

Investment Program Review City of Franklin

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Investment Advisory Overview

Investment Advisor since December 2011

- Fiduciary Capacity
- Transparency of Fees
- Provides more comprehensive services including:
 - ✓ Investment Policy
 - ✓ Strategic Development
 - ✓ Cash Flow Analysis
 - ✓ Council Presentations
 - ✓ Reporting
- Efficient use of time and internal resources





Key Competencies of the Investment Program

Managing with Intention:

Create an investment strategy that optimizes the risk and return expectations of your organization.

Managing with Transparency:

Have a clearly articulated reporting process to provide for transparency regarding all aspects of the investment program.

Managing with Accountability:

Fiduciary responsibility to manage the funds appropriately based on safety, liquidity, and return.

Managing with Confidence:

Clearly understanding the goals of the program and developing resources and processes to meet those goals.





Key Roles of Responsibilities



Set Asset Allocation Targets: Investment Policy Statement: Implement/Rebalancing: Security Selection: ADVISOR

Recommends Recommends Recommends Recommends CLIENT

Approves Approves Approves Approves





Investment Policy

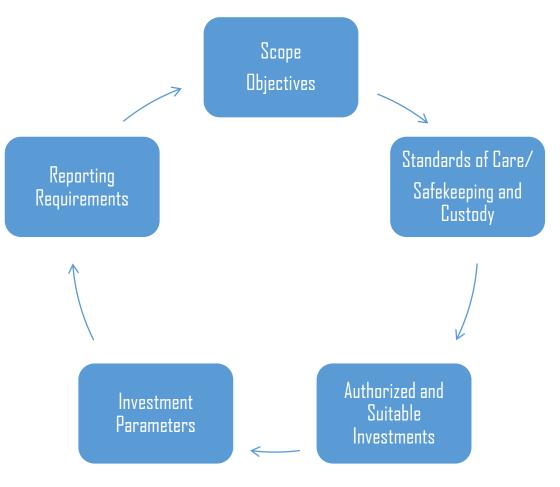
- Articulates the objectives of the City's investment program of safety, liquidity and return.
- Incorporates constraints that will balance the risk and return characteristics of the investments.
- The updates that are being proposed are primarily clarification items regarding rating interpretation and to align the structure of the policy to the GFOA best practice standards.
- Allows the City to implement its own risk parameters through the following constraints:

 Single Maturity: 4 years –with the exception of US treasury securities which has
 a 5 year maximum maturity
 - Weighted Average Maturity of total funds 2 years
 - Asset Allocation Constraints applied in Diversification table
 - Rating AA- by S&P, or Aa3 by Moody's or AA- by Fitch





Investment Policy





Compliance Report

GPA GOVERNMENT PORTFOLIO ADVISORS		Total Fund	ds Fran	klin			Con	•	e Repoi
	Policy Requirement	% of Total Accumulated	Port	folio Allocation		Within Limits		S&P	Moodys
Under 30 days	0%	28%	S	27,355,672	+	Yes	Muni's	AA-	Aa3
Under 1 year		51%	\$	48,961,679	1	Yes	C P	A-1	P-1
Under 5 years	100%	100%	s	96,836,417	₩	Yes			
						Yes			
Maximum Weighted Average Maturity	Years			1.03	4	Yes	1		
Maximum Callable Securities	15%	4%	s	7,467,310	1	Yes			
Maximum Single Maturity - UST 5 yrs all others 4 yrs	5 Years			3.13	Ψ	Yes	Policy states	one rating m	eets policy

Maximum Policy	Issuer Constraint	Percentage of		Aarket Value	% Within	Ratings	Issuer
Allocation	issuer constraint	Portfolio		naiket value	Limits	Compliance	Complianc
100%		30%	\$	29,418,748 🦊	Yes		
100%		39%	\$	37,424,595 🛉	Yes		
	100%	3%	\$	2,499,345 👚	Yes		
	100%	13%	\$	12,495,970 솪	Yes		
	100%	21%	\$	19,940,753 👚	Yes		
	100%	3%	\$	2,488,528 👚	Yes		
10%	5%						
10%	100%	0%	5				
50%	50%	31%	\$	29,993,075 🦊	Yes	Yes	Yes
20%	5%	0%					
10%	5%						
10%	10%						
100%	N/A					1	1
		100%	\$	96,836,417 🐥			
	Allocation 100% 100% 100% 10% 50% 20% 10% 10%	Allocation 100% 100% 100% 100% 100% 100% 100% 10% 5% 10% 5% 10% 5% 10% 5% 10% 10% 10%	Allocation Issuer Constraint Portfolio 100% 30% 30% 100% 39% 39% 100% 3% 10% 100% 13% 13% 100% 21% 100% 100% 5% 31% 20% 5% 05 10% 5% 05 10% 5% 05 10% 5% 05 10% 5% 05 10% 5% 05 10% 10% 10% 10% 10% N/A	Allocation Issuer Constraint Portfolio 100% 30% \$ 100% 39% \$ 100% 3% \$ 100% 3% \$ 100% 13% \$ 100% 21% \$ 100% 21% \$ 100% 3% \$ 100% 3% \$ 100% 3% \$ 10% 5% \$ 10% 5% \$ 10% 5% \$ 10% 5% \$ 10% 10% \$ 10% 10% \$	Allocation Issuer Constraint Portfolio Market Value 100% 30% \$ 29,418,748 ↓ 100% 39% \$ 37,424,595 ↓ 100% 3% \$ 2,499,345 ↓ 100% 13% \$ 12,495,970 ↓ 100% 21% \$ 19,940,753 ↓ 100% 3% \$ 2,488,528 ↓ 10% 5% ↓ ↓ 10% 100% \$ 29,993,075 ↓ 20% 5% ↓ ↓ 10% 5% ↓ ↓ 10% 5% ↓ ↓ 10% 5% ↓ ↓ 10% 5% ↓ ↓ 10% 10% ↓ ↓	Allocation Issuer Constraint Portfolio Market Value Limits 100% 30% \$ 29,418,748 ¥ Yes 100% 39% \$ 37,424,595 ¥ Yes 100% 3% \$ 2,499,345 ¥es 100% 13% \$ 12,495,970 Yes 100% 21% \$ 19,940,753 Yes 100% 3% \$ 2,488,528 Yes 10% 5% Yes Yes 10% 100% S Yes 10% 5% Yes Yes 10% 5% S Yes 10% 10% S Yes	Allocation Issuer Constraint Portfolio Market Value Limits Compliance 100% 30% \$ 29,418,748 ¥ Yes Yes

1 Ratings & Issuer restrictions do not apply to pool funds

Name		Par Amount	Tot	tal Adjusted Cost		Market Value	Ur	nrealized Gain/Loss	Yield At Cost	Eff Dur	Bench Dur
City of Franklin - Core Investment Fund	S	67,185,535	\$	67,146,320	S	67,028,877 👚	S	(117,442.54)	1.10	1.32	1.40
City of Franklin Liquidity	\$	29,807,540	\$	29,807,540	\$	29,807,540 🦊	5	-	0.92	0.10	0.10
TOTAL PORTFOLIO	\$	96,993,075	\$	96,953,860	\$	96,836,417 🦊	S	(117,442.54)	1.05	0.94	1.00





Investment Strategy Implementation

Liquidity Fund

- Established to meet operating and project fund cash flows
- Constant review of cash flow and budgets
- Investments are held in State LGIP, Bank Deposits or Short Cash Match notes

Investment Fund

- Fund balances that are available for longer term liabilities
- Invested in securities that are liquid and provide higher earnings
- Managed to a market benchmark to control risk





Market 2016 and Q1 2017



Source: Bloomberg





The City's Portfolio As of 3/31/17

Portfolio Summary

Portfolio	Par	Total Original	Total Adjusted	Market	Unrealized	Yield	Mod	Eff	Bench	
Name	Amount	Cost	Cost	Value	Gain/Loss	At Cost	Dur	Dur	Dur	Benchmark
Core Investment Fund	\$67,110,745.00	\$67,080,694.65	\$67,070,256.84	\$66,946,302.62	(\$123,954.22)	1.1	1.49	1.32	1.4	BofA Merrill 0-3 Treasury
Liquidity Fund	\$31,847,712.00	\$31,847,712.39	\$31,847,712.39	\$31,847,712.39	\$ 0	0.92	0.1	0.07	0.1	Cash
TOTAL PORTFOLIO	\$98,958,458.00	\$98,928,407.04	\$98,917,969.23	\$98,794,015.01	(\$123,954.22)	1.04	1.04	0.92	0.98	

Note: The Investment Fund holds \$110,745 that is held in the safekeeping account.





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Portfolio Summary by Month All Portfolios

Month	Market Value	Book Value	Unrealized Gain/Loss	YTM @Cost	YTM @Market	Duration	Days To Maturity
7/31/16	78,714,414.70	78,553,387.93	161,026.77	0.73	0.60	0.56	208
8/31/16	78,065,548.53	77,965,489.95	100,058.58	0.74	0.65	0.6	222
9/30/16	75,314,252.31	75,198,907.73	115,344.58	0.76	0.64	0.59	219
10/31/16	75,108,497.43	75,027,797.19	80,700.24	0.76	0.68	0.62	230
11/30/16	77,325,687.85	77,387,544.36	-61,856.51	0.79	0.80	0.68	252
12/31/16	79,677,422.29	79,755,980.76	-78,558.47	0.81	0.83	0.67	249
1/31/17	83,566,475.87	83,643,331.69	-76,855.82	0.88	0.91	0.67	247
2/28/17	94,440,116.47	94,525,381.72	-85,265.25	0.99	1.02	1.03	378
3/31/17	99,550,463.97	99,674,318.70	-123,854.73	1.01	1.09	1.02	377

Value Added from Investment Program over the State LGIP earnings Fiscal Year to Date is approximately \$277,000.





City's Investment Holdings As of 3/31/17

Description	Face Amount/Shares	YTM @ Cost	Book Value	Market Value	Days To Maturity	% of Portfolio
Agency Bullet						
FFCB 0.8 8/15/2018	2,500,000.00	0.846	2,498,452.74	2,487,900.00	502	2.5
FHLB 1.125 3/29/2018	2,500,000.00	1.018	2,502,608.02	2,499,075.00	363	2.5
FHLMC 0.75 4/9/2018	5,000,000.00	0.939	4,990,341.27	4,980,250.00	374	5.0
FHLMC 1 7/28/2017	2,500,000.00	0.987	2,500,100.15	2,500,900.00	119	2.5
FHLMC 1 9/28/2018	2,500,000.00	0.984	2,500,577.57	2,492,600.00	546	2.5
FHLMC 1.125 4/15/2019	5,000,000.00	1.370	4,975,450.00	4,975,800.00	745	5.0
FHLMC 1.25 10/2/2019	2,500,000.00	1.331	2,495,047.57	2,486,050.00	915	2.5
FNMA 1.125 10/19/2018	2,500,000.00	0.971	2,505,890.24	2,495,950.00	567	2.5
FNMA 1.125 7/20/2018	2,500,000.00	1.083	2,501,349.48	2,498,425.00	476	2.5
FNMA 1.625 11/27/2018	5,000,000.00	1.152	5,038,798.78	5,030,600.00	606	5.0
Sub Total / Average	32,500,000.00	1.088	32,508,615.82	32,447,550.00	534	32.5
Agency Callable			·			
FHLMC 1.35 1/25/2019-17	2,500,000.00	1.381	2,498,622.24	2,498,650.00	665	2.5
FNMA 1.58 6/15/2020-16	2,500,000.00	1.587	2,499,439.98	2,470,200.00	1,172	2.5
Sub Total / Average	5,000,000.00	1.484			918	5.0
Treasury Notes			·			
T-Note 0.75 2/15/2019	5,000,000.00	1.181	4,960,132.36	4,954,900.00	686	5.0
T-Note 0.75 2/28/2018	4,000,000.00	0.924		3,988,760.00	334	4.0
T-Note 0.875 5/31/2018	4,000,000.00	1.005	3,993,974.95	3,988,280.00	426	4.0
T-Note 0.875 7/31/2019	2,500,000.00	1.200	2,481,457.97	2,473,525.00	852	2.5
T-Note 1 12/15/2017	5,000,000.00	0.796	5,007,203.18	5,000,000.00	259	5.0
T-Note 1.125 6/15/2018	2,500,000.00	1.019		2,499,700.00	441	2.5
T-Note 1.25 12/15/2018	4,000,000.00	1.202	4,003,240.18	4,002,200.00	624	4.0
T-Note 1.5 3/31/2019	2,500,000.00	1.296	2,509,935.15	2,511,825.00	730	2.5
Sub Total / Average	29,500,000.00	1.057	29,452,766.69	29,419,190.00	519	29.5
Total Investment	67,000,000.00		66,959,444.73	66,835,590.00		



City's Liquidity Holdings As of 3/31/17

Description	Face Amount/Shares	YTM @ Cost	Book Value	Market Value	Days To Maturity	% of Portfolio
Certificate of Deposits						
1st Citizens National 0.7 3/11/2018	305,748.01	0.700	305,748.01	305,748.01	345	0.31
1st Citizens National 0.7 9/11/2017	305,287.65	0.700	305,287.65	305,287.65	164	0.31
1st Citizens National 0.8 4/27/2017	506,094.57	0.800	506,094.57	506,094.57	27	0.51
1st Citizens National Bank 0.7 8/28/2017	518,934.12	0.700	518,934.12	518,934.12	150	0.52
Pinnacle Bank 0.871 4/20/2017	756,416.46	0.871	756,416.46	756,416.46	20	0.76
Sub Total / Average	2,392,480.81	0.775	2,392,480.81	2,392,480.81	110	2.40
Money Market Accounts					•	
Fifth Third Bank MM	110,744.53	0.010	110,744.53	110,744.53	1	0.11
First Tennessee Bank MM	5,014.76	0.010	5,014.76	5,014.76	1	0.01
Franklin Synergy Bank MM	4,688,943.64	0.870	4,688,943.64	4,688,943.64	1	4.70
Franklin Synergy Bank MM	2,062,467.98	0.640	2,062,467.98	2,062,467.98	1	2.07
Pinnacle Operating Account MM	23,204,112.30	0.840	23,204,112.30	23,204,112.30	1	23.27
Republic Bank MM	251,109.36	0.850	251,109.36	251,109.36	1	0.25
Sub Total / Average	30,322,392.57	0.828	30,322,392.57	30,322,392.57	1	30.41
Cash & Equivalents						





Plan for 2017

- GPS: Complete the Guideline Portfolio Strategy for 2017 and invest accordingly.
- Liquidity Fund: Establish a minimum liquidity balance of \$25MM to provide for cash disbursements needed for project fund payments and other cash disbursements.
- Core Investment Fund: Target the size of the investment component to \$65MM and establish \$75MM as the maximum allowable to be invested (which includes project funds).
- Benchmark: Maintain the investment portfolio benchmark at the 0-3 year, which has a duration of 1.45 years.
- Maturity: Allow to invest in a single maturity longer than 3 years. Average total maturity of the portfolio is constrained to 2 years.
- Policy Considerations: Updated to GFOA best practice standards

