



## City of Franklin, Tennessee

### FY 2019 Operating Budget

#### Streets - Maintenance

Joe York, Director

#### Budget Summary

|                   | 2016             | 2017             | 2018             |                  | 2019             | 2018 v. 2019   |              |
|-------------------|------------------|------------------|------------------|------------------|------------------|----------------|--------------|
|                   | Actual           | Actual           | Budget           | Estimated        | Budget           | \$             | %            |
| <b>Personnel</b>  | 2,231,051        | 2,419,980        | 2,610,482        | 2,605,527        | 2,668,290        | 57,808         | 2.2%         |
| <b>Operations</b> | 1,593,218        | 1,406,905        | 1,625,805        | 1,620,983        | 1,545,850        | -79,955        | -4.9%        |
| <b>Capital</b>    | 0                | 0                | 40,000           | 40,000           | 0                | (40,000)       | 0.0%         |
| <b>Total</b>      | <b>3,824,269</b> | <b>3,826,885</b> | <b>4,276,287</b> | <b>4,266,510</b> | <b>4,214,140</b> | <b>-62,147</b> | <b>-1.5%</b> |

#### Departmental Summary

The Street Department, Maintenance Division includes Street and Landscape Maintenance.

The Street Maintenance Division currently maintains 334 miles of roadway and a portion of designated medians including, Downtown Franklin, Streetscape, Public Works facility and landscaping along the right-of-way of Mack Hatcher Pkwy from Murfreesboro Road to Franklin Road.

#### Compost

The Compost Facility defers yard waste and collected leaves from entering the Landfill. This valuable resource is processed and used to complete Stormwater projects, backyard gardening, Parks projects, etc.. Tipping fees are diverted, saving the City and Planet.

#### Infrared Patch Truck

The Street Department began using infrared technology to perform routine patching practices in 2012.

#### Road Salt and Salt Brine

We currently house 2400 ton of Road Salt and 1800 gallon of Salt Brine solution at (2) two strategic locations.

Pre-event calculated costs for standard salt spreading method are approx. \$7.50 per lane mile.  
Pre-event calculated costs for salt brine method are approx. \$1.70 per lane mile. Post-event calculations could double the amount for both methods.



# City of Franklin, Tennessee

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#### Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



### FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

#### Theme:

All themes applicable; none specified.

|             |   |  |
|-------------|---|--|
| <b>Key:</b> | <b>Strategic Plan: FranklinForward</b>          |  |
|             | <b>Sustainable Franklin</b>                     |  |
|             | <b>Tennessee Municipal Benchmarking Project</b> |  |
|             | <b>2016 Franklin Citizens Survey</b>            |  |

#### Workload (Output) Measures

|   | 2015         | 2016         | 2017         | 2018*        | 2019*        |
|---|--------------|--------------|--------------|--------------|--------------|
| Accepted Roadways Maintained (Centerline Miles) | 323          | 323          | 327          | 334          | 334          |
| Total Miles of Sidewalks Maintained             | N/A          | 303          | 310          | 310          | 310          |
| Catch Basins/Gutters Maintained                 | 13,641       | 13,641       | 13,641       | 13,641       | 13,641       |
| Stormwater Channels Maintained (Linear ft.)     | 183,091      | 183,091      | 183,091      | 183,091      | 183,091      |
| Gravity Mains Maintained                        | 12,384       | 12,384       | 12,384       | 12,384       | 12,384       |
| Crosswalks Painted                              | 1,240        | 2,305        | 1,158        | 2,000        | 2,000        |
| Centerlines Painted                             | 22,200       | 59,466       | 56,958       | 50,000       | 50,000       |
| Number of Streets Repaired                      | 37           | 21           | 40           | 40           | 40           |
| Number of Potholes Repaired                     | 407          | 503          | 435          | 353          | 400          |
| Number of Citizen Concerns Received             | 532          | 692          | 929          | 800          | 800          |
| Major Weather Events                            |              |              |              |              |              |
| Amount of Salt Used (ton)                       | 450          | 374          | 500          | 512          | 500          |
| Amount of Brine Used (gallon)                   | 32,000       | 48,125       | 16,000       | 35,000       | 40,000       |
| Cost to pave streets                            | \$ 2,157,252 | \$ 2,137,609 | \$ 2,250,000 | \$ 2,545,000 | \$ 3,367,101 |
| Cost to repair sidewalks                        | \$ 247,200   | \$ 261,576   | \$ 512,440   | \$ 445,000   | \$ 445,000   |
| Cost of Curb & Gutter                           | \$ 10,600    | \$ 15,000    | \$ 10,900    | \$ 15,000    | \$ 15,000    |
| Leaf Vacuum Season (cubic yds)                  | 9,048        | 8,920        | 10,351       | 10,615       | 10,850       |

#### Efficiency Measures

|                                      | 2015     | 2016     | 2017     | 2018*    | 2019*    |
|--------------------------------------|----------|----------|----------|----------|----------|
| Avg. Cost to Repair Streets (Sq.Yd.) | \$ 62.12 | \$ 79.00 | \$ 79.00 | \$ 80.00 | \$ 80.00 |



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Streets - Maintenance

Joe York, Director

#### Performance Measures

|  |  |          |         |         |         |         |
|--|--|----------|---------|---------|---------|---------|
|  | Avg. Cost to Repair Sidewalks (Sq. Ft.)  | \$ 11.96 | \$ 8.50 | \$ 8.50 | \$ 8.50 | \$ 8.50 |
|  | Avg. Cost to Repair Catch Basins/Gutters | N/A      | N/A     | N/A     | N/A     | N/A     |

#### Outcome (Effectiveness) Measures

|  |   | 2015   | 2016   | 2017   | 2018*  | 2019*  |
|--|---|--------|--------|--------|--------|--------|
|  | Response Time                                   |        |        |        |        |        |
|  | - From Receipt to Investigation to Notification | 24 hrs | 24 hrs | 24 hrs | 24 hrs | 24 hrs |
|  | - From Notification to Resolution               | 72 hrs | 72 hrs | 72 hrs | 72 hrs | 72 hrs |

\*estimated

#### Franklin Citizens Survey

(Fall 2016)

|                                     |  | Excellent | Good | Fair | Poor |
|-------------------------------------|--|-----------|------|------|------|
| <input checked="" type="checkbox"/> | % rating the quality of Street repair        | 19%       | 43%  | 29%  | 9%   |
| <input checked="" type="checkbox"/> | % rating the quality of Street cleaning      | 31%       | 50%  | 16%  | 3%   |
| <input checked="" type="checkbox"/> | % rating the quality of Street lighting      | 27%       | 47%  | 21%  | 5%   |
| <input checked="" type="checkbox"/> | % rating the quality of Snow removal         | 17%       | 40%  | 27%  | 16%  |
| <input checked="" type="checkbox"/> | % rating the quality of Sidewalk maintenance | 21%       | 50%  | 24%  | 5%   |

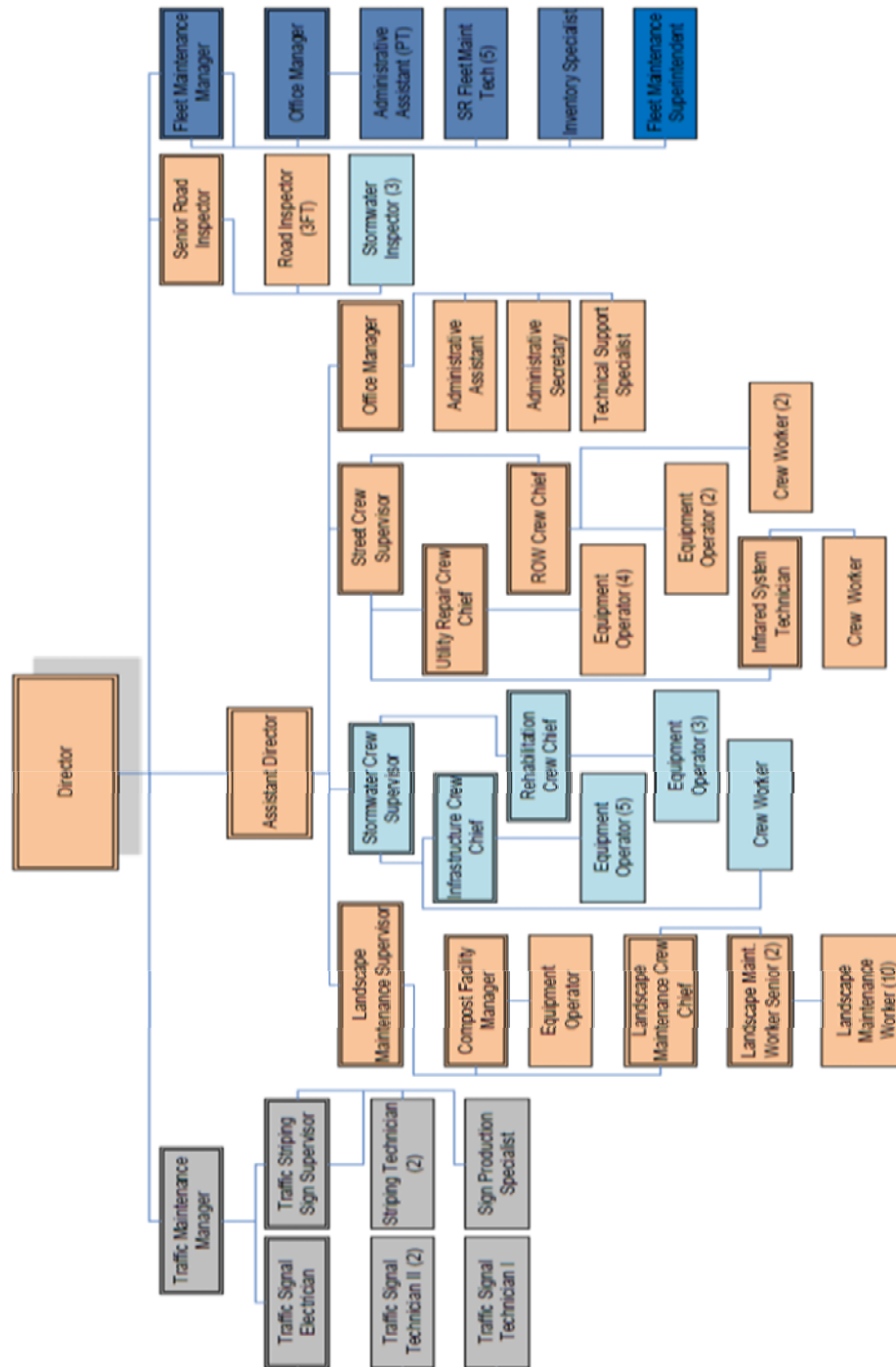


# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Organizational Chart

The organization chart below shows the entire Streets Department.



Streets - Maintenance Personnel are shown in Peach

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Staffing by Position

| Position                     | Pay Grade | FY 2015   |          | FY 2016   |          | FY 2017   |          | FY 2018   |          | FY 2019   |          |
|------------------------------|-----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|
|                              |           | F-T       | P-T      | F-T       | P-T      | F-T       | P-T      | F-T       | P-T      | F-T       | P-T      |
| Street Director              | Grade K   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Assistant Director           | Grade J   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Senior Road Inspector        | Grade G   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Landscape Maint. Super.      | Grade F   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Road Inspector               | Grade F   | 2         | 0        | 2         | 0        | 2         | 1        | 3         | 0        | 3         | 0        |
| Office Manager               | Grade F   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Compost Facility Manager     | Grade E   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Technical Support Specialist | Grade E   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Street Crew Supervisor       | Grade E   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Crew Chief                   | Grade E   | 2         | 0        | 2         | 0        | 2         | 0        | 2         | 0        | 2         | 0        |
| Infrared System Technician   | Grade E   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Landscape Maint. Crew Chief  | Grade E   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Administrative Assistant     | Grade D   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Equipment Operator           | Grade D   | 6         | 0        | 6         | 0        | 6         | 0        | 7         | 0        | 7         | 0        |
| Landscape Maint. Worker Sr.  | Grade C   | 2         | 0        | 2         | 0        | 2         | 0        | 2         | 0        | 2         | 0        |
| Administrative Secretary     | Grade B   | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        | 1         | 0        |
| Landscape Maint. Worker      | Grade B   | 7         | 9        | 7         | 9        | 9         | 5        | 10        | 0        | 10        | 0        |
| Crew Worker                  | Grade B   | 3         | 0        | 3         | 0        | 3         | 0        | 3         | 0        | 3         | 0        |
| <b>Totals</b>                |           | <b>34</b> | <b>9</b> | <b>34</b> | <b>9</b> | <b>36</b> | <b>6</b> | <b>39</b> | <b>0</b> | <b>39</b> | <b>0</b> |



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Budget

|                                    | Actual<br>2016   | Actual<br>2017   | Budget<br>2018   | Estd<br>2018     | Budget<br>2019   | Difference<br>\$ | %              |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| <b>Personnel</b>                   |                  |                  |                  |                  |                  |                  |                |
| Salaries & Wages                   | 1,593,437        | 1,646,530        | 1,738,333        | 1,792,170        | 1,777,479        | 39,146           | 2.3%           |
| Employee Benefits                  | 637,614          | 773,450          | 872,149          | 813,357          | 890,811          | 18,662           | 2.1%           |
| <b>Total Personnel</b>             | <b>2,231,051</b> | <b>2,419,980</b> | <b>2,610,482</b> | <b>2,605,527</b> | <b>2,668,290</b> | <b>57,808</b>    | <b>2.2%</b>    |
| <b>Operations</b>                  |                  |                  |                  |                  |                  |                  |                |
| Transportation Services            | 227              | 538              | 439              | 439              | 439              | -                | 0.0%           |
| Operating Services                 | 5,801            | 5,522            | 10,460           | 5,770            | 5,780            | (4,680)          | -44.7%         |
| Notices, Subscriptions, etc.       | 3,971            | 3,508            | 4,780            | 5,125            | 5,000            | 220              | 4.6%           |
| Utilities                          | 853,283          | 694,132          | 771,912          | 776,628          | 794,918          | 23,006           | 3.0%           |
| Contractual Services               | 1,251            | 3,500            | 13,200           | 16,400           | 6,900            | (6,300)          | -47.7%         |
| Repair & Maintenance Services      | 194,858          | 85,912           | 207,500          | 201,900          | 205,920          | (1,580)          | -0.8%          |
| Employee programs                  | 8,457            | 6,249            | 9,120            | 9,220            | 9,602            | 482              | 5.3%           |
| Professional Development/Travel    | 7,307            | 1,567            | 13,830           | 14,150           | 14,200           | 370              | 2.7%           |
| Office Supplies                    | 7,188            | 4,468            | 9,400            | 9,400            | 9,000            | (400)            | -4.3%          |
| Operating Supplies                 | 35,743           | 35,807           | 37,250           | 37,800           | 40,865           | 3,615            | 9.7%           |
| Fuel & Mileage                     | 37,270           | 39,333           | 50,000           | 55,000           | 55,000           | 5,000            | 10.0%          |
| Machinery & Equipment (<\$25,000)  | 59,238           | 74,951           | 89,600           | 91,600           | 84,270           | (5,330)          | -5.9%          |
| Repair & Maintenance Supplies      | 149,327          | 164,069          | 164,605          | 165,588          | 165,745          | 1,140            | 0.7%           |
| Operational Units                  | 2,814            | 106              | 750              | 750              | 750              | -                | 0.0%           |
| Property & Liability Costs         | 82,564           | 92,775           | 62,855           | 101,527          | 111,650          | 48,795           | 77.6%          |
| Rentals                            | 1,237            | 3,062            | 5,805            | 5,805            | 6,810            | 1,005            | 17.3%          |
| Permits                            | 7,000            | -                | 4,370            | 3,250            | 3,750            | (620)            | -14.2%         |
| Other Business Expenses            | -                | 119              | -                | -                | -                | -                | 0.0%           |
| Debt Service and Lease Payments    | 135,682          | 191,285          | 169,930          | 120,631          | 25,251           | (144,679)        | -85.1%         |
| <b>Total Operations</b>            | <b>1,593,218</b> | <b>1,406,905</b> | <b>1,625,805</b> | <b>1,620,983</b> | <b>1,545,850</b> | <b>(79,955)</b>  | <b>-4.9%</b>   |
| <b>Capital</b>                     | <b>-</b>         | <b>-</b>         | <b>40,000</b>    | <b>40,000</b>    | <b>-</b>         | <b>(40,000)</b>  | <b>-100.0%</b> |
| <b>Total Streets - Maintenance</b> | <b>3,824,269</b> | <b>3,826,885</b> | <b>4,276,287</b> | <b>4,266,510</b> | <b>4,214,140</b> | <b>(62,147)</b>  | <b>-1.5%</b>   |

|                            | Account | Label   | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019            | Forecast 2020 | Forecast 2021 |
|----------------------------|---------|---|-------------|-------------|-------------|---------------|-----------|------------------------|---------------|---------------|
|                            |         | <b>Personnel</b>  |             |             |             |               |           |                        |               |               |
|                            |         |   |             |             |             |               |           |                        |               |               |
| =                          | 81110   | REGULAR PAY   | 1,554,305   | 1,596,851   | 1,752,132   | 951,769       | 1,747,170 | 1,796,076              | 1,867,919     | 1,942,636     |
|                            | 81120   | OVERTIME PAY  | 39,132      | 49,679      | 45,000      | 46,884        | 45,000    | 45,000                 | 45,000        | 45,000        |
|                            | 81150   | TEMPORARY WORK BY NON-CITY EMPLOYEES                        |             |             |             |               |           |                        |               |               |
|                            | 81199   | VACANCY ADJUSTMENT  |             |             | (58,799)    |               |           | (63,597)               | (65,377)      | (67,992)      |
| =                          | XWAGE   | TOTAL WAGES   | 1,593,437   | 1,646,530   | 1,738,333   | 998,653       | 1,792,170 | 1,777,479              | 1,847,542     | 1,919,644     |
|                            |         |   |             |             |             |               |           |                        |               |               |
|                            |         |   |             |             |             |               |           |                        |               |               |
| =                          | 81410   | FICA (EMPLOYER'S SHARE)                                     | 114,386     | 117,540     | 128,457     | 71,119        | 121,918   | 135,262                | 142,896       | 148,612       |
| =                          | 81420   | MEDICAL PREMIUMS  | 447,179     | 520,701     | 598,942     | 313,159       | 536,844   | 581,574                | 639,731       | 703,705       |
| =                          | 81430   | GROUP INSURANCE PREMIUMS                                    | 29,811      | 33,847      | 33,827      | 20,920        | 31,380    | 43,661                 | 45,844        | 48,136        |
| =                          | 81440   | EMPLOYEE INSURANCE CONTRIBUTIONS                            | (100,595)   | (112,074)   | (131,055)   | (70,154)      | (120,264) | (157,872)              | (173,659)     | (191,025)     |
| !                          | 81450   | RETIREMENT CONTRIBUTIONS                                    | 133,440     | 182,279     | 204,844     | 157,216       | 204,844   | 247,861                | 272,647       | 299,912       |
|                            | 81455   | DEFERRED COMP MATCH   | 8,783       | 7,452       | 9,528       | 6,924         | 10,004    | 10,504                 | 11,029        | 11,578        |
|                            | 81460   | UNEMPLOYMENT CLAIMS   |             |             | 6,000       |               | 6,000     | 6,000                  | 6,000         | 6,000         |
|                            | 81470   | WORKERS COMPENSATION PREMIUMS                               | 13,329      | 23,140      | 21,606      | 19,783        | 21,606    | 23,820                 | 25,011        | 26,262        |
|                            | 81475   | WORKERS COMPENSATION CLAIMS                                 | (8,719)     | 566         |             | 1,025         | 1,025     |                        |               |               |
| =                          | XBEN    | TOTAL BENEFITS  | 637,614     | 773,451     | 872,149     | 519,992       | 813,357   | 890,811                | 969,499       | 1,053,180     |
|                            |         |   |             |             |             |               |           |                        |               |               |
| =                          | XPER    | TOTAL PERSONNEL   | 2,231,051   | 2,419,981   | 2,610,482   | 1,518,645     | 2,605,527 | 2,668,290              | 2,817,041     | 2,972,824     |
|                            |         |   |             |             |             |               |           |                        |               |               |
|                            |         | <b>Operations</b>   |             |             |             |               |           |                        |               |               |
|                            |         |   |             |             |             |               |           |                        |               |               |
|                            | 82110   | MAILING & OUTBOUND SHIPPING SERVICES                        | 45          | 244         | 109         | 25            | 109       | 109                    | 100           | 100           |
|                            | 82120   | FREIGHT FOR INBOUND PURCHASED ITEMS                         |             |             |             |               |           |                        |               |               |
|                            | 82130   | VEHICLE LICENSES & TITLES                                   | 182         | 294         | 330         |               | 330       | 330                    | 300           | 300           |
|                            | 82140   | VEHICLE TOW-IN SERVICES                                     |             |             |             | 75            |           |                        | 150           | 150           |
| =                          | XTRC    | TOTAL TRANSPORTATION CHARGES                                | 227         | 538         | 439         | 100           | 439       | 439                    | 550           | 550           |
|                            |         |   |             |             |             |               |           |                        |               |               |
| !                          | 82210   | PRINTING & COPYING SERVICES, OUTSOURCED                     | 551         |             | 5,000       | 193           | 270       | 280                    | 600           | 600           |
|                            | 82230   | ARCHIVING/RECORDS MANAGEMENT SERVICES                       |             |             |             |               |           |                        |               |               |
|                            | 82240   | TRANSCRIPTION FEES  |             |             | 1,000       | 135           | 1,000     | 1,000                  | 1,000         | 1,000         |
| !                          | 82250   | TESTING & PHYSICALS   | 4,186       | 3,462       | 2,400       | 787           | 2,400     | 2,400                  | 2,400         | 2,400         |
|                            | 82260   | UNIFORM RENTAL & SERVICES                                   |             |             |             |               |           |                        |               |               |
|                            | 82270   | LANDFILL & BIOSOLIDS MANAGEMENT SERVICES                    | 1,064       |             |             |               |           |                        |               |               |
|                            | 82299   | OTHER OPERATING SERVICES                                    |             | 2,060       | 2,060       |               | 2,100     | 2,100                  | 2,060         | 2,100         |
| =                          | XOPSV   | TOTAL OPERATING SERVICES                                    | 5,801       | 5,522       | 10,460      | 1,115         | 5,770     | 5,780                  | 6,060         | 6,100         |
|                            |         |   |             |             |             |               |           |                        |               |               |
|                            | 82310   | LEGAL NOTICES   | 1,700       | 1,869       | 1,550       | 38            | 1,600     | 1,600                  | 1,650         | 1,700         |
| !                          | 82350   | DUES FOR MEMBERSHIPS  | 991         | 1,544       | 1,100       | 45            | 1,150     | 1,200                  | 1,250         | 1,300         |
|                            | 82355   | PROFESSIONAL STANDARDS / ACCREDITATION                      |             | 95          | 210         | 300           | 220       | 220                    | 230           | 240           |
| !                          | 82360   | PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)               | 1,189       |             | 1,200       |               | 1,200     | 1,000                  | 1,000         | 1,000         |
|                            | 82370   | PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)            |             |             |             | 127           | 200       | 200                    | 200           | 200           |
|                            | 82371   | EMERGENCY RELIEF  |             |             |             |               |           |                        |               |               |
|                            | 82372   | UNITED WAY CAMPAIGN   |             |             | 600         |               | 625       | 650                    | 650           | 650           |
|                            | 82390   | PUBLICATIONS, NON-TRAINING                                  | 91          |             | 120         |               | 130       | 130                    | 130           | 130           |
| =                          | XNSP    | TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY                     | 3,971       | 3,508       | 4,780       | 510           | 5,125     | 5,000                  | 5,110         | 5,220         |
|                            |         |   |             |             |             |               |           |                        |               |               |
| !                          | 82410   | ELECTRIC SERVICE  | 822,063     | 629,372     | 695,731     | 286,010       | 700,000   | 714,000                | 749,700       | 787,185       |
| +                          | 82420   | WATER & SEWER SERVICE                                       | 10,028      | 17,258      | 24,409      | 4,776         | 24,400    | 24,880                 | 26,124        | 27,430        |
|                            | 1       | Columbia Ave, Five points, 5th Ave, Street Scape Irrigation |             |             | 6,100       |               | 6,100     | 6,220                  | 6,360         | 6,480         |
|                            | 2       | Irrigation Carothers Parkway, from Hwy 96 - Coolsprings     |             |             | 6,100       |               | 6,100     | 6,220                  | 6,360         | 6,480         |
|                            | 3       | Streets Dept, Satellite Facility, Irrigation on Square      |             |             | 6,100       |               | 6,100     | 6,220                  | 6,360         | 6,480         |
|                            | 4       | Various   | 10,028      | 17,258      |             | 4,776         |           |                        | 684           | 1,510         |
|                            | 5       | Mack Hatcher Irrigation                                     |             |             | 6,109       |               | 6,100     | 6,220                  | 6,360         | 6,480         |
|                            | 6       | Line Item 6   |             |             |             |               |           |                        |               |               |
| Budget & Finance Committee |         |   |             |             |             |               |           | March 8, 2018   Page 7 |               |               |

2019 Budget - 11043100 STREETS-MAINTENANCE DIVISION  
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|    | Account | Label   | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019 | Forecast 2020 | Forecast 2021 |
|----|---------|---|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
|    | 7       | Line Item 7   |             |             |             |               |           |             |               |               |
|    | *       | Amount missing from detail                                |             |             |             |               |           |             |               |               |
|    | 82430   | STORMWATER SERVICE  | 255         | 255         | 268         | 128           | 268       | 278         | 292           | 306           |
|    | 82435   | SOLID WASTE SERVICE                                       | 10,440      | 34,348      | 37,759      | 15,840        | 37,759    | 39,000      | 40,950        | 42,998        |
|    | 82440   | NATURAL GAS SERVICE                                       |             |             |             |               |           |             |               |               |
|    | 82450   | TELEPHONE SERVICE   | 1,334       | 1,386       | 1,635       | 830           | 1,635     | 1,700       | 1,785         | 1,874         |
|    | 82451   | 800 MHZACCESS LINE SERVICE                                | 2,529       | 2,575       | 3,000       | 1,569         | 3,000     | 3,060       | 3,213         | 3,374         |
|    | 82455   | CELLULAR TELEPHONE SERVICE                                | 5,963       | 8,012       | 7,993       | 3,383         | 8,393     | 8,450       | 8,873         | 9,316         |
| !  | 82470   | INTERNET & RELATED SERVICES                               | 671         | 927         | 1,117       | 420           | 1,173     | 3,550       | 3,728         | 3,914         |
| =  | XUTIL   | TOTAL UTILITIES   | 853,283     | 694,133     | 771,912     | 312,956       | 776,628   | 794,918     | 834,665       | 876,397       |
|    |         |   |             |             |             |               |           |             |               |               |
| !  | 82510   | COMPUTER SERVICES   |             |             |             |               |           |             |               |               |
|    | 82520   | LEGAL SERVICES  |             |             |             | 1,800         | 2,200     | 2,200       | 2,250         | 2,300         |
|    | 82560   | CONSULTANT SERVICES                                       |             |             |             | 1,000         | 1,000     | 1,200       | 1,220         | 1,240         |
| !  | 82599   | OTHER CONTRACTUAL SERVICES                                | 1,251       | 3,500       | 13,200      | (150)         | 13,200    | 3,500       | 3,570         | 3,640         |
| =  | XCTS    | TOTAL CONTRACTUAL SERVICES                                | 1,251       | 3,500       | 13,200      | 2,650         | 16,400    | 6,900       | 7,040         | 7,180         |
|    |         |   |             |             |             |               |           |             |               |               |
|    | 82610   | VEHICLE REPAIR & MAINTENANCE SERVICES                     | 101,551     | 38,485      | 115,000     | 21,616        | 115,000   | 117,300     | 119,600       | 121,900       |
|    | 82620   | EQUIPMENT REPAIR & MAINTENANCE SERVICES                   | 72,865      | 44,389      | 75,000      | 17,814        | 75,000    | 76,500      | 78,000        | 79,500        |
|    | 82640   | PAVING & REPAIR SERVICES                                  |             | 2,655       |             | 393           | 400       | 500         | 525           | 550           |
|    | 82642   | STREETLIGHT REPAIR & MAINTENANCE SERVICES                 |             |             |             |               |           |             |               |               |
| +  | 82647   | SIDEWALK REPAIR   | 18,450      |             |             |               |           |             |               |               |
|    | 1       | Handicap ramp repair prior to street resurfacing projects |             |             |             |               |           |             |               |               |
|    | 2       | Sidewalk replacement throughout City                      | 18,450      |             |             |               |           |             |               |               |
|    | *       | Amount missing from detail                                |             |             |             |               |           |             |               |               |
| +  | 82652   | LANDSCAPING SERVICES                                      |             |             | 2,000       |               | 2,000     | 2,000       | 2,000         | 2,000         |
|    | 1       | Irrigation Repair   |             |             | 1,000       |               | 1,000     | 1,000       | 1,000         | 1,000         |
|    | 2       |   |             |             |             |               |           |             |               |               |
|    | 3       |   |             |             |             |               |           |             |               |               |
|    | 4       | Graffiti Removal  |             |             | 1,000       |               | 1,000     | 1,000       | 1,000         | 1,000         |
|    | 5       | Various   |             |             |             |               |           |             |               |               |
|    | *       | Amount missing from detail                                |             |             |             |               |           |             |               |               |
| !  | 82653   | IRRIGATION SERVICES                                       |             |             | 1,000       |               | 1,000     | 1,000       | 1,000         | 1,000         |
| !  | 82655   | TREE SERVICES   | 1,600       |             | 2,500       |               | 2,500     | 2,500       | 2,500         | 2,500         |
|    | 82660   | BUILDING REPAIR & MAINTENANCE SERVICES                    | 392         | 383         | 12,000      |               | 6,000     | 6,120       | 6,240         | 6,360         |
|    | 82699   | OTHER REPAIR & MAINTENANCE SERVICES                       |             |             |             |               |           |             |               |               |
| =  | XRMSV   | TOTAL REPAIR & MAINTENANCE SERVICES                       | 194,858     | 85,912      | 207,500     | 39,823        | 201,900   | 205,920     | 209,865       | 213,810       |
|    |         |   |             |             |             |               |           |             |               |               |
|    | 82740   | EMPLOYEE WELLNESS PROGRAM                                 |             | 657         |             |               |           |             |               |               |
| !  | 82750   | EMPLOYEE RECOGNITION/RECEPTIONS                           | 1,846       | 1,499       | 2,100       | 1,237         | 2,100     | 2,142       | 2,184         | 2,226         |
|    | 82760   | SAFETY PROGRAMS   |             |             | 2,120       |               | 2,120     | 2,160       | 2,200         | 2,245         |
| !+ | 82780   | TRAINING, OUTSIDE   | 3,216       | 2,693       | 3,300       | 3,950         | 3,300     | 3,500       | 3,800         | 4,100         |
|    | 1       | Flagger Training  |             |             | 1,200       |               | 1,200     | 1,300       | 1,400         | 1,500         |
|    | 2       | Hazardous Material Training                               |             |             | 1,200       |               | 1,200     | 1,300       | 1,400         | 1,500         |
|    | 3       | Administrative Staff Training (Skill Path)                |             |             | 900         |               | 900       | 900         | 1,000         | 1,100         |
|    | 4       | Various   | 3,216       | 2,693       |             | 3,950         |           |             |               |               |
|    | *       | Amount missing from detail                                |             |             |             |               |           |             |               |               |
|    | 82790   | TRAINING, IN-HOUSE  | 3,395       | 1,400       | 1,600       | 162           | 1,700     | 1,800       | 1,850         | 1,900         |
| =  | XEPG    | TOTAL EMPLOYEE PROGRAMS                                   | 8,457       | 6,249       | 9,120       | 5,349         | 9,220     | 9,602       | 10,034        | 10,471        |
|    |         |   |             |             |             |               |           |             |               |               |
| +  | 82810   | REGISTRATIONS   | 70          | 645         | 3,480       |               | 3,000     | 3,050       | 3,200         | 3,350         |
|    | 1       | S.W.A.N.A.  |             |             | 1,000       |               | 1,000     | 1,000       | 1,050         | 1,100         |
|    | 2       | World of Concrete   |             |             | 1,200       |               | 1,200     | 1,200       | 1,250         | 1,300         |
| !  | 3       | APC Conference  |             |             | 530         |               |           |             |               |               |
|    | 4       | A.P.W.A.  |             |             | 750         |               | 800       | 850         | 900           | 950           |
|    | 6       | Career Development  | 70          | 645         |             |               |           |             |               |               |
|    | *       | Amount missing from detail                                |             |             |             |               |           |             |               |               |
| +  | 82820   | GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)         | 176         | 92          | 1,600       | 48            | 1,600     | 1,600       | 1,630         | 1,660         |



|    | Account | Label  | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019 | Forecast 2020 | Forecast 2021 |
|----|---------|--|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
|    | 1       | S.W.A.N.A  |             |             | 400         |               | 400       | 400         | 410           | 420           |
|    | 2       | World of Concrete                                      |             |             | 500         |               | 500       | 500         | 510           | 520           |
|    | 3       | APC Conference   |             |             |             |               |           |             |               |               |
|    | 4       | A.P.W.A.   | 176         | 92          | 700         | 48            | 700       | 700         | 710           | 720           |
|    | 5       | Career Development                                     |             |             |             |               |           |             |               |               |
|    | *       | Amount missing from detail                             |             |             |             |               |           |             |               |               |
| +  | 82830   | AIR TRAVEL   | 1,412       | 806         | 3,200       |               | 3,700     | 3,700       | 3,750         | 3,800         |
| !  | 1       | S.W.A.N.A.   |             |             | 700         |               | 700       | 700         | 710           | 720           |
|    | 2       | World of Concrete                                      |             |             | 1,500       |               | 1,500     | 1,500       | 1,520         | 1,540         |
| !  | 3       | APC Conference   |             |             |             |               |           |             |               |               |
|    | 4       | A.P.W.A.   |             |             | 1,000       |               | 1,500     | 1,500       | 1,520         | 1,540         |
|    | 5       | Career Development                                     | 1,412       | 806         |             |               |           |             |               |               |
|    | *       | Amount missing from detail                             |             |             |             |               |           |             |               |               |
| +  | 82840   | LODGING  | 4,870       |             | 3,450       | 1,409         | 3,650     | 3,650       | 3,730         | 3,810         |
|    | 1       | S.W.A.N.A.   |             |             | 650         |               | 650       | 650         | 660           | 670           |
|    | 2       | World of Concrete                                      |             |             | 1,800       |               | 1,800     | 1,800       | 1,820         | 1,840         |
| !  | 3       | APC Conference   |             |             |             |               |           |             |               |               |
|    | 4       | A.P.W.A.   |             |             | 1,000       |               | 1,200     | 1,200       | 1,250         | 1,300         |
|    | 5       | Career Development                                     | 4,870       |             |             | 1,409         |           |             |               |               |
|    | *       | Amount missing from detail                             |             |             |             |               |           |             |               |               |
| +  | 82850   | MEALS (OUTSIDE WILLIAMSON COUNTY)                      | 779         | 9           | 2,100       | 335           | 2,200     | 2,200       | 2,240         | 2,280         |
|    | 1       | S.W.A.N.A.   |             |             | 400         |               | 400       | 400         | 410           | 420           |
|    | 2       | World of Concrete                                      |             |             | 900         |               | 900       | 900         | 915           | 930           |
| !  | 3       | APC Conference   |             |             |             |               |           |             |               |               |
|    | 4       | A.P.W.A.   |             |             | 800         |               | 900       | 900         | 915           | 930           |
|    | 5       | Career Development                                     | 779         | 9           |             | 335           |           |             |               |               |
|    | *       | Amount missing from detail                             |             |             |             |               |           |             |               |               |
|    | 82890   | OTHER TRAVEL EXPENSES                                  |             | 15          |             |               |           |             |               |               |
| =  | XPDT    | TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL                  | 7,307       | 1,567       | 13,830      | 1,792         | 14,150    | 14,200      | 14,550        | 14,900        |
|    |         |  |             |             |             |               |           |             |               |               |
|    | 83110   | OFFICE SUPPLIES  | 1,561       | 1,420       | 2,700       | 372           | 2,700     | 2,500       | 2,550         | 2,600         |
|    | 83120   | OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)              |             |             | 250         | 84            | 250       | 250         | 250           | 250           |
|    | 83130   | EMPLOYEE BENEVOLENCE ITEMS                             | 77          | 495         | 250         | 175           | 250       | 250         | 250           | 250           |
|    | 83140   | MEALS & FOOD (INSIDE WILLIAMSON COUNTY)                | 5,550       | 2,553       | 6,200       | 1,332         | 6,200     | 6,000       | 6,120         | 6,240         |
| =  | XOFS    | TOTAL OFFICE SUPPLIES                                  | 7,188       | 4,468       | 9,400       | 1,963         | 9,400     | 9,000       | 9,170         | 9,340         |
|    |         |  |             |             |             |               |           |             |               |               |
|    | 83210   | TRAINING SUPPLIES                                      |             |             | 350         |               | 350       | 350         | 350           | 350           |
| !  | 83250   | SAFETY SUPPLIES  | 13,579      | 16,965      | 12,000      | 11,015        | 12,500    | 15,000      | 15,300        | 15,600        |
|    | 83260   | UNIFORMS PURCHASED                                     | 17,558      | 14,197      | 19,000      | 5,676         | 19,000    | 19,400      | 19,800        | 20,200        |
| !+ | 83270   | CONSUMABLE TOOLS                                       | 1,613       | 948         | 2,700       | 2,700         | 2,750     | 2,850       | 2,950         | 3,050         |
|    | 1       | Mechanics Tools  |             |             |             |               |           |             |               |               |
| !  | 2       | Hand tools   |             |             | 1,200       | 1,200         | 1,250     | 1,300       | 1,350         | 1,400         |
|    | 3       | Inspectors Tools                                       | 1,613       | 948         | 1,500       | 1,500         | 1,500     | 1,550       | 1,600         | 1,650         |
|    | *       | Amount missing from detail                             |             |             |             |               |           |             |               |               |
|    | 83290   | SOLID WASTE CONTAINERS                                 |             |             |             |               |           |             |               |               |
|    | 83299   | OTHER OPERATING SUPPLIES                               | 2,993       | 3,697       | 3,200       | 196           | 3,200     | 3,265       | 3,330         | 3,400         |
| =  | XOPS    | TOTAL OPERATING SUPPLIES                               | 35,743      | 35,807      | 37,250      | 19,587        | 37,800    | 40,865      | 41,730        | 42,600        |
|    |         |  |             |             |             |               |           |             |               |               |
|    | 83310   | GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY) | 37,270      | 39,333      | 50,000      | 22,840        | 55,000    | 55,000      | 60,500        | 66,550        |
| =  | XFUEL   | TOTAL FUEL & MILEAGE                                   | 37,270      | 39,333      | 50,000      | 22,840        | 55,000    | 55,000      | 60,500        | 66,550        |
|    |         |  |             |             |             |               |           |             |               |               |
| !  | 83510   | FURNITURE, FIXTURES (<\$25,000)                        | 984         | 5,266       | 2,900       | 511           | 2,900     | 2,960       | 3,020         | 3,080         |
|    | 83520   | VEHICLES (<\$25,000)                                   |             |             |             |               |           |             |               |               |
| +  | 83530   | MACHINERY & EQUIPMENT (<\$25,000)                      | 42,242      | 46,783      | 70,000      | 14,043        | 70,500    | 62,760      | 48,200        | 48,650        |
| !  | 1       | Downtown & Streetscape (Hillsboro Rd) Equipment        |             |             | 2,000       |               | 2,000     | 2,050       | 2,100         | 2,150         |
| !  | 10      | Walk behind Mower                                      |             |             | 3,000       |               | 3,000     |             | 3,200         |               |
| !  | 11      | R.O.W. Mowing Crews Small Equipment                    |             |             | 2,000       |               | 2,000     | 2,050       | 2,100         | 2,150         |
|    | 12      | Infrared Truck, Heater Elements, Regulators            |             |             | 5,000       |               | 5,000     | 5,100       | 5,200         | 5,300         |

|   | Account | Label  | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019 | Forecast 2020 | Forecast 2021 |
|---|---------|--|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
|   | 13      | Compost Facility Tools / Incidentals                                     |             |             | 1,000       |               | 1,000     | 1,000       | 1,000         | 1,000         |
|   | 14      | Compost Facility Fence   |             |             | 8,000       |               | 8,000     |             |               |               |
| ! | 15      | Storage Building   |             |             | 5,500       |               | 5,500     |             |               |               |
|   | 16      | Copier   |             |             |             |               |           | 12,000      |               |               |
| ! | 17      | Various  | 42,242      | 46,783      |             | 14,043        |           |             |               |               |
| ! | 2       | Computer Monitors  |             |             | 2,000       |               | 2,000     |             |               |               |
|   | 3       | Rear Discharge Mower   |             |             | 12,500      |               | 13,000    | 13,260      | 13,600        | 13,850        |
| ! | 4       | V box spreader (replacement)   |             |             |             |               |           | 18,000      |               | 19,000        |
| ! | 5       | 2 Heavy Duty 18' Trailers  |             |             | 11,000      |               | 11,000    |             | 11,500        |               |
|   | 6       | Motorola XTS 1500 batteries  |             |             | 1,000       |               | 1,000     | 5,000       | 5,100         | 5,200         |
| ! | 7       | Rear Tine Tiller   |             |             | 2,000       |               | 2,000     |             |               |               |
|   | 8       | Mobile Radios Installed  |             |             |             |               |           | 4,300       | 4,400         |               |
|   | 9       | Covered Storage Bins   |             |             | 15,000      |               | 15,000    |             |               |               |
|   | *       | Amount missing from detail   |             |             |             |               |           |             |               |               |
|   | 83540   | COMPUTER HARDWARE (<\$25,000)  | 15,491      | 21,954      | 15,500      | 15,097        | 17,000    | 17,350      | 17,700        | 18,050        |
|   | 83550   | COMPUTER SOFTWARE (<\$25,000)  | 521         | 948         | 1,200       | 690           | 1,200     | 1,200       | 1,250         | 1,300         |
| = | XMEU    | TOTAL MACHINERY & EQUIPMENT (<\$25,000)                                  | 59,238      | 74,951      | 89,600      | 30,341        | 91,600    | 84,270      | 70,170        | 71,080        |
|   |         |  |             |             |             |               |           |             |               |               |
|   | 83610   | VEHICLE PARTS & SUPPLIES   | 3,132       | 183         | 500         | (90)          | 500       | 500         | 500           | 500           |
|   | 83620   | EQUIPMENT PARTS & SUPPLIES   | 3,213       | 4,772       | 2,500       | 1,716         | 2,500     | 2,500       | 2,600         | 2,700         |
| + | 83640   | PAVING & REPAIR SUPPLIES   | 66,159      | 66,061      | 75,800      | 12,941        | 75,800    | 81,660      | 76,820        | 78,480        |
| ! | 1       | Road Salt  |             |             | 39,300      |               | 39,300    | 45,000      | 46,000        | 47,000        |
|   | 2       | Asphalt for Pothole & Roadway Repair                                     |             |             | 22,000      |               | 22,000    | 22,000      | 22,500        | 23,000        |
|   | 3       | Various  | 66,159      | 66,061      |             | 12,941        |           |             |               |               |
|   | 4       | Propane for infra-red truck  |             |             | 8,000       |               | 8,000     | 8,160       | 8,320         | 8,480         |
|   | 5       | Rejuvenator for asphalt infra-red  |             |             | 6,500       |               | 6,500     | 6,500       |               |               |
|   | 6       | Line Item 6  |             |             |             |               |           |             |               |               |
|   | *       | Amount missing from detail   |             |             |             |               |           |             |               |               |
|   | 83642   | STREETLIGHT PARTS & SUPPLIES   |             |             |             |               |           |             |               |               |
|   | 83643   | SIGN SUPPLIES  |             |             |             |               |           |             |               |               |
|   | 83647   | SIDEWALK REPAIR SUPPLIES   | 737         | 11,415      | 25,000      | 9,885         | 25,000    | 25,500      | 26,000        | 26,500        |
| + | 83652   | LANDSCAPING SUPPLIES   | 66,011      | 65,401      | 44,300      | 24,954        | 44,300    | 37,560      | 38,650        | 39,800        |
| ! | 1       | Mulch  |             |             | 18,000      |               | 18,000    | 18,360      | 18,700        | 19,100        |
| ! | 2       | Pre- Emergent, Post Emergent, Fertilizer, Grass Seed etc.                |             |             | 3,000       |               | 3,000     | 3,100       | 3,200         | 3,300         |
| ! | 3       | Tree & Shrub Replacement   |             |             | 10,000      |               | 10,000    | 2,500       | 2,550         | 2,600         |
| ! | 4       | New Planting Installation, Includes Hanging basket plantings             |             |             | 3,000       |               | 3,000     | 3,100       | 3,200         | 3,300         |
| ! | 5       | Weed eater cord, Christmas Decorations, Baskets, Trash recepticles, etc. |             |             | 10,300      |               | 10,300    | 10,500      | 11,000        | 11,500        |
|   | 6       | Various  | 66,011      | 65,401      |             | 24,954        |           |             |               |               |
|   | *       | Amount missing from detail   |             |             |             |               |           |             |               |               |
|   | 83653   | IRRIGATION SUPPLIES  |             | 788         | 505         | 146           | 505       | 505         | 510           | 515           |
|   | 83654   | GROUNDS MAINTENANCE SUPPLIES   |             |             |             |               |           |             |               |               |
| ! | 83660   | BUILDING MAINTENANCE SUPPLIES  | 8,586       | 15,153      | 16,000      | 5,056         | 16,000    | 16,320      | 16,640        | 16,960        |
|   | 83699   | OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES                              | 1,489       | 297         |             | 983           | 983       | 1,200       | 1,250         | 1,300         |
| = | XRMS    | TOTAL REPAIR & MAINTENANCE SUPPLIES                                      | 149,327     | 164,070     | 164,605     | 55,591        | 165,588   | 165,745     | 162,970       | 166,755       |
|   |         |  |             |             |             |               |           |             |               |               |
|   | 84620   | TREE BANK COSTS  | 2,718       |             |             |               |           |             |               |               |
|   | 84920   | 2ND AVE PARKING GARAGE OPERATIONS  | 96          | 106         | 250         |               | 250       | 250         | 250           | 250           |
|   | 84930   | 4TH AVE PARKING GARAGE OPERATIONS  |             |             | 500         |               | 500       | 500         | 500           | 500           |
| = | XOPU    | TOTAL OPERATIONAL UNITS  | 2,814       | 106         | 750         |               | 750       | 750         | 750           | 750           |
|   |         |  |             |             |             |               |           |             |               |               |
|   | 85110   | PROPERTY INSURANCE   | 7,916       | 2,017       | 2,118       | 2,534         | 2,534     | 2,534       | 2,661         | 2,794         |
|   | 85111   | FRAUD INSURANCE  |             |             |             | 877           | 877       | 1,000       | 1,050         | 1,103         |
|   | 85112   | INLAND MARINE INSURANCE  |             | 5,036       | 5,288       | 5,436         | 5,436     | 5,436       | 5,708         | 5,993         |
|   | 85113   | AUTO PHYSICAL DAMAGE   | 1,725       | 1,998       | 2,098       | 2,243         | 2,243     | 2,243       | 2,355         | 2,473         |
|   | 85115   | LIABILITY INSURANCE  | 27,229      | 13,695      | 14,380      | 33,867        | 33,867    | 33,867      | 35,560        | 37,338        |
|   | 85116   | E&O LIABILITY INSURANCE  |             |             |             | 7,440         | 7,440     | 7,440       | 7,812         | 8,203         |
|   | 85117   | VEHICLE LIABILITY INSURANCE  | 23,492      | 19,005      | 19,955      | 29,950        | 29,950    | 29,950      | 31,448        | 33,020        |
|   | 85118   | LAW ENFORCEMENT LIABILITY INSURANCE                                      |             |             |             |               |           |             |               |               |

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|---|---------|--|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
|   | 85119   | UMBRELLA LIABILITY   | 2,391       | 2,589       | 2,718       | 2,882         | 2,882     | 2,882       | 3,026         | 3,177         |
|   | 85120   | PROPERTY DAMAGE COSTS  | 17,481      | 15,399      | 9,048       | (1,567)       | 9,048     | 9,048       | 9,500         | 9,975         |
|   | 85123   | PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES                                   |             | 2,591       | 3,150       | 598           | 3,150     | 3,150       | 3,308         | 3,473         |
|   | 85125   | LIABILITY CLAIMS/DEDUCTIBLES   |             | 3,963       |             |               |           |             |               |               |
|   | 85126   | PUBLIC LIABILITY CLAIMS/DEDUCTIBLES                                  |             | 12,651      |             |               |           |             |               |               |
|   | 85127   | VEHICLE LIABILITY CLAIMS/DEDUCTIBLES                                 | 2,330       | 13,831      | 4,000       |               | 4,000     | 14,000      | 14,000        | 14,000        |
|   | 85140   | SURETY/NOTARY BONDS  |             |             | 100         |               | 100       | 100         | 100           | 100           |
| = | XPLC    | TOTAL PROPERTY & LIABILITY COSTS                                     | 82,564      | 92,775      | 62,855      | 84,260        | 101,527   | 111,650     | 116,528       | 121,649       |
|   |         |  |             |             |             |               |           |             |               |               |
| + | 85240   | EQUIPMENT RENTAL & LEASES  | 1,237       | 3,062       | 5,805       | 3,720         | 5,805     | 6,810       | 6,935         | 7,060         |
| 1 |         |  | 1,237       | 3,062       |             | 3,720         |           |             |               |               |
| ! | 2       | Barricades Pilgrimage  |             |             | 5,000       |               | 5,000     | 6,000       | 6,120         | 6,240         |
|   | 3       | Porta John compost facility  |             |             | 805         |               | 805       | 810         | 815           | 820           |
|   | *       | Amount missing from detail   |             |             |             |               |           |             |               |               |
| = | XRENT   | TOTAL RENTALS  | 1,237       | 3,062       | 5,805       | 3,720         | 5,805     | 6,810       | 6,935         | 7,060         |
|   |         |  |             |             |             |               |           |             |               |               |
| ! | 85310   | PERMITS  |             |             | 4,120       | 3,000         | 3,000     | 3,500       | 3,500         | 3,500         |
| ! | 85320   | STATE FEES   | 7,000       |             | 250         |               | 250       | 250         | 250           | 250           |
|   | 85340   | RECORDING & FILING FEES  |             |             |             |               |           |             |               |               |
| = | XPERM   | TOTAL PERMITS  | 7,000       |             | 4,370       | 3,000         | 3,250     | 3,750       | 3,750         | 3,750         |
|   |         |  |             |             |             |               |           |             |               |               |
|   | 85530   | E-COMMERCE FEES  |             | 119         |             | 1             |           |             |               |               |
| = | XFLF    | TOTAL FINANCIAL FEES   |             | 119         |             | 1             |           |             |               |               |
|   |         |  |             |             |             |               |           |             |               |               |
|   |         |  |             |             |             |               |           |             |               |               |
| + | 86600   | LEASE/LOAN PRINCIPAL   | 132,396     | 197,405     | 166,763     | 113,011       | 119,367   | 25,169      |               |               |
|   | 01      | SunTrust - Compost Screener  |             |             |             |               |           |             |               |               |
|   | 02      | 2014 - Salt Brine Mixer  |             |             |             |               |           |             |               |               |
|   | 03      | 2014 - Streets Vehicle   |             |             |             |               |           |             |               |               |
| ! | 04      | 2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000)               |             |             | 5,923       |               |           |             |               |               |
|   | 05      | 2015 - V Box Salt Spreader (Replacement) (\$16,000)                  |             |             |             |               |           |             |               |               |
| ! | 06      | 2015 - ATV (\$18,000)  |             |             |             |               |           |             |               |               |
|   | 07      | 2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (\$15,600)      |             |             |             |               |           |             |               |               |
|   | 08      | 2015 - Pick-up truck (\$34,000)                                      |             |             | 5,754       |               |           |             |               |               |
|   | 09      | 2015 - 3/4 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000) |             |             | 5,077       |               |           |             |               |               |
|   | 10      | 2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000)                        |             |             | 8,123       |               |           |             |               |               |
|   | 11      | 2015 - Pull Behind Leaf Vacuum (\$28,000)                            |             |             | 4,738       |               |           |             |               |               |
|   | 12      | 2016 - Single Axle Dump Truck  |             |             | 38,565      |               | 19,459    |             |               |               |
|   | 13      | 2017 - Multi-Deck Unit   |             |             | 27,962      |               | 28,366    | 7,139       |               |               |
|   | 14      | 2017 - Single Axle Dump Truck  |             |             | 40,195      |               | 40,719    | 10,262      |               |               |
|   | 15      | 2017 - Pick-Up Truck   |             |             | 11,552      |               | 11,703    | 2,950       |               |               |
|   | 16      | 2017 - Utility Truck   |             |             | 18,874      |               | 19,120    | 4,818       |               |               |
|   | 17      | Various  | 132,396     | 197,405     |             | 113,011       |           |             |               |               |
|   | *       | Amount missing from detail   |             |             |             |               |           |             |               |               |
| + | 86700   | LEASE/LOAN INTEREST  | 3,286       | (6,120)     | 3,166       | 2,171         | 1,264     | 82          |               |               |
|   | 01      | SunTrust - Compost Screener  |             |             |             |               |           |             |               |               |
|   | 02      | 2014 - Salt Brine Mixer  |             |             |             |               |           |             |               |               |
|   | 03      | 2014 - Streets Vehicle   |             |             |             |               |           |             |               |               |
|   | 04      | 2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000)               |             |             | 32          |               |           |             |               |               |
|   | 05      | 2015 - V Box Salt Spreader (Replacement) (\$16,000)                  |             |             |             |               |           |             |               |               |
|   | 06      | 2015 - ATV (\$18,000)  |             |             |             |               |           |             |               |               |
|   | 07      | 2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (15,600)        |             |             |             |               |           |             |               |               |
|   | 08      | 2015 - Pick-up truck (\$34,000)                                      |             |             | 31          |               |           |             |               |               |
|   | 09      | 2015 - 3/4 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000) |             |             | 27          |               |           |             |               |               |
|   | 10      | 2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000)                        |             |             | 43          |               |           |             |               |               |
|   | 11      | 2015 - Pull Behind Leaf Vacuum (\$28,000)                            |             |             | 25          |               |           |             |               |               |
|   | 12      | 2016 - Single Axle Dump Truck  |             |             | 591         |               | 119       |             |               |               |
|   | 13      | 2017 - Multi-Deck Unit   |             |             | 685         |               | 322       | 23          |               |               |
|   | 14      | 2017 - Single Axle Dump Truck  |             |             | 965         |               | 463       | 34          |               |               |

|    | Account | Label  | Actual 2016 | Actual 2017 | Budget 2018 | YTD@2/23/2018 | Estd 2018 | Budget 2019 | Forecast 2020 | Forecast 2021 |
|----|---------|--|-------------|-------------|-------------|---------------|-----------|-------------|---------------|---------------|
|    | 15      | 2017 - Pick-up Truck   |             |             | 284         |               | 143       | 10          |               |               |
|    | 16      | 2017 - Utility Truck   |             |             | 463         |               | 217       | 15          |               |               |
|    | 17      | Various  | 3,286       | (6,120)     |             | 2,171         |           |             |               |               |
|    | *       | Amount missing from detail   |             |             |             |               |           |             |               |               |
| =  | XDSV    | TOTAL DEBT SERVICE   | 135,682     | 191,285     | 169,929     | 115,182       | 120,631   | 25,251      |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
| =  | XOP     | TOTAL OPERATIONS   | 1,593,218   | 1,406,905   | 1,625,805   | 700,780       | 1,620,983 | 1,545,850   | 1,560,377     | 1,624,162     |
|    |         |  |             |             |             |               |           |             |               |               |
|    |         | Capital  |             |             |             |               |           |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
| +  | 89230   | BUILDING IMPROVEMENTS  |             |             | 40,000      | 15,416        | 40,000    |             |               |               |
|    | 1       | Liberty park Salt Storage Facility paving                                |             |             |             |               |           |             |               |               |
| !  | 2       | Salt Brine Tanks and Building  |             |             |             |               |           |             |               |               |
|    | 3       | Incinerator Road Open Storage Building                                   |             |             |             |               |           |             |               |               |
| !  | 4       | Salt Storage Facility Construction                                       |             |             |             |               |           |             |               |               |
|    | 5       | Compost facility Leech Bed construction                                  |             |             |             |               |           |             |               |               |
|    | 6       | Liberty Park Satellite facility (Mulch Bin)                              |             |             |             |               |           |             |               |               |
|    | 7       | FY 2018 PER - Compost Facility Clear Span Shelter                        |             |             | 40,000      |               | 40,000    |             |               |               |
|    | *       | Amount missing from detail   |             |             |             | 15,416        |           |             |               |               |
| =  | XBLDG   | TOTAL BUILDINGS  |             |             | 40,000      | 15,416        | 40,000    |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
| += | 89520   | VEHICLES (>\$25,000)   |             |             |             |               |           |             |               |               |
|    | 1       | NEED TO CORRECT >>>> DOWNTOWN PAVER REMOVAL 2016                         |             |             |             |               |           |             |               |               |
| !  | 2       | Replacement Single Axle Dump   |             |             |             |               |           |             |               |               |
|    | 3       | 2015 - Pick-up truck (move to lease)                                     |             |             |             |               |           |             |               |               |
|    | 4       | 2015 3/4 ton Pick-up Trucks (Mack Hatcher & Streetscape) (move to lease) |             |             |             |               |           |             |               |               |
| !  | 5       | 2015 2 Ton w/dump (Mack Hatcher) (move to lease)                         |             |             |             |               |           |             |               |               |
|    | 6       | SUV Director   |             |             |             |               |           |             |               |               |
|    | 7       | Utility Truck Concrete   |             |             |             |               |           |             |               |               |
|    | 8       | Multi Deck Mower   |             |             |             |               |           |             |               |               |
|    | 9       |  |             |             |             |               |           |             |               |               |
|    | *       | Amount missing from detail   |             |             |             |               |           |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
| =  | XCAP    | TOTAL CAPITAL  |             |             | 40,000      | 15,416        | 40,000    |             |               |               |
|    |         |  |             |             |             |               |           |             |               |               |
| =  | XTOT    | TOTAL EXPENDITURES   | 3,824,269   | 3,826,886   | 4,276,287   | 2,234,841     | 4,266,510 | 4,214,140   | 4,377,418     | 4,596,986     |
|    |         |  |             |             |             |               |           |             |               |               |
| =  | PTHCT   | PART-TIME HEADCOUNT  |             |             |             |               |           |             |               |               |
| =  | PRHCT   | PART-TIME REGULAR HEADCOUNT  |             |             |             |               |           |             |               |               |