



City of Franklin, Tennessee

FY 2018 Operating Budget

Planning & Sustainability

Vernon Gerth, Assistant City Administrator

Emily Hunter, Planning & Sustainability Director

Budget Summary

	2015	2016	2017		2018	2017 v. 2018	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	1,265,077	1,322,047	1,397,426	1,359,668	1,400,089	2,663	0.2%
Operations	141,450	315,480	189,573	168,230	193,380	3,807	2.0%
Capital	0	0	0	0	0	0	0.0%
Total	1,406,527	1,637,527	1,586,999	1,527,898	1,593,469	6,470	0.4%

Departmental Summary

The Franklin Planning and Sustainability Department (P&SD) works with the Franklin Municipal Planning Commission in providing information and advice to the Board of Mayor and Aldermen and other City departments in order to assist them in making decisions concerning the growth and development of the City.

The P&SD also provides the following:

- Expertise, technical assistance, and staff support to the Planning Commission, the Board of Zoning Appeals, the Historic Zoning Commission, the Battlefield Commission, the Sustainability Commission, the Franklin Tree Commission, and various ad-hoc committees.
- Long-range planning initiatives to analyze, forecast, and guide future development.
- A leadership role in sustainability efforts for the City and the region.
- Administration and Maintenance of the Land Use Plan and the Zoning Ordinance in order to provide policies and regulations that continually strive to improve the built environment while protecting the City's natural and historic resources.
- Long-range planning initiatives to analyze, forecast, and guide future development.
- Implementation of processes in order to provide effective and efficient development review.
- Oversees performance agreements and sureties and coordinates inspections associated with improvements to new developments, including, but not limited to, drainage, landscaping, sidewalks, streets, and water/wastewater.
- Performs landscaping inspections and reviews.
- Seeks Federal and State funding opportunities in order to assist with activities and projects.
- Assists the Franklin Special School District, the Williamson County School System, and other cities within Williamson County in analyzing growth patterns.
- Assists the school system in introducing concepts of urban planning, historic preservation, and energy efficiency to students.



City of Franklin, Tennessee

FY 2018 Operating Budget

Planning & Sustainability

Vernon Gerth, Assistant City Administrator

Emily Hunter, Planning & Sustainability Director

Fiscal Year 2018 Outlook

The update to the Land Use Plan, Envision Franklin, will be adopted, and work will commence to transfer the policies of the plan into a new Zoning Map and Ordinance. Regular meetings will be held to present and discuss the new Zoning Ordinance during its preparation. An update to the Subdivision Regulations will be prepared and presented, as well.

Reviewing and recommending plans and rezoning requests is an ongoing responsibility of the P&SD, based on the Land Use Plan and the Zoning Ordinance, to the Planning Commission and the Board of Mayor and Aldermen.

Infill development continues to be an increasing land-use issue that needs to be addressed. Discussions will continue with the Infill Working Group to identify standards and districts for the new Zoning Ordinance that support and strengthen downtown neighborhoods.

Long-range planning efforts will continue to be an increasing priority in the P&SD, specifically with the commencement of the Downtown Riverfront Planning Study and Murfreesboro Road Redevelopment Plan.

Increased involvement with the Nashville Area MPO will continue. The P&SD will continue to consider the importance of regional transportation for Franklin and how to plan and design land uses that support sustainable local and regional transportation.

An update to the Downtown National Register Listing is underway and anticipated to be finalized in September 2017.

Funds have been requested to facilitate and establish an action plan for the Battlefield Commission.

The P&SD will continue to facilitate and engage the community in efforts to establish a Public Art Commission and guidelines.

Increasing emphasis will be placed on continuing professional education in order to develop urban design skills for the City staff, Planning Commissioners, Board members, and design professionals.

The P&SD anticipates another year of increasing development demand and annexation requests. Non-contiguous annexation and its opportunities and challenges will be evaluated by staff as these types of annexation requests are likely to increase.



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe and Livable City



Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services.

Goal: Franklin will increase the percentage of residents who rate their neighborhoods as either good or excellent in an annual, biannual, or other specified periodic citizen survey

Baseline: Establish a baseline for measuring citizen satisfaction via Citizen, HOA, or social media surveys.

Franklin will be a model for environmental quality and a sustainable city.

Goal: Franklin will be named as a "Smarter City" by the Natural Resources Defense Council for sustainability (the first in Tennessee).

Baseline: To review the criteria for becoming a "Smarter City" and apply for recognition. See:

<http://smartercities.nrdc.org/rankings/scoring-criteria>

Goal: Increase the number of LEED certified buildings to attract energy friendly businesses and increase tax revenues.

Baseline: Franklin has nine (9) LEED certified buildings currently as of 2013

Theme: Quality Life Experiences



Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.

To be a community that promotes walking, jogging, and cycling.

Goal: To increase the Walkability Index Score for Franklin.

Baseline: Current walkability Index Score is 32. Achieved an Honorable Mention in walkfriendly.org.

Goal: To become a more bicycle friendly community.

Baseline: To become a bicycle-friendly designated community through assessment by the League of American Bicyclists.

To reduce energy costs, road congestion and improve air quality by better use of alternative transportation services

Goal: To reduce the number of days of air quality nonattainment in the City of Franklin.

Baseline: [none: need data point related to air quality].

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

Goal: To improve ranking as one of the top 10 communities providing for historic preservation in the U.S.

Baseline: Rank as 4th in nation for historic preservation (Preservation Network, 2012)

Baseline: Citizen Perception reported through community survey.

Theme: Sustainable Growth & Economic Prosperity



Franklin will strategically manage its growth and the value of its assets.

Goal: Update the Land Use Plan tied to transportation and infrastructure availability.

Baseline: The current Land Use Plan needs to include infrastructure planning and costs as components of Land Use updates. (Planning and Sustainability)

Goal: To increase the assessed valuation per square mile for land in City of Franklin

Baseline: Current assessed valuation per square mile is \$77,787,427 (Based on 41.28 sq. miles and property assessed value of 2012 of \$3,211,064,976. Finance Department)

Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.

Goal: To increase private investment in Franklin's Historic Area.

Baseline: Franklin issued 94 Certificates of Appropriateness for construction in 2014 (Planning and Sustainability).

Baseline: The value of investment dollars from COA's for 2014. (This number only reflects the valuations associated with the permits that been pulled as of this date and not projects without application for building permits. Planning and Sustainability)

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

	2014	2015	2016	2017*	2018*
Net Acreage Changes	61	88	218	TBD	TBD
Base Zoning Changes					
Acreage Zoned Due to Annexation	61	88	218	TBD	TBD
Acreage Rezoned	119	296	351	TBD	TBD
Development Process Approval Measures					
Development Plans	26	21	16	24	22
Site Plans	70	82	80	74	77
Plats	65	71	67	68	68
Residential Approvals					
Total Units	1424	TBD	2527	2996	2762
Cases heard by BOZA	20	19	21	31	23
Residential site plans reviewed	87	110	50	52	51
Preliminary plats reviewed	4	3	7	8	6
Final plats reviewed	61	70	84	104	80
Municipal planner FTEs	9	8	8	8	8



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

Planning and zoning administrative and support FTEs	4	5	5	5	5
Engineering FTEs	2	3	3	3	3
Total planning and zoning revenues	\$ 182,046	\$ 177,932	\$ 122,734	\$ 182,697	\$ 166,352

Efficiency Measures

	2014	2015	2016	2017	2018
Average number of days for preliminary plat review	47	55	55	55	55

Outcome (Effectiveness) Measures

	2014	2015	2016	2017*	2018*
Franklin will be a model for environmental quality and a sustainable city.					
Increase the percentage of residents who rate their neighborhoods as either good or excellent in an annual, biannual, or other specified periodic citizen survey					
Establish a baseline for measuring citizen satisfaction via Citizen, HOA, or social media survey					
Baseline established?	No	No	Yes	Yes	Yes
Survey Conducted?	No	No	Yes	Yes	TBD
Target: 93%	TBD	TBD	93.0%	93.0%	TBD
Meets Target?	TBD	TBD	TBD	TBD	TBD
Franklin will be named as a "Smarter City" by the Natural Resources Defense Council for sustainability (the first in Tennessee).					
Baseline: To review the criteria for becoming a "Smarter City" and apply for recognition. See: http://smartercities.nrdc.org/rankings/scoring-criteria					
Target: Named "Smarter City"	No	No	No	TBD	TBD
Meets Target?	No	No	No	TBD	TBD
Increase the number of LEED certified buildings to attract energy friendly businesses and increase tax revenues.					
# of LEED Certified buildings in Franklin	11	12	18	18	18
Target (Source: www.usgbc.org)	10	11	11	12	12
Meets Target?	Yes	Yes	Yes	Yes	Yes
Franklin will enhance the value and character of our community through progressive and responsive development and neighborhood services.					
The citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community.					
Franklin will develop a quality level of service expectation for its citizens.					
90% citizen satisfaction rated excellent/good for services as reported by community survey					
Baseline: Data to be collected in next community survey.	N/A	N/A	93%	93%	TBD
Meets Target?	N/A	N/A	Yes	Yes	TBD
Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.					



City of Franklin, Tennessee

FY 2018 Operating Budget

Performance Measures

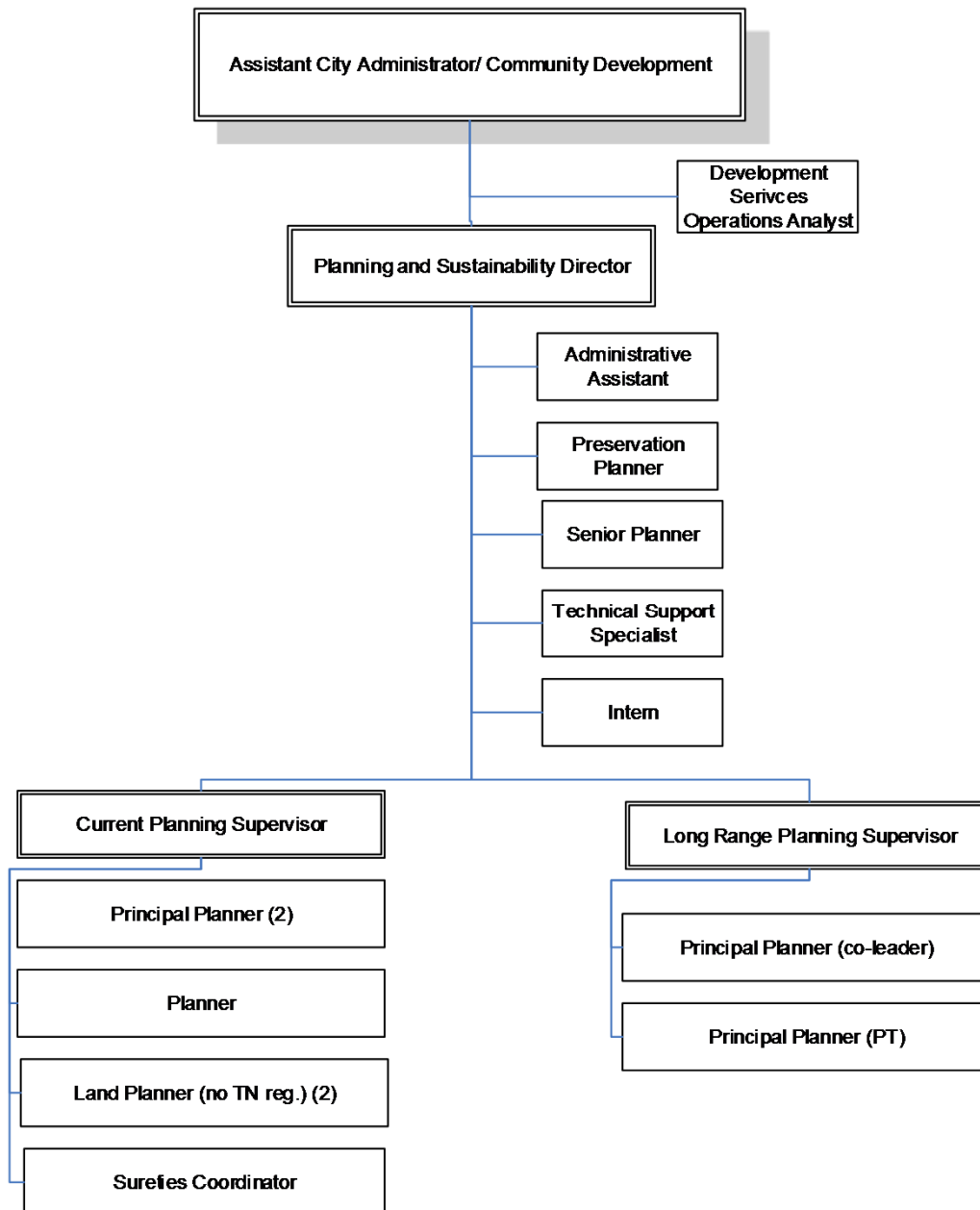
	To be a community that promotes walking, jogging, and cycling.				
	Increase the Walkability Index Score for Franklin.	TBD	TBD	TBD Score: 23	TBD
	Meets Target?	TBD	TBD	TBD	TBD
	Become a more bicycle friendly community.				
	Baseline: To become a bicycle-friendly designated community through assessment by the League of American Bicyclists.				
	Meets Target?	N/A	N/A	N/A	TBD
	Reduce the number of days of air quality nonattainment in the City of Franklin.				
	Baseline: 0 days of non-attainment	0	0	0	0
	Actual Days of non-attainment	0	0	0	TBD
	Meets Target?	Yes	Yes	Yes	TBD
	Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.				
	Improve ranking as one of the top 10 communities providing for historic preservation in the U.S.				
	Current Ranking	4	4	4	TBD
	Target	4	4	4	TBD
	Franklin will strategically manage its growth and the value of its assets.				
	Update a minimum of one Land Use Plan character area with infrastructure capabilities every year.				
	Baseline: The current Land Use Plan needs to include infrastructure planning and costs as components of Land Use updates. (Planning and Sustainability)				
	Target: At least 1 updated	1	All Areas Updating	TBD	TBD
	Reduce the poverty for citizens of Franklin to a rate at least 50% below the state average (State average is 16.9%) (2010 Census).				
	Franklin Poverty Rate	6.7%	6.9%	TBD	TBD
	State Poverty Rate	13.3%	16.9%	TBD	TBD
	Target	6.7%	8.5%	TBD	TBD
	Increase the assessed valuation per square mile for land in City of Franklin				
	Current Assessed Value	\$ 3,440,062,708	\$ 3,576,977,148	\$ 4,638,233,867	TBD
	Square Miles	41.53	41.53	41.78	TBD
	Target	\$ 80,000,000	\$ 82,000,000	\$ 105,000,000	TBD
	Franklin will pursue growth and development that embraces its historic context and encourages revenue generation.				
	Increase private investment in Franklin's Historic Area.				
	# of Certificates of Appropriateness issued for construction	68	47	106	70
	Value of investment dollars from COA's	\$ 11,751,522	\$ 6,425,809	\$ 20,688,515	\$ 7,000,000
	Meets Target?	Yes	No	Yes	TBD

Performance Measures

*Includes Residential and Commercial site plans.

**City engineers who are involved in development plan review but are housed in the Engineering Department.

Organizational Chart



Note: For detailed counts and authorized positions, please see table on following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2018 Operating Budget

Staffing by Position

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
ACA Community Development	Grade N	1	0	1	0	1	0	1	0	1	0
Planning Director	Grade L	1	0	1	0	1	0	1	0	1	0
Planning Supervisor	Grade I	2	0	2	0	2	0	2	0	2	0
Principal Planner/ Co-Leader	Grade H	2	1	2	1	2	1	3	1	3	1
Preservation Planner	Grade G	0	0	0	0	0	0	1	0	1	0
Land Planner (TN Reg)	Grade G	0	0	1	0	0	0	0	0	0	0
Planning Senior	Grade G	2	0	2	0	2	0	1	0	1	0
Dev. Serv. Oper. Analyst	Grade G	1	0	0	0	1	0	1	0	1	0
Planner	Grade F	1	0	1	0	1	0	1	0	1	0
Land Planner	Grade F	0	0	0	0	2	0	2	0	2	0
Sureties Coordinator	Grade F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	Grade E	1	0	1	0	1	0	1	0	1	0
Planning Assistant	Grade E	1	0	1	0	1	0	0	0	0	0
Planning Associate	Grade D	2	0	2	0	0	0	0	0	0	0
Administrative Assistant	Grade D	1	0	1	0	1	0	1	0	1	0
Administrative Secretary	Grade B	0	0	0	1	0	1	0	0	0	0
Intern	---	0	1	0	1	0	1	0	1	0	1
Total Authorized Staffing		16	2	16	3	16	3	16	2	16	2



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference	
						\$	%
Personnel							
Salaries & Wages	987,807	1,035,553	1,070,036	1,062,246	1,041,359	(28,677)	-2.7%
Officials Fees	9,650	9,800	14,708	14,708	14,708	-	0.0%
Employee Benefits	267,620	276,694	312,682	282,714	344,022	31,340	10.0%
Total Personnel	1,265,077	1,322,047	1,397,426	1,359,668	1,400,089	2,663	0.2%
Operations							
Transportation Services	1,762	2,376	3,100	2,250	3,100	-	0.0%
Operating Services	4,241	5,323	9,500	7,500	9,500	-	0.0%
Notices, Subscriptions, etc.	23,661	38,649	34,050	29,055	30,900	(3,150)	-9.3%
Utilities	6,204	5,458	7,000	6,250	7,000	-	0.0%
Contractual Services	9,110	174,717	23,800	22,500	22,600	(1,200)	-5.0%
Repair & Maintenance Services	5,615	3,676	6,500	3,750	6,500	-	0.0%
Employee programs	1,859	425	3,500	1,300	3,500	-	0.0%
Professional Development/Travel	35,208	54,590	53,200	51,750	46,400	(6,800)	-12.8%
Office Supplies	12,626	10,991	14,300	11,850	14,800	500	3.5%
Operating Supplies	1,367	377	400	1,221	400	-	0.0%
Fuel & Mileage	516	577	2,200	675	1,700	(500)	-22.7%
Machinery & Equipment (<\$25,000)	33,726	11,597	6,800	11,254	26,785	19,985	293.9%
Repair & Maintenance Supplies	6	236	-	-	-	-	-
Operational Units	-	-	10,850	4,000	4,000	(6,850)	-63.1%
Property & Liability Costs	5,485	6,488	13,873	14,875	15,695	1,822	13.1%
Permits	64	-	400	-	400	-	0.0%
Other Business Expenses	-	-	100	-	100	-	0.0%
Total Operations	141,450	315,480	189,573	168,230	193,380	3,807	2.0%
Capital	-	-	-	-	-	-	-
Total Planning & Sustain.	1,406,527	1,637,527	1,586,999	1,527,898	1,593,469	6,470	0.4%

Notes & Objectives

- Draft a new Zoning Ordinance to implement Envision Franklin, with input from the FMPC and BOMA.
- Create and implement a Battlefield Commission Action Plan.
- Continue to work on creation of a Public Art Program.
- Design a riverfront trail system based on the results of the 2017 Riverfront Planning Study.
- Update the Preservation Plan.
- Incorporate education opportunities for members of the Planning Commission and BOMA.
- Update the Subdivision Regulations.
- Improve workspace and technology in the P&SD.

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD @2/17/2017	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
1=	81110 REGULAR PAY	984,498	1,034,015	1,102,326	649,490	1,057,446	1,073,693	1,102,536	1,146,637
	81120 OVERTIME PAY	3,309	1,538	4,800	3,632	4,800	5,245	5,350	5,457
	81160 CENSUS WORKERS				23,712				
	81199 VACANCY ADJUSTMENT			(37,090)			(37,579)	(38,589)	(40,132)
=	XWAGE TOTAL WAGES	987,807	1,035,553	1,070,036	676,834	1,062,246	1,041,359	1,069,297	1,111,962
=	81230 PLANNING COMMISSION & BOZA	9,650	9,800	14,708	6,400	14,708	14,708	14,708	15,298
=	XOFF TOTAL OFFICIALS FEES	9,650	9,800	14,708	6,400	14,708	14,708	14,708	15,298
=	81410 FICA (EMPLOYER'S SHARE)	73,246	76,774	79,487	50,052	80,796	80,624	84,344	87,718
=	81420 MEDICAL PREMIUMS	145,592	139,962	153,755	73,910	128,111	182,895	201,185	221,303
=	81430 GROUP INSURANCE PREMIUMS	12,559	12,982	13,863	6,912	11,981	13,602	14,282	14,996
=	81440 EMPLOYEE INSURANCE CONTRIBUTIONS	(29,653)	(28,575)	(31,127)	(18,462)	(29,685)	(37,162)	(40,878)	(44,966)
!	81450 RETIREMENT CONTRIBUTIONS	42,295	53,376	72,911	36,456	63,190	78,375	86,213	94,834
	81455 DEFERRED COMP MATCH	16,541	17,659	18,686	12,364	20,011	20,554	22,610	23,741
	81460 UNEMPLOYMENT CLAIMS	2,230							
	81470 WORKERS COMPENSATION PREMIUMS	287	1,193	307	510	510	334	351	368
	81475 WORKERS COMPENSATION CLAIMS								
	81482 CAR ALLOWANCE	4,523	3,323	4,800	1,661	4,800	4,800	4,800	4,800
	81490 MOVING EXPENSES				3,000	3,000			
=	XBEN TOTAL BENEFITS	267,620	276,694	312,682	166,403	282,714	344,022	372,907	402,794
=	XPER TOTAL PERSONNEL	1,265,077	1,322,047	1,397,426	849,637	1,359,668	1,400,089	1,456,912	1,530,054
	Operations								
	82110 MAILING & OUTBOUND SHIPPING SERVICES	1,750	2,367	3,000	889	2,250	3,000	3,050	3,100
	82120 FREIGHT FOR INBOUND PURCHASED ITEMS	3		100			100	125	150
	82130 VEHICLE LICENSES & TITLES	9	9						
=	XTRC TOTAL TRANSPORTATION CHARGES	1,762	2,376	3,100	889	2,250	3,100	3,175	3,250
	82210 PRINTING & COPYING SERVICES, OUTSOURCED	3,033	3,073	8,500	472	6,500	8,500	8,500	8,500
	82250 TESTING & PHYSICALS	1,208	2,250	1,000	561	1,000	1,000	1,000	1,000
=	XORV TOTAL OPERATING SERVICES	4,241	5,323	9,500	1,033	7,500	9,500	9,500	9,500
	82310 LEGAL NOTICES	8,821	8,626	10,000	4,297	8,500	10,000	10,250	10,500
	82350 DUES FOR MEMBERSHIPS	8,649	10,831	10,000	3,193	10,000	10,150	10,300	10,450
	82360 PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	6,038	2,709	10,000	3,751	7,500	10,000	10,000	10,000
	82370 PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		8						
	82375 RECRUITMENT		15,995	3,300	2,555	2,555			
	82380 SPECIAL CENSUS		(55)						
	82390 PUBLICATIONS, NON-TRAINING	153	535	750		500	750	750	750
=	XNS TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	23,661	38,649	34,050	13,796	29,055	30,900	31,300	31,700
	82450 TELEPHONE SERVICE	1,679	1,519	2,000	888	1,550	2,000	2,500	2,500
	82455 CELLULAR TELEPHONE SERVICE	2,501	1,927	3,000	1,690	2,700	3,000	3,500	3,500
	82470 INTERNET & RELATED SERVICES	2,024	2,012	2,000	1,539	2,000	2,000	2,500	2,500
=	XUTL TOTAL UTILITIES	6,204	5,458	7,000	4,117	6,250	7,000	8,500	8,500
	82510 COMPUTER SERVICES		1,417	2,600		1,500	2,600	2,800	3,000
!	82550 CONSULTANT SERVICES	9,110	173,199	21,200	11,970	21,000	20,000	25,000	25,000
	82559 OTHER CONTRACTUAL SERVICES		101						

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD @2/17/2017	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
= XCTS	TOTAL CONTRACTUAL SERVICES	9,110	174,717	23,800	11,970	22,500	22,600	27,800	28,000
	VEHICLE REPAIR & MAINTENANCE SERVICES	1,318	277	1,500	116	250	1,500	1,500	1,500
82610	EQUIPMENT REPAIR & MAINTENANCE SERVICES	4,297	3,399	5,000	1,756	3,500	5,000	5,000	5,000
= XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	5,615	3,676	6,500	1,872	3,750	6,500	6,500	6,500
	EMPLOYEE RECOGNITION/RECEPTIONS	62	290	500	493	300	500	515	530
82750	TRAINING, OUTSIDE	13							
82780	TRAINING, IN-HOUSE	1,784	135	3,000		1,000	3,000	3,000	3,000
= XEPG	TOTAL EMPLOYEE PROGRAMS	1,859	425	3,500	493	1,300	3,500	3,515	3,530
	REGISTRATIONS	16,362	17,569	12,000	4,043	12,000	13,000	13,500	13,500
82810	various	16,362	17,569	12,000	4,043	12,000	13,000	13,500	13,500
*	Amount missing from detail								
82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	2,274	2,711	3,250	1,342	3,250	4,200	4,500	4,500
82830	AIR TRAVEL	4,745	8,763	5,000	781	3,500	6,000	6,500	6,500
82840	LODGING	9,670	18,381	10,000	2,530	12,000	15,000	15,000	15,000
	MEALS (OUTSIDE WILLIAMSON COUNTY)	2,133	7,127	7,000	1,605	6,000	8,000	8,000	8,000
82850	OTHER TRAVEL EXPENSES	24	39	15,950	18	15,000	200	200	200
= XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	35,208	54,590	53,200	10,319	51,750	46,400	47,700	47,700
	OFFICE SUPPLIES	4,944	4,135	5,000	1,546	5,000	5,000	5,000	5,000
83110	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			100	41	100	600	100	100
83120	EMPLOYEE BENEVOLENCE ITEMS	62	159	200	180	250	200	200	200
83130	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	7,620	6,697	9,000	3,399	6,500	9,000	9,000	9,000
= XOFS	TOTAL OFFICE SUPPLIES	12,626	10,991	14,300	5,166	11,850	14,800	14,300	14,300
	UNIFORMS PURCHASED	1,367	377	400	1,221	1,221	400	600	600
83260	TOTAL OPERATING SUPPLIES	1,367	377	400	1,221	1,221	400	600	600
	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	468	536	2,000	172	550	1,500	1,500	1,500
83310	MILEAGE (INSIDE WILLIAMSON COUNTY)	48	41	200	22	125	200	200	200
= XFUEL	TOTAL FUEL & MILEAGE	516	577	2,200	194	675	1,700	1,700	1,700
	FURNITURE, FIXTURES (<\$25,000)	2,007	1,452	1,000		1,500	755	1,500	1,500
83510	MACHINERY & EQUIPMENT (<\$25,000)	8,269	772						
+ 83530	Various	8,269	572						
1	Smartboard - CDCR								
2	Smartboard - PCR								
3	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (<\$25,000)	17,270	7,273	4,700	5,204	6,754	21,530	6,500	6,500
1	Various	17,270	7,273		5,204			6,500	6,500
2	2 Desktops			826			1,880		
3	7 Standard Laptops with Docking Stations			3,874		5,204	10,850		
4	4 Specialty Laptops with Docking Stations					1,550	8,800		
5	Conference Room Technology								
*	Amount missing from detail								
83550	COMPUTER SOFTWARE (<\$25,000)	6,180	2,100	1,100	1,899	3,000	4,500	4,500	4,500
= XIMEQ	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	33,726	11,597	6,800	7,103	11,254	26,785	12,500	12,500
	EQUIPMENT PARTS & SUPPLIES	6	236						
83620	BUILDING MAINTENANCE SUPPLIES								
= XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	6	236						
	GRANT PROGRAMS			10,850		4,000	4,000		
= XOJU	TOTAL OPERATIONAL UNITS			10,850		4,000	4,000		

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD @2/17/2017	E std 2017	Budget 2018	Forecast 2019	Forecast 2020
85110	PROPERTY INSURANCE	923	1,033	2,603	955	2,603	2,730	2,800	2,800
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	85			85	85	85	90	95
85113	AUTO PHYSICAL DAMAGE	10	5	13	19	19	20	25	30
85115	LIABILITY INSURANCE	2,911	4,143	10,440	5,714	10,440	11,000	11,500	12,000
85116	E&O LIABILITY INSURANCE	1,257							
85117	VEHICLE LIABILITY INSURANCE	249	257	648	514	648	680	715	750
85119	UMBRELLA LIABILITY		983		1,080	1,080	1,080	2,000	2,000
85120	PROPERTY DAMAGE COSTS								
85140	SURETY/NOTARY BONDS	50	67	169			100	100	100
= XPLC	TOTAL PROPERTY & LIABILITY COSTS	5,485	6,488	13,873	8,367	14,875	15,695	17,230	17,775
85340	RECORDING & FILING FEES	64		400			400	400	400
= XPERM	TOTAL PERMITS	64		400			400	400	400
85990	MISCELLANEOUS			100			100	100	100
= XOBE	TOTAL OTHER BUSINESS EXPENSES			100			100	100	100
= XOP	TOTAL OPERATIONS	141,450	315,480	189,573	66,540	168,230	193,380	184,820	186,055
	Capital								
= XTOT	TOTAL EXPENDITURES	1,406,527	1,637,527	1,586,999	916,177	1,527,898	1,593,469	1,641,732	1,716,109