



City of Franklin, Tennessee

FY 2019 Operating Budget

Fire

Rocky Garzarek, Fire Chief

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	12,692,807	14,536,117	14,738,513	15,442,827	15,426,389	687,876	4.7%
Operations	2,252,879	2,325,854	2,485,235	2,406,590	2,169,613	-315,622	-12.7%
Capital	64,776	16,194	25,000	0	0	(25,000)	100.0%
Total	15,010,462	16,878,165	17,248,748	17,849,417	17,596,002	347,255	2.0%

Departmental Summary



We continue to thank the Board of Mayor and Aldermen and the City leadership for supporting our vision of "Service through Excellence."

The Fire Department responded to 7,856 incidents in 2017, experiencing a 11.6 percent increase in call volume over the previous year. Our average response time after receiving the dispatch is five minutes and nine seconds (5:09).

Having completed our five-year strategic plan, we are focusing our efforts to create a Standards of Response Coverage document. This effort will define those adopted, written policies and procedures that determines the distribution, concentration and reliability of fixed and mobile response forces for fire, emergency medical services, hazardous materials and other forces of technical response. We will endeavor to analyze all areas of resource allocation for emergency response using nationally recognized best practices to assess where we are today and to set the direction for our future.

Efforts are being undertaken to solicit bids for the construction of Fire Station 7. This station will primarily serve the Goose Creek area located in south Franklin. This station will be a joint venture between the City and Williamson County allowing for the provision of an ambulance and living quarters for EMS staff. It will replace the existing temporary fire station erected in early 2015.

On August 30, 2017, the department deployed nine personnel and equipment to Texas in response to Hurricane Harvey. Our personnel, along with thirty-six other TN responders, assisted with boat evacuations of residents who were stranded by flood waters over a six-day deployment. Three days later, five Franklin Firefighters deployed to Florida in response to Hurricane Irma. These deployments are invaluable learning opportunities that help educate us to respond effectively to disasters that may affect our area and which would require significant outside assistance.

Fire apparatus, like other automotive products, require regular maintenance and repair. Each time that a fire truck is taken in for repairs, service to the community is negatively affected. To lessen the chance of this occurring, the fire department maintains three reserve apparatus. Because fire apparatuses are custom built, purchasing and equipping a new truck takes approximately 18 months. At a cost between \$400,000 and \$1.3 million depending upon the vehicle, and a 15 plus



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Departmental Summary (con't)

year service life; the significant cost and time involved in procuring a fire apparatus make it wise to establish a strict vehicle replacement program. This ensures that both front line and reserve apparatus are maintained in a state of readiness, and that parts are available to service the fleet. FY19 funds the replacement of a shift commander SUV, a replacement Tower Truck, an Engine, and a Ladder Truck.

In October 2017, the Franklin Fire Department was presented with the Education Service Award from the National Association of Emergency Medical Technicians (NAEMT) at the EMS World Expo in Las Vegas for our 2017 delivery of the Tactical Emergency Casualty Care (TECC) training to all our personnel to prepare them for civilian tactical emergencies such as active shooter events. In 2017, we provided our personnel with immediate access to ballistic protection for their safety in responding to these and many other dangerous situations.

The fire department is not successful solely because of its physical resources. We recognize that our people must be able to maintain their present skills and continue to learn new ones in the face of our ever-changing threats. Although we have made improvements in our training programs, delivery methods, and training content; we have not increased our training staff since 2006. As a result, overtime usage has increased significantly because shift personnel have filled this deficiency off-duty. The department has requested the addition of three (3) FTEs to help alleviate this overage. These personnel would be assigned to a 24-hour shift but detailed to the training division for 8 of these hours on their weekdays.

In 2017, the department responded to 5,260 medical calls. With the continued construction that is being experienced in our area, and the increased number of assisted living facilities, our call volume will continue to rise. Many of these calls will be cardiac-related. The department utilizes eleven cardiac monitors that require ongoing support by the manufacturer. Our current service contract will expire in May of 2019 and 6 of these monitors will be removed from service as they will no longer be supported. This budget seeks to provide replacements to ensure we can continue providing advanced life support at the current level.

Life safety inspections in new construction projects continue to monopolize most of our fire inspectors' time. As these inspections do not show any signs of reduction and our current staffing does not allow us to conduct routine inspections of existing facilities, the department continues to request the addition of three (3) Fire Safety Officers. These personnel would be assigned to a 24-hour shift but detailed to the prevention division for 8 of these hours on their weekdays. Our fire prevention efforts continue to provide for a safer and more educated community. In 2017, the department reviewed 624 planning projects and 284 fire protection projects, conducted 761 building inspections and 780 fire case inspections, installed 363 car seats, conducted 23 fire drills involving 14,026 people, educated 2,064 children, taught 85 people CPR, and conducted 119 station tours that reached more than 10,000 citizens.

We thank the Board of Mayor and Alderman for allowing us to present a few of our needs for funding consideration and will continue to be good stewards of the financial appropriations given to us.



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Departmental Goals

- Maintaining a Class 1 Public Protection rating from the Insurance Services Office.
- Providing appropriate training and professional development.
- Increasing specialized rescue capabilities based upon known risks.
- Completing a multi-year strategic plan and standard of coverage.



City of Franklin, Tennessee

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Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will have safe neighborhoods supported by high-quality police, fire, and emergency services as well as effective code enforcement.

Goal: The Franklin Fire Department will provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).

Baseline: Average Total Response Time in 2012 was 5.49 minutes (Source: Computer Aided Dispatch Data) - (This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.)

Goal: The Franklin Fire Department will reduce property fire loss per \$1 million of appraised value.

Baseline: Fire Loss per \$1 million of Appraised Value was \$87.26 in 2012. - (This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	
	2016 Franklin Citizens Survey	

Workload (Output) Measures

		2015	2016	2017	2018***	2019***
	Calls for service	6790	7038	7856	8792	9846
	- Medical	4652	4833	5260	5932	6643
	- Fire	148	153	148	78	87
	- Structure Fire	53	51	59	54	60
	- Overpressure	14	25	16	14	16
	- Hazardous Conditions	146	168	235	200	224
	- Service Call	527	599	634	738	827
	- Good Intention Call	428	417	497	692	775
	- False Alarm	873	835	1046	1070	1198
	- Severe Weather/Natural Disaster	1	5	13	6	7
	- Other	1	3	7	8	9
	Total Calls for Service / 1,000 Population	102	106	111	122	133
	Tennessee Statewide Benchmarking Average	109	118	115	TBD	TBD



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Performance Measures

	Structure fires / 1,000 Population	0.80	0.77	0.83	1.08	1.18
	Tennessee Statewide Benchmarking Average	1.57	1.46	1.28	TBD	TBD
	Fire inspections	N/a	1139	1509	TBD	TBD
	Number of budgeted certified positions	173	171	171	172	172
	ISO rating	2	1	1	1	1
	Number of fire stations	7	7	8	8	8
	Total fire apparatus	16	16	16	16	16

Efficiency Measures

		2015	2016	2017	2018***	2019***
	Total Fire Costs per Capita	\$ 231.64	\$ 241.14	\$ 260.43	\$ 246.79	\$ 238.52
	Tennessee Statewide Benchmarking Average	\$ 180.49	\$ 185.20	\$ 185.83	TBD	TBD
	Budgeted Certified Positions / 1,000 population	2.61	2.49	2.41	2.41	2.41
	Tennessee Statewide Benchmarking Average	1.98	2.00	TBD	TBD	TBD
	Cost per Call for Service	\$ 2,264	\$ 2,274	\$ 2,361	\$ 2,030	\$ 1,787
	Tennessee Statewide Benchmarking Average	\$ 2,177	\$ 1,747	\$ 1,647	TBD	TBD

Outcome (Effectiveness) Measures

		2015	2016	2017	2018***	2019***
	Provide a response time among the top quartile of Tennessee Benchmark cities (TMBP).					
	Average Franklin total response time (dispatch and department)*	7.3	6.26	7.01	6.3	6.3
	Tennessee Statewide Benchmarking Average	5.31	6.08	5.42	TBD	TBD
	Percent met total target response time (6 min, 35 sec)					
	Percent met - Call Processing (60 seconds)	50%	37%	N/A	TBD	TBD
	Percent met - Travel Time (240 seconds)	15%	62%	N/A	TBD	TBD
	Meets Target? (combined - 6 min, 35 sec?)	No	Yes	N/A	TBD	TBD
	Franklin Response among top quartile of TMBP cities?					
	Meets Target?	No	No	No	TBD	TBD
	Reduce property fire loss per \$1 million of appraised value.					
	Fire Loss per \$1 million of Appraised Value	\$ 8,720.01	\$ 99.36	\$ 163.35	TBD	TBD
	Meets Target?	No	Yes	No	TBD	TBD
	Confine the fire to the room of origin for 90% of all interior structure fire incidents	93%	96%	94%	95%	95%
	Deliver in-house continuing education credit training to all personnel that enables each to meet their medical recertification requirements.	100%	100%	100%	100%	100%
	Deliver adequate in-house fire suppression training to all personnel that enables each to meet the Tennessee Commission on Firefighting's 40-hour In-service Training Program	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended	100% offered 100% Personnel Attended
	Property value dollars saved	\$131,029,883	\$46,630,579	\$32,237,871	TBD	TBD
	Percent of fire code violations cleared in 90 days	TBD	N/A	N/A	N/A	N/A

*This metric captures total response time from the receipt of the call by dispatch until the first fire unit arrives on the scene for the designated period.

**This measures fire loss in dollars per \$1 million of appraised value of real and personal property in the covered district. The appraised value reflects tax records, which have exempt properties shown with \$0 value.



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Performance Measures

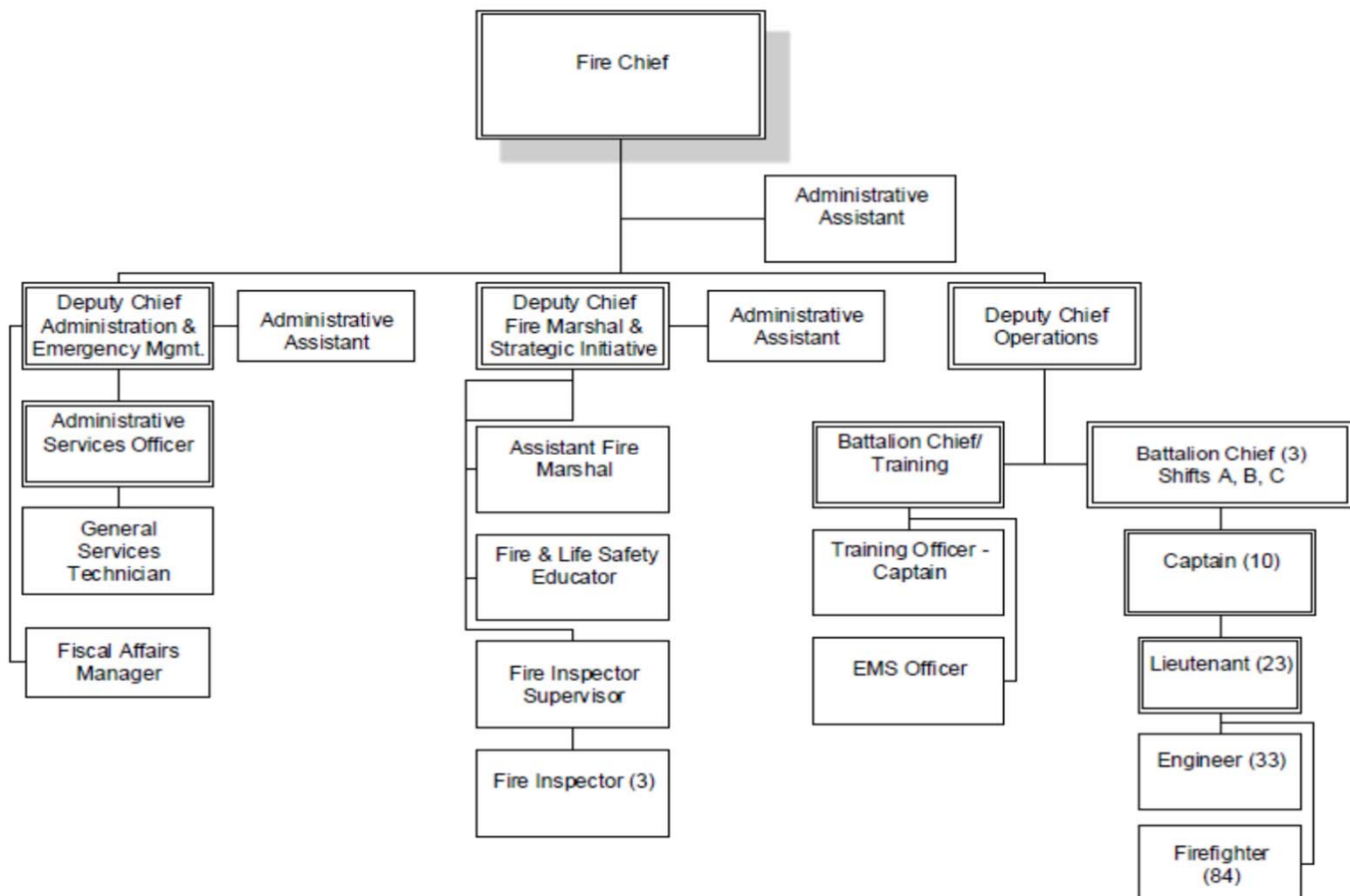
*** 2018 and 2019 measures estimated.

Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
<input checked="" type="checkbox"/>	% rating the quality of Fire services	64%	35%	1%	0%
<input checked="" type="checkbox"/>	% rating the quality of Fire prevention and education	45%	46%	8%	1%
<input checked="" type="checkbox"/>	% rating the quality of Emergency preparedness (services that prepare the community for natural disasters or other emergency situations)	24%	53%	19%	4%

Organizational Chart





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Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fire Chief	Grade L	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Administration	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Operations	Grade K	1	0	1	0	1	0	1	0	1	0
Fire Deputy Chief - Fire Marshal	Grade K	1	0	1	0	1	0	1	0	1	0
Battalion Chief	Grade J	3	0	3	0	3	0	3	0	3	0
Battalion Chief - Training	Grade J	1	0	1	0	1	0	1	0	1	0
EMS Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Fire Captain	Grade I	14	0	14	0	11	0	10	0	10	0
Training Officer (Captain)	Grade I	1	0	1	0	1	0	1	0	1	0
Administrative Services Officer	Grade I	1	0	1	0	1	0	1	0	1	0
Assistant Fire Marshal	Grade H	1	0	1	0	1	0	1	0	1	0
Fiscal Affairs Manager	Grade H	0	0	0	0	1	0	1	0	1	0
Fire Inspector Supervisor*	Grade H	0	0	0	0	0	0	1	0	1	0
Fire & Life Safety Educator	Grade G	1	0	1	0	1	0	1	0	1	0
Fire Lieutenant	Grade G	16	0	16	0	22	0	23	0	23	0
Fire Inspector	Grade G	3	0	3	0	3	0	3	0	3	0
Fire Engineer	Grade F	30	0	30	0	33	0	33	0	33	0
Firefighter	Grade E	91	0	91	0	84	0	84	0	84	0
Administrative Assistant	Grade D	3	0	3	0	3	0	3	0	3	0
General Services Technician	Grade D	1	0	1	0	1	0	1	0	1	0
Intern	--	0	0	0	0	0	0	0	0	0	0
Accreditation Manager	--	0	0	0	0	0	0	0	0	0	0
Totals		171	0	171	0	171	0	172	0	172	0

*Funded for 10 months for FY 2018.



City of Franklin, Tennessee

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Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
Personnel							
Salaries & Wages	9,132,374	10,082,165	10,122,558	10,711,407	10,748,376	625,818	6.2%
Employee Benefits	3,560,433	4,453,952	4,615,955	4,731,420	4,678,013	62,058	1.3%
Total Personnel	12,692,807	14,536,117	14,738,513	15,442,827	15,426,389	687,876	4.7%
						-	
Operations							
Transportation Services	1,778	2,255	2,900	310	2,900	-	0.0%
Operating Services	123,521	99,370	173,580	163,534	175,150	1,570	0.9%
Notices, Subscriptions, etc.	27,540	34,696	50,535	50,535	53,625	3,090	6.1%
Utilities	233,726	235,246	277,620	239,250	262,000	(15,620)	-5.6%
Contractual Services	74,539	49,085	68,445	67,000	94,880	26,435	38.6%
Repair & Maintenance Services	369,453	354,674	435,040	439,674	464,400	29,360	6.7%
Employee programs	57,629	43,742	103,040	103,040	131,915	28,875	28.0%
Professional Development/Travel	49,742	67,805	80,883	80,883	96,075	15,192	18.8%
Office Supplies	27,877	25,734	30,100	22,500	29,000	(1,100)	-3.7%
Operating Supplies	229,413	196,410	232,597	243,137	231,400	(1,197)	-0.5%
Fuel & Mileage	53,559	62,666	59,500	72,515	75,500	16,000	26.9%
Machinery & Equipment (<\$25,000)	246,518	437,129	290,991	290,991	252,900	(38,091)	-13.1%
Repair & Maintenance Supplies	111,942	84,167	116,000	88,588	101,000	(15,000)	-12.9%
Operational Units	240	4,224	10,000	10,000	10,000	-	0.0%
Property & Liability Costs	103,342	130,529	133,660	114,290	120,005	(13,655)	-10.2%
Rentals	257	1,147	1,000	1,000	1,015	15	1.5%
Permits	6,586	7,748	9,046	9,046	7,800	(1,246)	-13.8%
Other Business Expenses	100	1	0	-	-	-	
Debt Service and Lease Payments	535,118	489,227	410,298	410,297	60,048	(350,250)	-85.4%
Total Operations	2,252,879	2,325,854	2,485,235	2,406,590	2,169,613	(315,622)	-12.7%
						-	
Building Improvements	-	-	-			-	
Machinery & Equipment (>\$25,000)	64,776	16,194	25,000	-	-	(25,000)	
Capital	64,776	16,194	25,000	-	-	(25,000)	
						-	
Total Fire Department	15,010,462	16,878,165	17,248,748	17,849,417	17,596,002	347,255	2.0%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	8,696,734	9,475,685	9,900,810	5,352,367	9,750,000	9,975,910	10,374,946	10,789,944
	81120	OVERTIME PAY	199,547	606,480	550,000	587,787	961,407	1,121,623	1,166,488	1,213,147
!	81180	FIRE HOLIDAY PAY	236,093							
!	81199	VACANCY ADJUSTMENT			(328,252)			(349,157)	(363,123)	(377,648)
=	XWAGE	TOTAL WAGES	9,132,374	10,082,165	10,122,558	5,940,154	10,711,407	10,748,376	11,178,311	11,625,443
=	81410	FICA (EMPLOYER'S SHARE)	660,459	729,642	716,985	424,341	746,164	762,149	793,683	825,431
=	81420	MEDICAL PREMIUMS	2,340,980	2,661,335	2,970,505	1,278,603	3,068,647	2,967,390	3,264,129	3,590,542
=	81430	GROUP INSURANCE PREMIUMS	172,832	180,054	182,537	83,585	191,664	215,329	226,095	237,400
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(532,332)	(592,111)	(655,288)	(362,823)	(720,817)	(796,719)	(876,391)	(964,030)
!	81450	RETIREMENT CONTRIBUTIONS	698,336	953,929	1,097,020	822,764	1,097,018	1,206,720	1,327,392	1,460,131
	81455	DEFERRED COMP MATCH	54,724	66,582	71,192	42,870	74,752	78,490	82,414	86,535
	81460	UNEMPLOYMENT CLAIMS								
	81470	WORKERS COMPENSATION PREMIUMS	169,195	231,793	233,004	168,294	233,004	244,654	256,887	269,731
	81475	WORKERS COMPENSATION CLAIMS	(3,761)	222,728		40,988	40,988			
=	XBEN	TOTAL BENEFITS	3,560,433	4,453,952	4,615,955	2,498,622	4,731,420	4,678,013	5,074,209	5,505,740
=	XPER	TOTAL PERSONNEL	12,692,807	14,536,117	14,738,513	8,438,776	15,442,827	15,426,389	16,252,520	17,131,183
		Operations								
	82110	MAILING & OUTBOUND SHIPPING SERVICES	801	1,950	1,000	292	292	1,000	1,030	1,061
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	581	26	500			500	515	530
	82130	VEHICLE LICENSES & TITLES	396	279	900	18	18	900	945	960
	82140	VEHICLE TOW-IN SERVICES			500			500	515	530
=	XTRC	TOTAL TRANSPORTATION CHARGES	1,778	2,255	2,900	310	310	2,900	3,005	3,081
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	857	1,246	1,500	570	570	1,500	1,545	1,591
	82240	TRANSCRIPTION FEES	100		500	87	87	500	515	530
+	82250	TESTING & PHYSICALS	118,621	96,735	159,080		148,993	160,350	165,161	170,115
	01	Physicals and preventive medical care	118,621	96,735	92,000		92,000	102,150	105,215	108,371
	02	New Hire Physical Test			7,030		6,674			
	03	Promotional Fees			54,500		45,669	54,500	56,135	57,819
	04	Certification Testing			1,800		1,800			
	05	New Hire Written Test			2,200		2,200	2,200	2,266	2,334
	06	Random Drug and Alcohol			1,550		650	1,500	1,545	1,591
	*	Amount missing from detail								
	82255	INVESTIGATIVE POLYGRAPHS	2,400	300	1,000		1,500	1,000	1,030	1,061
	82260	UNIFORM RENTAL & SERVICES	1,048	1,089	1,200	2,084	2,084	1,500	1,545	1,591
	82280	LAB FEES			500		500	500	500	500
	82299	OTHER OPERATING SERVICES	495		9,800		9,800	9,800	10,094	10,397
=	XOPSV	TOTAL OPERATING SERVICES	123,521	99,370	173,580	2,741	163,534	175,150	180,390	185,785
	82310	LEGAL NOTICES	1,084	1,303	1,200		1,000	1,000	1,030	1,061
	82330	CITIZENS ACADEMIES	2,717	3,460	4,500		4,500	4,500	4,500	4,500
	82350	DUES FOR MEMBERSHIPS	4,266	7,218	5,865	3,265	5,865	9,475	13,190	9,591
	82355	PROFESSIONAL STANDARDS / ACCREDITATION			5,900	918	5,900	3,850	3,545	3,591
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	18,082	21,319	27,070	4,915	27,070	28,900	29,728	30,581
	82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		59	2,000	81	2,000	2,000	2,060	2,122
	82371	EMERGENCY RELIEF	1,015	608	1,000	5,229	2,200	1,000	1,030	1,061
	82390	PUBLICATIONS, NON-TRAINING	376	729	3,000	228	2,000	2,900	2,957	3,016
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	27,540	34,696	50,535	14,636	50,535	53,625	58,040	55,523
	82410	ELECTRIC SERVICE	91,350	108,571	123,500	46,423	115,000	123,500	127,205	131,021
	82420	WATER & SEWER SERVICE	40,083	43,901	65,000	19,691	47,000	55,000	58,300	61,798
	82430	STORMWATER SERVICE	5,788			2,425	5,800	7,000		7,791

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	82435	SOLID WASTE SERVICE	6,120	7,850	9,120	3,325	8,000	8,500	8,925	9,416
	82440	NATURAL GAS SERVICE	23,070	24,708	25,000	7,662	20,000	20,000	21,000	22,050
	82450	TELEPHONE SERVICE	38,408	11,251	13,000	5,625	12,000	13,000	13,390	13,792
	82451	800 MHZ ACCESS LINE SERVICE	12,049	13,260	14,000	6,620	13,800	14,000	14,420	14,853
	82455	CELLULAR TELEPHONE SERVICE	15,181	17,484	18,000	6,420	15,400	18,000	18,540	19,096
	82470	INTERNET & RELATED SERVICES	1,677	2,406	3,000	750	2,250	3,000	3,090	3,183
=	XUTIL	TOTAL UTILITIES	233,726	235,246	277,620	98,941	239,250	262,000	272,255	283,000
	82510	COMPUTER SERVICES	66,856	23,157	49,945	28,319	45,000	69,580	85,861	87,698
	82520	LEGAL SERVICES								
	82540	ENGINEERING SERVICES								
+	82560	CONSULTANT SERVICES		6,000	10,000		10,000	10,000	10,300	10,609
	01	EMS Medical Director		6,000						
	02	Strategic initiatives			10,000		10,000	10,000	10,300	10,609
	*	Amount missing from detail								
+	82599	OTHER CONTRACTUAL SERVICES	7,683	19,928	8,500		12,000	15,300	16,126	16,956
	01	NFPA Ladder Testing	7,683	19,928	8,500		9,900	11,100	11,800	12,500
	2	Training Center Services					2,100	4,200	4,326	4,456
	*	Amount missing from detail								
=	XCTS	TOTAL CONTRACTUAL SERVICES	74,539	49,085	68,445	28,319	67,000	94,880	112,287	115,263
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	262,788	180,283	280,000	114,671	280,000	280,000	288,400	297,052
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	37,348	87,806	65,690	37,443	65,690	84,400	86,437	88,535
	82640	PAVING & REPAIR SERVICES			5,000		2,500	5,000	5,150	5,305
	82652	LANDSCAPING SERVICES	7,220	4,860	7,000	3,065	7,000	7,000	7,210	7,426
	82653	IRRIGATION SERVICES								
	82654	GROUNDS MAINTENANCE SERVICES			3,000		3,000	3,000	3,090	3,183
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	61,893	81,484	74,350	40,246	81,484	85,000	75,190	77,446
	82699	OTHER REPAIR & MAINTENANCE SERVICES	204	240						
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	369,453	354,673	435,040	195,425	439,674	464,400	465,477	478,947
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	9,254	1,061	10,000	200	10,000	10,000	10,300	10,609
	82780	TRAINING, OUTSIDE	40,875	42,681	72,540	21,630	72,540	100,095	102,040	104,095
	82790	TRAINING, IN-HOUSE	7,500		20,500		20,500	21,820	22,475	23,149
=	XEPG	TOTAL EMPLOYEE PROGRAMS	57,629	43,742	103,040	21,830	103,040	131,915	134,815	137,853
	82810	REGISTRATIONS	18,649	31,806	28,912	5,153	28,912	36,700	37,286	38,905
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	2,321	2,760	1,625	2,546	1,625	2,075	1,828	2,183
	82830	AIR TRAVEL	11,002	7,101	14,922	5,989	14,922	16,750	18,532	19,787
	82840	LODGING	12,670	20,261	20,420	10,895	20,420	25,050	23,227	26,423
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	5,031	5,818	14,604	3,453	14,604	15,500	15,450	16,414
	82890	OTHER TRAVEL EXPENSES	69	59	400	7	400			
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	49,742	67,805	80,883	28,043	80,883	96,075	96,323	103,712
	83110	OFFICE SUPPLIES	9,384	7,876	11,400	2,582	5,000	10,000	10,300	10,609
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	646	530	200	965	1,000	500	515	530
	83130	EMPLOYEE BENEVOLENCE ITEMS		1,068	500	90	500	500	515	530
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	17,847	16,260	18,000	5,958	16,000	18,000	18,540	19,096
=	XOFS	TOTAL OFFICE SUPPLIES	27,877	25,734	30,100	9,605	22,500	29,000	29,870	30,765
	83210	TRAINING SUPPLIES	20,780	8,421	41,400	3,838	41,400	33,300	27,599	28,319
	83220	CHEMICALS & LAB SUPPLIES		100	1,000		1,000	1,000	1,030	1,061
+	83240	MEDICAL SUPPLIES	18,612	34,004	33,000		33,000	33,000	33,990	35,010
	01	Existing Medical Supplies	18,612	34,004	33,000		33,000	33,000	33,990	35,010
	02	Anticipated Medical Supplies								
	*	Amount missing from detail								
	83250	SAFETY SUPPLIES	19,037	4,101	5,150	824	5,150	5,000	5,150	5,305
	83260	UNIFORMS PURCHASED	53,441	38,093	61,200	22,243	50,000	60,000	61,800	63,654
	83265	UNIFORMS, SPECIALIZED	102,024	96,587	74,847	11,540	96,587	83,100	74,700	91,200
	83282	EVIDENCE SUPPLIES	28	1,261	1,000	102	1,000	1,000	1,030	1,061
	83299	OTHER OPERATING SUPPLIES	15,491	16,645	16,600	5,398	15,000	15,000	15,450	15,914

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XOPS	TOTAL OPERATING SUPPLIES	229,413	196,410	232,597	43,945	243,137	231,400	220,749	241,524
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	53,531	62,666	59,000	29,513	72,000	75,000	77,250	79,568
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	28		500	300	515	500	515	530
=	XFUEL	TOTAL FUEL & MILEAGE	53,559	62,666	59,500	29,813	72,515	75,500	77,765	80,098
+	83510	FURNITURE, FIXTURES (<\$25,000)	30,314	34,875	40,000		40,000	40,600	12,600	12,600
	01	Mattresses			5,000		5,000	5,000	5,000	5,000
	02	Redliners			5,000		5,000	5,000	5,000	5,000
	03	Dishwasher, Extractor & Dryer			25,800		25,800	22,000		
	04	Stainless Island Station 2			1,600		1,600			
	05	Kitchen Chairs and Tables			1,300		1,300	1,300	1,300	1,300
	06	Office Desk and Chair	30,314	34,875	1,300		1,300	1,300	1,300	1,300
	07	Replacement Chairs at the Training Center					6,000			
	*	Amount missing from detail								
+	83520	VEHICLES (<\$25,000)	198	9,966						
	01	Replace Staff Vehicle Asst Fire Marshal (\$23,000 to lease)								
	02	USAR Trailer (\$10,000 to lease)								
	03	Admin Service Officer 2005								
	04	Public Education Officer 2005								
	05	Assistant Chief of Training								
	06	Training Captain								
	07	Fire Inspector	198	9,966						
	08	Deputy Chief 2008								
	09	Fire Marshal 2008								
	10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
	11	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-from 86600								
	12	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	13	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
	14	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	174,765	226,885	176,241		176,241	120,300	195,600	163,900
	01	Fire Hose			17,520		17,520	27,400	29,800	29,800
	02	1" Forestry Nozzle, 1" Forestry hose X100, 1.5" to 1" reducer			4,690		4,690			
	03	Tool Replacements	174,765	226,885	5,000		5,000	5,000	5,000	5,000
	04	Weight Equipment			18,000		18,000	23,000	23,000	23,000
	05	Mechanical Floor Scrubber Sta. 8			4,000		4,000			
	06	Emergency Lighting for 7 staff vehicles								
	07	Masimo Rad-57 CO monitor			10,000		10,000			
	08	Other Equipment			2,141		2,141	34,500	120,000	
	09	Extrication Equipment			30,000		30,000			
	10	5" hose conversion hardware			9,000		9,000			
	11	Nozzle Replacement								
	12	Confined Space Air Cart								
	13	2015 - Fire Hose (\$18,000)-moved from 86600								
	14	2015 - Training Prop & Sled (\$16,685)-moved from 86600								
	15	2015 - Exercise Equipment (\$14,000)-moved from 86600								
	16	2015 - 3 SCBA's (\$18,000)-moved from 86600								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved from 86600								
	18	2015 - Confined Space Air Cart (\$15,000)-moved from 86600								
	19	2015 - RAD57 (\$20,000)-moved from 86600								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved from 86600								
	21	Ladder 3 Replacement Equipment								
	22	Tower 1 Replacement Equipment								
	23	Tower 2 Replacement Equipment								
	24	Engine 2 Replacement Equipment								
	25	Petrogen Cutting Torch								
	26	Command Console								
	27	Replacement Thermal Imager			8,000		8,000	15,000	15,000	15,000
	28	HAL Head Set Upgrade								
	29	Swiftwater Rescue Equipment			14,630		14,630	10,000		
	30	Hazmat Suits					2,600			2,800

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	31	Hazmat Monitors								
	32	Akron: Revel Scout Scene Light			1,300		1,300			
	33	Tempest PathMaster smoke curtains for T1, T2 and T6			2,500		2,500			
	34	Bike Team, 2 Bikes, medical bags, helmets			3,220		3,220			
	35	Replace Medical Bags for ALS and BLS Apparatus			7,500		7,500			
	36	Replace Forced Entry Prop			10,640		10,640			
	37	Polaris upgrades			1,000		1,000			
	38	Utility Spare Units			2,500		2,500			
	39	FY 2018 PER - Extractor & Dryer for Fire Training Center			22,000		22,000			
	41	SCBA replacements								88,300
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	40,869	147,340	58,750		58,750	76,000	13,200	113,500
	01	Replacement Computers			45,000		45,000	22,400	1,200	101,500
	02	Replacement MDTs								
	03	Other Computer Hardware			12,000		12,000	12,000	12,000	12,000
	04	Conference Room Upgrade								
	05	Replacement MDT Docks								
	06	AV Rack Solutions for the Training Center								
	07	GPS AVL Transponder Solution								
	08	Various	40,869	147,340	1,750		1,750			
	12	Line Item 12						41,600		
	22	2015 - 18 Computers (\$18,000)-moved from 86600								
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved from 86600								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved from 86600								
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	372	18,063	16,000		16,000	16,000	16,000	16,000
	01	LXR Testing Software			6,000		6,000	6,000	6,000	6,000
	02	EMS Inventory Control System								
	03	Quality Management/Control System								
	04	Target Solutions								
	05	Misc	372	18,063	10,000		10,000	10,000	10,000	10,000
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	246,518	437,129	290,991		290,991	252,900	237,400	306,000
	83610	VEHICLE PARTS & SUPPLIES	1,698	1,595	5,500	413	3,000	5,500	5,665	5,835
	83620	EQUIPMENT PARTS & SUPPLIES	57,874	40,640	60,000	7,683	40,000	50,000	51,500	53,045
	83630	FIRE HYDRANT SUPPLIES	3,336	5,970	5,000	339	5,000	5,000	5,150	5,305
	83642	STREETLIGHT PARTS & SUPPLIES	46							
	83652	LANDSCAPING SUPPLIES	1,232		3,000		3,000	3,000	3,090	3,183
	83654	GROUNDS MAINTENANCE SUPPLIES	881	1,500	2,500	235	2,500	2,500	2,575	2,652
	83660	BUILDING MAINTENANCE SUPPLIES	41,693	33,810	40,000	15,483	35,000	35,000	36,050	37,132
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	5,182	652		88	88			
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	111,942	84,167	116,000	24,241	88,588	101,000	104,030	107,152
	84210	CENTURY COURT TRAINING CENTER OPERATIONS	240	4,224	10,000	315	10,000	10,000	10,300	10,609
	84956	ARRA# 6								
=	XOPU	TOTAL OPERATIONAL UNITS	240	4,224	10,000	315	10,000	10,000	10,300	10,609
	85110	PROPERTY INSURANCE	23,907	20,599	21,629	21,822	21,822	22,913	24,059	25,262
	85111	FRAUD INSURANCE				3,276	3,276	3,440	3,612	3,792
	85112	INLAND MARINE INSURANCE		7,392	7,762	6,812	6,812	7,153	7,510	7,886
	85113	AUTO PHYSICAL DAMAGE	9,385	11,440	12,012	11,592	11,592	12,172	12,780	13,419
	85115	LIABILITY INSURANCE	36,124	52,294	54,909	13,602	13,602	14,282	14,996	15,746
	85116	E&O LIABILITY INSURANCE				27,783	27,783	29,172	30,631	32,162
	85117	VEHICLE LIABILITY INSURANCE	18,001	25,683	26,967	18,640	18,640	19,572	20,551	21,578
	85119	UMBRELLA LIABILITY	8,567	9,887	10,381	10,763	10,763	11,301	11,866	12,460
	85120	PROPERTY DAMAGE COSTS								
	85123	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES	1,764							
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	5,593	3,234						
	85140	SURETY/NOTARY BONDS								
	85170	EASEMENTS ACQUIRED								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	103,341	130,529	133,660	114,290	114,290	120,005	126,005	132,305
	85240	EQUIPMENT RENTAL & LEASES	257	1,108	500	264	500	500	515	530
	85260	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)		39						
	85270	POST OFFICE BOX RENTAL			500		500	515	530	546
=	XRENT	TOTAL RENTALS	257	1,147	1,000	264	1,000	1,015	1,045	1,076
	85310	PERMITS		(796)						
+	85320	STATE FEES	6,586	8,544	9,046		9,046	7,800	8,835	7,800
	01	Recertification for First Responders			336		336	75	270	75
	02	Recertification for EMTs			3,575		3,575	2,275	3,640	2,275
	03	Recertification for Paramedics			1,800		1,800	2,250	1,725	2,250
	04	EMS Service License Fees								
	05	State Fire Inspector Cert and Recert Fees	6,586	8,544	200		200	200	200	200
	06	CPSC Fees			3,135		3,135	3,000	3,000	3,000
	*	Amount missing from detail								
	85340	RECORDING & FILING FEES								
=	XPERM	TOTAL PERMITS	6,586	7,748	9,046		9,046	7,800	8,835	7,800
	85580	LATE CHARGES								
	85990	MISCELLANEOUS	100	1						
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	100	1						
!+	86600	LEASE/LOAN PRINCIPAL	520,960	487,665	402,521		402,520	59,470		
	01	SunTrust - Rescue Trucks								
	02	2014 - Replace Staff Vehicle Asst. Fire Marshal		11,658						
	03	USAR Trailer								
	04	Bundled Equipment for 2015 (Itemized below)								
	05	2015 - Station Alerting System (\$100,000)								
	06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
	07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	08	2015 - Staff Vehicle-Asst. Chief of Training (\$25,000)-moved to 83520								
	09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	10	2015 - Staff Vehicle-Fire Inspector (\$25,000)-moved to 83520								
	11	2015 - Rescue 3 (\$450,000)-already in Fac Tax								
	12	2015 - Ladder 5 (\$800,000)		268,710	135,383		135,382			
	13	2015 - Fire Hose (\$18,000)-moved to 83530								
	14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
	15	2015 - Exercise Equipment (\$14,000)-moved to 83530								
	16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
	18	2015 - Confined Space Air Cart (\$15,000)-moved to 83530								
	19	2015 - RAD57 (\$20,000)-moved to 83530								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
	22	2015 - 18 Computers (\$18,000)-moved to 83540								
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved to 83540								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
	25	2015 - Nozzles (\$60,000)-moved to 89530								
	26	2015 - Van		10,077	5,077		5,077			
	27	2015 - Pickup (4 trucks)		36,948	18,615		18,615			
	28	2016 - SCBA Cylinder Additions								
	29	2016 - SCBA Replacement - FFD			134,140		134,140			
	30	2016 - Replacement of Three Vehicles		33,892	34,306		34,306			
	31	2018 - Locution (Station Alerting)			75,000		75,000	59,470		
	32	Various	520,960	126,380						
	*	Amount missing from detail								
!+	86700	LEASE/LOAN INTEREST	14,158	1,562	7,777		7,777	578		
	01	SunTrust - Rescue Trucks								
	02	2014 - Replace Staff Vehicle Asst Fire Marshal		63						
	03	USAR Trailer								
	04	Bundled Equipment for 2015 (Itemized below)								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	05	2015 - Station Alerting System (\$100,000)								
	06	2015 - Staff Vehicle-Admin Svcs Officer (\$25,000)-moved to 83520								
	07	2015 - Staff Vehicle-Public Educ Officer (\$25,000)-moved to 83520								
	08	2015 - Staff Vehicle-Asst Chief of Training (\$25,000)-moved to 83520								
	09	2015 - Staff Vehicle-Training Captain (\$25,000)-moved to 83520								
	10	2015 - Staff Vehicle-Fire inspector (\$25,000)-moved to 83520								
	11	2015 - Rescue 3 (\$450,000)-already in Fac Tax								
	12	2015 - Ladder 5 (\$800,000)		3,593	721		721			
	13	2015 - Fire Hose (\$18,000)-moved to 83530								
	14	2015 - Training Prop & Sled (\$16,685)-moved to 83530								
	15	2015 - Exercise Equipment (\$14,000)-moved 83530								
	16	2015 - 3 SCBA's (\$18,000)-moved to 83530								
	17	2015 - GPS AVL Transponder solution (\$10,000)-moved to 83530								
	18	2015 - Confined Space Air Cart (\$15,000)-moved to 83530								
	19	2015 - RAD57 (\$20,000)-moved to 83530								
	20	2015 - 4 LP CR Plus AEDs (\$8,000)-moved to 83530								
	22	2015 - 18 Computers (\$18,000)-moved to 83540								
	23	2015 - 6 Laptops for Projectors & Training (\$6,000)-moved to 83540								
	24	2015 - 6 CAD Status Monitors (\$15,000)-moved to 83540								
	25	2015 - Nozzles (\$60,000)-moved to 89530								
	26	2015 - Van			27		27			
	27	2015 - Pickups (4 trucks)		494	99		99			
	28	2016 - SCBA Cylinder Additions								
	29	2016 - SCBA Replacement - FFD			2,055		2,055			
	30	2016 - Replacement Vehicles (3)		940	525		525			
	31	2018 - Locution (Station Alerting)			4,350		4,350	578		
	32	Various	14,158	(3,528)						
	*	Amount missing from detail								
	86800	LEASE FEES								
=	XDSV	TOTAL DEBT SERVICE	535,118	489,227	410,298		410,297	60,048		
=	XOP	TOTAL OPERATIONS	2,252,879	2,325,854	2,485,235	612,718	2,406,590	2,169,613	2,138,591	2,280,493
		Capital								
+=	89520	VEHICLES (>\$25,000)			25,000					
	01	Custom Pumper (Balance Due - Total Cost \$392,998)								
	02	Custom Pumper								
	03	Insurance Reimbursement - Engine 3								
	04	Ladder 4 (1997) 15 years old in 2012 (10% down payment)								
	05	Rescue 1 (2006) 7 years old in 2013 - to lease								
	06	Rescue 2 (2006) 7 years old in 2013 - to lease								
	07	Deputy Chief of Operations Replacement								
	08	Deputy Chief of Prevention Replacement								
	09	Chief's replacement 2007								
	10	Vehicle (2006) 6 years old in 2012 - Battalion Chief use								
	11	Vehicle (2002) 10 years old - Admin Asst Chief use								
	12	Rescue 3 (2001) 12 years old in 2013								
	13	Ladder 5 Replacement								
	14	Tower 1's Replacement (2000) 17 years old in 2017 (25% down)								
	15	Asst Fire Marshal 1994 10 years old in 2014								
	16	Engine								
	17	Line Item 17								
	18	Vehicle (2007) 8 years old in 2015 - Chief								
	19	Engine 1's Replacement (1999) 16 years old in 2015								
	20	Tower 2's replacement (2002) 16 years old in 2018 (10% down)								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	21	Engine 2's Replacement (2004) 14 years old in 2018 (10% down)								
	22	Ladder 3's Replacement (2007) 13 years old in 2020 (10% down)								
	23	Tower 1's Replacement (2000) 18 years old in 2018 (25% down)								
	24	FY 2018 PER - Fire Inspector Supervisor			25,000					
	25	Replacement Vehicle - Battalion 1								
	26	Replacement Staff Vehicle - Deputy Chief 300								
	27	Replacement Staff Vehicle - Training 500								
	28	Replacement Staff Vehicle - General Services Tech								
	29	Replacement Staff Vehicle - Inspector								
	30	Replacement Staff Vehicle - Van								
	*	Amount missing from detail								
+	89530	MACHINERY & EQUIPMENT (>\$25,000)	64,776	16,194						
	01	Compressor / Monitor								
	02	Thermal Imaging Cameras & Equipment								
	03	LifePak 15 Replacements (6)								
	04	Tornado Sirens (from CIP)								
	05	Various	64,776	16,194						
	06									
	07	Remodel Station 4 Kitchen (Move to 89200)								
	25	2015 - Nozzles (\$60,000)-moved from 86600								
	*	Amount missing from detail								
+	89550	COMPUTER SOFTWARE (>\$25,000)								
	01	Telestaff Staffing Software								
	*	Amount missing from detail								
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)	64,776	16,194	25,000					
=	XCAP	TOTAL CAPITAL	64,776	16,194	25,000					
=	XTOT	TOTAL EXPENDITURES	15,010,462	16,878,165	17,248,748	9,051,494	17,849,417	17,596,002	18,391,111	19,411,676