



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Sanitation & Environmental Services

Jack Tucker, Director

#### Budget Summary - Overall

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
<b>Beginning Balance</b>	618,286	767,255	687,002	687,002	889,152		
<b>Revenues</b>	9,057,523	8,537,238	8,544,340	8,601,169	8,793,371	249,031	2.9%
<b>Expenses</b>							
Personnel	2,757,882	3,017,837	3,159,605	3,175,171	3,319,524	159,919	5.1%
Operations	6,150,672	5,434,755	5,106,675	5,152,257	5,255,445	148,770	2.9%
Capital	0	164,899	266,590	71,590	0	(266,590)	0.0%
<b>Expenses</b>	<b>8,908,554</b>	<b>8,617,491</b>	<b>8,532,870</b>	<b>8,399,018</b>	<b>8,574,969</b>	<b>42,099</b>	<b>0.5%</b>
<b>Ending Balance</b>	<b>767,255</b>	<b>687,002</b>	<b>698,472</b>	<b>889,152</b>	<b>1,107,555</b>		

#### Budget Summary - By Division

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
<b>Beginning Balance</b>	618,286	767,255	687,002	687,002	889,152		
<b>Revenues</b>	9,057,523	8,537,238	8,544,340	8,601,169	8,793,371	249,031	2.9%
<b>Expenses</b>							
Administration	866,779	912,272	953,466	898,567	1,076,678	123,212	12.9%
Collection	3,635,697	3,871,834	3,645,871	3,309,441	3,369,888	(275,983)	-7.6%
Disposal	4,406,078	3,833,385	3,933,533	4,191,010	4,128,402	194,869	5.0%
<b>Expenses</b>	<b>8,908,554</b>	<b>8,617,491</b>	<b>8,532,870</b>	<b>8,399,018</b>	<b>8,574,969</b>	<b>42,099</b>	<b>0.5%</b>
<b>Ending Balance</b>	<b>767,255</b>	<b>687,002</b>	<b>698,472</b>	<b>889,152</b>	<b>1,107,555</b>		

#### Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community.

During the past ten (10) years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, we have added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, we started and continue to provide curbside, blue bag recycling services to our residents, we streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, we established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service and we have continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Sanitation & Environmental Services

*Jack Tucker, Director*

#### Departmental Summary (con't)

At the end of FY2017, our blue bag, curbside, residential recycling service collected 3,173 tons and achieved an average, weekly, participation rate of 60% with the average diversion at 16%. We continue hauling blue bags to the Marshall County Solid Waste materials recovery facility (MRF) as part of the long-term partnership formed in November 2014.

Our partnership with Bi-County Solid Waste continues to be successful. The volume of solid waste processed through our transfer station, in FY2017, totaled 76,142 tons. The total amount of solid waste processed decreased from the previous year due to discontinuing accepting construction and demolition waste from private haulers. Our City of Franklin SES Department collected 27,213 tons, or 36% of the total processed through the facility.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.

- Our team of professionals in the Collection Division collect household and commercial waste generated from residents and businesses. SES continues providing residential solid waste collection to include household garbage, brush, bulky wastes, white goods, blue bags of recyclables and brown bags of small yard waste. The non-residential services are limited to 8-cubic yard dumpsters of solid waste or cardboard for recycling and 90-gallon rollout containers.

- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard debris for recycling and separate metal recyclables from refuse accepted through the facility.

#### Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee. We continue to provide services for non-residential customers who sign up for our services.



## City of Franklin, Tennessee

### FY 2019 Operating Budget

#### Sanitation & Environmental Services

*Jack Tucker, Director*

##### **Department Goals (con't)**

Continuous improvement for the long-term development of our department remains a top priority. We set a goal to review and assess all resources and manage them in the most efficient, effective way possible.

Due to the tremendous success of our blue bag recycling program, our staff is researching the cost of implementing a roll-out cart recycling service in the coming months to present to the board. We anticipate the roll-out cart service would initially utilize a combination of fully automated and semi-automated collection trucks to help reduce the initial capital cost of implementation. The limited market availability of labor to collect blue bags from the curb and reducing injuries on the job will be the driving our need to automate recycling collection.

We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings. The primary financial goal of self-sustainability may only be obtainable with fee increases and specific changes for particular service offerings. Staff will present proposed changes to Title 17 to the board to help achieve self-sustainability.

Additionally, the implementation of our utility billing software has identified inconsistencies in billing which have led to the need to clarify the definition of customer for billing purposes. Proposed Title 17 changes include defining our customer base as either residential or non residential to ensure proper service type and billing. This change will further allow for more accurate forecasting of revenues for the SES Department.



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



### FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

#### Theme: A Safe Clean and Livable City



#### Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

<b>Key:</b>	<b>Strategic Plan: FranklinForward</b>	
	<b>Sustainable Franklin</b>	
	<b>Tennessee Municipal Benchmarking Project</b>	
	<b>2016 Franklin Citizens Survey</b>	

#### Workload (Output) Measures

	2015	2016	2017*	2018*	2019*
Total tons of residential refuse collected	18,848	18,424	19,530	20,000	20,500
Commercial Trash Collected (tons)	8,064	7,886	7,683	8,000	8,500
Total tons diverted from class 1 landfill	7,897	7,904	8,048	8,500	8,575
Total tons of recycling collected	3,251	3,464	3,173	3,400	3,500
Total tons of yard waste diverted	4,643	4,660	6,384	5,250	5,500
Trash from private haulers (tons)	53,235	69,083	48,929	50,000	52,000
Tons collected per 1000 population (tons)	284	276	275	298	298
<b>Tennessee Statewide Benchmarking Average</b>	<b>401</b>	<b>345</b>	<b>333</b>	<b>TBD</b>	<b>TBD</b>



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Performance Measures

	Residential collection points	19,000	21,500	21,750	21,800	22,000
	Accidents / incidents	26	23	18	20	20
	Total annual collection fees	\$ 4,946,611	\$ 5,146,586	\$ 5,574,832	\$ 5,742,077	\$ 5,914,339
	Total annual recycling revenue	\$ 27,309	\$ 20,743	\$ 33,764	\$ 25,000	\$ 25,000
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	40,824	18,937	22,887	18,000	17,000
	<b>Target</b>	<b>10,813</b>	<b>11,354</b>	<b>11,922</b>	<b>12,518</b>	<b>13,144</b>
	<b>Meets Target?</b>	<b>Yes</b>	<b>Yes</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>
	Oil (gallons)	1,888	1,594	869	1,400	1,400
	<b>Target</b>	<b>667</b>	<b>700</b>	<b>735</b>	<b>772</b>	<b>810</b>
	<b>Meets Target?</b>	<b>Yes</b>	<b>Yes</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>
	Paint (lbs)	425,000	419,200	373,316	350,000	325,000
	<b>Target</b>	<b>165,175</b>	<b>173,433</b>	<b>182,105</b>	<b>191,210</b>	<b>200,771</b>
	<b>Meets Target?</b>	<b>Yes</b>	<b>Yes</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>
	Anti-Freeze (gallons)	696	846	535	700	750
	<b>Target</b>	<b>754</b>	<b>791</b>	<b>831</b>	<b>872</b>	<b>916</b>
	<b>Meets Target?</b>	<b>No</b>	<b>Yes</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>
	Electronics (lbs)	145,240	131,100	77,630	75,000	72,000
	<b>Target</b>	<b>250,996</b>	<b>263,546</b>	<b>276,723</b>	<b>290,560</b>	<b>305,088</b>
	<b>Meets Target?</b>	<b>No</b>	<b>No</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>

### Efficiency Measures

		2015	2016	2017	2018*	2019*
	Landfill fee per ton	\$ 33.09	\$ 33.09	\$ 33.09	\$ 35.02	\$ 35.02
	<b>Tennessee Statewide Benchmarking Average</b>	<b>N/A</b>	<b>\$ 28.05</b>	<b>\$ 30.19</b>	<b>TBD</b>	<b>TBD</b>
	Tons Collected per FTE					
	Residential Refuse	942.4	1316.0	1395.0	950.0	950.0
	<b>Tennessee Statewide Benchmarking Average</b>	<b>3321.8</b>	<b>3738.8</b>	<b>3473.2</b>	<b>TBD</b>	<b>TBD</b>
	Recycling	1083.7	577.3	528.8	1133.3	1166.7
	<b>Tennessee Statewide Benchmarking Average</b>	<b>1233.1</b>	<b>1155.6</b>	<b>841.7</b>	<b>TBD</b>	<b>TBD</b>

### Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Tons Diverted / 1,000 Population	119.0	119	113	TBD	TBD
	<b>Tennessee Statewide Benchmarking Average</b>	<b>381.1</b>	<b>341.5</b>	<b>393.2</b>	<b>TBD</b>	<b>TBD</b>
	Accidents /1,000 Collection Points	0.91	1.07	0.84	TBD	TBD
	<b>Tennessee Statewide Benchmarking Average</b>	<b>0.46</b>	<b>0.64</b>	<b>0.54</b>	<b>TBD</b>	<b>TBD</b>
	Increase the percent of diversion through the "blue bag" recyclable program by 3% per year.	14.6%	17.0%	18.0%	18.0%	18.0%
	<b>Target</b>	<b>22.9%</b>	<b>25.9%</b>	<b>28.9%</b>	<b>31.9%</b>	<b>34.9%</b>
	<b>Meets Target?</b>	<b>No</b>	<b>No</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Performance Measures

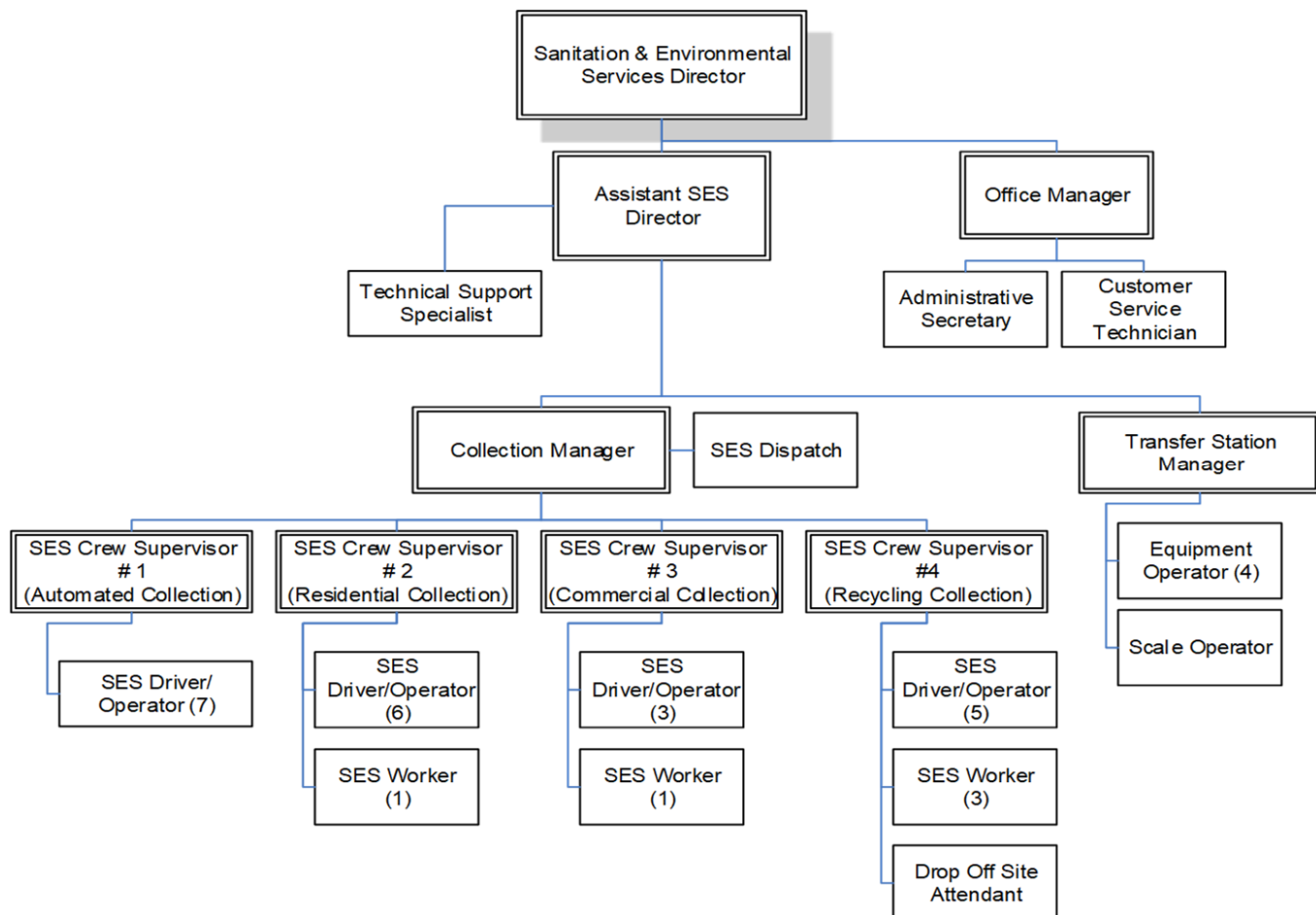
	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	57%	59%	60%	62%	62%
	<b>Target</b>	<b>52%</b>	<b>55%</b>	<b>58%</b>	<b>61%</b>	<b>64%</b>
	<b>Meets Target?</b>	<b>Yes</b>	<b>Yes</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>

### Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
<input checked="" type="checkbox"/>	% rating the quality of Garbage collection	50%	42%	7%	2%
<input checked="" type="checkbox"/>	% rating the quality of Recycling	39%	37%	13%	11%
<input checked="" type="checkbox"/>	% rating the quality of Yard waste pick-up	44%	42%	10%	5%

### Organizational Chart



*Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"*



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	1	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	C	1	0	0	0	0	0	0	0	0	0
HHW Drop Off Site Attendant	C	0	0	1	0	1	0	1	0	1	0
Customer Services Technician	C	0	0	1	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	N/A	0	0	0	0	0	0	0	0	0	0
Totals		6	0	7	0	7	0	7	0	7	0

<b>Collection</b>											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	4	0
SES Driver Operator	D	21	0	21	0	21	0	21	0	21	0
HHW Drop Off Site Attendant	C	1	0	0	0	0	0	0	0	0	0
SES Dispatcher	C	1	0	1	0	1	0	1	0	1	0
SES Worker	B	9	2	9	2	5	0	5	0	5	0
<b>Totals</b>		<b>37</b>	<b>2</b>	<b>36</b>	<b>2</b>	<b>32</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>32</b>	<b>0</b>

<b>Disposal</b>											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	1	0	1	0
<b>Totals</b>		<b>6</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>6</b>	<b>0</b>

<b>SES Total</b>		<b>49</b>	<b>2</b>	<b>49</b>	<b>2</b>	<b>45</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>45</b>	<b>0</b>
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# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
<b>Available Funds</b>							
Intergovernmental	22,277	-	-	-	-	-	
Charges for Services	8,237,233	7,646,775	8,149,340	8,220,910	8,393,819	244,479	3.0%
Use of Money and Property	298,011	140,251	145,000	130,259	149,552	4,552	3.1%
Other Revenue	500,002	750,212	250,000	250,000	250,000	-	0.0%
<b>Total Available Funds</b>	<b>9,057,523</b>	<b>8,537,238</b>	<b>8,544,340</b>	<b>8,601,169</b>	<b>8,793,371</b>	<b>249,031</b>	<b>2.9%</b>
<b>Personnel</b>							
Salaries & Wages	1,915,172	2,034,834	2,090,745	2,104,726	2,283,395	192,650	9.2%
Employee Benefits	842,710	983,003	1,068,860	1,070,445	1,036,129	(32,732)	-3.1%
<b>Total Personnel</b>	<b>2,757,882</b>	<b>3,017,837</b>	<b>3,159,605</b>	<b>3,175,171</b>	<b>3,319,524</b>	<b>159,919</b>	<b>5.1%</b>
<b>Operations</b>							
Transportation Services	1,171	750	2,196	1,865	2,115	(81)	-3.7%
Operating Services	3,237,118	2,673,314	2,825,575	2,991,175	3,113,475	287,900	10.2%
Notices, Subscriptions, etc.	22,164	14,569	30,250	27,760	31,750	1,500	5.0%
Utilities	69,758	81,603	92,125	78,836	98,695	6,570	7.1%
Contractual Services	7,650	11,473	39,644	37,144	59,300	19,656	49.6%
Repair & Maintenance Services	724,404	594,500	658,215	627,145	738,305	80,090	12.2%
Employee programs	16,422	7,809	21,723	14,623	21,723	-	0.0%
Professional Development/Travel	9,257	3,183	16,985	5,225	17,505	520	3.1%
Office Supplies	10,925	8,235	12,747	10,685	13,173	426	3.3%
Operating Supplies	117,912	109,801	153,375	127,550	154,983	1,608	1.0%
Fuel & Mileage	175,391	179,847	199,500	208,900	236,652	37,152	18.6%
Machinery & Equipment (<\$25,000)	21,505	34,453	54,556	29,316	27,276	(27,280)	-50.0%
Repair & Maintenance Supplies	58,287	58,617	68,275	66,585	73,924	5,649	8.3%
Operational Units	229,837	218,414	222,782	224,442	227,238	4,456	2.0%
Property & Liability Costs	93,071	103,155	97,791	95,160	99,657	1,866	1.9%
Rentals	-	282	-	-	-	-	
Permits	1,650	1,655	2,000	2,000	2,000	-	0.0%
Financial Fees	8,672	6,209	7,650	7,650	7,650	-	0.0%
Other Business Expenses	-	9	-	-	-	-	
Debt Service and Lease Payments	745,705	708,822	295,484	295,484	162,837	(132,647)	-44.9%
Transfers to Other Funds	599,772	618,054	305,802	300,712	167,184	(138,618)	-45.3%
<b>Total Operations</b>	<b>6,150,672</b>	<b>5,434,755</b>	<b>5,106,675</b>	<b>5,152,257</b>	<b>5,255,445</b>	<b>148,770</b>	<b>2.9%</b>
<b>Capital</b>							
	-	164,899	266,590	71,590	-	(266,590)	-100.0%
<b>SES</b>	<b>8,908,554</b>	<b>8,617,491</b>	<b>8,532,870</b>	<b>8,399,018</b>	<b>8,574,969</b>	<b>42,099</b>	<b>0.5%</b>





# City of Franklin

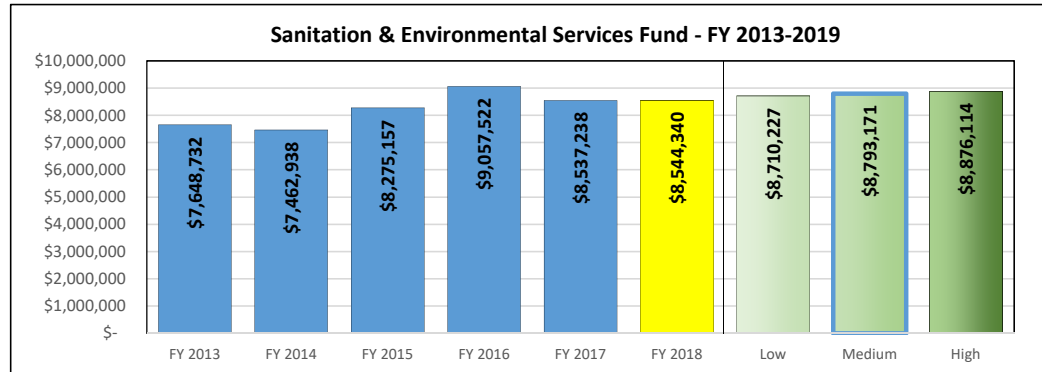
## Revenue Model

<b>Fund:</b>	<b>Sanitation &amp; Environmental Services Fund</b>	<b>Percent of All Revenues</b>	<b>5.8%</b>
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**Sanitation & Environmental Services Fund:** This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

At this point in time we are forecasting that the City can operate the fund with a nominal \$250,000 general fund subsidy in FY 2019; provided that revenues increase as more and more tonnage is collected by the City and/or fees are adjusted. A cost of services study is forthcoming for the fund.

The FY 2019 forecast is a 3% increase over FY 2018.



	Actual					Budget	Forecasts (FY 2019)			Averages
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Low	Medium	High	
FEMA/TEMA GRANTS (FED/STATE)	-	39,309	-	-	-	-	-	-	-	3-yr Average
SOLID WASTE GRANT (STATE)	-	4,790	42,686	4,142	-	-	-	-	-	\$ 8,623,306
SPECIAL EVENT GRANT RECOVERIES	-	27,401	50,623	-	-	-	-	-	-	-0.3%
SAFETY GRANT	-	-	-	18,135	-	-	-	-	-	
SPECIAL EVENT SERVICES FEE	-	-	4,275	3,820	10,946	5,125	5,228	5,279	5,330	5-Yr Average
COLLECTION REVENUES	4,417,799	4,460,658	4,946,611	5,063,842	5,285,753	5,751,050	5,866,071	5,923,582	5,981,092	\$ 8,196,317
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,253	5,358	5,411	5,463	0.8%
ADDL RESIDENTIAL ROLLOUT CONTAINERS	-	-	-	4,675	8,580	3,000	3,060	3,090	3,120	
SANITATION SERVICES - MILCROFTON	-	-	-	78,069	-	-	-	-	-	10-Yr Average
TIPPING FEES	2,314,116	1,487,082	2,293,823	3,064,284	2,300,739	2,356,593	2,403,725	2,427,291	2,450,857	\$ 7,260,357
CARDBOARD RECYCLING	9,400	11,250	13,715	9,862	10,075	9,561	9,752	9,848	9,943	1.8%
RECYCLING-BATTERIES	-	-	4,266	3,855	4,183	6,441	6,570	6,634	6,699	
RECYCLING-ELECTRONICS	-	-	-	428	13,063	-	-	-	-	20-Yr Average
RECYCLING-METAL	-	-	5,817	3,619	6,443	7,331	7,478	7,551	7,624	\$ 4,829,038
RECYCLING-WASTE OIL	-	-	523	82	-	-	-	-	-	7.7%
BUCK A BAG PROGRAM	2,626	-	2,988	2,897	2,993	3,756	3,831	3,869	3,906	
RESIDENTIAL BRUSH	-	-	900	800	500	820	836	845	853	
RESIDENTIAL BULKY GOODS	-	-	600	900	2,500	205	209	211	213	
NON-RESIDENTIAL BRUSH	-	-	100	100	500	205	209	211	213	
NON-RESIDENTIAL BULKY GOODS	-	-	600	-	500	-	-	-	-	
INTEREST INCOME	-	-	-	22	113	-	-	-	-	
SALE OF WASTE CONTAINERS	60,341	63,802	77,595	73,068	62,111	60,000	61,200	61,800	62,400	
LEASE OF WASTE CONTAINERS	31,050	34,065	37,260	35,910	-	35,000	35,700	36,050	36,400	
SALE OF SURPLUS ASSETS	64,590	101,640	292,774	189,011	78,027	50,000	51,000	51,500	52,000	
TRANSFER FROM GENERAL FUND	728,483	1,208,148	500,000	500,000	750,000	250,000	250,000	250,000	250,000	
MISCELLANEOUS OTHER REVENUE	20,327	24,793	-	-	212	-	-	-	-	
<b>Totals</b>	<b>\$ 7,648,732</b>	<b>\$ 7,462,938</b>	<b>\$ 8,275,157</b>	<b>\$ 9,057,522</b>	<b>\$ 8,537,238</b>	<b>\$ 8,544,340</b>	<b>\$ 8,710,227</b>	<b>\$ 8,793,171</b>	<b>\$ 8,876,114</b>	

Source: City of Franklin, *Comprehensive Annual Financial Reports - 1990-2017* & Estimates from Finance & Revenue Management Departments.



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Budget

#### Administration Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	334,168	366,754	376,229	378,474	496,300	120,071	31.9%
Employee Benefits	164,381	190,618	143,914	162,675	157,172	13,258	9.2%
<b>Total Personnel</b>	<b>498,549</b>	<b>557,372</b>	<b>520,143</b>	<b>541,149</b>	<b>653,472</b>	<b>133,329</b>	<b>25.6%</b>
<b>Operations</b>							
Transportation Services	27	34	-	-	-	-	0.0%
Operating Services	1,814	650	1,075	1,075	1,075	-	0.0%
Notices, Subscriptions, etc.	2,072	2,347	4,750	2,250	4,750	-	0.0%
Utilities	50,611	60,877	68,687	56,620	74,345	5,658	8.2%
Contractual Services	-	-	-	-	-	-	-
Repair & Maintenance Services	40,505	33,348	54,250	31,500	60,545	6,295	11.6%
Employee programs	10,463	3,654	9,600	5,000	9,600	-	0.0%
Professional Development/Travel	5,296	2,447	6,100	2,975	6,130	30	0.5%
Office Supplies	3,489	1,498	4,250	2,050	4,250	-	0.0%
Operating Supplies	1,624	899	3,875	2,050	3,955	80	2.1%
Fuel & Mileage	4,040	1,305	2,000	1,400	2,652	652	32.6%
Machinery & Equipment (<\$25,000)	9,919	19,826	40,000	12,660	12,500	(27,500)	-68.8%
Repair & Maintenance Supplies	3,051	3,940	10,000	10,000	10,500	500	5.0%
Operational Units	229,837	218,414	222,782	224,442	227,238	4,456	2.0%
Property & Liability Costs	5,482	5,671	5,954	5,396	5,666	(288)	-4.8%
Rentals	-	-	-	-	-	-	0.0%
Permits	-	(20)	-	-	-	-	0.0%
Other Business Expenses	-	9	-	-	-	-	0.0%
<b>Total Operations</b>	<b>368,230</b>	<b>354,900</b>	<b>433,323</b>	<b>357,418</b>	<b>423,206</b>	<b>(10,117)</b>	<b>-2.3%</b>
<b>Buildings</b>	-	-	-	-	-	-	-
<b>Capital</b>	-	-	-	-	-	-	-
<b>Administration</b>	<b>866,779</b>	<b>912,272</b>	<b>953,466</b>	<b>898,567</b>	<b>1,076,678</b>	<b>123,212</b>	<b>12.9%</b>

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		<b>Personnel</b>								
=	81110	REGULAR PAY	322,658	355,897	387,682	202,562	373,474	509,119	529,484	550,663
	81120	OVERTIME PAY	11,510	10,857	5,000	2,873	5,000	5,000	5,000	5,000
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES								
	81199	VACANCY ADJUSTMENT			(16,453)			(17,819)	(18,532)	(19,273)
=	XWAGE	TOTAL WAGES	334,168	366,754	376,229	205,435	378,474	496,300	515,952	536,390
=	81410	FICA(EMPLOYER'S SHARE)	25,034	27,542	39,432	15,465	28,571	41,956	40,506	42,126
=	81420	MEDICAL PREMIUMS	115,785	128,780	70,801	52,262	104,524	80,116	88,128	96,940
=	81430	GROUP INSURANCE PREMIUMS	4,219	4,554	5,391	1,738	3,476	8,738	9,175	9,634
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(9,000)	(9,037)	(12,787)	(4,214)	(7,688)	(18,516)	(20,368)	(22,404)
!	81450	RETIREMENT CONTRIBUTIONS	22,240	30,380	34,937	26,203	26,203	38,431	42,274	46,501
	81455	DEFERRED COMP MATCH	5,432	5,671	5,938	3,609	6,364	6,235	6,547	6,874
	81470	WORKERS COMPENSATION PREMIUMS	671	2,728	203	1,225	1,225	213	224	235
	81475	WORKERS COMPENSATION CLAIMS								
=	XBEN	TOTAL BENEFITS	164,381	190,618	143,914	96,288	162,675	157,172	166,486	179,906
=	XPER	TOTAL PERSONNEL	498,549	557,372	520,143	301,723	541,149	653,472	682,438	716,296
		<b>Operations</b>								
	82110	MAILING & OUTBOUND SHIPPING SERVICES		7						
	82130	VEHICLE LICENSES & TITLES	27	27						
=	XTRC	TOTAL TRANSPORTATION CHARGES	27	34						
	82210	PRINTING & COPYING SERVICES, OUTSOURCED			150		150	150	155	159
	82240	TRANSCRIPTION FEES	166	104	175		175	175	180	186
!	82250	TESTING & PHYSICALS	1,648	546	750	570	750	750	773	796
=	XOPSV	TOTAL OPERATING SERVICES	1,814	650	1,075	570	1,075	1,075	1,108	1,141
	82310	LEGAL NOTICES	931	1,179	1,000		1,000	1,000	1,030	1,061
!	82350	DUES FOR MEMBERSHIPS	1,141	1,168	1,250	272	1,250	1,250	1,288	1,326
	1	SWANA membership - Director								
	2	APWA membership - Director								
	3	NSWMA membership - Director								
	4	SWANA membership - Asst Director								
	5	APWA membership - Asst Director								
	6	NSWMA membership - Asst Director								
	7	Various	1,141	1,168	1,250	272	1,250	1,250	1,288	1,326
	*	Amount missing from detail								
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)			2,500			2,500	2,575	2,652
	82390	PUBLICATIONS, NON-TRAINING								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	2,072	2,347	4,750	272	2,250	4,750	4,893	5,039
	82410	ELECTRIC SERVICE	27,301	28,748	29,615	12,086	29,500	32,442	33,415	34,418
	82420	WATER & SEWER SERVICE	10,435	15,238	23,738	5,013	12,000	26,000	26,780	27,583
	82430	STORMWATER SERVICE	2,804	2,803	2,902	1,168	2,810	2,810	2,894	2,981
	82440	NATURAL GAS SERVICE	2,295	4,984	3,471	1,460	3,000	3,442	3,545	3,652
	82450	TELEPHONE SERVICE	2,589	2,785	2,771	1,379	2,785	2,964	3,053	3,145
	82451	800 MHZ ACCESS LINE SERVICE	2,730	2,790	2,745	1,428	2,925	2,951	3,040	3,131
!	82455	CELLULAR TELEPHONE SERVICE	2,122	3,066	3,045	1,505	3,120	3,286	3,385	3,486
	82470	INTERNET & RELATED SERVICES	335	463	400	150	480	450	464	477
=	XUTIL	TOTAL UTILITIES	50,611	60,877	68,687	24,189	56,620	74,345	76,576	78,873

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	82510	COMPUTER SERVICES								
	82599	OTHER CONTRACTUAL SERVICES								
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	366	248	1,250	408	1,000	1,545	1,591	1,639
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	4,848	7,669	13,000	2,380	5,000	14,000	14,420	14,853
	82645	STORMWATER MAINTENANCE SERVICES								
	82652	LANDSCAPING SERVICES		400						
	82654	GROUPS MAINTENANCE SERVICES		3,235	5,000	3,795	5,500	5,000	5,150	5,305
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	35,291	21,797	35,000	7,772	20,000	40,000	41,200	42,436
	82699	OTHER REPAIR & MAINTENANCE SERVICES								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	40,505	33,349	54,250	14,355	31,500	60,545	62,361	64,233
	82750	EMPLOYEE RECOGNITION/RECEPTIONS								
	82780	TRAINING, OUTSIDE								
+	82790	TRAINING, IN-HOUSE	10,463	3,654	9,600	3,500	5,000	9,600	9,888	10,185
	1	21st Century Leadership Institute			9,600		5,000	9,600		
	2	Various	10,463	3,654		3,500			9,888	10,185
	*	Amount missing from detail								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	10,463	3,654	9,600	3,500	5,000	9,600	9,888	10,185
+	82810	REGISTRATIONS	2,454	1,423	2,575	135	1,200	2,575	2,652	2,732
	1	APWA International Congress conference (Director)								
	2	SWANA Wastecore International conference (Director)								
	3	TCAPWA Public Works Conference (Director)								
	4	APWA International Congress conference (Asst Director)								
	5	SWANA Wastecore International conference (Asst Director)								
	6	TCAPWA Public Works Conference (Director & Asst Director)								
	7	Various	2,454	1,423	2,575	135	1,200	2,575	2,652	2,732
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	243	543	500			500	515	530
	1	APWA								
	2	SWANA								
	3	TCAPWA								
	4	SWANA								
	5	Various - industry conferences	243	543	500			500	515	530
	*	Amount missing from detail								
+	82830	AIR TRAVEL			525		525	525		
	1	APWA - Chicago, IL								
	2	SWANA - Long Beach, CA								
	3	Various			525		525	525		
	4	SWANA - Dallas, TX								
	*	Amount missing from detail								
+	82840	LODGING	2,347	434	2,000		1,000	2,000	2,060	2,122
	1	APWA International Congress conference (Director)								
	2	SWANA Wastecore International conference (Director)								
	3	TCAPWA Public Works Conference								
	4	Misc	2,347	434	2,000		1,000	2,000	2,060	2,122
	5	SWANA Wastecore International conference (Asst Director)								
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	252	47	500		250	530	546	562
	82890	OTHER TRAVEL EXPENSES								
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	5,296	2,447	6,100	135	2,975	6,130	5,773	5,946
	83110	OFFICE SUPPLIES	912	482	2,000	41	700	2,000		2,122

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	661		500			500	515	530
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,916	1,016	1,750	312	1,350	1,750	1,803	1,857
=	XOFS	TOTAL OFFICE SUPPLIES	3,489	1,498	4,250	353	2,050	4,250	4,378	4,509
	83210	TRAINING SUPPLIES			500	150	300	500	515	530
	83250	SAFETY SUPPLIES	83	77	500	150	450	530	546	562
	83260	UNIFORMS PURCHASED	1,416	756	2,750		1,200	2,750	2,833	2,917
	83291	BOPAE SUPPLIES								
	83299	OTHER OPERATING SUPPLIES	125	66	125	100	100	175	180	186
=	XOPS	TOTAL OPERATING SUPPLIES	1,624	899	3,875	400	2,050	3,955	4,074	4,195
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	4,040	1,305	2,000	2,127	1,400	2,652	2,732	2,814
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)								
=	XFUEL	TOTAL FUEL & MILEAGE	4,040	1,305	2,000	2,127	1,400	2,652	2,732	2,814
!	83510	FURNITURE, FIXTURES (<\$25,000)	4,218	1,480	2,500		500	2,500	2,575	2,652
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	1,498	14,493	35,000	8,168	12,000	10,000	10,300	10,609
	1	2013 - Replace copier			20,000					
	2	2014 - Scanner for OnBase								
	3	2014 - Printer								
	4	Replace copier			15,000					
	5	Various	1,498	14,493		8,168	12,000	10,000	10,300	10,609
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	4,091	3,853	2,500					
	1	2013 - Replace desktop computer								
	2	2014 - Replace laptop computer								
	3	2015 - Replace desktop computer (1)								
	4	2015 - Replace laptop computer (1)								
	5	Various	4,091	3,853	2,500					
	6	2016 - Replace desktop computer								
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	112			160	160			
	1	Software	112			160	160			
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	9,919	19,826	40,000	8,328	12,660	12,500	12,875	13,261
	83610	VEHICLE PARTS & SUPPLIES								
	83620	EQUIPMENT PARTS & SUPPLIES	296	1,266	3,000		3,000	3,500	3,605	3,713
	83652	LANDSCAPING SUPPLIES	1,600	200	1,750	144	1,750	1,750	1,803	1,857
	83654	GROUPS MAINTENANCE SUPPLIES	1,090	2,450	5,000		5,000	5,000	5,150	5,305
	83660	BUILDING MAINTENANCE SUPPLIES	65	24	250		250	250	258	265
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	3,051	3,940	10,000	144	10,000	10,500	10,816	11,140
	84710	ADMIN SERVICES PROVIDED BY GENERAL FUND	209,545	218,414	222,782	224,442	224,442	227,238	235,000	245,000
	84950	GRANT PROGRAMS	20,292							
=	XOPU	TOTAL OPERATIONAL UNITS	229,837	218,414	222,782	224,442	224,442	227,238	235,000	245,000
	85110	PROPERTY INSURANCE	1,124	1,079	1,133	1,237	1,237	1,299	1,364	1,432
	85111	FRAUD INSURANCE				190	190	200	209	220
	85112	INLAND MARINE INSURANCE		54	57	81	81	85	89	94
	85113	AUTO PHYSICAL DAMAGE	57	78	82	79	79	83	87	91
	85115	LIABILITY INSURANCE	3,062	2,887	3,031	1,047	1,047	1,099	1,154	1,212
	85116	E&O LIABILITY INSURANCE				1,607	1,607	1,687	1,772	1,860
	85117	VEHICLE LIABILITY INSURANCE	513	1,027	1,078	532	532	559	587	616

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	85119	UMBRELLA LIABILITY	726	546	573	623	623	654	687	721
	85120	PROPERTY DAMAGE COSTS								
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	5,482	5,671	5,954	5,396	5,396	5,666	5,949	6,246
	85240	EQUIPMENT RENTAL & LEASES								
	85320	STATE FEES		(20)						
=	XPERM	TOTAL PERMITS		(20)						
	85530	E-COMMERCE FEES		9						
=	XFLF	TOTAL FINANCIAL FEES		9						
	85990	MISCELLANEOUS								
+	86600	LEASE/LOAN PRINCIPAL								
	1	PNC - Infor UB Software								
	*	Amount missing from detail								
+	86700	LEASE/LOAN INTEREST								
	1	PNC - Infor UB Software								
	*	Amount missing from detail								
=	XOP	TOTAL OPERATIONS	368,230	354,900	433,323	284,211	357,418	423,206	436,423	452,582
		Capital								
+	89220	BUILDING DESIGN & CONSTRUCTION								
	1	Household Hazardous Waste facility								
	*	Amount missing from detail								
=	XTOT	TOTAL EXPENDITURES	866,779	912,272	953,466	585,934	898,567	1,076,678	1,118,861	1,168,878
=	PTHCT	PART-TIME HEADCOUNT						2		
=	PRHCT	PART-TIME REGULAR HEADCOUNT						2		



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Budget

#### Collection Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	1,327,653	1,437,406	1,458,188	1,461,634	1,520,290	62,102	4.3%
Employee Benefits	578,684	673,284	793,762	743,669	729,607	(64,155)	-8.1%
<b>Total Personnel</b>	<b>1,906,337</b>	<b>2,110,690</b>	<b>2,251,950</b>	<b>2,205,303</b>	<b>2,249,897</b>	<b>(2,053)</b>	<b>-0.1%</b>
						-	
<b>Operations</b>							
Transportation Services	163	89	1,196	1,115	1,115	(81)	-6.8%
Operating Services	6,989	8,084	10,400	10,500	10,900	500	4.8%
Notices, Subscriptions, etc.	19,880	12,222	24,500	24,510	26,000	1,500	6.1%
Utilities	18,553	20,289	22,763	21,616	23,600	837	3.7%
Contractual Services	7,650	11,473	38,144	35,644	57,800	19,656	51.5%
Repair & Maintenance Services	320,874	325,431	368,965	377,445	402,760	33,795	9.2%
Employee programs	4,064	2,328	7,823	7,823	7,823	-	0.0%
Professional Development/Travel	3,894	736	5,260	2,000	4,900	(360)	-6.8%
Office Supplies	4,930	5,197	5,622	5,935	5,778	156	2.8%
Operating Supplies	96,009	103,880	138,250	116,750	138,648	398	0.3%
Fuel & Mileage	131,538	146,572	152,500	167,500	184,000	31,500	20.7%
Machinery & Equipment (<\$25,000)	4,405	12,551	12,306	12,306	12,526	220	1.8%
Repair & Maintenance Supplies	41,971	36,754	41,125	39,885	43,500	2,375	5.8%
Property & Liability Costs	70,078	49,102	63,600	55,868	58,400	(5,200)	-8.2%
Rentals	-	57	-	-	-	-	
Permits	-	-	-	-	-	-	
Financial Fees	8,672	6,145	7,500	7,500	7,500	-	0.0%
Other Business Expenses	-	-	-	-	-	-	
Debt Service and Lease Payments	689,804	546,308	209,688	209,688	134,740	(74,948)	-35.7%
Transfers to Other Funds	299,886	309,027	89,279	8,053	-	(89,279)	-100.0%
<b>Total Operations</b>	<b>1,729,360</b>	<b>1,596,245</b>	<b>1,198,921</b>	<b>1,104,138</b>	<b>1,119,991</b>	<b>(78,930)</b>	<b>-6.6%</b>
						-	
Machinery & Equipment (>\$25,000)	-	164,899	195,000	-	-	(195,000)	-100.0%
<b>Capital</b>	<b>-</b>	<b>164,899</b>	<b>195,000</b>	<b>-</b>	<b>-</b>	<b>(195,000)</b>	<b>-100.0%</b>
						-	
<b>Collection</b>	<b>3,635,697</b>	<b>3,871,834</b>	<b>3,645,871</b>	<b>3,309,441</b>	<b>3,369,888</b>	<b>(275,983)</b>	<b>-7.6%</b>

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		<b>Personnel</b>								
=	81110	REGULAR PAY	1,112,042	1,188,754	1,254,738	612,561	1,169,964	1,314,610	1,367,194	1,421,882
	81120	OVERTIME PAY	90,732	97,542	80,340	54,118	101,768	81,947	83,586	85,257
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	124,879	151,110	164,800	94,951	189,902	169,744	173,139	176,602
	81199	VACANCY ADJUSTMENT			(41,690)			(46,011)	(47,852)	(49,766)
=	XWAGE	TOTAL WAGES	1,327,653	1,437,406	1,458,188	761,630	1,461,634	1,520,290	1,576,067	1,633,975
=	81410	FICA(EMPLOYER'S SHARE)	86,200	91,598	91,122	46,729	89,502	100,568	104,590	108,774
=	81420	MEDICAL PREMIUMS	376,903	425,865	472,818	196,810	472,344	458,567	504,424	554,866
=	81430	GROUP INSURANCE PREMIUMS	26,676	28,300	28,232	12,829	29,644	35,674	37,458	39,331
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(106,571)	(141,563)	(101,348)	(65,461)	(101,348)	(116,760)	(128,436)	(141,280)
!	81450	RETIREMENT CONTRIBUTIONS	146,784	200,507	230,583	172,937	172,937	190,231	209,254	230,179
	81455	DEFERRED COMP MATCH	5,963	11,470	8,181	9,321	17,180	18,039	18,941	19,888
	81460	UNEMPLOYMENT CLAIMS	934							
	81470	WORKERS COMPENSATION PREMIUMS	46,443	33,646	64,174	41,228	41,228	43,289	45,454	47,727
	81475	WORKERS COMPENSATION CLAIMS	(4,648)	23,461		22,182	22,182			
=	XBEN	TOTAL BENEFITS	578,684	673,284	793,762	436,575	743,669	729,607	791,685	859,485
=	XPER	TOTAL PERSONNEL	1,906,337	2,110,690	2,251,950	1,198,205	2,205,303	2,249,897	2,367,752	2,493,460
		<b>Operations</b>								
	82110	MAILING & OUTBOUND SHIPPING SERVICES	15		50		50	50	52	53
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	19		1,000		1,000	1,000	1,030	1,061
+	82130	VEHICLE LICENSES & TITLES	129	89	146		65	65	67	69
=	XTRC	TOTAL TRANSPORTATION CHARGES	163	89	1,196		1,115	1,115	1,149	1,183
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	385	989	1,500		1,500	1,500	1,545	1,591
	82240	TRANSCRIPTION FEES			150	192	150	150	155	159
	82250	TESTING & PHYSICALS	2,989	3,415	3,500	1,655	3,500	3,500	3,605	3,713
	82260	UNIFORM RENTAL & SERVICES	3,615	3,455	4,000	1,503	4,000	4,500	4,635	4,774
+	82299	OTHER OPERATING SERVICES		225	1,250		1,250	1,250	1,288	1,326
	1	FY2014 Litter Reduction Grant (match)								
	2	Sharps disposal expense		225	1,250		1,250	1,250	1,288	1,326
	3	Line Item 3								
	*	Amount missing from detail								
=	XOPSV	TOTAL OPERATING SERVICES	6,989	8,084	10,400	3,350	10,400	10,900	11,228	11,563
	82310	LEGAL NOTICES	346	20	1,500	76	1,500	1,500	1,545	1,591
+	82350	DUES FOR MEMBERSHIPS	257	257	1,000	257	500	1,500	1,545	1,591
	1	SWANA membership (2)								
	2	NSWMA membership (1)								
	3	APWA membership (2)								
	4	Various	257	257	1,000	257	500	1,500	1,545	1,591
	*	Amount missing from detail								
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	19,277	11,945	22,000	13,733	22,510	23,000	23,690	24,401
	82390	PUBLICATIONS, NON-TRAINING								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	19,880	12,222	24,500	14,066	24,510	26,000	26,780	27,583
	82435	SOLID WASTE SERVICE								
+	82455	CELLULAR TELEPHONE SERVICE	7,941	8,874	11,000	4,020	9,500	11,000	11,330	11,670
	1	Cell Phones								
	2	2013 - AVL service (15 units)								
	3	2014 - AVL service (15 additional units)								
	4	AVL Services								
	5	Various	7,941	8,874	11,000	4,020	9,500	11,000	11,330	11,670
	*	Amount missing from detail								
	82483	CONNECTION CHARGES	10,612	11,415	11,763	5,187	12,116	12,600	12,978	13,367



	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XUTIL	TOTAL UTILITIES	18,553	20,289	22,763	9,207	21,616	23,600	24,308	25,037
+	82510	COMPUTER SERVICES	7,650	11,473	7,500		5,000	5,000	5,150	5,305
	1	RouteSmart Software Support	7,650	11,473	7,500		5,000	5,000	5,150	5,305
	*	Amount missing from detail								
!	82599	OTHER CONTRACTUAL SERVICES			30,644		30,644	52,800	54,384	56,016
=	XCTS	TOTAL CONTRACTUAL SERVICES	7,650	11,473	38,144		35,644	57,800	59,534	61,321
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	319,031	303,755	366,343	149,149	374,759	400,000	412,000	424,360
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,102	535	2,122	560	2,186	2,260	2,328	2,398
!	82640	PAVING & REPAIR SERVICES		18,174						
	82645	STORMWATER MAINTENANCE SERVICES		2,804		1,924				
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	741	163	500		500	500	515	530
	1	2015 - Replace truck shed lighting								
	2	2014								
	3	Various	741	163	500		500	500	515	530
	*	Amount missing from detail								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	320,874	325,431	368,965	151,633	377,445	402,760	414,843	427,288
	82750	EMPLOYEE RECOGNITION/RECEPTIONS	140							
+	82780	TRAINING, OUTSIDE		285	3,823		3,823	3,823	3,938	4,056
	1	HHW training (4 attendees)								
	2	Supervisor training (5 attendees)			1,913		1,913	1,913	1,978	2,006
	3	Various		285	1,910		1,910	1,910	1,960	2,050
	*	Amount missing from detail								
+	82790	TRAINING, IN-HOUSE	3,924	2,043	4,000		4,000	4,000	4,120	4,244
	1	2014								
	2	Employee Training	3,924	2,043	4,000		4,000	4,000	4,120	4,244
	*	Amount missing from detail								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	4,064	2,328	7,823		7,823	7,823	8,058	8,300
+	82810	REGISTRATIONS	1,958	199	1,500		1,500	1,500	1,545	1,591
	1	SWANA Wastecon International conference (1 attendee)								
	2	TCAPWA Public Works conference (1 attendee)								
	3	Various	1,958	199	1,500		1,500	1,500	1,545	1,591
	*	Amount missing from detail								
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	180		500		500	500	515	530
+	82830	AIR TRAVEL		513	1,010			500	515	530
	1	SWANA			510					
	2	Professional conferences		513	500			500	515	530
	*	Amount missing from detail								
+	82840	LODGING	1,431		1,500			1,500	1,545	1,591
	1	SWANA Wastecon International conference (1 attendee)			891					
	2	Various	1,431		609			1,500	1,545	1,591
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	325	24	750			900	927	955
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	3,894	736	5,260		2,000	4,900	5,047	5,197
	83110	OFFICE SUPPLIES	1,668	1,576	2,122	647	2,185	2,262	2,330	2,400
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			250		250	266	274	282
	83130	EMPLOYEE BENEVOLENCE ITEMS								
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	3,262	3,621	3,250	1,338	3,500	3,250	3,348	3,448
=	XOFS	TOTAL OFFICE SUPPLIES	4,930	5,197	5,622	1,985	5,935	5,778	5,952	6,130
	83210	TRAINING SUPPLIES			2,000		2,000	3,000	3,090	3,183
	83240	MEDICAL SUPPLIES	3,397	3,049	3,000	1,344	3,250	3,500	3,605	3,713
	83250	SAFETY SUPPLIES	8,576	7,445	9,000	2,287	9,000	9,000	9,270	9,548
	83260	UNIFORMS PURCHASED	12,818	6,385	14,500	2,716	12,000	13,390	13,792	14,205
	83265	UNIFORMS, SPECIALIZED								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	83270	CONSUMABLE TOOLS			250			258	266	274
	83290	SOLID WASTE CONTAINERS	64,550	78,457	97,000	9,192	80,000	97,000	99,910	102,907
	83291	BOPAE SUPPLIES	4,408	5,226	7,500	664	5,500	7,500	7,725	7,957
+	83299	OTHER OPERATING SUPPLIES	2,260	3,318	5,000		5,000	5,000	5,150	5,305
	1	CFL Bulb Disposal			2,000		2,000	2,000	2,000	2,000
	2	Various	2,260	3,318	3,000		3,000	3,000	3,150	3,305
	*	Amount missing from detail								
=	XOPS	TOTAL OPERATING SUPPLIES	96,009	103,880	138,250	16,203	116,750	138,648	142,808	147,092
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	131,538	146,572	152,500	68,510	167,500	184,000	189,250	195,206
=	XFUEL	TOTAL FUEL & MILEAGE	131,538	146,572	152,500	68,510	167,500	184,000	189,250	195,206
	83510	FURNITURE, FIXTURES (<\$25,000)	2,019	2,506	750		750	773	796	820
+	83520	VEHICLES (<\$25,000)								
	1	2013 - Replace 199.SUV w/4WD Crew Cab pick-up truck								
	2	2013 - Replace 112.PU w/2WD pick-up truck (regular cab)								
	3	2014 - Replace 197.PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
	4	2014 - Replace 198.PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
	5	2015 - Pick-up truck (collection insert in bed)								
	6	2015 - 6-yard hopper inserts (2)								
	7	Various								
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	828	5,144						
	2	Various	828	5,144						
	3	2013 - Bulb Eater								
	4	2013 - AVL units (15 units)								
	5	2014 - AVL units (15 units)								
	6	2015 - Sharps kiosks (3)								
	*	Amount missing from detail								
!	83540	COMPUTER HARDWARE (<\$25,000)	1,558	4,741	5,000		5,000	5,000	5,150	5,305
+	83550	COMPUTER SOFTWARE (<\$25,000)		160	6,556		6,556	6,753	7,081	7,294
	1	RouteSmart maintenance		160	6,556		6,556	6,753	7,081	7,294
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	4,405	12,551	12,306		12,306	12,526	13,027	13,419
	83610	VEHICLE PARTS & SUPPLIES	16,611	14,805	17,216	5,272	17,000	18,000	18,540	19,096
	83620	EQUIPMENT PARTS & SUPPLIES	15,441	13,868	15,909	4,176	15,000	17,000	17,510	18,035
	83649	FIBER OPTIC SUPPLIES								
	83652	LANDSCAPING SUPPLIES								
	83654	GROUNDS MAINTENANCE SUPPLIES	(2)							
	83660	BUILDING MAINTENANCE SUPPLIES	8,852	8,013	7,500	5,079	7,885	8,000	8,240	8,487
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	1,069	68	500			500	515	530
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	41,971	36,754	41,125	14,527	39,885	43,500	44,805	46,148
	85110	PROPERTY INSURANCE	2,887	425	446	468	468	491	516	542
	85111	FRAUD INSURANCE				823	823	864	907	953
	85112	INLAND MARINE INSURANCE		2,467	2,590	2,150	2,150	2,258	2,370	2,489
	85113	AUTO PHYSICAL DAMAGE	7,550	7,120	7,476	7,171	7,171	7,530	7,906	8,301
	85115	LIABILITY INSURANCE	11,981	13,086	13,740	3,223	3,223	3,384	3,553	3,731
	85116	E&O LIABILITY INSURANCE				6,975	6,975	7,324	7,690	8,074
	85117	VEHICLE LIABILITY INSURANCE	22,264	17,978	18,877	14,234	14,234	14,946	15,693	16,478
	85119	UMBRELLA LIABILITY	2,837	2,474	2,598	2,702	2,702	2,837	2,979	3,128
	85120	PROPERTY DAMAGE COSTS	3,096	1,241						
	85125	LIABILITY CLAIMS/DEDUCTIBLES				249	249			
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	19,463	4,311	17,873	431	17,873	18,767	19,705	20,690
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	70,078	49,102	63,600	38,426	55,868	58,401	61,319	64,386
+	85240	EQUIPMENT RENTAL & LEASES								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)								
	2	2014 - Replacement Sideloader truck (\$258,377 to lease)								
	3	2014 - Replacement Container Delivery truck (\$101,000 to lease)								
	4	2014 - Replacement Sideloader truck (\$258,377)								
	5	Various								
	*	Amount missing from detail		57						
=	XRENT	TOTAL RENTALS		57						
	85320	STATE FEES								
	85570	BAD DEBT EXPENSE (NET OF RECOVERIES)	8,672	6,145	7,500	3,199	7,500	7,500	7,500	7,500
=	XFLF	TOTAL FINANCIAL FEES	8,672	6,145	7,500	3,199	7,500	7,500	7,500	7,500
	85999	COST CONTAINMENT MEASURES								
+	86600	LEASE/LOAN PRINCIPAL	678,388	523,534	206,358	146,002	206,358	133,603		
	01	US Bank Sch 2 - Garbage Truck								
	02	2014 Bank TBD - SW Vehicles								
	03	2014 SW Pickups (2)								
	04	2014 - Side Loader								
	05	SunTrust - Recycling Trucks								
	06	Various	678,388	523,534		146,002				
	07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			23,692		23,692			
	08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			23,692		23,692			
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)			89,069		89,069			
	10	2017 - PER Replace 134.REL (\$200,000)			69,905		69,905	133,603		
	*	Amount missing from detail								
+	86700	LEASE/LOAN INTEREST	11,416	22,774	3,330	1,982	3,330	1,137		
	01	US Bank Sch 2 - Garbage Truck								
	02	2014 Bank TBD - SW Vehicles								
	03	2014 SW Pickups (2)								
	04	2014 - Side Loader								
	05	SunTrust - Recycling Trucks								
	06	Various	11,416	22,774		1,982				
	07	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)			126		126			
	08	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)			126		126			
	09	2016 - Replacement - Front-End Loader w/ Curotto Can (in lieu of Side)			1,364		1,364			
	10	2017 - PER - Replace 134.REL (1.5%)			1,714		1,714	1,137		
	*	Amount missing from detail								
=	XDSV	TOTAL DEBT SERVICE	689,804	546,308	209,688	147,984	209,688	134,740		
	88095	TRANSFER TO DEBT SERVICE FUND	299,886	309,027	89,279	8,053	8,053			
=	XTRAN	TOTAL TRANSFERS	299,886	309,027	89,279	8,053	8,053			
=	XOP	TOTAL OPERATIONS	1,729,360	1,596,245	1,198,921	477,143	1,104,038	1,119,991	1,015,608	1,047,353
		Capital								
+=	89520	VEHICLES (>\$25,000)		164,899	195,000					
	15	2015 - Replace Automated Side Load Truck								
	18	2015 - Replace Automated Side Load Truck								
	19	Various		164,899						
	5	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
	6	2015 - Replace Knuckleboom Truck								
	7	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
	8	FY 2018 PER - Replace 136.REL w/25-yr. Rear Load Truck			195,000					
	*	Amount missing from detail								
+	89550	COMPUTER SOFTWARE (>\$25,000)								
	1	2013 - Purchase routing software								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	2	Various								
	*	Amount missing from detail								
=	XMEO	TOTAL MACHINERY & EQUIPMENT (>\$25,000)		164,899	195,000					
=	XCAP	TOTAL CAPITAL		164,899	195,000					
=	XTOT	TOTAL EXPENDITURES	3,635,697	3,871,834	3,645,871	1,675,348	3,309,341	3,369,888	3,383,360	3,540,813



# City of Franklin, Tennessee

## FY 2019 Operating Budget

### Budget

#### Disposal Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	253,351	230,674	256,328	264,618	266,805	10,477	4.1%
Employee Benefits	99,645	119,101	131,184	164,101	149,350	18,166	13.8%
<b>Total Personnel</b>	<b>352,996</b>	<b>349,775</b>	<b>387,512</b>	<b>428,719</b>	<b>416,155</b>	<b>28,643</b>	<b>7.4%</b>
<b>Operations</b>							
Transportation Services	981	627	1,000	750	1,000	-	0.0%
Operating Services	3,228,315	2,664,580	2,814,100	2,979,600	3,101,500	287,400	10.2%
Notices, Subscriptions, etc.	212	-	1,000	1,000	1,000	-	0.0%
Utilities	594	437	675	600	750	75	11.1%
Contractual Services	-	-	1,500	1,500	1,500	-	0.0%
Repair & Maintenance Services	363,025	235,721	235,000	218,200	275,000	40,000	17.0%
Employee programs	1,895	1,827	4,300	1,800	4,300	-	0.0%
Professional Development/Travel	67	-	5,625	250	6,475	850	15.1%
Office Supplies	2,506	1,540	2,875	2,700	3,145	270	9.4%
Operating Supplies	20,279	5,022	11,250	8,750	12,380	1,130	10.0%
Fuel & Mileage	39,813	31,970	45,000	40,000	50,000	5,000	11.1%
Machinery & Equipment (<\$25,000)	7,181	2,076	2,250	4,350	2,250	-	0.0%
Repair & Maintenance Supplies	13,265	17,923	17,150	16,700	19,924	2,774	16.2%
Property & Liability Costs	17,511	48,382	28,237	33,896	35,591	7,354	26.0%
Rentals	-	225	-	-	-	-	
Permits	1,650	1,675	2,000	2,000	2,000	-	0.0%
Financial Fees		64	150	150	150	-	0.0%
Debt Service and Lease Payments	55,901	162,514	85,796	85,796	28,097	(57,699)	-67.3%
Transfers to Other Funds	299,886	309,027	216,523	292,659	167,184	(49,339)	-22.8%
<b>Total Operations</b>	<b>4,053,082</b>	<b>3,483,610</b>	<b>3,474,431</b>	<b>3,690,701</b>	<b>3,712,247</b>	<b>237,816</b>	<b>6.8%</b>
Machinery & Equipment (>\$25,000)	-	-	71,590	71,590	-	(71,590)	-100.0%
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>71,590</b>	<b>71,590</b>	<b>-</b>	<b>(71,590)</b>	<b>-100.0%</b>
<b>Disposal</b>	<b>4,406,078</b>	<b>3,833,385</b>	<b>3,933,533</b>	<b>4,191,010</b>	<b>4,128,402</b>	<b>194,869</b>	<b>5.0%</b>

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		<b>Personnel</b>								
=	81110	REGULAR PAY	228,957	202,681	241,913	142,860	236,994	253,166	263,293	273,824
	81120	OVERTIME PAY	24,394	27,993	22,500	17,085	27,624	22,500	22,500	22,500
	81199	VACANCY ADJUSTMENT			(8,085)			(8,861)	(9,215)	(9,584)
=	XWAGE	TOTAL WAGES	253,351	230,674	256,328	159,945	264,618	266,805	276,578	286,740
=	81410	FICA(EMPLOYER'S SHARE)	18,589	17,010	17,671	11,252	18,672	25,143	20,142	20,948
=	81420	MEDICAL PREMIUMS	50,251	52,819	68,269	40,819	91,638	93,874	103,261	113,588
=	81430	GROUP INSURANCE PREMIUMS	4,789	3,431	4,147	2,268	4,536	6,239	6,551	6,878
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(11,231)	(8,724)	(14,024)	(12,972)	(20,858)	(24,349)	(26,784)	(29,462)
!	81450	RETIREMENT CONTRIBUTIONS	26,688	36,456	41,924	31,443	31,443	34,587	38,046	41,851
	81455	DEFERRED COMP MATCH	752	3,141	2,302	2,568	4,642	2,417	2,538	2,665
	81470	WORKERS COMPENSATION PREMIUMS	9,562	5,857	10,895	13,014	26,028	11,440	12,012	12,612
	81475	WORKERS COMPENSATION CLAIMS	245	9,111		3,996	8,000			
=	XBEN	TOTAL BENEFITS	99,645	119,101	131,184	92,388	164,101	149,350	155,766	169,080
=	XPER	TOTAL PERSONNEL	352,996	349,775	387,512	252,333	428,719	416,155	432,344	455,820
		<b>Operations</b>								
!	82110	MAILING & OUTBOUND SHIPPING SERVICES	954	618	750	228	750	750	773	796
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS			250			250	258	265
	82130	VEHICLE LICENSES & TITLES	27	9		18				
	82140	VEHICLE TOW-IN SERVICES								
=	XTRC	TOTAL TRANSPORTATION CHARGES	981	627	1,000	246	750	1,000	1,031	1,061
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	231	182	200		200	200	206	212
	82240	TRANSCRIPTION FEES			50	46	50	50	52	53
	82250	TESTING & PHYSICALS	1,162	673	500	350	500	500	515	530
	82260	UNIFORM RENTAL & SERVICES	381	216	700	88	750	750	773	796
	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	3,226,541	2,663,509	2,812,650	1,273,395	2,978,100	3,100,000	3,193,000	3,288,790
=	XOPSV	TOTAL OPERATING SERVICES	3,228,315	2,664,580	2,814,100	1,273,879	2,979,600	3,101,500	3,194,546	3,290,381
	82310	LEGAL NOTICES			500		500	500	515	530
+	82350	DUES FOR MEMBERSHIPS	212		500		500	500	515	530
	1	SWANA - Supervisor								
	2	APWA - Supervisor								
	3	Various	212		500		500	500	515	530
	*	Amount missing from detail								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	212		1,000		1,000	1,000	1,030	1,060
	82455	CELLULAR TELEPHONE SERVICE	594	437	675	318	600	750	773	796
=	XUTIL	TOTAL UTILITIES	594	437	675	318	600	750	773	796
	82510	COMPUTER SERVICES			1,500		1,500	1,500	1,545	1,591
=	XCTS	TOTAL CONTRACTUAL SERVICES			1,500		1,500	1,500	1,545	1,591
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	117,147	86,705	65,000	47,174	70,000	75,000	77,250	79,568
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	53,700	17,880	45,000	1,882	35,000	55,000	56,650	58,350
!	82640	PAVING & REPAIR SERVICES		50,683		13,200	13,200			
+	82645	STORMWATER MAINTENANCE SERVICES	21,545	24,620	45,000	11,860	40,000	55,000	56,650	58,350
	1	2015 - Drains & Interceptor			45,000		40,000	55,000	56,650	58,350
	2	2015 - Stormwater Pond Repairs								
	3	2014								
	4	Various	21,545	24,620		11,860				
	*	Amount missing from detail								
+	82654	GROUNDS MAINTENANCE SERVICES	49,658							
	1	2015 - Concrete work in front of transfer station building	49,658							

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	2	2015 - Replace safety railing on retaining walls in & around transfer station								
	*	Amount missing from detail								
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	120,975	55,833	80,000	15,901	60,000	90,000	92,700	95,481
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	363,025	235,721	235,000	90,017	218,200	275,000	283,250	291,749
+	82780	TRAINING, OUTSIDE			2,500			2,500	2,575	2,652
	1	2015 - SWANA Certification								
	2	2014								
	3	Various			2,500			2,500	2,575	2,652
	*	Amount missing from detail								
	82790	TRAINING, IN-HOUSE	1,895	1,827	1,800		1,800	1,800	1,854	1,910
=	XEPG	TOTAL EMPLOYEE PROGRAMS	1,895	1,827	4,300		1,800	4,300	4,429	4,562
+	82810	REGISTRATIONS	55		2,500		250	2,500	2,575	2,652
	1	TCAPWA Public Works conference								
	2	SWANA								
	3	2014								
	4	Various	55		2,500		250	2,500	2,575	2,652
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)			250			350	361	371
	1	2015 - SWANA Wastecon International Conference								
	2	Various			250			350	361	371
	*	Amount missing from detail								
+	82830	AIR TRAVEL			625			875	901	928
	1	SWANA			625			875	901	928
	*	Amount missing from detail								
+	82840	LODGING			2,000			2,500	2,575	2,652
	1	SWANA								
	2	2014								
	3	Various			2,000			2,500	2,575	2,652
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	12		250			250	258	265
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	67		5,625		250	6,475	6,670	6,868
	83110	OFFICE SUPPLIES	1,251	1,036	1,275	439	1,200	1,545	1,591	1,639
	83120	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)			100			100	103	106
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,255	504	1,500	360	1,500	1,500	1,545	1,591
=	XOFS	TOTAL OFFICE SUPPLIES	2,506	1,540	2,875	799	2,700	3,145	3,239	3,336
	83210	TRAINING SUPPLIES			300		300	530	546	562
	83221	ODOR CONTROL CHEMICALS								
	83240	MEDICAL SUPPLIES	1,015	1,495	1,500	605	1,200	1,650	1,700	1,750
	83250	SAFETY SUPPLIES	16,331	1,774	5,000	874	5,000	5,250	5,665	5,835
	83260	UNIFORMS PURCHASED	2,661	1,476	4,000	504	2,000	4,500	4,635	4,774
	83270	CONSUMABLE TOOLS	32		200			200	206	212
	83290	SOLID WASTE CONTAINERS								
	83299	OTHER OPERATING SUPPLIES	240	277	250	157	250	250	258	265
=	XOPS	TOTAL OPERATING SUPPLIES	20,279	5,022	11,250	2,140	8,750	12,380	13,010	13,398
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	39,813	31,970	45,000	17,275	40,000	50,000	51,500	53,045
=	XFUEL	TOTAL FUEL & MILEAGE	39,813	31,970	45,000	17,275	40,000	50,000	51,500	53,045
	83510	FURNITURE, FIXTURES (<\$25,000)	470	1,176	250		250	250	258	265
!	83530	MACHINERY & EQUIPMENT (<\$25,000)	1,285		500	2,600	2,600	500	515	530
+	83540	COMPUTER HARDWARE (<\$25,000)	826	900	1,500		1,500	1,500	1,545	1,591
	1	Replace desktop computers (2)								
	2	Line Item 2	826	900	1,500		1,500	1,500	1,545	1,591
	*	Amount missing from detail								
	83550	COMPUTER SOFTWARE (<\$25,000)	4,600							

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	7,181	2,076	2,250	2,600	4,350	2,250	2,318	2,386
	83610	VEHICLE PARTS & SUPPLIES	5,142	6,521	6,500	2,302	6,500	7,500	7,725	7,957
	83620	EQUIPMENT PARTS & SUPPLIES	6,399	6,339	6,500	1,703	6,200	7,500	7,725	7,957
	83645	STORMWATER MAINTENANCE SUPPLIES								
	83654	GROUNDS MAINTENANCE SUPPLIES								
	83660	BUILDING MAINTENANCE SUPPLIES	1,717	4,988	4,000	1,429	4,000	4,774	4,917	5,065
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	7	75	150			150	155	159
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	13,265	17,923	17,150	5,434	16,700	19,924	20,522	21,138
	85110	PROPERTY INSURANCE	8,872	4,113	4,319	4,079	4,079	4,283	4,497	4,722
	85111	FRAUD INSURANCE				974	974	1,023	1,074	1,128
	85112	INLAND MARINE INSURANCE		4,680	4,914	5,041	5,041	5,293	5,558	5,836
	85113	AUTO PHYSICAL DAMAGE	657	925	971	1,159	1,159	1,217	1,278	1,342
	85115	LIABILITY INSURANCE	6,770	11,419	11,990	4,011	4,011	4,212	4,422	4,643
	85116	E&O LIABILITY INSURANCE				8,258	8,258	8,671	9,104	9,560
	85117	VEHICLE LIABILITY INSURANCE		3,596	3,776	7,175	7,175	7,534	7,910	8,306
	85119	UMBRELLA LIABILITY	1,572	2,159	2,267	3,199	3,199	3,359	3,527	3,703
	85120	PROPERTY DAMAGE COSTS								
	85125	LIABILITY CLAIMS/DEDUCTIBLES								
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	(360)	21,490						
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	17,511	48,382	28,237	33,896	33,896	35,592	37,370	39,240
	85240	EQUIPMENT RENTAL & LEASES		225						
=	XRENT	TOTAL RENTALS		225						
	85320	STATE FEES	1,650	1,675	2,000	1,650	2,000	2,000	2,050	2,050
=	XPERM	TOTAL PERMITS	1,650	1,675	2,000	1,650	2,000	2,000	2,050	2,050
	85530	E-COMMERCE FEES		64	150		150	150	150	150
=	XFLF	TOTAL FINANCIAL FEES		64	150		150	150	150	150
!+	86600	LEASE/LOAN PRINCIPAL	54,578	168,786	84,776	53,083	84,776	27,922		
	1	2015 - Add Transfer Truck (\$115,000)	38,039	38,627	19,461		19,461	19,461		
	2	2015 - Add rubber-tire skid steer (\$50,000)	16,539	16,794	8,461		8,461	8,461		
	3	2016 - Add Wheel Loader		113,365	56,854	53,083	56,854			
	*	Amount missing from detail								
!+	86700	LEASE/LOAN INTEREST	1,324	(6,272)	1,020	499	1,020	175		
	1	2015 - Add Transfer Truck	923	516	104		104			
	2	2015 - Add rubber-tire skid steer	401	225	45		45			
	3	2016 - Add Wheel Loader		(7,013)	871	499	871	175		
	*	Amount missing from detail								
=	XDSV	TOTAL DEBT SERVICE	55,902	162,514	85,796	53,582	85,796	28,097		
	88095	TRANSFER TO DEBT SERVICE FUND	299,886	309,027	216,523	8,053	292,659	167,184	167,183	167,184
=	XTRAN	TOTAL TRANSFERS	299,886	309,027	216,523	8,053	292,659	167,184	167,183	167,184
=	XOP	TOTAL OPERATIONS	4,053,082	3,483,610	3,474,431	1,489,889	3,690,701	3,712,247	3,790,616	3,899,995
		Capital								
+	89530	MACHINERY & EQUIPMENT (>\$25,000)			71,590		71,590			
	1	2009 - Morbark 4600XL Wood Hog Horizontal Grinder								
	4	Various								
	5	2015 - Add Transfer Truck (move to lease)								



	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@1/19/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	6	2015 - Add rubber-tire skid steer (move to lease)								
	7	FY 2018 PER - Mobile Radios			46,090		46,090			
	8	FY 2018 PER - 2-way Portable 800 MHz Radios			25,500		25,500			
	*	Amount missing from detail								
=	XMEO	TOTAL MACHINERY & EQUIPMENT (> \$25,000)			71,590		71,590			
=	XCAP	TOTAL CAPITAL			71,590		71,590			
=	XTOT	TOTAL EXPENDITURES	4,406,078	3,833,385	3,933,533	1,742,222	4,191,010	4,128,402	4,222,960	4,355,815
=	PTHCT	PART-TIME HEADCOUNT						1		
=	PRHCT	PART-TIME REGULAR HEADCOUNT						1		