020 Budget	2019 v. 2020	
			Budget	Estimated		\$	%
Personnel	1,009,073	896,292	956,808	956,001	951,592	-5,216	-0.5%
Operations	-68,376	-77,689	-4,352	-31,656	-33,663	-29,311	673.5%
Capital	0	0	0	0	0	0	0.0%
Total	940,697	818,603	952,456	924,345	917,929	-34,527	-3.6%

Departmental Summary

The Finance Department oversees the security and management of the City's financial interests. The department helps the City Administrator prepare, implement and monitor the City's annual operating and capital budgets. The department also plans and executes the issuance of short-term and long-term borrowing.

The Finance Department provides a variety of financial services for the City of Franklin. These include: (1) financial accounting and reporting, (2) budgeting and analytics, (3) investment of temporarily idle funds, (4) maintaining and reconciling City bank accounts, (5) issuing employee payroll, (6) issuing vendor payments, (7) internal audits, and (8) ensuring that the annual external financial audit is conducted.

FY 2020 Outlook

In 2019, the City received no audit findings from the 2018 audit. The Board approved the department's updates of the City's travel policy, disbursements policy, the HR Manual for payroll, and internal controls manual. The department implemented investment allocation among funds to permit more funds to benefit from investment income. Finance assisted Administration and HR in transition to new actuary for pension and OPEB plans. Finance implemented new requirements for OPEB (other post-employment benefits) reporting in 2018 annual report. (OPEB consists of retiree health insurance.) and the first year of TCRS pension reporting in 2018 annual report. With Engineering and IT, implemented a project number checkout system.

Completed and presented first comprehensive review of the Stormwater Fund. Completed and presented FY 2019-2028 Capital Investment Program Financing Model. Assisted in overall management of FY 2019-2028 Capital Investment Program process and review with Board of Mayor and Aldermen. Spearheaded and successfully developed FY 2019 Annual Operating Budget. Spearheaded with Human Resources comprehensive review of all employees rates of pay and implemented large restructuring of employee compensation as part of the FY 2019 budget. With IT, represented and presented progress of City's Data Analytics with progress at the Nashville Analytics Summit. Assisted Law and Administration departments in developing Public Meeting Code of Conduct.



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Departmental Summary (Con't)

Received 10th consecutive Distinguished Budget Presentation Award from the Government Finance Officers Association. Received 27th consecutive Certificate of Achievement in Excellence for Financial Reporting.

For 2020, the department is focusing on three financial best practices:

- The Budget and Analytics section is streamlining and organizing of the City's capital project accounting systems,
- The Processing (including Payroll and AP) section is focusing on the pension transition to the Tennessee Consolidated Retirement System (TCRS), and
- The Accounting and Reporting section will continue to work with departments on financial policies



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Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



Franklin government will seek diversification and efficiencies of revenue sources to fund its aspirations.

Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.

Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.

Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).

Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2016	2017	2018*	2019*	2020*
	Have City's rating affirmed by multiple rating agencies (maximum = 3)	2	2	2	2	2
	Increase use of electronic payments for payroll (percent paid by ACH)	100%	100%	100%	100%	100%
	Increase use of electronic payments for AP (percent paid by ACH/EFT)	40%	50%	60%	60%	60%
	Vendor payments issued	4,017	3,826	4,000	4,000	4,000
	Invoices processed	7,070	6,163	6,000	6,000	6,000
	Checks issued (non-payroll)	2,197	1,984	1,700	1,700	1,700



City of Franklin, Tennessee

FY 2020 Operating Budget

Performance Measures

Efficiency Measures

		2016	2017	2018	2019*	2020*
	Number of days to close fiscal year does not exceed 60	60	60	60	60	60

Outcome (Effectiveness) Measures

		2016	2017	2018	2019*	2020*
	Retain the City's Triple AAA rating (for consecutive months)	210 months since attained December 1998	224 months since attained December 1998	236 months since attained December 1998	248 months since attained December 1998	260 months since attained December 1998
	Exceed the return on investments compared to benchmark (BAML - Bank of America/Merrill Lynch)	.90% average to BAML's .13%	1.00% average to BAML's .44%	1.30% estimated to BAML's .64%	1.50% goal to estimated BAML's .84%	1.50% goal to estimated BAML's TBD
	Achieve the GFOA Annual Report award for financial reporting annually	25th consecutive (for FY 2015)	26th consecutive (for FY 2016)	27th consecutive (for FY 2017)	28th consecutive (for FY 2018)	29th consecutive (for FY 2018)
	Achieve the GFOA Budget Report award annually	8th award (for FY 2016 budget)	9th award (for FY 2017 budget)	10th award (for FY 2018 budget)	11th award (for FY 2019 budget)	12th award (for FY 2020*)
	Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.					
	Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.					
	Target? Measure being modified - will be ready in May 2018					
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).					
	Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.					
	Target (# of rating agencies per FY)	2	2	2	2	2
	Meets Target?	Yes	Yes	Yes	Yes	Yes

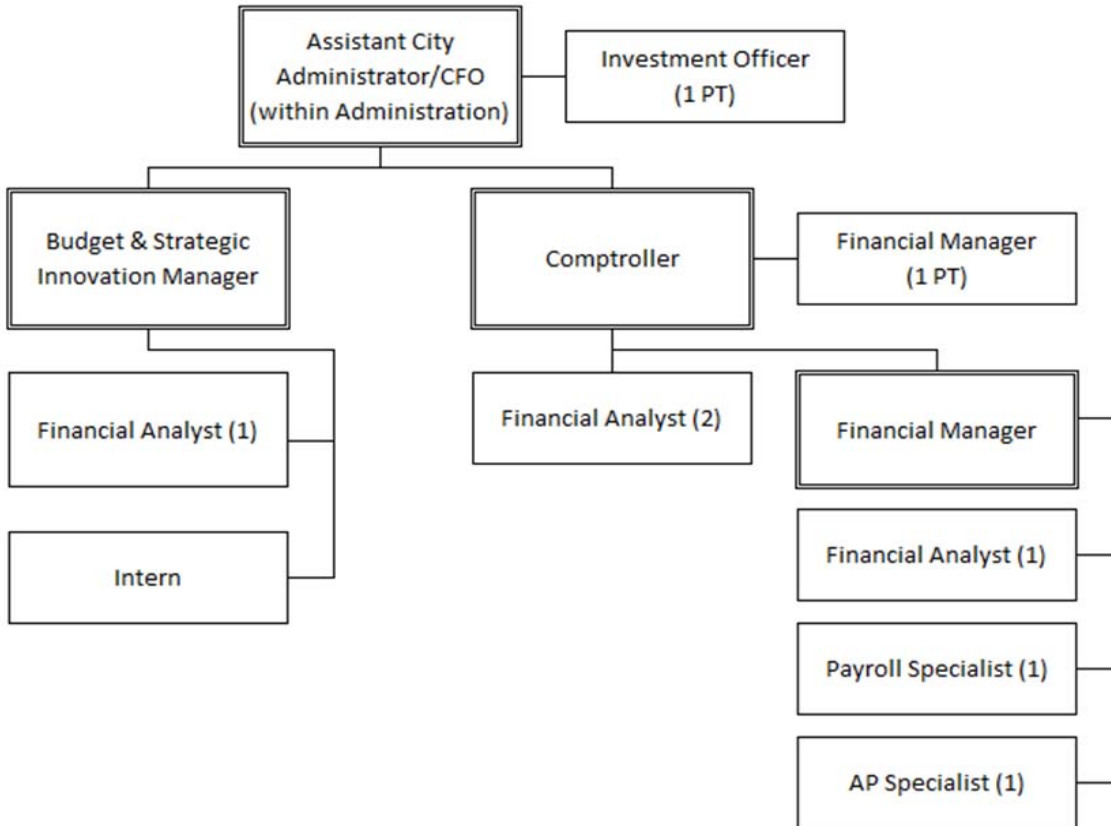
* 2019 & 2020 estimated



City of Franklin, Tennessee

FY 2020 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Asst. City Admin-Fin./Adm.	Grade N	1	0	1	0	0	0	0	0	0	0
Investment Officer	Grade M	0	0	0	1	0	1	0	1	0	1
Comptroller	Grade K	1	0	1	0	1	0	1	0	1	0
Budget & Strat. Inn. Mgr.	Grade K	1	0	1	0	1	0	1	0	1	0
Business Process Imp. Mgr.	Grade I	0	0	0	0	0	0	0	0	0	0
Financial Manager	Grade I	1	1	1	1	1	1	1	1	1	1
Financial Analyst	Grade H	3	0	3	0	4	0	4	0	4	0
Financial Technician 1	Grade F	1	0	1	0	1	0	1	0	1	0
Sr. AP Specialist	Grade F	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	Grade D	1	0	1	0	0	0	0	0	0	0
Intern	Intern	0	1	0	1	0	1	0	1	0	1
Totals		10	2	10	3	9	3	9	3	9	3



City of Franklin, Tennessee

FY 2020 Operating Budget

Budget

	Actual 2017	Actual 2018	Budget 2019	Estd 2019	Budget 2020	Difference \$	%
Personnel							
Salaries & Wages	766,730	654,825	706,081	710,524	709,061	2,980	0.4%
Employee Benefits	242,343	241,467	250,727	245,477	242,531	(8,196)	-3.3%
Total Personnel	1,009,073	896,292	956,808	956,001	951,592	(5,216)	-0.5%
Operations							
Transportation Services	1,730	1,068	2,300	2,000	2,000	(300)	-13.0%
Operating Services	1,269	1,491	2,300	1,130	1,100	(1,200)	-52.2%
Notices, Subscriptions, etc.	6,495	6,062	8,675	6,725	6,945	(1,730)	-19.9%
Utilities	5,190	3,916	4,950	4,300	4,300	(650)	-13.1%
Contractual Services	9,488	9,580	15,000	15,000	15,000	-	0.0%
Repair & Maintenance Services	4,036	2,661	5,000	3,000	3,000	(2,000)	-40.0%
Employee programs	807	578	-	-	-	-	0.0%
Professional Development/Travel	15,939	11,843	16,520	14,020	14,620	(1,900)	-11.5%
Office Supplies	6,987	5,353	5,900	6,100	6,300	400	6.8%
Operating Supplies	16	-	-	650	650	650	0.0%
Fuel & Mileage	-	51	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	16,047	13,970	11,450	10,000	10,700	(750)	-6.6%
Repair & Maintenance Supplies	1,285	309	700	700	700	-	0.0%
Property & Liability Costs	4,394	3,990	24,472	4,838	5,130	(19,342)	-79.0%
Permits	800	809	800	800	800	-	0.0%
Financial Fees	68,050	77,645	97,000	98,500	98,500	1,500	1.5%
Miscellaneous	1	(2)	10	10	10	-	0.0%
Interfund Reimbursements	(210,910)	(217,013)	(199,429)	(199,429)	(203,418)	(3,989)	2.0%
Total Operations	(68,376)	(77,689)	(4,352)	(31,656)	(33,663)	(29,311)	673.5%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
Total Finance Department	940,697	818,603	952,456	924,345	917,929	(34,527)	-3.6%

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
		Personnel								
=	81110	REGULAR PAY	753,309	649,921	726,806	430,305	707,524	731,669	768,253	806,665
	81120	OVERTIME PAY	3,457	4,904	4,000	1,833	3,000	3,000	3,000	3,000
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	9,964							
	81199	VACANCY ADJUSTMENT			(24,725)			(25,608)	(26,889)	(28,233)
=	XWAGE	TOTAL WAGES	766,730	654,825	706,081	432,138	710,524	709,061	744,364	781,432
=	81410	FICA (EMPLOYER'S SHARE)	50,805	46,148	54,377	30,714	54,126	55,973	58,771	61,710
=	81420	MEDICAL PREMIUMS	118,890	151,457	166,278	64,680	166,263	154,597	170,057	187,062
=	81425	VISION PREMIUMS				435	1,102	911	1,002	1,102
=	81430	GROUP INSURANCE PREMIUMS	9,133	10,078	11,405	5,239	10,200	12,747	13,384	14,054
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(26,543)	(34,291)	(37,158)	(21,577)	(36,140)	(35,760)	(39,336)	(43,270)
!	81450	RETIREMENT CONTRIBUTIONS	42,532	48,912	37,184	22,082	29,444	32,388	35,627	39,190
	81455	DEFERRED COMP MATCH	17,345	18,877	18,279	12,080	20,280	21,294	22,359	23,477
	81460	UNEMPLOYMENT CLAIMS								
	81470	WORKERS COMPENSATION PREMIUMS	392	286	363	202	202	382	400	408
	81482	CAR ALLOWANCE	1,108							
=	XBEN	TOTAL BENEFITS	213,662	241,467	250,727	113,855	245,477	242,531	262,264	283,733
=	XPER	TOTAL PERSONNEL	980,392	896,292	956,808	545,993	956,001	951,592	1,006,628	1,065,165
		Operations								
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	1,730	1,068	2,300	384	2,000	2,000	2,000	2,000
	01	UPS Store	1,516	571	2,100		1,660	1,660	1,660	1,660
	02	PO Box Renewal	214		100		240	240	240	240
	03	Federal Express			100		100	100	100	100
	04	W2/1099 Mailings								
	05	VARIOUS		497		330				
	*	Amount missing from detail				54				
+	82120	FREIGHT FOR INBOUND PURCHASED ITEMS								
	01	SHIPPING FOR PRINTER								
	02	VARIOUS								
	*	Amount missing from detail								
=	XTRC	TOTAL TRANSPORTATION CHARGES	1,730	1,068	2,300	384	2,000	2,000	2,000	2,000
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	696	544	600	106	600	600	600	600
	01	Business Cards		160	300		300	300	300	300
	02	Novacopy	696	261	300		300	300	300	300
	03	ENVELOPES-PAYROLL								
	04	CHECKS								
	05	VARIOUS		123		106				
	*	Amount missing from detail								
+	82230	ARCHIVING/RECORDS MANAGEMENT SERVICES			1,250					
	01	Greenshades Pay History Archival			1,250					
	*	Amount missing from detail								
+	82250	TESTING & PHYSICALS	573	947	450	172	430	500	500	500
	01	Background/Credit Screening	353	388	300		300	300	300	300
	02	Medical Screening	220	390	150		130	200	200	200
	03	VARIOUS		169		172				

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	*	Amount missing from detail								
	82299	OTHER OPERATING SERVICES				87	100			
=	XOPSV	TOTAL OPERATING SERVICES	1,269	1,491	2,300	365	1,130	1,100	1,100	1,100
+	82310	LEGAL NOTICES	340	107	450		400	400	400	400
	01	Vacancy Advertisements	340	87	450		400	400	400	400
	02	ADVERTISEMENT FOR FINANCIAL TECH								
	03	ADVERTISEMENT FOR FINANCIAL ANALYST								
	04	VARIOUS		20						
	*	Amount missing from detail								
+	82350	DUES FOR MEMBERSHIPS	3,245	3,828	5,500	1,439	4,000	4,220	4,220	4,220
	01	GFOA Memberships	1,445	1,606	2,500		2,000	2,000	2,000	2,000
	02	TGFOA Membership	135	160	500		250	250	250	250
	03	APA Memberships	50	254	500		250	250	250	250
	04	Sam's Club Memberships	105	45	150		150	150	150	150
	05	IMCA/TCMA Memberships	810	1,261	1,000		1,000	1,000	1,000	1,000
	06	Utility Memberships	110		200					
	07	TN Society of CPAs	280		300					
	08	AICPA Memberships	310	177	350		350	350	350	350
	09	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS-0119								
	10	AGA								
	11	AWWA								
	12	VARIOUS		325		670				
	13	Grants Professional Association						220	220	220
	*	Amount missing from detail				769				
+	82355	PROFESSIONAL STANDARDS / ACCREDITATION	950	1,130	1,425	595	1,225	1,225	1,225	1,225
	01	GFOA Budget Award			550		600	600	600	600
	02	GFOA CAFR Award	580		850		600	600	600	600
	03	APA	370		25		25	25	25	25
	04	VARIOUS		1,130		595				
	*	Amount missing from detail								
+	82390	PUBLICATIONS, NON-TRAINING	1,960	997	1,300	469	1,100	1,100	1,100	1,100
	01	Tennessean	205	195	250		400	400	400	400
	02	New York Times	195	105	200		200	200	200	200
	03	Wall Street Journal	348	5	350					
	04	Barrons	150	2	150					
	05	Harvard Business Journal	(59)		300					
	06	Money/Fortune Magazine	(2)		50					
	07	APA Publications		317			350	350	350	350
	08	GFOA Publications		125			150	150	150	150
	09	THE ECONOMIST NEWSPAPER-0205								
	10	Misc Publications	1,123							
	11	GASB & GFOA-0230								
	12	GFOA-0205								
	13	Daily Herald								
	14	VARIOUS		248		155				
	*	Amount missing from detail				314				
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	6,495	6,062	8,675	2,503	6,725	6,945	6,945	6,945
+	82450	TELEPHONE SERVICE	1,301	1,397	1,800	849	1,500	1,500	1,500	1,500
	01	Local	1,111	663	1,800		1,200	1,200	1,200	1,200
	02	Long Distance	190	734		484	300	300	300	300

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	*	Amount missing from detail				365				
+	82455	CELLULAR TELEPHONE SERVICE	1,573	718	1,350	310	1,000	1,000	1,000	1,000
	01	Cell Phone Service	1,573	419	1,350		1,000	1,000	1,000	1,000
	02	0205-REIMBURSEMENT								
	03	0119-REIMBURSEMENT								
	04	VARIOUS		299		257				
	*	Amount missing from detail				53				
+	82470	INTERNET & RELATED SERVICES	2,316	1,801	1,800	1,237	1,800	1,800	1,800	1,800
	01	Network Service	2,316	1,050	1,800		1,800	1,800	1,800	1,800
	02	VARIOUS		751		759				
	*	Amount missing from detail				478				
	82483	CONNECTION CHARGES								
=	XUTIL	TOTAL UTILITIES	5,190	3,916	4,950	2,396	4,300	4,300	4,300	4,300
+	82510	COMPUTER SERVICES	8,988	9,580	15,000	1,589	15,000	15,000	15,000	15,000
	01	Financial Software Services (GP)	6,090	6,877	11,500		7,000	7,000	7,000	7,000
	02	Payroll Reporting Services (Greenshades)	2,898	2,635	3,500		3,000	3,000	3,000	3,000
	03	Time System Services (Empower)								
	04	GREENSHADES-401K REPORTING								
	05	GPUG Membership Renewal								
	06	Greenshades Tax Form Upload								
	07	New Computer Services					5,000	5,000	5,000	5,000
	08	New Finance Computer Services								
	09	VARIOUS		68		969				
	10	Line Item 10								
	*	Amount missing from detail				620				
	82599	OTHER CONTRACTUAL SERVICES	500			54				
=	XCTS	TOTAL CONTRACTUAL SERVICES	9,488	9,580	15,000	1,643	15,000	15,000	15,000	15,000
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	4,036	2,661	5,000	748	3,000	3,000	3,000	3,000
	01	Novacopy	3,283	749	5,000		3,000	3,000	3,000	3,000
	02	Neopost	753							
	03	VARIOUS		1,912		580				
	*	Amount missing from detail				168				
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	4,036	2,661	5,000	748	3,000	3,000	3,000	3,000
+	82780	TRAINING, OUTSIDE	780	550		1,512				
	01	Various	780	500						
	02	ECONOMIC OUTLOOK CONFERENCE-0205								
	03	NEW HORIZONS-0230		50		50				
	*	Amount missing from detail				1,462				
	82790	TRAINING, IN-HOUSE	27	28						
=	XEPG	TOTAL EMPLOYEE PROGRAMS	807	578		1,512				
+	82810	REGISTRATIONS	4,165	5,282	7,000	2,859	5,000	5,100	5,100	5,100
	01	GFOA Training	1,209	1,701	1,500		1,500	1,500	1,500	1,500
	02	TGFOA Training	1,600	1,215	2,000		1,500	1,500	1,500	1,500
	03	MTAS Training	500	50	1,000		500	500	500	500
	04	ICMA/TCMA Training	1,235	1,188	1,500		1,500	1,500	1,500	1,500
	05	APA Training	70		1,000			100	100	100
	06	Various	(449)	1,128		2,859				
	07	TGFOA								
	08	TGFOA								

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	09	TGFOA								
	10	CMFO								
	11	CMFO								
	12	CMFO								
	13	ROCKHURST UNIVER								
	14	ACCTG BASICS								
	15	GPUG SUMMIT								
	16	GFOA CONFERENCE								
	17	TGFOA SPRING CONFERENCE								
	18	GFOA CONFERENCE								
	19	Prof Dev Seminar								
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	2,921	1,518	2,000	257	1,500	2,000	2,000	2,000
	01	Car Rental/PARKING	2,921	943	2,000		1,500	2,000	2,000	2,000
	02	CMFO								
	03	MILEAGE								
	04	MILEAGE								
	05	MILEAGE								
	06	MILEAGE								
	07	MILEAGE								
	08	MILEAGE								
	09	PARKING, CAB								
	10	GFOA								
	11	MILEAGE								
	12	Prof Dev								
	13	VARIOUS		575		257				
	*	Amount missing from detail								
+	82830	AIR TRAVEL	1,960	1,474	2,000	877	2,000	2,000	2,000	2,000
	01	GFOA	1,960	1,009	2,000		2,000	2,000	2,000	2,000
	02	0211								
	03	0205								
	04	0230								
	05	Prof Dev Seminar								
	06	Various		465		340				
	*	Amount missing from detail				537				
+	82840	LODGING	6,022	3,043	5,000	973	5,000	5,000	5,000	5,000
	01	GFOA	6,022	1,680	5,000		5,000	5,000	5,000	5,000
	02	0211								
	03	0205								
	04	0230								
	05	Prof Dev Seminar								
	06	Various		1,363		973				
	*	Amount missing from detail								
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	791	526	500	11	500	500	500	500
	01	Travel Meals	791	327	500		500	500	500	500
	02	0205								
	03	JE NEEDED								
	04	0230								
	05	0211								
	06	Prof Dev Seminar								
	07	4177								
	08	Various		199		11				
	*	Amount missing from detail								
	82890	OTHER TRAVEL EXPENSES	80		20		20	20	20	20

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	15,939	11,843	16,520	4,977	14,020	14,620	14,620	14,620
+	83110	OFFICE SUPPLIES	5,534	3,774	5,200	1,504	5,000	5,200	5,200	5,200
	01	Misc Office Supplies	5,534	1,920	5,200		5,000	5,200	5,200	5,200
	02	GREENSHADES								
	03	Envelopes-Payroll								
	04	VARIOUS		1,854		875				
	*	Amount missing from detail				629				
+	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		597		148				
	1	VARIOUS		597						
	*	Amount missing from detail				148				
	83130	EMPLOYEE BENEVOLENCE ITEMS	233			44	100	100	100	100
+	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,220	982	700	259	1,000	1,000	1,000	1,000
	01	Business Meals	1,220	569	700		1,000	1,000	1,000	1,000
	02	Misc								
	03	VARIOUS		413		224				
	*	Amount missing from detail				35				
=	XOFS	TOTAL OFFICE SUPPLIES	6,987	5,353	5,900	1,955	6,100	6,300	6,300	6,300
+	83210	TRAINING SUPPLIES				252	300	300	300	300
	1	VARIOUS					300	300	300	300
	3	AUDIT TRAINING				252				
	*	Amount missing from detail								
	83260	UNIFORMS PURCHASED				350	350	350	350	350
+	83299	OTHER OPERATING SUPPLIES	16							
	01	VARIOUS	16							
	*	Amount missing from detail								
=	XOPS	TOTAL OPERATING SUPPLIES	16			602	650	650	650	650
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)		51						
=	XFUEL	TOTAL FUEL & MILEAGE		51						
	83510	FURNITURE, FIXTURES (<\$25,000)	1,784	411	500			500	500	500
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	12,087		200			200	200	15,200
	01	COPIER	12,087							15,000
	02	VARIOUS			200			200	200	200
	03	SURGE								
	04	PS40 FOLER & INSERTER								
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	2,016	13,167	10,500	1,378	5,000	5,000	10,000	10,000
	01	Computer Replacements	2,016	9,914	10,500		5,000	5,000	10,000	10,000
	02	HP LASER JET PRINTER								
	03	0218-KEYBOARD & MOUSE								
	04	MISC SUPPLIES								
	05	0205-LENOVO THINKPAD								
	06	VARIOUS		3,253		1,378				
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	160	392	250	1,243	5,000	5,000	5,000	5,000
	01	VARIOUS	160	320	250		5,000	5,000	5,000	5,000
	02	FORECASTER LICENSE-6								
	03	GREENSHADE REPORTING FOR 401 K								
	04	COMPUTER RESOURCES - NEGATIVE PR TRANSACTION								
	05	COMPUTER RESOURCES-INTEGRITY DATA		72		1,243				

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	16,047	13,970	11,450	2,621	10,000	10,700	15,700	30,700
+	83620	EQUIPMENT PARTS & SUPPLIES	1,285	309	500	17	500	500	500	500
	01	VARIOUS	1,285	309	500	17	500	500	500	500
	*	Amount missing from detail								
+	83660	BUILDING MAINTENANCE SUPPLIES			200		200	200	200	200
	01	SAMS (MISC SUPPLIES)								
	02	VARIOUS			200		200	200	200	200
	*	Amount missing from detail								
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	1,285	309	700	17	700	700	700	700
	85110	PROPERTY INSURANCE	955	941	1,193	1,193	1,193	1,253	1,315	1,381
	85111	FRAUD INSURANCE		179	669	669	669	702	738	774
	85112	INLAND MARINE INSURANCE	61	57	71	62	62	65	68	72
	85113	AUTO PHYSICAL DAMAGE								
	85115	LIABILITY INSURANCE	2,841	703	720	720	720	756	794	833
	85116	E&O LIABILITY INSURANCE		1,521	1,575	1,575	1,575	1,654	1,736	1,823
	85117	VEHICLE LIABILITY INSURANCE			19,575					
	85119	UMBRELLA LIABILITY	537	589	619	619	619	650	682	717
	85120	PROPERTY DAMAGE COSTS								
	85140	SURETY/NOTARY BONDS			50			50	50	50
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	4,394	3,990	24,472	4,838	4,838	5,130	5,383	5,650
+	85320	STATE FEES	800	809	800		800	800	800	800
	01	Professional Privilege Tax (CPA)	800		800		800	800	800	800
	02	VARIOUS		809						
	*	Amount missing from detail								
=	XPERM	TOTAL PERMITS	800	809	800		800	800	800	800
	85510	BANKING FEES	17,363	15,633	20,000	13,121	22,000	22,000	22,000	22,000
+	85520	INVESTMENT FEES	33,974	46,003	51,000	30,825	50,500	50,500	50,500	50,500
	01	Investment Management (GPA/Tracker)	33,974	18,383	48,000		48,000	48,000	48,000	48,000
	02	FIFTH THIRD-MARKET VALUE FEES								
	03	PUBLIC FINANCIAL MGMT-FINANCIAL ADVISORY SERVICES								
	04	BUREAU OF PUBLIC DEBT								
	05	PORTFOLIO SERVICES								
	06	TRACKER								
	07	99FEDPCS3 53 MMA								
	08	VARIOUS		27,620		12,000				
	9	Continuing Disclosure Dissemination Agent			3,000		2,500	2,500	2,500	2,500
	*	Amount missing from detail				18,825				
+	85525	FINANCIAL ADVISOR FEES	16,694	16,000	26,000		26,000	26,000	26,000	26,000
	01	Financial Advisor Fees (PFM)	16,694	12,000	26,000		26,000	26,000	26,000	26,000
	02	ANALYSIS ON IMPACT FEES JE								
	03	VARIOUS		4,000						
	*	Amount missing from detail								
	85530	E-COMMERCE FEES	19	9						
=	XFLF	TOTAL FINANCIAL FEES	68,050	77,645	97,000	43,946	98,500	98,500	98,500	98,500
	85990	MISCELLANEOUS	1	(2)	10		10	10	10	10

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	1	(2)	10		10	10	10	10
	87510	REIMB OF INTERFUND SERVICES	(210,910)	(217,013)	(199,429)	(201,511)	(199,429)	(203,418)	(207,486)	(211,636)
=	XREIMB	TOTAL INTERFUND SERVICES REIMBURSEMENTS	(210,910)	(217,013)	(199,429)	(201,511)	(199,429)	(203,418)	(207,486)	(211,636)
=	XOP	TOTAL OPERATIONS	(68,376)	(77,689)	(4,352)	(133,004)	(31,656)	(33,663)	(32,478)	(21,361)
		Capital								
	89550	COMPUTER SOFTWARE (>\$25,000)								
=	XMEQ	TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	XCAP	TOTAL CAPITAL								
=	XTOT	TOTAL EXPENDITURES	912,016	818,603	952,456	412,989	924,345	917,929	974,150	1,043,804