



City of Franklin, Tennessee

FY 2019 Operating Budget

Planning & Sustainability

Emily Hunter, Planning & Sustainability Director

Budget Summary

| | 2016 | 2017 | 2018 | | 2019 | 2018 v. 2019 | |
|-------------------|------------------|------------------|------------------|------------------|------------------|--------------|-------------|
| | Actual | Actual | Budget | Estimated | Budget | \$ | % |
| Personnel | 1,322,045 | 1,407,954 | 1,255,259 | 1,257,636 | 1,291,608 | 36,349 | 2.9% |
| Operations | 315,480 | 152,573 | 226,771 | 217,187 | 193,776 | -32,995 | -14.5% |
| Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Total | 1,637,525 | 1,560,527 | 1,482,030 | 1,474,823 | 1,485,384 | 3,354 | 0.2% |

Departmental Summary

The Franklin Planning and Sustainability Department (P&SD) works with the Franklin Municipal Planning Commission in providing information and advice to the Board of Mayor and Aldermen and other City departments in order to assist them in making decisions concerning the growth and development of the City.

The P&SD also provides the following:

- Expertise, technical assistance, and staff support to the Planning Commission, the Board of Zoning Appeals, the Historic Zoning Commission, the Battlefield Commission, the Sustainability Commission, the Franklin Tree Commission, and various ad-hoc committees.
- Long-range planning initiatives to analyze, forecast, and guide future development.
- A leadership role in sustainability efforts for the City and the region.
- Administration and Maintenance of the Land Use Plan and the Zoning Ordinance in order to provide policies and regulations that continually strive to improve the built environment while protecting the City's natural and historic resources.
- Long-range planning initiatives to analyze, forecast, and guide future development.
- Implementation of processes in order to provide effective and efficient development review.
- Oversees performance agreements and sureties and coordinates inspections associated with improvements to new developments, including, but not limited to, drainage, landscaping, sidewalks, streets, and water/wastewater.
- Performs landscaping inspections and reviews.
- Seeks Federal and State funding opportunities in order to assist with activities and projects.
- Assists the Franklin Special School District, the Williamson County School System, and other cities within Williamson County in analyzing growth patterns.
- Assists the school system in introducing concepts of urban planning, historic preservation, and energy efficiency to students.



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Fiscal Year 2019 Outlook

Drafting and discussion of the new Zoning Map and Ordinance will continue and remain the department's top priority for 2018-19. Regular meetings will be held to present and discuss the new Zoning Ordinance during its preparation. An update to the Subdivision Regulations will be prepared and presented, as well.

Reviewing and recommending plans and rezoning requests is an ongoing responsibility of the P&SD, based on Envision Franklin and the Zoning Ordinance, to the Planning Commission and the Board of Mayor and Aldermen.

Infill development continues to be an increasing land-use issue that needs to be addressed. Staff has worked with the BOMA and FMPC to develop transitional standards that support and strengthen downtown neighborhoods. The P&SD and FMPC will work to implement and monitor the standards in 2018-19.

Long-range planning efforts continue to be a priority in the P&SD, but capacity to do such studies will be limited on a temporary basis until the new Zoning Ordinance is adopted since staff resources will be primarily focused on the Zoning revamp.

Increased involvement with the Nashville Area MPO will continue. The P&SD will continue to consider the importance of regional transportation for Franklin and how to plan and design land uses that support sustainable local and regional transportation. The P&SD will also work closely with RTA and TMA/Franklin Transit to identify potential long-term park and ride lots or transit hub locations.

Following the heels of an update to the Downtown National Register Listing in FY18, an update to the Hincheyville National Register Listing is planned for FY19.

There will be a continued emphasis on continuing professional education in order to develop urban design skills and observe best planning practices for the City staff, Planning Commissioners, Board members, and design professionals.

The P&SD anticipates another year of increasing development demand and annexation requests. Non-contiguous annexation and its opportunities and challenges will be evaluated by staff as these types of annexation requests are likely to increase.



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Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe and Livable City



Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services.

Goal: Franklin will increase the percentage of residents who rate their neighborhoods as either good or excellent in an annual, biannual, or other specified periodic citizen survey

Baseline: Establish a baseline for measuring citizen satisfaction via Citizen, HOA, or social media surveys.

Franklin will be a model for environmental quality and a sustainable city.

Goal: Franklin will be named as a "Smarter City" by the Natural Resources Defense Council for sustainability (the first in Tennessee).

Baseline: To review the criteria for becoming a "Smarter City" and apply for recognition. See:

<http://smartercities.nrdc.org/rankings/scoring-criteria>

Goal: Increase the number of LEED certified buildings to attract energy friendly businesses and increase tax revenues.

Baseline: Franklin has nine (9) LEED certified buildings currently as of 2013 (www.usgbc.org/LEED).

Theme: Quality Life Experiences



Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.

To be a community that promotes walking, jogging, and cycling.

Goal: To increase the Walkability Index Score for Franklin.

Baseline: Current walkability Index Score is 32. Achieved an Honorable Mention in walkfriendly.org.

Goal: To become a more bicycle friendly community.

Baseline: To become a bicycle-friendly designated community through assessment by the League of American Bicyclists.

To reduce energy costs, road congestion and improve air quality by better use of alternative transportation services

Goal: To reduce the number of days of air quality nonattainment in the City of Franklin.

Baseline: [none: need data point related to air quality].

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To improve ranking as one of the top 10 communities providing for historic preservation in the U.S.



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Performance Measures

Baseline: Rank as 4th in nation for historic preservation (Preservation Network, 2012)

Baseline: Citizen Perception reported through community survey.

Theme: Sustainable Growth & Economic Prosperity



Franklin will strategically manage its growth and the value of its assets.

Goal: Update the Land Use Plan tied to transportation and infrastructure availability.

Baseline: The current Land Use Plan needs to include infrastructure planning and costs as components of Land Use updates. (Planning and Sustainability)

Goal: To increase the assessed valuation per square mile for land in City of Franklin

Baseline: Current assessed valuation per square mile is \$77,787,427 (Based on 41.28 sq. miles and property assessed value of 2012 of \$3,211,064,976. Finance Department)

Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.

Goal: To increase private investment in Franklin's Historic Area.

Baseline: Franklin issued 94 Certificates of Appropriateness for construction in 2014 (Planning and Sustainability).

Baseline: The value of investment dollars from COA's for 2014. (This number only reflects the valuations associated with the permits that been pulled as of this date and not projects without application for building permits. Planning and Sustainability)

| | | |
|-------------|---|--|
| Key: | Strategic Plan: FranklinForward | |
| | Sustainable Franklin | |
| | Tennessee Municipal Benchmarking Project | |
| | 2016 Franklin Citizens Survey | |

Workload (Output) Measures

| | 2015 | 2016 | 2017 | 2018* | 2019* |
|---------------------------------------|------|------|------|-------|-------|
| Net Acreage Changes | 88 | 218 | 50 | TBD | TBD |
| Base Zoning Changes | | | | | |
| Acreage Zoned Due to Annexation | 88 | 218 | 50 | TBD | TBD |
| Acreage Rezoned | 296 | 351 | 319 | TBD | TBD |
| Development Process Approval Measures | | | | | |
| Development Plans | 21 | 16 | 17 | 18 | 18 |
| Site Plans | 82 | 80 | 80 | 80 | 80 |
| Plats | 71 | 67 | 60 | 66 | 66 |
| Residential Approvals | | | | | |
| Total Units | TBD | 2527 | 1288 | 1262 | 1625 |
| Cases heard by BOZA | 22 | 23 | 17 | 16 | 22 |
| Residential site plans reviewed | 110 | 86 | 87 | 68 | 80 |
| Preliminary plats reviewed | 3 | 6 | 3 | 10 | 5 |
| Final plats reviewed | 70 | 58 | 86 | 92 | 79 |
| Municipal planner FTEs | 8 | 8 | 8 | 8 | 8 |



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Performance Measures

| | | | | | |
|---|------------|------------|------------|-----------|------------|
| Planning and zoning administrative and support FTEs | 5 | 5 | 3 | 3 | 3 |
| Engineering FTEs | 3 | 3 | 4 | 4 | 4 |
| Total planning and zoning revenues | \$ 177,932 | \$ 172,184 | \$ 130,464 | \$ 97,744 | \$ 144,581 |

Efficiency Measures

| | 2015 | 2016 | 2017 | 2018* | 2019* |
|--|------|------|------|-------|-------|
| Average number of days for preliminary plat review | 55 | 73 | 48 | 59 | 59 |

Outcome (Effectiveness) Measures









| | 2015 | 2016 | 2017 | 2018* | 2019* |
|--|------------|--------------|--------------|------------|------------|
| Franklin will be a model for environmental quality and a sustainable city. | | | | | |
| Increase the percentage of residents who rate their neighborhoods as either good or excellent in an annual, biannual, or other specified periodic citizen survey | | | | | |
| Establish a baseline for measuring citizen satisfaction via Citizen, HOA, or social media surveys. | | | | | |
| Baseline established? | No | Yes | Yes | Yes | Yes |
| Survey Conducted? | No | Yes | Yes | TBD | TBD |
| Target: 93% | TBD | 93.0% | 93.0% | TBD | TBD |
| Meets Target? | TBD | TBD | TBD | TBD | TBD |
| Franklin will be named as a "Smarter City" by the Natural Resources Defense Council for sustainability (the first in Tennessee). | | | | | |
| Baseline: To review the criteria for becoming a "Smarter City" and apply for recognition. See: http://smartercities.nrdc.org/rankings/scoring-criteria | | | | | |
| Target: Named "Smarter City" | No | No | No | TBD | TBD |
| Meets Target? | No | No | No | TBD | TBD |
| Increase the number of LEED certified buildings to attract energy friendly businesses and increase tax revenues. | | | | | |
| # of LEED Certified buildings in Franklin | 12 | 18 | 22 | 22 | 22 |
| Target (Source: www.usgbc.org) | 11 | 11 | 12 | 12 | 12 |
| Meets Target? | Yes | Yes | Yes | Yes | Yes |
| Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services. | | | | | |
| The citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community. | | | | | |
| Franklin will develop a quality level of service expectation for its citizens. | | | | | |
| 90% citizen satisfaction rated excellent/good for services as reported by community survey. | | | | | |
| Baseline: Data to be collected in next community survey. | N/A | 93% | 93% | TBD | TBD |
| Meets Target? | N/A | Yes | Yes | TBD | TBD |
| Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking. | | | | | |



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Performance Measures

| | | | | | | |
|---|---|--|------------------|---------------|--------------|--------------|
|  | To be a community that promotes walking, jogging, and cycling. | | | | | |
| | Increase the Walkability Index Score for Franklin. | TBD | TBD Score: 23 | TBD Score: 23 | TBD | TBD |
| | Meets Target? | TBD | TBD | TBD | TBD | TBD |
| | Become a more bicycle friendly community. | | | | | |
|  | Baseline: To become a bicycle-friendly designated community through assessment by the League of American Bicyclists. | | | | | |
| | Meets Target? | N/A | N/A | N/A | TBD | TBD |
| | Reduce the number of days of air quality nonattainment in the City of Franklin. | | | | | |
| | Baseline: 0 days of non-attainment | 0 | 0 | 0 | 0 | 0 |
|  | Actual Days of non-attainment | 0 | 0 | TBD | TBD | TBD |
| | Meets Target? | Yes | Yes | TBD | TBD | TBD |
| | Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation. | | | | | |
| |  | Improve ranking as one of the top 10 communities providing for historic preservation in the U.S. | | | | |
| Current Ranking | | 4 | 4 | 4 | TBD | TBD |
| Target | | 4 | 4 | 4 | TBD | TBD |
| Meets Target? | | Yes | Yes | Yes | TBD | TBD |
|  | Franklin will strategically manage its growth and the value of its assets. | | | | | |
| | Update a minimum of one Land Use Plan character area with infrastructure capabilities every year. | | | | | |
| | Baseline: The current Land Use Plan needs to include infrastructure planning and costs as components of Land Use updates. (Planning and Sustainability) | | | | | |
| | Target: At least 1 updated | All Areas Updating | | 1 Annual | TBD | TBD |
|  | Meets Target? | Yes | Yes | Yes | TBD | TBD |
| | Reduce the poverty for citizens of Franklin to a rate at least 50% below the state average (State average is 16.9%) (2010 Census). | | | | | |
| | Franklin Poverty Rate | 6.9% | TBD | TBD | TBD | TBD |
| | State Poverty Rate | 16.9% | TBD | TBD | TBD | TBD |
|  | Target | 8.5% | TBD | TBD | TBD | TBD |
| | Meets Target? | Yes | TBD | TBD | TBD | TBD |
| | Increase the assessed valuation per square mile for land in City of Franklin | | | | | |
| | Current Assessed Value | \$ 3,576,977,148 | \$ 4,638,233,867 | TBD | TBD | TBD |
|  | Square Miles | 41.53 | 41.78 | TBD | TBD | TBD |
| | Target | \$ 82,000,000 | \$ 105,000,000 | TBD | TBD | TBD |
| | Meets Target? | Yes | Yes | TBD | TBD | TBD |
| | Franklin will pursue growth and development that embraces its historic context and encourages revenue generation. | | | | | |
| | Increase private investment in Franklin's Historic Area. | | | | | |
| | # of Certificates of Appropriateness issued for construction | 47 | 106 | 73 | 70 | 70 |
| | Value of investment dollars from COA's | \$ 6,425,809 | \$ 20,688,515 | \$ 81,085,071 | \$ 7,000,000 | \$ 7,000,000 |
| | Meets Target? | No | Yes | Yes | TBD | TBD |



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Performance Measures

*Includes Residential and Commercial site plans.

**City engineers who are involved in development plan review but are housed in the Engineering Department.

Franklin Citizens Survey

(Fall 2016)

| | | Excellent | Good | Fair | Poor |
|-------------------------------------|--|-----------|------|------|------|
| <input checked="" type="checkbox"/> | % rating the value of Land use, planning and zoning | 16% | 43% | 28% | 13% |
| <input checked="" type="checkbox"/> | % rating Your neighborhood as a place to live | 55% | 38% | 7% | 1% |
| <input checked="" type="checkbox"/> | % rating Franklin as a place to live | 73% | 24% | 3% | 0% |
| <input checked="" type="checkbox"/> | % rating the Quality of the overall natural environment in Franklin as it relates to Franklin as a whole | 37% | 50% | 10% | 2% |
| <input checked="" type="checkbox"/> | % rating the Overall "built environment" of Franklin (including overall design, buildings, parks and transportation systems) as it relates to Franklin as a whole | 25% | 53% | 18% | 5% |
| <input checked="" type="checkbox"/> | % rating the Sense of community in Franklin as it relates to Franklin as a whole | 36% | 46% | 15% | 2% |
| <input checked="" type="checkbox"/> | % rating how important the Quality of the overall natural environment in Franklin is for the Franklin community to focus on in the next two years | 41% | 46% | 13% | 1% |
| <input checked="" type="checkbox"/> | % rating how important the Overall "built environment" of Franklin (including overall design, buildings, parks and transportation systems) is for the Franklin community to focus on in the next two years | 39% | 44% | 16% | 1% |

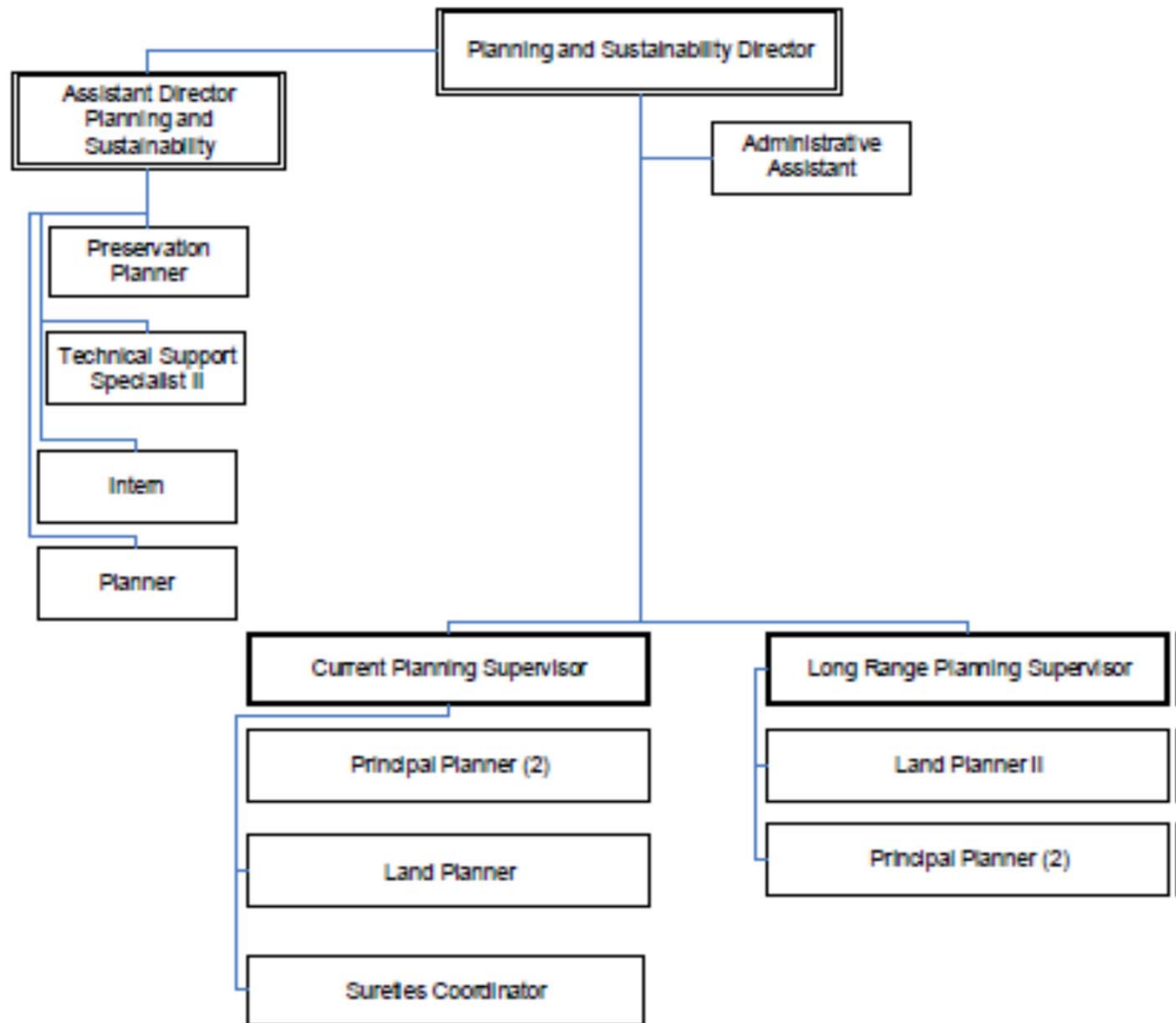
| | | Very Satisfied | Somewhat Satisfied | Somewhat Important | Not at all Important |
|-------------------------------------|---|----------------|--------------------|--------------------|----------------------|
| <input checked="" type="checkbox"/> | % rating their level of satisfaction with the City's management of growth | 29% | 55% | 15% | 1% |



City of Franklin, Tennessee

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Organizational Chart



Note: For detailed counts and authorized positions, please see table on following page entitled "Staffing by Position"



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Staffing by Position

| Position | Pay Grade | FY 2015 | | FY 2016 | | FY 2017 | | FY 2018 | | FY 2019 | |
|----------------------------------|-----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
| | | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T | F-T | P-T |
| ACA Community Development | Grade N | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Planning Director | Grade L | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Assistant Planning Director | Grade J | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 |
| Planning Supervisor | Grade I | 2 | 0 | 2 | 0 | 2 | 0 | 2 | 0 | 2 | 0 |
| Principal Planner | Grade H | 2 | 1 | 2 | 1 | 3 | 1 | 3 | 0 | 4 | 0 |
| Preservation Planner | Grade H | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Land Planner II | Grade H | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| Planning Senior | Grade G | 2 | 0 | 2 | 0 | 1 | 0 | 1 | 0 | 0 | 0 |
| Dev. Serv. Oper. Analyst | Grade G | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Land Planner | Grade G | 0 | 0 | 2 | 0 | 2 | 0 | 2 | 0 | 1 | 0 |
| Sureties Coordinator | Grade G | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Technical Support Specialist II | Grade F | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Planner | Grade F | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| Technical Support Specialist I | Grade E | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 |
| Planning Assistant | Grade E | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Planning Associate | Grade D | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative Assistant | Grade D | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 |
| Administrative Secretary | Grade B | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intern | --- | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 1 |
| Total Authorized Staffing | | 16 | 3 | 16 | 3 | 16 | 2 | 15 | 1 | 15 | 1 |



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Budget

| | Actual 2016 | Actual 2017 | Budget 2018 | Estd 2018 | Budget 2019 | Difference \$ | % |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Personnel | | | | | | | |
| Salaries & Wages | 1,035,553 | 1,082,254 | 935,520 | 922,196 | 941,383 | 5,863 | 0.6% |
| Officials Fees | 9,800 | 10,300 | 14,708 | 10,000 | 14,000 | (708) | -4.8% |
| Employee Benefits | 276,692 | 315,400 | 305,031 | 325,440 | 336,226 | 31,195 | 10.2% |
| Total Personnel | 1,322,045 | 1,407,954 | 1,255,259 | 1,257,636 | 1,291,608 | 36,349 | 2.9% |
| Operations | | | | | | | |
| Transportation Services | 2,376 | 2,044 | 3,100 | 2,000 | 3,000 | (100) | -3.2% |
| Operating Services | 5,323 | 1,750 | 9,500 | 3,500 | 9,000 | (500) | -5.3% |
| Notices, Subscriptions, etc. | 38,649 | 23,487 | 30,900 | 22,500 | 37,650 | 6,750 | 21.8% |
| Utilities | 5,458 | 7,437 | 7,000 | 6,600 | 7,500 | 500 | 7.1% |
| Contractual Services | 174,717 | 11,970 | 32,600 | 30,000 | 32,000 | (600) | -1.8% |
| Repair & Maintenance Services | 3,676 | 3,718 | 6,500 | 8,800 | 5,500 | (1,000) | -15.4% |
| Employee programs | 425 | 621 | 3,500 | 2,000 | 6,500 | 3,000 | 85.7% |
| Professional Development/Travel | 54,590 | 45,790 | 46,400 | 46,100 | 47,400 | 1,000 | 2.2% |
| Office Supplies | 10,991 | 12,895 | 14,800 | 15,800 | 15,300 | 500 | 3.4% |
| Operating Supplies | 377 | 2,054 | 400 | 1,000 | 500 | 100 | 25.0% |
| Fuel & Mileage | 577 | 340 | 1,700 | 450 | 1,100 | (600) | -35.3% |
| Machinery & Equipment (<\$25,000) | 11,597 | 10,058 | 56,985 | 59,500 | 14,500 | (42,485) | -74.6% |
| Repair & Maintenance Supplies | 236 | 22,030 | - | - | - | - | |
| Operational Units | - | - | 4,000 | 9,823 | 4,000 | - | 0.0% |
| Property & Liability Costs | 6,488 | 8,367 | 8,886 | 9,114 | 9,326 | 440 | 5.0% |
| Permits | - | 12 | 400 | - | 400 | - | 0.0% |
| Other Business Expenses | - | - | 100 | - | 100 | - | 0.0% |
| Total Operations | 315,480 | 152,573 | 226,771 | 217,187 | 193,776 | (32,995) | -14.5% |
| Capital | - | - | - | - | - | - | |
| Total Planning & Sustain. | 1,637,525 | 1,560,527 | 1,482,030 | 1,474,823 | 1,485,384 | 3,354 | 0.2% |

Notes & Objectives

- Complete the new Zoning Ordinance to implement Envision Franklin, with input from the FMPC and BOMA.
- Draft and adopt a new set of Subdivision Regulations (current set adopted in 1966).
- Conduct extensive education/discussion sessions with the BOMA and FMPC for a variety of topics addressed in the new Zoning Ordinance.
- Implement PUD process changes to streamline it and decrease number of days involved in review.
- Conduct the annual review and update of Envision Franklin (December 2018).
- Incorporate education opportunities for members of the Planning Commission and BOMA.
- Concentrate on continuing education for City officials and staff regarding urban design and best planning practices.
- Continued improvement of workspace and technology in the P&SD.

| | Account | Label | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019 | Forecast 2020 | Forecast 2021 |
|---|---------|--|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
| | | Personnel | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | 81110 | REGULAR PAY | 1,034,015 | 1,043,158 | 962,592 | 575,196 | 920,196 | 969,982 | 1,008,781 | 1,049,133 |
| | 81120 | OVERTIME PAY | 1,538 | 5,461 | 5,245 | 902 | 2,000 | 5,350 | 5,457 | 5,566 |
| | 81160 | CENSUS WORKERS | | 33,634 | | | | | | |
| | 81199 | VACANCY ADJUSTMENT | | | (32,316) | | | (33,949) | (35,307) | (36,720) |
| = | XWAGE | TOTAL WAGES | 1,035,553 | 1,082,253 | 935,521 | 576,098 | 922,196 | 941,383 | 978,931 | 1,017,979 |
| | | | | | | | | | | |
| | 81230 | PLANNING COMMISSION & BOZA | 9,800 | 10,300 | 14,708 | 5,850 | 10,000 | 14,000 | 14,000 | 14,000 |
| = | XOFF | TOTAL OFFICIALS FEES | 9,800 | 10,300 | 14,708 | 5,850 | 10,000 | 14,000 | 14,000 | 14,000 |
| | | | | | | | | | | |
| = | 81410 | FICA(EMPLOYER'S SHARE) | 76,774 | 80,141 | 70,634 | 42,271 | 73,459 | 74,204 | 77,172 | 80,259 |
| = | 81420 | MEDICAL PREMIUMS | 139,962 | 153,896 | 147,219 | 100,168 | 161,941 | 177,953 | 195,748 | 215,323 |
| = | 81430 | GROUP INSURANCE PREMIUMS | 12,982 | 13,027 | 11,210 | 7,876 | 11,771 | 16,955 | 17,803 | 18,693 |
| = | 81440 | EMPLOYEE INSURANCE CONTRIBUTIONS | (28,575) | (31,063) | (28,095) | (22,408) | (30,905) | (42,060) | (46,266) | (50,893) |
| ! | 81450 | RETIREMENT CONTRIBUTIONS | 53,376 | 72,912 | 78,375 | 62,887 | 86,213 | 86,213 | 94,834 | 104,317 |
| | 81455 | DEFERRED COMP MATCH | 17,659 | 20,247 | 20,554 | 12,255 | 22,610 | 22,610 | 23,741 | 24,928 |
| | 81460 | UNEMPLOYMENT CLAIMS | | | | | | | | |
| | 81470 | WORKERS COMPENSATION PREMIUMS | 1,191 | 656 | 334 | 554 | 351 | 351 | 368 | 387 |
| | 81475 | WORKERS COMPENSATION CLAIMS | | | | | | | | |
| | 81482 | CAR ALLOWANCE | 3,323 | 2,584 | 4,800 | | | | | |
| | 81490 | MOVING EXPENSES | | 3,000 | | | | | | |
| = | XBEN | TOTAL BENEFITS | 276,692 | 315,400 | 305,030 | 203,603 | 325,440 | 336,226 | 363,400 | 393,014 |
| | | | | | | | | | | |
| = | XPER | TOTAL PERSONNEL | 1,322,045 | 1,407,953 | 1,255,259 | 785,551 | 1,257,636 | 1,291,609 | 1,356,331 | 1,424,993 |
| | | | | | | | | | | |
| | | Operations | | | | | | | | |
| | | | | | | | | | | |
| | 82110 | MAILING & OUTBOUND SHIPPING SERVICES | 2,367 | 2,035 | 3,000 | 1,253 | 2,000 | 3,000 | 3,000 | 3,000 |
| | 82120 | FREIGHT FOR INBOUND PURCHASED ITEMS | | | 100 | | | | | |
| | 82130 | VEHICLE LICENSES & TITLES | 9 | 9 | | | | | | |
| = | XTRC | TOTAL TRANSPORTATION CHARGES | 2,376 | 2,044 | 3,100 | 1,253 | 2,000 | 3,000 | 3,000 | 3,000 |
| | | | | | | | | | | |
| | 82210 | PRINTING & COPYING SERVICES, OUTSOURCED | 3,073 | 1,109 | 8,500 | 828 | 2,500 | 8,000 | 8,000 | 8,000 |
| | 82250 | TESTING & PHYSICALS | 2,250 | 641 | 1,000 | 250 | 1,000 | 1,000 | 1,000 | 1,000 |
| = | XOPSV | TOTAL OPERATING SERVICES | 5,323 | 1,750 | 9,500 | 1,078 | 3,500 | 9,000 | 9,000 | 9,000 |
| | | | | | | | | | | |
| | 82310 | LEGAL NOTICES | 8,626 | 8,501 | 10,000 | 4,366 | 9,000 | 10,000 | 10,500 | 10,500 |
| | 82350 | DUES FOR MEMBERSHIPS | 10,831 | 8,352 | 10,150 | 3,300 | 9,000 | 10,150 | 10,500 | 11,000 |
| ! | 82360 | PUBLIC RELATIONS & EDUCATION (CITY SPONSORED) | 2,709 | 3,751 | 10,000 | | 4,000 | 17,000 | 10,000 | 10,000 |
| | 82370 | PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED) | 8 | | | | | | | |
| | 82373 | RECRUITMENT | 15,995 | 2,555 | | | | | | |
| | 82385 | SPECIAL CENSUS | (55) | 232 | | | | | | |
| | 82390 | PUBLICATIONS, NON-TRAINING | 535 | 96 | 750 | 49 | 500 | 500 | 500 | 500 |
| = | XNSP | TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY | 38,649 | 23,487 | 30,900 | 7,715 | 22,500 | 37,650 | 31,500 | 32,000 |
| | | | | | | | | | | |
| | 82450 | TELEPHONE SERVICE | 1,519 | 1,540 | 2,000 | 901 | 1,600 | 2,000 | 2,000 | 2,000 |
| | 82455 | CELLULAR TELEPHONE SERVICE | 1,927 | 3,117 | 3,000 | 1,165 | 3,000 | 3,000 | 3,500 | 3,500 |
| | 82470 | INTERNET & RELATED SERVICES | 2,012 | 2,780 | 2,000 | 1,260 | 2,000 | 2,500 | 2,750 | 2,750 |
| = | XUTIL | TOTAL UTILITIES | 5,458 | 7,437 | 7,000 | 3,326 | 6,600 | 7,500 | 8,250 | 8,250 |
| | | | | | | | | | | |
| | 82510 | COMPUTER SERVICES | 1,417 | | 2,600 | | | 2,000 | 2,000 | 2,000 |
| ! | 82560 | CONSULTANT SERVICES | 173,199 | 11,970 | 30,000 | 8,500 | 30,000 | 30,000 | 30,000 | 30,000 |
| | 82599 | OTHER CONTRACTUAL SERVICES | 101 | | | | | | | |

| | Account | Label | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019 | Forecast 2020 | Forecast 2021 |
|---|---------|--|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
| = | XCTS | TOTAL CONTRACTUAL SERVICES | 174,717 | 11,970 | 32,600 | 8,500 | 30,000 | 32,000 | 32,000 | 32,000 |
| | 82610 | VEHICLE REPAIR & MAINTENANCE SERVICES | 277 | 137 | 1,500 | 32 | 300 | 500 | 500 | 500 |
| | 82620 | EQUIPMENT REPAIR & MAINTENANCE SERVICES | 3,399 | 3,581 | 5,000 | 1,249 | 3,500 | 5,000 | 5,000 | 5,000 |
| | 82660 | BUILDING REPAIR & MAINTENANCE SERVICES | | | | 2,500 | 5,000 | | | |
| = | XRMSV | TOTAL REPAIR & MAINTENANCE SERVICES | 3,676 | 3,718 | 6,500 | 3,781 | 8,800 | 5,500 | 5,500 | 5,500 |
| | 82750 | EMPLOYEE RECOGNITION/RECEPTIONS | 290 | 621 | 500 | 128 | 400 | 500 | 500 | 500 |
| | 82780 | TRAINING, OUTSIDE | | | | | 100 | 4,000 | 3,000 | 3,000 |
| | 82790 | TRAINING, IN-HOUSE | 135 | | 3,000 | 500 | 1,500 | 2,000 | 3,000 | 3,000 |
| = | XEPG | TOTAL EMPLOYEE PROGRAMS | 425 | 621 | 3,500 | 628 | 2,000 | 6,500 | 6,500 | 6,500 |
| + | 82810 | REGISTRATIONS | 17,569 | 9,112 | 13,000 | 3,935 | 12,000 | 12,500 | 10,000 | 13,500 |
| | 1 | various | 17,569 | 9,112 | 13,000 | 3,935 | 12,000 | 12,500 | 10,000 | 13,500 |
| | * | Amount missing from detail | | | | | | | | |
| | 82820 | GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY) | 2,711 | 5,879 | 4,200 | 1,499 | 4,000 | 4,200 | 2,500 | 4,500 |
| | 82830 | AIR TRAVEL | 8,763 | 4,720 | 6,000 | 1,232 | 6,000 | 6,500 | 4,000 | 6,500 |
| | 82840 | LODGING | 18,381 | 19,048 | 15,000 | 4,609 | 17,000 | 17,000 | 10,000 | 17,000 |
| | 82850 | MEALS (OUTSIDE WILLIAMSON COUNTY) | 7,127 | 6,972 | 8,000 | 417 | 7,000 | 7,000 | 7,000 | 7,500 |
| | 82890 | OTHER TRAVEL EXPENSES | 39 | 59 | 200 | 10 | 100 | 200 | 16,000 | 200 |
| = | XPDT | TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL | 54,590 | 45,790 | 46,400 | 11,702 | 46,100 | 47,400 | 49,500 | 49,200 |
| | 83110 | OFFICE SUPPLIES | 4,135 | 4,994 | 5,000 | 1,440 | 5,000 | 5,000 | 5,500 | 5,500 |
| ! | 83120 | OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE) | | 41 | 600 | | 500 | 100 | 100 | 100 |
| | 83130 | EMPLOYEE BENEVOLENCE ITEMS | 159 | 180 | 200 | 173 | 300 | 200 | 200 | 200 |
| | 83140 | MEALS & FOOD (INSIDE WILLIAMSON COUNTY) | 6,697 | 7,680 | 9,000 | 4,196 | 10,000 | 10,000 | 10,000 | 10,000 |
| = | XOFS | TOTAL OFFICE SUPPLIES | 10,991 | 12,895 | 14,800 | 5,809 | 15,800 | 15,300 | 15,800 | 15,800 |
| | 83260 | UNIFORMS PURCHASED | 377 | 2,054 | 400 | | 1,000 | 500 | 500 | 500 |
| = | XOPS | TOTAL OPERATING SUPPLIES | 377 | 2,054 | 400 | | 1,000 | 500 | 500 | 500 |
| | 83310 | GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY) | 536 | 318 | 1,500 | 149 | 350 | 1,000 | 1,000 | 1,000 |
| | 83320 | MILEAGE (INSIDE WILLIAMSON COUNTY) | 41 | 22 | 200 | | 100 | 100 | 100 | 100 |
| = | XFUEL | TOTAL FUEL & MILEAGE | 577 | 340 | 1,700 | 149 | 450 | 1,100 | 1,100 | 1,100 |
| ! | 83510 | FURNITURE, FIXTURES (<\$25,000) | 1,452 | 1,949 | 5,455 | 2,512 | 5,000 | 2,500 | 2,500 | 2,500 |
| | 83520 | VEHICLES (<\$25,000) | | | 25,500 | | 30,000 | | | |
| + | 83530 | MACHINERY & EQUIPMENT (<\$25,000) | 772 | | | | | | | |
| | 1 | Various | 572 | | | | | | | |
| ! | 2 | Smartboard - CDCR | | | | | | | | |
| ! | 3 | Smartboard - PCR | | | | | | | | |
| | * | Amount missing from detail | 200 | | | | | | | |
| + | 83540 | COMPUTER HARDWARE (<\$25,000) | 7,273 | 6,210 | 21,530 | 18,336 | 20,000 | 7,500 | 4,700 | 18,600 |
| | 1 | Various | 7,273 | 6,210 | | | 20,000 | 7,500 | 4,700 | 18,600 |
| | 2 | 2 Desktops | | | 1,880 | | | | | |
| | 3 | 7 Standard Laptops with Docking Stations | | | 10,850 | | | | | |
| | 4 | 4 Specialty Laptops with Docking Stations | | | 8,800 | | | | | |
| | 5 | Conference Room Technology | | | | | | | | |
| | * | Amount missing from detail | | | | 18,336 | | | | |
| ! | 83550 | COMPUTER SOFTWARE (<\$25,000) | 2,100 | 1,899 | 4,500 | 3,957 | 4,500 | 4,500 | 5,000 | 5,500 |
| = | XMEU | TOTAL MACHINERY & EQUIPMENT (<\$25,000) | 11,597 | 10,058 | 56,985 | 24,805 | 59,500 | 14,500 | 12,200 | 26,600 |
| | 83620 | EQUIPMENT PARTS & SUPPLIES | 237 | 206 | | | | | | |
| | 83660 | BUILDING MAINTENANCE SUPPLIES | | 21,824 | | | | | | |
| = | XRMS | TOTAL REPAIR & MAINTENANCE SUPPLIES | 237 | 22,030 | | | | | | |

| | Account | Label | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019 | Forecast 2020 | Forecast 2021 |
|---|---------|----------------------------------|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
| ! | 84950 | GRANT PROGRAMS | | | 4,000 | 9,823 | 9,823 | 4,000 | 5,000 | 5,000 |
| = | XOPU | TOTAL OPERATIONAL UNITS | | | 4,000 | 9,823 | 9,823 | 4,000 | 5,000 | 5,000 |
| | | | | | | | | | | |
| | 85110 | PROPERTY INSURANCE | 1,033 | 955 | 1,003 | 941 | 1,003 | 1,053 | 1,106 | 1,161 |
| | 85111 | FRAUD INSURANCE | | | | 328 | 328 | | | |
| | 85112 | INLAND MARINE INSURANCE | | 85 | 89 | 78 | 89 | 93 | 98 | 103 |
| | 85113 | AUTO PHYSICAL DAMAGE | 5 | 19 | 20 | 20 | 20 | 21 | 22 | 23 |
| ! | 85115 | LIABILITY INSURANCE | 4,143 | 5,714 | 6,000 | 1,285 | 6,000 | 6,300 | 6,615 | 6,946 |
| | 85116 | E&O LIABILITY INSURANCE | | | | 2,782 | | | | |
| | 85117 | VEHICLE LIABILITY INSURANCE | 257 | 514 | 540 | 419 | 540 | 567 | 595 | 625 |
| | 85119 | UMBRELLA LIABILITY | 982 | 1,080 | 1,134 | 1,078 | 1,134 | 1,191 | 1,250 | 1,313 |
| | 85120 | PROPERTY DAMAGE COSTS | | | | | | | | |
| | 85140 | SURETY/NOTARY BONDS | 67 | | 100 | | | 100 | 100 | 100 |
| = | XPLC | TOTAL PROPERTY & LIABILITY COSTS | 6,487 | 8,367 | 8,886 | 6,931 | 9,114 | 9,325 | 9,786 | 10,271 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | 85340 | RECORDING & FILING FEES | | 12 | 400 | | | 400 | 400 | 400 |
| = | XPERM | TOTAL PERMITS | | 12 | 400 | | | 400 | 400 | 400 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | 85990 | MISCELLANEOUS | | | 100 | | | 100 | 100 | 100 |
| = | XOBE | TOTAL OTHER BUSINESS EXPENSES | | | 100 | | | 100 | 100 | 100 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| = | XOP | TOTAL OPERATIONS | 315,480 | 152,573 | 226,771 | 85,500 | 217,187 | 193,775 | 190,136 | 205,221 |
| | | | | | | | | | | |
| | | Capital | | | | | | | | |
| | | | | | | | | | | |
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| | | | | | | | | | | |
| = | XTOT | TOTAL EXPENDITURES | 1,637,525 | 1,560,526 | 1,482,030 | 871,051 | 1,474,823 | 1,485,384 | 1,546,467 | 1,630,214 |
| | | | | | | | | | | |