



City of Franklin, Tennessee

FY 2020 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

	2017	2018	2019		2020	2019 v. 2020	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	2,422,685	2,544,989	2,885,276	2,886,358	2,955,763	70,487	2.4%
Operations	1,725,442	1,689,720	2,038,403	1,911,450	2,167,569	129,166	6.3%
Capital	74,528	895,593	300,000	375,000	0	(300,000)	100.0%
Total	4,222,655	5,130,302	5,223,679	5,172,808	5,123,332	-100,347	-1.9%

Department Goals

The City of Franklin Parks Department is an essential service established to improve the quality of life for all City residents by proactively responding to changing demographics and emerging trends, while maximizing all available resources to enhance each resident's health, and promote economic vitality and long-term sustainability now and for future generations.



Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2019-20 will be implementing new/existing projects and day-to-day services while balancing the projections provided in the 2015 Comprehensive Parks Master Plan. Three areas of concentration will take place in the new fiscal year: Master Plan the new Southeast Municipal Complex; implementation of the Capital Investment Plan's park projects and the implementation of the new Parkland Impact Fee ordinance approved construction projects. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.



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Parks

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Department Summary (continued)

REVENUES:

Parks General Fund in the 2018 calendar year ended with \$100,952 of revenue and on target. For FY2020, revenues are projected to be an increase of three percent. The majority of Parks revenue comes from special events, athletic rentals, parkland impact fees and lease agreements.

EXPENDITURES:

Parks General Fund operational expenditures are budgeted at \$2.1 million for FY2020. This is approximately at six and half percent increase due to the impact of park usage for special and athletic events. Parks budgeted personnel in FY2020 for a total of (48) forty-eight full-time personnel within seven department divisions. As growth has taken place, so is the need to share administrative responsibilities to oversee the vast array of programs, construction projects and day-to-day operations. The newest addition to the budget will be the Assistant Parks Director.

CAPITAL:

The department developed a Capital Improvement Plan (CIP) and implementation policies, along with other CIP projects with the City as a whole. The 10-year CIP will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately \$93 million dollars worth of projects. The top projects for FY2020 will be the design approval for the new Southeast Municipal Complex, bidding Bicentennial Park and design for the Main Barn at the Park at Harlinsdale Farm.

SUMMARY:

The City of Franklin Parks Department's FY2020 budget is a product of considerable effort by many individuals, beginning with the input and analysis of staff members at all levels of the organization, continuing through the final decisions of BOMA that values strategic planning and a commitment to our community's quality of life and efficient stewardship of public funds.



City of Franklin, Tennessee FY 2020 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.





Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

	2016	2017	2018	2019*	2020*
Participation					
Children - All	16,941	19,000	17,973	19,570	18,512
Children - Franklin	16,572	17,050	17,562	17,562	18,088
Total participation – youth	33,513	36,050	37,132	37,132	38,245
Adults - All	29,260	31,260	31,042	32,198	31,973
Adults - Franklin Residents	28,659	29,250	30,128	30,128	31,031
Seniors - All	683	800	725	824	747
Registered Athletics	8,670	8,845	9,110	9,110	9,384



City of Franklin, Tennessee

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Performance Measures

City Sponsored Events	9,248	17,966	18,505	18,505	19,060
Non-City Sponsored Events	36,230	23,378	24,079	24,079	24,802
Park Attendance by Scheduled Users					
Schools	9,200	9,350	9,631	9,631	9,919
Athletics	9,350	9,520	9,806	9,806	10,100
City Sponsored Special Events	15,160	17,966	18,505	19,811	19,060
Outside Sponsored Special Events	47,750	41,344	42,584	42,584	43,862
Parks and Recreation Acres Maintained	704	704	937	937	965
Passive Parks	514	514	747	747	769
Active Parks	190	190	190	190	196
Greenway miles	15	15	16	16	16
Permit applications received	247	345	314	314	323
Parks and Recreation Units Managed	16	16	18	18	19
Estimated annual hours of operation of units	70,080	70,080	72,182	72,182	74,348
Revenues from user fees	\$ 89,377	\$ 77,541	\$ 100,952	\$ 151,961	\$ 156,520
Number of volunteer hours worked	18,602	19,160	19,735	19,735	20,327
Total number of training hours	764	1,470	1,514	1,514	1,560
Grant proceeds awarded	\$ 86,936	\$ 89,544	\$ 92,230	\$ 92,230	\$ 94,997
Urban Forestry & Recycling					
Trees Planted	167	187	193	192	198
Tree Farm Trees	25	75	77	3	80
Trees Planted by Donation/Grants	4	5	5	30	5
Trees Purchased From Tree Bank	146	141	145	159	150
Lecture Series Attendance	0	0	5	14	5
Blue Bag Recycling	703	692	713	977	734

[^]City-Sponsored Special Events were calculated differently for 2018 based on procedures of the Tennessee Municipal Benchmarking Project; The acres maintained in 2018 include the Southeast Municipal Complex and Lockwood properties, and they were counted in passive acres since they have not yet been developed but are being maintained by the Parks Department

	2016	2017	2018	2019*	2020*
Cost per Franklin Resident to Support Parks*	\$ 18.87	\$ 22.06	\$ 21.00	\$ 25.83	\$ 27.61
Parks and Recreation Cost Per Capita	\$ 73.74	\$ 80.25	\$ 83.02	\$ 83.02	\$ 83.02
Tennessee Statewide Benchmarking Average	\$ 94.21	\$ 89.54	\$ 91.01	TBD	TBD
Percentage of Costs Supported by Parks and Recreation User Fees Collected	1.83%	1.36%	2.58%	2.58%	2.58%
Tennessee Statewide Benchmarking Average	13.7%	13.9%	13.0%	TBD	TBD
Total Costs per Total Parks and Recreation Areas Maintained	\$ 6,952	\$ 8,083	\$ 6,283	\$ 7,000	\$ 7,000
Tennessee Statewide Benchmarking Average	\$ 7,370	\$ 8,168	\$ 7,889	TBD	TBD

*Formula is Operations Expenses / Population



City of Franklin, Tennessee

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Performance Measures

Outcome (Effectiveness) Measures

		2016	2017	2018	2019*	2020*
	Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
	Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	65%	65%	65%	TBD	TBD
	Target (Source: 2012 Community Survey by ASI for Franklin Tomorrow)	9%	65%	65%	65%	65%
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Acres per 1000 residents	10.61	9.93	13.21	13.21	13.21
	Tennessee Statewide Benchmarking Average	17.16	16.64	14.1	TBD	TBD
	Target (National Parks & Recreation Association)	6	6	6	6	6
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Remain one of the Top Rated Healthy Cities in Tennessee					
	State Rank	TBD	TBD	TBD	TBD	TBD
	Target (Robert Wood Johnson Foundation, 2012)	1st	1st	1st	1st	1st
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Maintain Status as Tree City USA					
	Number of years received	11	12	13	14	15
	Target: Status Maintained? (Arbor Day Foundation?)	Yes	Yes	Yes	Yes	Yes
	Meets Target?	Yes	Yes	Yes	Yes	Yes

*Tennessee Statewide Benchmarking Data unavailable at time of entry

Franklin Citizens Survey

(Fall 2016)

		2x/week+	2-4x/mo	Once/mo.	Not at all
<input checked="" type="checkbox"/>	% of respondents Used Franklin recreation centers or their services	15%	18%	30%	37%
<input checked="" type="checkbox"/>	% of respondents Visited a neighborhood park or City park	20%	32%	37%	11%

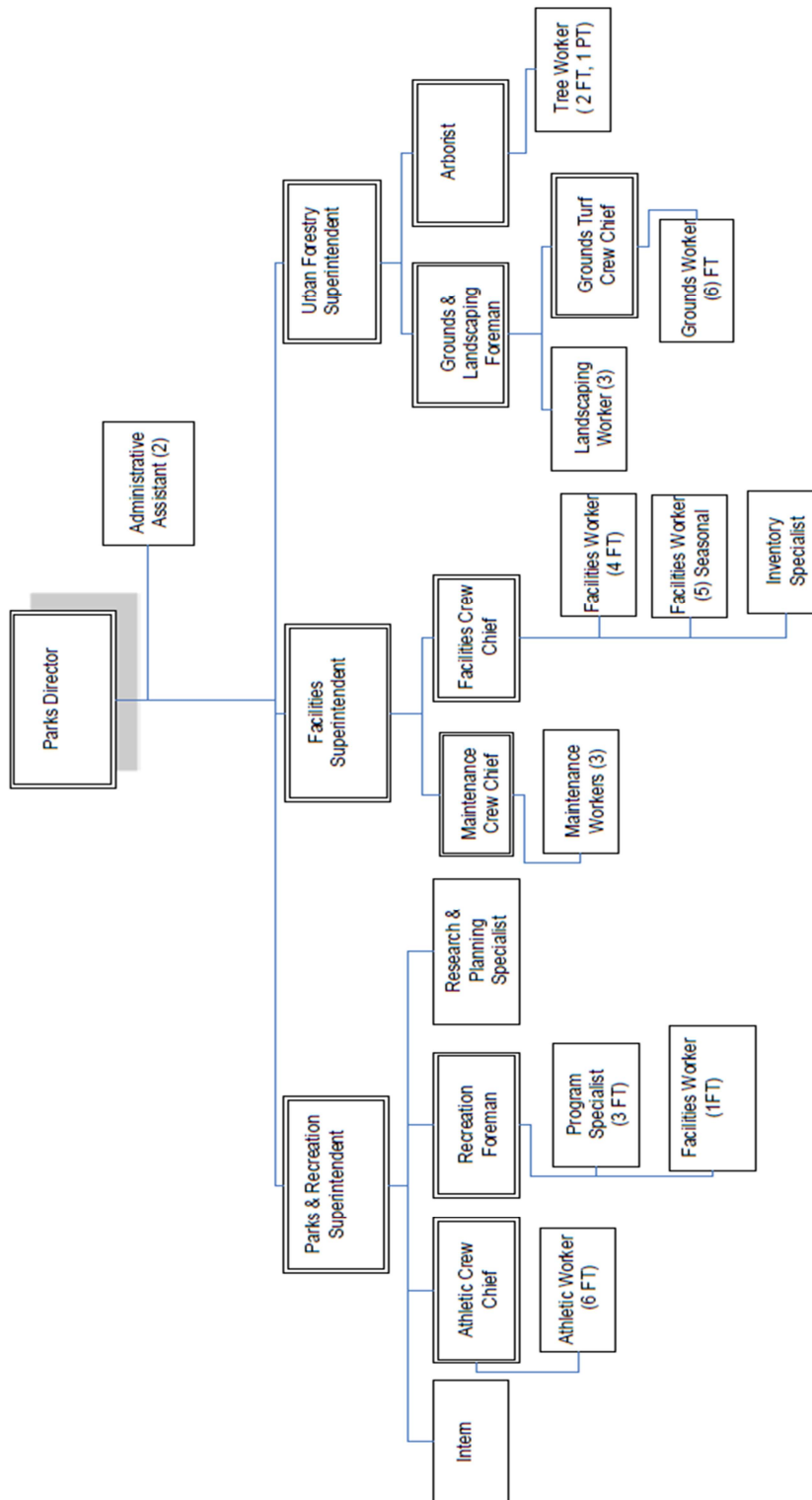
		Excellent	Good	Fair	Poor
<input checked="" type="checkbox"/>	% rating the quality of City parks	45%	46%	8%	1%
<input checked="" type="checkbox"/>	% rating the quality of Recreation programs or classes	34%	50%	13%	2%
<input checked="" type="checkbox"/>	% rating the quality of Recreation centers or facilities	38%	47%	13%	2%
<input checked="" type="checkbox"/>	% rating the quality of Franklin open space	21%	49%	21%	9%
<input checked="" type="checkbox"/>	% rating Recreational opportunities as it relates to Franklin as a whole	25%	52%	19%	3%
<input checked="" type="checkbox"/>	% rating Fitness opportunities as it relates to Franklin as a whole	27%	50%	19%	4%



City of Franklin, Tennessee

FY 2020 Operating Budget

Organizational Chart (Current)



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

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Staffing by Position

Position	Pay Grade	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	H	1	0	1	0	1	0	1	0	1	0
Urban Forestry Superintendent	H	0	0	0	0	1	0	1	0	1	0
Grounds & Landscape Foreman	G	1	0	1	0	1	0	1	0	1	0
Facilities Foreman	G	1	0	1	0	1	0	0	0	0	0
Recreation Foreman	G	1	0	1	0	1	0	1	0	1	0
Arborist	F	1	0	1	0	1	0	1	0	1	0
Program Coordinator	E	0	0	0	1	0	1	0	1	0	1
Research & Planning Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	0	0	0	0	0	0	1	0	1	0
Athletics Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Program Specialist	D	1	1	2	1	3	1	4	0	4	0
Admin Assistant	D	1	0	2	0	2	0	2	0	2	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Athletic Field Worker II	D	0	0	0	0	0	0	0	0	0	0
Maintenance Worker	D	3	0	3	0	3	0	3	0	3	0
Athletic Worker	C	5	2	5	2	5	2	6	0	6	0
Tree Worker	B	2	1	2	1	2	1	2	1	2	1
Facilities Worker	B	4	5	4	5	4	5	4	4	4	4
Grounds Worker	B	6	7	6	7	6	7	6	0	6	0
Landscaping Worker	B	3	0	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	1	0	1	0	1
TOTALS		37	17	39	18	41	18	43	7	43	7



City of Franklin, Tennessee

FY 2020 Operating Budget

Budget

	Actual 2017	Actual 2018	Budget 2019	Estd 2019	Budget 2020	Difference \$	%
Personnel							
Salaries & Wages	1,715,555	1,739,224	2,027,390	2,017,689	2,054,668	27,278	1.3%
Employee Benefits	707,130	805,765	857,886	868,669	901,095	43,209	5.0%
Total Personnel	2,422,685	2,544,989	2,885,276	2,886,358	2,955,763	70,487	2.4%
Operations							
Transportation Services	17,334	7,557	15,775	15,480	15,985	210	1.3%
Operating Services	15,601	10,634	15,965	18,075	18,240	2,275	14.2%
Notices, Subscriptions, etc.	59,526	52,723	76,762	52,145	55,990	(20,772)	-27.1%
Utilities	302,628	309,525	268,599	272,069	276,390	7,791	2.9%
Contractual Services	63,151	45,463	103,855	104,300	101,990	(1,865)	-1.8%
Repair & Maintenance Services	272,225	438,311	549,555	549,790	570,735	21,180	3.9%
Employee programs	8,557	8,934	19,555	20,675	21,930	2,375	12.1%
Professional Development/Travel	30,536	28,727	32,105	38,625	41,642	9,537	29.7%
Office Supplies	14,986	16,265	14,835	14,835	15,370	535	3.6%
Operating Supplies	120,632	86,956	125,206	125,831	128,375	3,169	2.5%
Fuel & Mileage	46,678	46,178	39,300	39,300	40,480	1,180	3.0%
Machinery & Equipment (<\$25,000)	197,571	184,265	142,208	118,208	148,590	6,382	4.5%
Repair & Maintenance Supplies	264,015	211,628	346,853	364,806	376,514	29,661	8.6%
Operational Units	48,572	43,006	165,000	48,523	238,500	73,500	44.5%
Property & Liability Costs	61,803	52,359	54,684	63,422	66,593	11,909	21.8%
Rentals	26,739	33,653	46,995	44,215	46,035	(960)	-2.0%
Permits	2,306	1,441	3,300	3,300	3,400	100	3.0%
Other Business Expenses	893	307	790	790	810	20	2.5%
Debt Service and Lease Payments	171,689	111,788	17,061	17,061	-	(17,061)	-100.0%
Total Operations	1,725,442	1,689,720	2,038,403	1,911,450	2,167,569	129,166	6.3%
Improvements	-	-	300,000	375,000	-	(300,000)	-100.0%
Infrastructure	74,528	608,652	-	-	-	-	0.0%
Machinery & Equipment (>\$25,000)	-	286,941	-	-	-	-	#DIV/0!
Capital	74,528	895,593	300,000	375,000	-	(300,000)	-100.0%
Total Parks Department	4,222,655	5,130,302	5,223,679	5,172,808	5,123,332	(100,347)	-1.9%

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
		Personnel								
=	81110	REGULAR PAY	1,644,009	1,692,309	2,060,274	979,392	1,975,851	2,084,537	2,188,763	2,298,202
	81120	OVERTIME PAY	51,279	46,915	37,807	22,495	41,838	43,090	44,380	45,710
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	20,267							
	81199	VACANCY ADJUSTMENT			(70,691)			(72,959)	(76,607)	(80,437)
=	XWAGE	TOTAL WAGES	1,715,555	1,739,224	2,027,390	1,001,887	2,017,689	2,054,668	2,156,536	2,263,475
=	81410	FICA(EMPLOYER'S SHARE)	123,651	126,932	150,769	73,085	151,153	158,934	167,440	175,812
=	81420	MEDICAL PREMIUMS	372,158	460,591	469,081	152,920	469,081	465,459	512,005	563,205
=	81425	VISION PREMIUMS				941	2,000	2,328	2,561	2,817
=	81430	GROUP INSURANCE PREMIUMS	28,796	30,856	40,253	13,476	40,253	40,903	42,948	45,096
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(86,872)	(90,373)	(99,772)	(52,434)	(99,772)	(98,379)	(108,217)	(119,039)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT		3,600		4,200	8,400	8,400	8,400	8,400
!	81450	RETIREMENT CONTRIBUTIONS	200,949	223,596	226,416	166,822	226,416	249,059	273,963	301,360
	81455	DEFERRED COMP MATCH	25,055	35,198	32,017	29,430	32,017	33,618	35,299	37,064
	81460	UNEMPLOYMENT CLAIMS	4,276	1,635	6,009	482	6,009	6,309	6,625	6,823
	81470	WORKERS COMPENSATION PREMIUMS	13,231	16,949	17,942	18,230	17,942	18,840	19,781	20,374
	81475	WORKERS COMPENSATION CLAIMS	25,886	(3,219)	15,170	77	15,170	15,625	16,406	16,898
=	XBEN	TOTAL BENEFITS	707,130	805,765	857,886	407,229	868,669	901,095	977,211	1,058,810
=	XPER	TOTAL PERSONNEL	2,422,685	2,544,989	2,885,276	1,409,116	2,886,358	2,955,763	3,133,747	3,322,285
		Operations								
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	190	111	895		600	650	715	805
	1	Administration	190		400		200	200	210	220
	2	Athletic Division			120		50	60	70	80
	3	Facilities/Maintenance Division			50		50	60	70	80
	4	Grounds Division			25		25	30	35	40
	5	Landscaping Division			25					
	6	Programming Division			175		175	200	225	275
	7	Urban Forestry			100		100	100	105	110
	8	Various		111						
	*	Amount missing from detail								
+	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	16,926	7,220	14,620	4,097	14,620	15,065	15,515	15,985
	1	Administration	5,436		230		230	240	250	260
	2	Athletics Division	8,000	4,200	9,230		9,230	9,510	9,795	10,090
	3	Facilities/Maintenance Division	2,165	3,020	3,180		3,180	3,275	3,370	3,470
	4	Grounds Division	325		350		350	360	370	380
	5	Landscaping Division	200		230		230	240	250	260
	6	Programming Division	500		1,070		1,070	1,100	1,130	1,165
	7	Urban Forestry Division	300		330		330	340	350	360
	*	Amount missing from detail				4,097				
	82130	VEHICLE LICENSES & TITLES	218	226	260		260	270	280	290
	82140	VEHICLE TOW-IN SERVICES								
=	XTRC	TOTAL TRANSPORTATION CHARGES	17,334	7,557	15,775	4,097	15,480	15,985	16,510	17,080
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	5,129	2,281	4,250		7,800	8,050	8,300	8,515
	1	Administration	5,129		790		790	800	810	820
	2	Athletics Division			530		530	540	550	560
	3	Facilities/Maintenance Division			450		450	500	550	560
	4	Programming Division			1,630		5,630	5,800	5,975	6,155
	5	Urban Forestry Division			850		400	410	415	420
	6	Various		2,281						
	*	Amount missing from detail								
	82240	TRANSCRIPTION FEES	48	235	600		150	250	275	300

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	82250	TESTING & PHYSICALS	8,414	6,316	7,025	1,678	5,000	6,000	6,500	7,000
+	82260	UNIFORM RENTAL & SERVICES	494	638	1,000		2,785	855	1,015	3,210
	1	Administration	494		210		210	220	230	240
	2	Athletics Division			425		425	430	455	460
	3	Facilities/Maintenance Division			400		400	425	450	460
	4	Grounds Division			225		100	100	100	100
	5	Landscaping Division			90		50	50	50	50
	6	Programming Division			1,500		1,500	1,600	1,700	1,800
	7	Urban Forestry Division			220		100	100	100	100
	8	Various		638	(2,070)			(2,070)	(2,070)	
	*	Amount missing from detail								
+	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	1,516	1,164	2,800		2,140	2,885	2,970	2,335
	1	Facilities/Maintenance Division	1,516	1,164	1,940		1,940	2,000	2,060	2,120
	2	Landscape Division			200		200	205	210	215
	3	Athletics Division			660			680	700	
	*	Amount missing from detail								
	82299	OTHER OPERATING SERVICES			290	87	200	200	210	220
=	XOPSV	TOTAL OPERATING SERVICES	15,601	10,634	15,965	1,765	18,075	18,240	19,270	21,580
	82310	LEGAL NOTICES	5,467	1,865	5,965	244	2,000	2,060	2,120	2,225
+	82350	DUES FOR MEMBERSHIPS	2,352	4,470	4,865		4,730	4,865	5,000	5,125
	1	Administration	2,352	4,470	460		460	475	490	500
	2	Athletics Division			960		960	990	1,010	1,020
	3	Facilities/Maintenance Division			1,090		1,090	1,125	1,160	1,195
	4	Grounds Division			280		290	295	300	305
	5	Landscaping Division			445		300	300	310	320
	6	Programming Division			770		770	795	820	845
	7	Urban Forestry Division			860		860	885	910	940
	*	Amount missing from detail								
	82355	PROFESSIONAL STANDARDS / ACCREDITATION	115	320	210	75	210	220	230	240
+	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	36,939	15,483	63,492		43,700	47,300	48,935	50,600
	01	Advertising/Marketing for All Events			2,650		2,650	2,730	2,810	2,895
	02	Family Day City Wide Event			15,450		7,500	7,725	7,960	8,200
	03	July 4th Concert Series in Partnership with FoFP			7,500		7,500	8,000	8,500	9,000
	04	Movies in the Park			5,840		5,840	6,015	6,195	6,380
	09	Candy Cane Hunt			2,500		1,800	1,855	1,910	1,970
	10	Touch -A-Truck Event			2,865		2,865	2,950	3,040	3,130
	11	Park Promo Items			1,855		1,855	1,910	1,970	2,030
	13	United Way Event Promo Items			425		425	450	475	500
	15	Arbor Day Celebration			4,170		2,000	2,060	2,120	2,180
	16	Various	36,939	15,483	8,972					
	19	Kid's Art Festival			5,960		5,960	6,140	6,325	6,515
	20	New Events: Walking Trail Tuesday/ Fishing on the Farm						2,000	2,000	2,000
	21	Various Park Programs with Seniors & Adults			5,305		5,305	5,465	5,630	5,800
	*	Amount missing from detail								
+	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	14,589	30,531	1,380		1,380	1,420	1,460	1,505
	01	Various Events	14,589	30,531	1,380		1,380	1,420	1,460	1,505
	*	Amount missing from detail								
+	82371	EMERGENCY RELIEF								
	01	Various								
	*	Amount missing from detail								
+	82390	PUBLICATIONS, NON-TRAINING	64	54	850		125	125	125	125
	1	Administration	64	54	100		25	25	25	25
	2	Athletics Division			75		25	25	25	25
	3	Facilities/Maintenance Division			125		25	25	25	25
	4	Grounds Division			50					
	5	Landscaping Division			50					
	6	Programming Division			125		25	25	25	25
	7	Urban Forestry Division			325		25	25	25	25

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	*	Amount missing from detail								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	59,526	52,723	76,762	319	52,145	55,990	57,870	59,820
	82410	ELECTRIC SERVICE	77,968	77,171	67,530	36,211	67,530	69,555	71,640	73,790
	82420	WATER & SEWER SERVICE	136,635	140,185	125,074	65,277	129,268	128,825	132,670	136,650
	82430	STORMWATER SERVICE	14,817	14,817	12,381	6,174	12,381	12,750	13,130	13,525
	82435	SOLID WASTE SERVICE	30,576	27,888	27,848	9,518	27,848	28,680	29,540	30,425
	82440	NATURAL GAS SERVICE	6,964	10,389	1,520	2,169	1,860	1,915	1,972	2,031
	82450	TELEPHONE SERVICE	2,215	2,380	3,224	1,244	2,025	2,085	2,150	2,215
	82451	800 MHZ ACCESS LINE SERVICE	2,151	2,354	2,060	1,400	2,195	2,260	2,330	2,400
	82455	CELLULAR TELEPHONE SERVICE	27,182	30,071	24,462	11,754	24,462	25,685	26,969	27,780
+	82470	INTERNET & RELATED SERVICES	4,120	4,270	4,500		4,500	4,635	4,775	4,920
	1	Programming Division: Internet at EFBP	4,120	4,270	4,500		4,500	4,635	4,775	4,920
	*	Amount missing from detail								
=	XUTIL	TOTAL UTILITIES	302,628	309,525	268,599	133,747	272,069	276,390	285,176	293,736
+	82510	COMPUTER SERVICES	7,000	13,249	3,000		3,000	3,500	4,000	5,000
	01	Presidio Fiber Camera System (Server Room)								
	02	Jim Warren Skatepark								
	03	Jim Warren Maintenance Area							4,000	
	04	Jim Warren Tennis Courts/Playground Area								
	05	Jim Warren Concession Stands								
	06	Jim Warren Phase 4 Pavilion Area								
	07	Jim Warren Administration Office								
	08	Various Parks Camera System Installation								
	09	Add Fiber to Eastern Flank Battlefield Park Event Facility								
	10	Add Fiber to Harlinsdale Farm (multiple facilities)						3,500		
	11	Add Fiber to Liberty Park Maintenance Facility			3,000		3,000			
	12	Various	7,000	13,249						5,000
	*	Amount missing from detail								
	82520	LEGAL SERVICES		3,300						
+	82540	ENGINEERING SERVICES	3,450	532	5,500		5,500	5,600	5,700	5,870
	02	Engineering Services for Grants or Unknown Small Projects			5,500		5,500	5,600	5,700	5,870
	03	Various Park Item	3,450	532						
	*	Amount missing from detail								
+	82560	CONSULTANT SERVICES	32,281	21,644	50,000		51,500	45,500	46,000	46,500
	02	Various Consultant Small Park Projects; i.e. surveying			15,000		13,500	10,500	11,000	11,500
	4	FSSD Concept Planning for Phased Projects - Not Construction Doc.			35,000		38,000	35,000	35,000	35,000
	5	Various Consultant Park Projects	32,281	21,644						
	*	Amount missing from detail								
+	82599	OTHER CONTRACTUAL SERVICES	20,420	6,738	45,355		44,300	47,390	49,455	51,550
	01	Cell Phone Tour Yearly Fee			800		800	810	820	830
	02	Parking Management Company for All Special Events			14,960		15,000	15,410	15,875	16,350
	03	Wildlife Removal			2,500		2,500	2,500	2,500	2,500
	04	Historic Cemetery Restoration Work Projects			8,000		8,000	9,000	10,000	11,000
	6	Park Ped/Vehicular Bridges (22); Overlooks (2) & Tunnels (2)			19,095		18,000	19,670	20,260	20,870
	7	Various	20,420	6,738						
	*	Amount missing from detail								
=	XCTS	TOTAL CONTRACTUAL SERVICES	63,151	45,463	103,855		104,300	101,990	105,155	108,920
+	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	26,429	25,598	19,975		12,710	28,235	29,080	13,490
	1	Administration	26,429	25,598	330		330	340	350	
	2	Athletics Division			3,035		30	3,130	3,225	
	3	Facilities/Maintenance Division			4,500			4,635	4,775	
	4	Grounds Division			4,045			4,170	4,295	
	5	Landscaping Division			4,920		12,350	12,720	13,100	13,490
	6	Programming Division			545			560	575	
	7	Urban Forestry			2,600			2,680	2,760	
	*	Amount missing from detail								
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	52,739	51,864	29,960					36,440

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	1	Administration	52,739	51,864	340			350	360	
	2	Athletics Division			6,560			6,760	6,960	
	3	Facilities/Maintenance Division			13,110			13,500	13,905	
	4	Grounds Division			6,190		29,000	29,870	30,770	31,690
	5	Landscaping Division			660		2,600	2,680	2,760	2,840
	6	Programming Division			1,090			1,120	1,155	
	7	Urban Forestry Division			2,010		1,800	1,800	1,855	1,910
	*	Amount missing from detail								
+	82640	PAVING & REPAIR SERVICES	35,974	23,813	41,740		41,740	42,450	43,190	43,945
	1	Landscaping Division: Repairs to Existing Walkways @ Various Parks			15,000		15,000	15,000	15,000	15,000
	2	Facilities/Maintenance Division	35,974	23,813	5,740		5,740	5,910	6,090	6,270
	4	Trail Repair within Parks connecting to Parking & Ped Areas			3,000		3,000	3,000	3,000	3,000
	6	FY2019: Asphalt Seal for Pinkerton Park Walking Trail			18,000		18,000			
	7	FY2020: Asphalt Seal for Jim Warren Park Walking Trail						18,540		
	8	FY2021: Asphalt Seal for Winstead Hill Park Walking Trail							19,100	
	9	FY2022: Asphalt Seal for Aspen Grove Park Walking Trails & Extensions								19,675
	*	Amount missing from detail								
+	82643	SIGN MAINTENANCE SERVICES	13,019	824	10,060		9,810	10,165	10,525	10,865
	01	Facilities Division: Signage for Entire Parks System	13,019		3,830		3,830	3,945	4,065	4,185
	02	New Event Banners			1,200		1,200	1,300	1,400	1,500
	03	Programming Division: Cellular Phone Tour Signs			500		250	250	250	250
	04	Park Signage Replacements or New			900		900	1,000	1,100	1,135
	05	Urban Forestry Signage			500		500	500	500	500
	06	Facilities Division: Storybook Trail (New & Replacements)			1,500		1,500	1,500	1,500	1,545
	7	Harlinsdale Farm Signage			350		350	350	350	350
	8	Athletic Division: Replacement Signage for Fields		824	1,280		1,280	1,320	1,360	1,400
	*	Amount missing from detail								
!+	82650	PARK & FIELD MAINTENANCE SERVICES	13,801	35,025	68,530	27,800	68,530	58,200	60,595	44,000
	03	Various Park Items	13,801	26,525						
	2	FY 17 Field renovation of Phase II - 4 Quad at JWP								
	3	FY18 Fields 5 & 8 Renovation								
	4	FY 2019 Phase 3 Renovation & Clay for Fieldstone Complex		8,500	68,530	8,250	68,530			
	5	FY 2020 Phase I Field 2						45,000		
	6	FY 2021 Phase I Field 1							47,000	
	7	FY 2020 Multipurpose Arena Annual Repair & Material Addition						13,200	13,595	14,000
	8	FY 2022 Liberty Park Field Renovations								30,000
	*	Amount missing from detail				19,550				
+	82651	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES	45,249	38,974	20,995		20,995	21,660	22,340	22,935
	02	Yearly Electrical Service for all Sports Lighting			8,745		8,745	9,010	9,280	9,560
	04	Various Maintenance Electrical Projects	45,249	38,974	6,750		6,750	6,950	7,160	7,375
	06	Eastern Flank Event Facility Outdoor Venue			2,000		2,000	2,000	2,000	2,000
	8	Athletics: Electrical Repairs for Scoreboards			3,500		3,500	3,700	3,900	4,000
	*	Amount missing from detail								
+	82652	LANDSCAPING SERVICES	4,970	22,378	20,930		20,930	13,230	32,760	33,745
	01	FY 18 Moved Contracted Mowing Services to line item 82654								
	2	Various Services	4,970	22,378	2,900		2,900			
	3	Pine Straw or Ground Covering Contracted Service			18,030		18,030		19,130	19,705
	4	FY 2020, 2021, 2022: Robinson Lake invasive Species Removal						5,230	5,390	5,550
	5	FY 2020, 2021, 2022: Natural Eradication Using Goats w/in the Parks						8,000	8,240	8,490
	*	Amount missing from detail								
+	82653	IRRIGATION SERVICES	11,327	20,694	11,305		11,305	11,655	12,010	12,375
	1	Athletics Division			9,530		9,530	9,815	10,110	10,415
	2	Landscaping Division			230		230	250	260	270
	3	Harlinsdale Arena & Events Space			1,545		1,545	1,590	1,640	1,690
	4		11,327	20,694						
	*	Amount missing from detail								
+	82654	GROUNDS MAINTENANCE SERVICES	13,185	126,878	262,255		262,330	256,915	275,205	270,920
	01	Harlinsdale Main Entrance Road Resurfacing Repairs							18,000	
	02	Liberty Park Complex Handrail Painting			5,625		5,700			6,000

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	03	Facilities/Maintenance Division			3,480		3,480	3,585	3,690	3,800
	04	Grounds Division			6,010		6,010	6,190	6,375	6,565
	5	Contracted Mowing Services - 3-year contract w/ addtl 2 years.		107,065	247,140		247,140	247,140	247,140	254,555
	6	Various	13,185	19,813						
	*	Amount missing from detail								
+	82655	TREE SERVICES			3,465		7,700	10,000	10,000	10,000
	1	Urban Forestry Division: Contracted work w/in Parks & ROW			3,465		7,700	10,000	10,000	10,000
	*	Amount missing from detail								
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	46,240	84,766	50,805		50,805	52,325	53,885	55,495
	02	Facilities/Maintenance Division			24,350		24,350	25,080	25,830	26,605
	03	Pest Control Services for All Park Facilities			8,365		8,365	8,615	8,870	9,135
	04	Various	46,240	84,766						
	05	Roof Repairs and Exterior of Structures			8,090		8,090	8,330	8,580	8,835
	07	Athletics/Programming Division(s)			2,730		2,730	2,810	2,890	2,975
	09	Harlinsdale Facilities			5,150		5,150	5,305	5,465	5,630
	10	Cintas for Flooring Rugs								
	11	Security Monitoring System for Park Offices and Facilities			2,120		2,120	2,185	2,250	2,315
	*	Amount missing from detail								
+	82699	OTHER REPAIR & MAINTENANCE SERVICES	9,292	7,497	9,535		9,535	9,820	10,111	10,415
	1	Athletics Division			1,090		1,090	1,120	1,150	1,185
	2	Facilities/Maintenance Division	9,292	7,497	8,445		8,445	8,700	8,961	9,230
	*	Amount missing from detail								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	272,225	438,311	549,555	27,800	549,790	570,735	617,466	564,625
+	82750	EMPLOYEE RECOGNITION/RECEPTIONS			1,000		1,410	1,460	1,520	1,575
	1	Administration			1,910					
	2	Athletics Division			340		340	350	360	370
	3	Facilities/Maintenance Division			240		240	250	260	270
	4	Grounds Division			140		140	150	160	170
	5	Landscaping Division			240		100	100	110	115
	6	Programming Division			330		330	340	350	360
	7	Urban Forestry Division			260		260	270	280	290
	8	Various			(2,460)					
	*	Amount missing from detail								
+	82780	TRAINING, OUTSIDE	4,537	3,677	7,695		9,880	10,745	11,220	11,955
	1	Administration	4,537	2,127	540		540	550	560	570
	2	Athletics Division			1,570		1,570	1,605	1,645	1,695
	3	Facilities Division			4,915		1,300	1,495	1,720	1,980
	4	Grounds Division			1,970		1,970	2,030	2,090	2,150
	5	Landscaping Division			1,380		1,380	1,675	1,725	1,980
	6	Programming Division			1,360		1,360	1,390	1,420	1,460
	7	Urban Forestry Division			1,760		1,760	2,000	2,060	2,120
	8	Various		1,550	(5,800)					
	*	Amount missing from detail								
+	82790	TRAINING, IN-HOUSE	4,020	5,257	10,860		9,385	9,725	10,160	10,650
	01	Administration			1,120		1,120	1,150	1,180	1,215
	02	Athletics Division	4,020	5,257	2,055		2,055	2,110	2,170	2,235
	3	Facilities/Maintenance Division			1,690		1,690	1,740	1,790	1,845
	4	Grounds Division			1,640		1,000	1,150	1,320	1,520
	5	Landscaping Division			1,190		675	675	695	715
	6	Programming Division			2,045		2,045	2,100	2,155	2,220
	7	Urban Forestry Division			1,120		800	800	850	900
	*	Amount missing from detail								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	8,557	8,934	19,555		20,675	21,930	22,900	24,180
+	82810	REGISTRATIONS	10,529	8,016	10,530		16,565	17,580	18,105	18,645
	01	Tennessee Recreation & Parks Association								
	02	OSHA Training								
	03	Imigation Certifications; Pesticide/Herbicides Certifications								

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	04	Arborist Certification								
	05	Sports Turf Management Association								
	06	Historic Properties Management School								
	07	NPWA (Public Works Conference								
	08	NRPA - Special Event Mgmt School								
	09	TTGA - TN Turf Grass Association								
	10	Professional Grounds Management Association								
	11	National Recreation & Parks Association Conference								
	12	Various	10,529	8,016	(8,115)					
	13	Administration			690		690	720	740	760
	14	Athletics Division			6,555		6,555	6,555	6,750	6,950
	15	Facilities/Maintenance Division			3,595		1,900	1,960	2,020	2,080
	16	Grounds Division			425		425	1,145	1,180	1,215
	17	Landscaping Division			1,920		1,920	1,975	2,035	2,095
	18	Programming Division			3,275		3,275	3,370	3,470	3,575
	19	Urban Forestry Division			2,185		1,800	1,855	1,910	1,970
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,307	1,479	1,745		1,580	1,650	1,710	1,765
	1	Administration	1,307	1,479	130		130	140	150	160
	2	Athletics Division			240		240	250	260	270
	3	Facilities/Maintenance Division			340		340	350	360	370
	4	Grounds Division			140		100	110	115	115
	5	Landscaping Division			205		100	110	115	120
	6	Programming Division			370		370	380	390	400
	7	Urban Forestry Division			320		300	310	320	330
	*	Amount missing from detail								
+	82830	AIR TRAVEL	2,354	4,696	3,000		1,835	3,350	5,495	5,695
	01	National Recreation & Parks Event School								
	02	American Public Works Association								
	03	Sport Turf Management Association								
	04	International Society of Arboriculture								
	05	Historic Properties Management School								
	10	Landscaping Division			875				875	900
	11	Programming Division			875		775	900	925	950
	12	Urban Forestry Division			875				700	720
	13	Various		4,696	(3,535)					
	6	Administration	2,354		545			560	575	595
	7	Athletics Division			1,060		1,060	1,090	1,120	1,155
	8	Facilities/Maintenance Division			1,855			800	850	900
	9	Grounds Division			450				450	475
	*	Amount missing from detail								
+	82840	LODGING	14,415	12,209	14,040		14,040	16,347	15,575	16,190
	1	Administration	14,415	12,209	400		400	500	600	700
	2	Athletics Division			3,900		3,900	4,200	4,400	4,600
	3	Facilities/Maintenance Division			2,730		2,730	2,810	2,895	2,980
	4	Grounds Division			425		425	720	740	760
	5	Landscaping Division			1,495		1,495	2,875	1,540	1,590
	6	Programming Division			3,180		3,180	3,275	3,370	3,470
	7	Urban Forestry Division			1,910		1,910	1,967	2,030	2,090
	*	Amount missing from detail								
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,874	2,113	2,000		4,020	2,080	2,275	5,185
	1	Administration	1,874	1,719	220		220	230	240	245
	2	Athletics Division			1,320		800	1,320	1,400	1,440
	3	Facilities/Maintenance Division			560		560	610	630	650
	4	Grounds Division			230		230	405	420	430
	5	Landscaping Division			1,205		900	930	960	990
	6	Programming Division			640		640	660	680	700
	7	Urban Forestry Division			590		670	690	710	730
	8	Various		394	(2,765)			(2,765)	(2,765)	
	*	Amount missing from detail								

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	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
+	82890	OTHER TRAVEL EXPENSES	57	214	790	18	585	635	690	750
	1	Administration	57	214	25		25	30	35	40
	2	Athletic Division			100		100	105	110	115
	3	Facilities/Maintenance Division			310		150	170	190	210
	4	Grounds Division			55		55	60	70	75
	5	Landscaping Division			100		55	60	65	75
	6	Programming Division			100		100	105	110	115
	7	Urban Forestry Division			100		100	105	110	120
	*	Amount missing from detail				18				
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	30,536	28,727	32,105	18	38,625	41,642	43,850	48,230
+	83110	OFFICE SUPPLIES	5,779	4,382	5,360		5,360	5,520	5,685	5,855
	1	Entire Department Through Administration Office	5,779	1,313	5,360		5,360	5,520	5,685	5,855
	7	Various		3,069						
	*	Amount missing from detail								
+	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	506	1,076	2,650		2,650	2,735	2,850	3,085
	1	Administration	506	1,076	1,750		1,750	1,800	1,850	2,035
	2	Athletics Division			110		110	115	120	125
	3	Facilities/Maintenance Division			110		110	115	120	125
	4	Grounds Division			110		110	110	120	125
	5	Landscaping Division			110		110	110	120	125
	6	Programming Division			350		350	375	400	425
	7	Urban Forestry Division			110		110	110	120	125
	*	Amount missing from detail								
	83130	EMPLOYEE BENEVOLENCE ITEMS	145		170		170	170	180	190
+	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	8,556	10,807	6,655		6,655	6,945	7,250	7,555
	1	Administration	8,556	10,807	1,860		1,860	1,915	1,975	2,035
	2	Athletics Division			835		835	840	845	850
	3	Facilities/Maintenance Division			790		790	800	810	820
	4	Grounds Division			230		230	240	250	260
	5	Landscaping Division			180		180	190	200	210
	6	Programming Division			2,600		2,600	2,800	3,000	3,200
	7	Urban Forestry Division			160		160	160	170	180
	*	Amount missing from detail								
=	XOFS	TOTAL OFFICE SUPPLIES	14,986	16,265	14,835		14,835	15,370	15,965	16,685
+	83210	TRAINING SUPPLIES	239	501	1,485		1,450	1,540	1,645	1,720
	1	Administration	239	501	125		125	150	175	200
	2	Athletics Division			340		340	360	380	390
	3	Facilities/Maintenance Division			250		250	270	290	300
	4	Grounds Division			135		100	100	105	110
	5	Landscaping Division			205		205	210	215	220
	6	Programming Division			140		140	160	180	190
	7	Urban Forestry Division			290		290	290	300	310
	*	Amount missing from detail								
	83230	PARKS SUPPLIES	16,181	461						
+	83240	MEDICAL SUPPLIES	2,928	3,486	2,715		2,715	2,780	2,855	2,930
	1	Administration	2,928	3,486	990		990	1,020	1,050	1,080
	2	Athletic Division			340		340	350	360	370
	3	Facilities/Maintenance Division			310		310	320	330	340
	4	Grounds Division			260		260	260	270	280
	5	Landscaping Division			145		145	150	155	160
	6	Programming Division			550		550	555	560	565
	7	Urban Forestry Division			120		120	125	130	135
	*	Amount missing from detail								
+	83250	SAFETY SUPPLIES	6,908	3,212	6,645		6,645	6,780	7,015	7,200
	1	Administration	6,908	3,212	120		120	130	140	150
	2	Athletics Division			810		810	830	850	870
	3	Facilities/Maintenance Division			2,555		2,555	2,680	2,810	2,790

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	4	Grounds Division			900		900	900	975	1,000
	5	Landscaping Division			680		680	680	700	720
	6	Programming Division			890		890	910	930	950
	7	Urban Forestry Division			690		690	700	710	720
	*	Amount missing from detail								
I+	83260	UNIFORMS PURCHASED	35,093	26,950	33,680		34,995	35,035	36,075	37,150
	01	Existing Employees: \$554.17 yrly & New Employees: \$813 per person								
	02	T-Shirts for Special Events: 4th of July, Family Day, Etc...High Visible								
	03	Various	35,093	26,950						
	10	Urban Forestry Division			3,650		3,650	3,760	3,870	3,985
	4	Administration			310		310	320	330	340
	5	Athletics Division			7,005		7,005	6,540	6,730	6,930
	6	Facilities/Maintenance Division			10,610		10,610	10,930	11,260	11,595
	7	Grounds Division			4,045		4,045	4,170	4,295	4,425
	8	Landscaping Division			2,185		3,500	3,940	4,060	4,180
	9	Programming Division			5,875		5,875	5,375	5,530	5,695
	*	Amount missing from detail								
+	83270	CONSUMABLE TOOLS	6,558	4,979	5,745		5,280	5,360	5,570	5,785
	1	Administration	6,558	4,979	200		150	150	160	170
	2	Athletics Division			855		855	855	875	895
	3	Facilities/Maintenance Division			2,650		2,650	2,730	2,810	2,895
	4	Grounds Division			710		500	500	525	550
	5	Landscaping Division			650		500	500	525	550
	6	Programing Division			425		425	425	450	475
	7	Urban Forestry Division			255		200	200	225	250
	*	Amount missing from detail								
+	83290	SOLID WASTE CONTAINERS			1,900		1,900	1,900	2,500	3,000
	4	Various Park Replacement or New Containers			1,900		1,900	1,900	2,500	3,000
	*	Amount missing from detail								
+	83299	OTHER OPERATING SUPPLIES	52,725	47,367	73,036		72,846	74,980	77,235	79,550
	01	Decreased line and moved to specific lines items operated by the park div's								
	02	Various	52,725	47,367						
	10	Programming Division			5,015		5,015	5,165	5,320	5,480
	11	Urban Forestry Division			3,605		3,605	3,710	3,820	3,935
	12	Archiving/Records Mgmt w/ Old Construction Plans & Documents			3,180		3,180	3,275	3,375	3,475
	3	Harlinsdale Farm Operating Supplies			13,370		13,370	13,770	14,185	14,610
	4	Carter's Hill Park & Bicentennial Park Operations			3,976		3,976	4,095	4,220	4,345
	5	Administration			1,700		1,700	1,750	1,800	1,855
	6	Athletics Division			4,600		4,600	4,740	4,890	5,035
	7	Facilities/Maintenance Division			35,770		35,770	36,845	37,950	39,090
	8	Grounds Division			690		500	500	515	530
	9	Landscaping Division			1,130		1,130	1,130	1,160	1,195
	*	Amount missing from detail								
=	XOPS	TOTAL OPERATING SUPPLIES	120,632	86,956	125,206		125,831	128,375	132,895	137,335
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	46,678	46,178	39,300	21,259	39,300	40,480	41,695	42,945
=	XFUEL	TOTAL FUEL & MILEAGE	46,678	46,178	39,300	21,259	39,300	40,480	41,695	42,945
+	83510	FURNITURE, FIXTURES (<\$25,000)	15,915	4,791	15,000		15,000	15,000	15,450	25,000
	01	New Office Furniture for Administration Offices Due to Add'l Personnel			15,000		15,000	15,000	15,450	25,000
	02	Various	15,915	4,791						
	*	Amount missing from detail								
I+	83520	VEHICLES (<\$25,000)			17,930		17,930	18,470	19,025	19,595
	10	FY 17, 18, 19, & 20 Lifecycle Replacement for Existing Golf Carts			17,930		17,930	18,470	19,025	19,595
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	153,740	150,609	82,133		58,133	74,830	64,910	52,220
	01	Various Tools for Facilities & Maintenance Division	153,740	150,609	4,000		4,000	4,120	4,245	4,370
	09	Grounds/Landscaping: String Trimmers (Yearly Replacements)			1,400		1,400	1,500	1,600	1,700
	16	Program Div.: Generator, Cable Bumpers, Cooling Mister & Message Signs			4,500		4,500	5,500	6,500	6,695

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	17	2020: Grounds Division: 8' pull behind bushhog to replace 6'.						7,250		
	22	Athletics: Zero Turn Mower Lifecycle Replacement Program						13,250		14,050
	27	Grounds/Landscaping: Replacement 60" zero turn mowers			14,763		14,763	15,205	15,660	16,130
	28	Grounds/Landscaping: Replacement of blowers, polesaws, edgers			1,970		1,970	2,030	2,090	2,150
	30	Urban Forestry: Chainsaw(s) Replacement			3,280		3,280	3,380	3,480	3,585
	32	Grounds: Edgers, Push Master, Push Mowers, etc...small equipment			3,240		3,240	3,335	3,435	3,540
	34	Hayride Trailers for Harlinsdale Farm			18,700		18,700	19,260		
	35	2019: Athletics Field Painter			6,280		6,280		7,000	
	36	2019 & 2021: Athletics Replacement in 19 and New for FSSD in 21			19,000				20,900	
	40	2019: Backhoe Attachment for Existing Bobcat			5,000					
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	27,035	27,941	18,845		18,845	27,240	20,510	29,920
	12	Replacement Computer's	27,035	27,941						
	13	Replacement Radio's (Handheld & Mobile)						8,000		8,000
	14	Honeywell Docks and Scanner for INFOR asset management						2,610	2,690	3,410
	17	Administration			3,800		3,800	2,100	4,000	2,500
	18	Athletic Division						3,700		4,200
	19	Facilities/Maintenance Division			5,800		5,800		3,700	3,100
	20	Grounds Division			1,900		1,900	3,400		2,000
	21	Landscaping Division			1,600		1,600	3,100	1,800	
	22	Programming Division			1,600		1,600		1,800	2,000
	23	Urban Forestry Division							2,000	
	26	Replacement of Motorola Batteries for Radios with Lithium Batteries			2,845		2,845	2,930	3,020	3,110
	28	Replacement and New Computer Accessories (mouse, speakers, keyboards)			1,300		1,300	1,400	1,500	1,600
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	881	924	8,300		8,300	13,050	12,600	15,200
	01	Recreation Scheduling & Permitting Software	881	924	7,900		7,900	8,800	10,000	10,500
	3	Landscaping Division: Irrigation Controller Software Program			400		400	500	600	700
	4	INFOR license for handheld devices for asset mgmt (\$1875) per license						3,750	2,000	4,000
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	197,571	184,265	142,208		118,208	148,590	132,495	141,935
+	83610	VEHICLE PARTS & SUPPLIES	2,765	968	3,723		2,725	2,800	2,975	3,150
	1	Administration	2,765		325		325	325	350	375
	2	Athletics Division			1,968		500	525	550	575
	3	Facilities/Maintenance Division			4,770		500	525	550	575
	4	Grounds Division			3,070		500	500	525	550
	5	Landscaping Division			1,250		300	300	325	350
	6	Programming Division			930		300	300	325	350
	7	Urban Forestry Division			2,655		300	325	350	375
	8	Various		968	(11,245)					
	*	Amount missing from detail								
+	83620	EQUIPMENT PARTS & SUPPLIES	18,651	15,100	18,155		30,976	20,184	21,094	33,690
	1	Administration	18,651		1,260		1,260	1,270	1,280	1,320
	2	Athletics Division			4,326		4,326	4,455	4,590	4,725
	3	Facilities/Maintenance Division			3,700		3,700	3,800	3,900	4,015
	4	Grounds Division			12,000		12,000	12,360	12,730	13,110
	5	Landscaping Division			6,760		6,760	6,960	7,170	7,385
	6	Programming Division			1,130		1,130	1,160	1,190	1,225
	7	Urban Forestry Division			600		1,800	1,800	1,855	1,910
	8	Various		15,100	(11,621)			(11,621)	(11,621)	
	*	Amount missing from detail								
+	83642	STREETLIGHT PARTS & SUPPLIES			15,225		15,925	15,455	16,690	17,435
	1	Facilities/Maintenance Division			7,725		7,725	7,955	8,190	8,435
	2	Solar Lights in Various Parks			7,500		8,200	7,500	8,500	9,000
	*	Amount missing from detail								
+	83643	SIGN SUPPLIES	10,697	10,783	9,270		8,270	8,475	8,790	9,020
	1	Athletics Division			3,400		3,400	3,500	3,600	3,710
	2	Facilities/Maintenance Division	10,697	10,783	1,115					1,205

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	3	Programming Division			2,655		2,655	2,735	2,820	2,905
	4	Urban Forestry Division			600		600	600	650	650
	5	Grounds/Landscaping Division			1,500		500	500	550	550
	*	Amount missing from detail								
	83649	FIBER OPTIC SUPPLIES			8,000		8,000	9,500	11,500	13,500
+	83650	PARK & FIELD MAINTENANCE SUPPLIES	76,869	99,284	87,085		87,085	101,695	104,740	107,880
	1	Athletics Division			78,000		78,000	80,340	82,750	85,230
	2	Facilities/Maintenance Division			5,675		5,675	5,845	6,020	6,200
	4	Landscaping Division			3,410		3,410	3,510	3,610	3,720
	5	Multipurpose Arena Replacement Material, Paddocks and Trails (Sand)						12,000	12,360	12,730
	7	Various	76,869	99,284						
	*	Amount missing from detail								
+	83651	PARK & FIELD ELECTRICAL SUPPLIES	12,810	2,130	15,985		15,985	16,460	15,520	16,015
	1	Athletics Division			840		840	860	880	900
	2	Facilities/Maintenance Division		2,130	10,610		10,610	10,930	11,260	11,595
	3	Landscaping Division			3,185		4,535	4,670	3,380	3,520
	5	Urban Forestry Division (Delete for 2020) & Combine w/ Landscaping	12,810		1,350					
	*	Amount missing from detail								
+	83652	LANDSCAPING SUPPLIES	45,019	33,716	81,070		82,710	85,780	89,895	94,330
	01	Cemetery Supplies			7,000		7,000	8,000	9,000	10,000
	02	Landscaping Supplies	45,019		49,860		41,500	42,745	44,030	45,350
	03	Harlinsdale Multipurpose Arena			5,740		5,740	5,915	6,090	6,270
	04	Carter's Hill Park			8,270		8,270	8,520	8,775	9,040
	5	Programming Division		33,716	2,200		2,200	2,300	2,400	2,770
	6	FEMA Neighborhood Parks			8,000		8,000	8,000	9,000	10,000
	7	Grounds Division: Turf Program					10,000	10,300	10,600	10,900
	*	Amount missing from detail								
+	83653	IRRIGATION SUPPLIES	15,139	4,801	24,210		24,230	24,570	25,500	26,265
	01	New Park Areas (Unforeseen Needs)			2,550		2,550	2,570	2,590	2,665
	02	Replacement Irigation	15,139							
	3	Athletics Division			11,330		11,350	11,660	12,220	12,585
	5	Landscaping Division		4,801	8,910		8,910	8,910	9,180	9,455
	6	Urban Forestry Division			230		230	240	250	260
	7	Grounds Division			1,190		1,190	1,190	1,260	1,300
	*	Amount missing from detail								
+	83654	GROUND MAINTENANCE SUPPLIES	12,343	11,933	8,835		8,835	9,100	9,375	9,655
	1	Facilities/Maintenance Division	12,343	11,933	5,970		5,970	6,150	6,335	6,525
	2	Canoe Launch & River Access Yearly Maintenance			2,865		2,865	2,950	3,040	3,130
	*	Amount missing from detail								
+	83655	TREE SUPPLIES	6,692	560	9,100		9,100	9,375	9,655	9,945
	1	Urban Forestry Division	6,692	560	9,100		9,100	9,375	9,655	9,945
	*	Amount missing from detail								
+	83656	GRAFFITI REMOVAL SUPPLIES			200		200	220	240	260
	1	Facilities/Maintenance Division			200		200	220	240	260
	*	Amount missing from detail								
+	83660	BUILDING MAINTENANCE SUPPLIES	52,398	23,490	55,685	47,852	60,685	62,505	64,380	66,310
	4	Athletics Division			1,030		1,030	1,060	1,090	1,120
	5	Facilities/Maintenance Division		23,490	51,530		56,530	58,225	59,970	61,770
	6	Programming Division			1,590		1,590	1,640	1,690	1,740
	7	Urban Forestry Building Area			1,535		1,535	1,580	1,630	1,680
	8		52,398			47,852				
	*	Amount missing from detail								
+	83690	DOG PARK SUPPLIES	8,201	8,863	7,425		7,425	7,650	7,880	8,115
	1	Facilities/Maintenance Division		8,863	7,425		7,425	7,650	7,880	8,115
	2		8,201							
	*	Amount missing from detail								
+	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	2,431		2,885		2,655	2,745	2,830	2,845
	1	Administration	2,431							
	2	Athletics Division			1,060		1,060	1,090	1,120	1,155

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	3	Facilities/Maintenance Division			815		815	835	850	875
	4	Grounds Division			170		170	180	190	115
	5	Landscaping Division			180		100	110	120	130
	6	Programming Division			330		180	190	200	210
	7	Urban Forestry Division			330		330	340	350	360
	*	Amount missing from detail								
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	264,015	211,628	346,853	47,852	364,806	376,514	391,064	418,415
	84620	TREE BANK COSTS	12,767	12,906	10,000		7,000	10,000	10,000	10,000
+	84950	GRANT PROGRAMS	35,805	30,100	155,000		41,523	228,500	135,000	290,000
	02	Various	35,805	30,100	20,000					
	03	Safe Routes to School								
	04	Recreational Trails Program Grant Cycle								
	05	State Historical Preservation Office: Grant Cycle			25,000		25,000	25,000	25,000	25,000
	06	TAEP Grant			20,000		6,523	10,000	15,000	20,000
	07	Preservation Grants			25,000			25,000	25,000	25,000
	08	LPRF, LWCF or MLBPA (Baseball Grant)			50,000			150,000	50,000	200,000
	09	Cemetery Grant			15,000		10,000	18,500	20,000	20,000
	11	Civil War Trust for Eley Tract								
	12	Franklin's Charge for Lovell Tract								
	*	Amount missing from detail								
=	XOPU	TOTAL OPERATIONAL UNITS	48,572	43,006	165,000		48,523	238,500	145,000	300,000
	85110	PROPERTY INSURANCE	19,930	21,360	22,818	22,818	28,818	30,259	31,772	33,360
	85111	FRAUD INSURANCE		925	3,779	3,779	3,779	3,968	4,166	4,375
	85112	INLAND MARINE INSURANCE	2,382	2,478	2,602	2,406	2,406	2,526	2,653	2,785
	85113	AUTO PHYSICAL DAMAGE	1,266	2,045	1,364	1,364	1,364	1,432	1,504	1,579
+	85115	LIABILITY INSURANCE	19,173	6,692	4,066	4,066	7,000	7,350	7,718	8,103
	1	Programming Division: Increase Due to having for all public evnets	19,173	6,692	4,066	4,066	7,000	7,350	7,718	8,103
	*	Amount missing from detail								
	85116	E&O LIABILITY INSURANCE		7,841	8,895	8,895	8,895	9,340	9,807	10,297
	85117	VEHICLE LIABILITY INSURANCE	14,382	7,981	7,666	7,666	7,666	8,049	8,452	8,874
	85119	UMBRELLA LIABILITY	2,748	3,037	3,494	3,494	3,494	3,669	3,852	4,045
	85120	PROPERTY DAMAGE COSTS								
	85125	LIABILITY CLAIMS/DEDUCTIBLES								
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	1,922							
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	61,803	52,359	54,684	54,488	63,422	66,593	69,924	73,418
	85220	PROPERTY TAX-RENTAL PROPERTY	119		390		390	400	410	420
+	85240	EQUIPMENT RENTAL & LEASES	26,620	33,653	46,605		43,825	45,635	47,300	48,700
	01	Park Portable Restrooms			10,600		8,500	8,755	9,020	9,290
	07	Various	26,620	33,653						
	10	Grounds Division			1,690		1,000	1,030	1,060	1,090
	11	Landscaping Division			660		660	670	680	690
	12	Programming Division: 5% increase annually due to vendor increases			26,110		26,120	27,405	28,530	29,385
	13	Urban Forestry Division			320		320	330	340	350
	8	Athletics Division			4,490		4,490	4,625	4,765	4,905
	9	Facilities/Maintenance Division			2,735		2,735	2,820	2,905	2,990
	*	Amount missing from detail								
	85250	STORAGE RENTAL								
	85260	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)								
=	XRENT	TOTAL RENTALS	26,739	33,653	46,995		44,215	46,035	47,710	49,120
+	85310	PERMITS	2,306	1,366	3,300		3,300	3,400	3,500	3,600
	01	Programming: Increase in BMI Recording/Lyrics Permitting Fee	2,306	1,366	3,300		3,300	3,400	3,500	3,600
	*	Amount missing from detail								
	85320	STATE FEES		75						
	85330	UTILITY DISTRICT FEES								
=	XPERM	TOTAL PERMITS	2,306	1,441	3,300		3,300	3,400	3,500	3,600

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	85530	E-COMMERCE FEES	893	665	790	178	790	810	830	855
=	XFLF	TOTAL FINANCIAL FEES	893	665	790	178	790	810	830	855
	85990	MISCELLANEOUS		(358)						
=	XOBE	TOTAL OTHER BUSINESS EXPENSES		(358)						
+	86600	LEASE/LOAN PRINCIPAL	178,637	110,376	16,896					
	01	US Bank Sch 2 - Chipper								
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250								
	03	2014 - Director: Replacement Vehicle								
	04	2015 - Cargo Van for Grounds Division (\$19,020)								
	05	2015 - Cargo Van for Facilities Division (\$19,020)								
	06	2015 - Landscaping: 15' Finishing Mower (\$15,000)								
	07	2015 - 60" Zero turn Mowers (\$10,000)								
	08	2015 - 36" Walk Behind Mowers (\$16,000)								
	09	2015 - Recreation Scheduling & Permitting Software (\$24,500)								
	10	2015 - Landscape Truck - Enclosed (\$68,000)								
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)								
	12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)								
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors (\$70,000)								
	14	2016 - Equipment for Harlinsdale (PER)								
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)								
	16	2016 - Vehicle for Facilities Worker (PER)								
	17	2017 - PER - Vehicle - Heavy Duty Truck			16,896					
	18	Various	178,637	110,376						
	19	2015 - Athletics Vehicle								
	20	2015 - Enclosed Tractor Reconciliation								
	*	Amount missing from detail								
+	86700	LEASE/LOAN INTEREST	(6,948)	1,412	165					
	01	US Bank Sch 2 - Chipper		1,412						
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250								
	03	2014 - Director: Replacement Vehicle								
	04	2015 - Cargo Van for Grounds Division (\$19,020)								
	05	2015 - Cargo Van for Facilities Division (\$19,020)								
	06	2015 - Landscaping 15' Finishing Mower (\$15,000)								
	07	2015 - 60" Zero turn Mowers (\$10,000)								
	08	2015 - 36" Walk Behind Mowers (\$16,000)								
	09	2015 - Recreation Scheduling & Permitting Software (\$24,500)								
	10	2015 - Landscape Truck - Enclosed (\$68,000)	(6,948)							
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)								
	12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)								
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors (\$70,000)								
	14	2016 - Equipment for Harlinsdale (PER)								
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)								
	16	2016 - Vehicle for Facilities Worker (PER)								
	17	2017 - PER - Vehicle - Heavy Duty Truck			165					
	18	2015 - Athletics Vehicle								
	19	2015 - Enclosed Tractor Reconciliation								
	*	Amount missing from detail								
=	XDSV	TOTAL DEBT SERVICE	171,689	111,788	17,061					
=	XOP	TOTAL OPERATIONS	1,725,442	1,689,720	2,038,403	291,523	1,894,389	2,167,569	2,149,275	2,322,479
		Capital								
+	89310	PARKS & RECREATION FACILITIES			300,000		500,000			
	03	Playground Installation								

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	07	City Cemeteries Restoration Project								
	08	Replacement of Chainlink Fencing for Cowboy Fields								
	09	FY 2018: Replacement of Noncompliance Playground Equipment at Pinkerton								
	10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort								
	11	Jim Warren Park Asphalt Resurfacing								
	12	Aspen Grove Park Asphalt Resurfacing								
	13	Fieldstone Park Asphalt Resurfacing								
	14	Dog Park Relocation Project for Harlinsdale Farm								
	15	Sidewalk Extention: Hwy 96 East bridge to Pinkerton Park trail								
	16	Artificial Baseball Turf for two new batting cages at Liberty Park								
	17	Rubberized Safety Surfacing for JWP Phase 4 Playground								
	18	Rubberized Safety Surfacing for Del Rio Park Playground								
	19	Tennis Court Replacement - Jim Warren			300,000		500,000			
	*	Amount missing from detail								
=	XIMPR	TOTAL IMPROVEMENTS			300,000		500,000			
	89460	SIDEWALKS	74,528	608,652		866				
=	XINFR	TOTAL INFRASTRUCTURE	74,528	608,652		866				
+=	89520	VEHICLES (>\$25,000)		187,864						
	01	Landscape Truck - Enclosed (move to lease)								
	03	F-350 with a utility bed								
	04	Replacement Vehicle: Small Facilities Truck or Green Vehicle (electric)								
	05	SUV for Recreation Superintendent								
	07	Various		187,864						
	08	Director: Replacement vehicle (\$25,259 to lease)								
	09	Arborist: 3500 4 x 4: Landscaping & Tree Crews (move to lease)								
	10	Forestry Bucket Truck								
	11	Athletics: 3500 4 x 4: Replacement Vehicle for '99 Ford F250 (\$40,000 to lease)								
	*	Amount missing from detail								
+	89530	MACHINERY & EQUIPMENT (>\$25,000)		99,077						
	1	Toro Grounds Master for Athletic Fields (move to lease)								
	10	FY 2018 PER - 300-Gallon Ground Driven Sprayer		48,665						
	11	FY 2018 PER - Replacement Fairway Reel Mower		50,412						
	2	Enclosed Skid Steer								
	3	Enclosed Tractor w/ Trade-In of (3) existing tractor's (move to lease)								
	5	Replacement 3 Gang Mower for Athletics Division with Trade-In								
	6	Urban Forestry: Tree Chipper Replacement								
	7	Propane Forklift for Maintenance Shop Area								
	8	Tractor Replacement with Backhoe Attachment								
	9	FY 2018 PER - Replacement Forestry Truck								
	*	Amount missing from detail								
	89550	COMPUTER SOFTWARE (>\$25,000)								
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)		286,941						
=	XCAP	TOTAL CAPITAL	74,528	895,593	300,000	866	500,000			
=	XTOT	TOTAL EXPENDITURES	4,222,655	5,130,302	5,223,679	1,701,505	5,280,747	5,123,332	5,283,022	5,644,764