



City of Franklin, Tennessee

FY 2018 Operating Budget

Sanitation & Environmental Services

Becky Caldwell, Director

Budget Summary - Overall

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Beginning Balance	405,119	618,286	767,350	767,350	344,729		
Revenues	8,275,158	9,057,523	9,372,227	8,188,986	7,971,156	(1,401,071)	-14.9%
Expenses							
Personnel	2,768,627	2,757,882	3,004,484	2,963,131	3,057,461	52,977	1.8%
Operations	5,293,364	6,150,577	6,383,598	5,483,577	4,908,790	(1,474,809)	-23.1%
Capital	0	0	164,900	164,899	0	(164,900)	-100.0%
Expenses	8,061,991	8,908,459	9,552,982	8,611,607	7,966,250	(1,586,732)	-16.6%
Ending Balance	618,286	767,350	586,595	344,729	349,634		

Budget Summary - By Division

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Beginning Balance	405,119	618,286	767,350	767,350	344,729		
Revenues	8,275,158	9,057,523	9,372,227	8,188,986	7,971,156	(1,401,071)	-14.9%
Expenses							
Administration	749,350	866,793	826,926	944,320	907,820	80,894	9.8%
Collection	3,651,831	3,635,603	3,994,978	3,782,724	3,392,320	(602,657)	-15.1%
Disposal	3,660,810	4,406,063	4,731,079	3,884,563	3,666,111	(1,064,968)	-22.5%
Expenses	8,061,991	8,908,459	9,552,982	8,611,607	7,966,250	(1,586,732)	-16.6%
Ending Balance	618,286	767,350	586,595	344,729	349,634		

Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community.

During the past ten (10) years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, we have added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, we started and continue to provide curbside, blue bag recycling services to our residents, we streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, we established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service and we have continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.



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Departmental Summary (con't)

At the end of 2016, our blue bag, curbside, residential recycling service achieved an average, weekly, participation rate of 60% with the average diversion at 16%. This service continues to be successful. We have graduated from the initial 8-yard rear load trucks to 20-yard full-size rear load trucks and plan to expand our fleet to include larger 25-yard rear load trucks for managing the added participation and volume from providing our blue bag recycling service. We continue hauling blue bags to the Marshall County Solid Waste materials recovery facility (MRF) as part of the long-term partnership formed in November 2014.

Our partnership with Bi-County Solid Waste continues to be successful. The volume of solid waste processed through our transfer station, in FY2016, totaled 96,503 tons. Our City of Franklin SES Department collected 27,420 tons, or 28% of the total processed through the facility. We were better able to manage daily operations and the direct cost of operating the transfer station as we completed installation of the stationary pedestal boom cranes and stopped accepting construction and demolition debris through our transfer station. In order to help this division become self-sufficient, we raised the tip fees for use of our facility, to \$45/ton for municipal solid waste with a \$20 minimum and \$50/ton for construction and demolition waste with a \$25 minimum.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.

- Our team of professionals in the Collection Division collect household and commercial waste generated from residents and businesses. SES continues providing residential solid waste collection to include household garbage, brush, bulky wastes, white goods, blue bags of recyclables and brown bags of small yard waste. The non-residential services are limited to 8-cubic yard dumpsters of solid waste or cardboard for recycling and 90-gallon rollout containers.

- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard debris for recycling and separate metal recyclables from refuse accepted through the facility.

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee. We continue to provide services for non-residential customers who sign up for our services.



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Department Goals (con't)

Continuous improvement for the long-term development of our department remains a top priority. We set a goal to review and assess all resources and manage them in the most efficient, effective way possible. Our community continues to grow. When new residents become established in our City, we begin providing services upon their moving in to newly constructed homes. There have been 1,524 Certificates of Occupancy issued by our Building and Neighborhood Services team during these past two (2) years. This is the year we have reached our capacity to continue providing our current services, at the same weekly frequency, to all of our customers, without additional resources. We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings. The primary financial goal of self-sustainability may only be obtainable with fee increases and specific changes for particular service offerings.

Additionally, the implementation of our utility billing software has identified inconsistencies in billing which have led to the need to clarify the definition of customer for billing purposes. Proposed Title 17 changes include recommending the Williamson County Tax Assessor classification as a guide for our billing process; if the property is classified as a “residential” property City solid waste collection services are required and if the property is classified as something other than “residential”, use of City solid waste collection services are optional. This change will further allow for more accurate forecasting of revenues for the SES Department.



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Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2014	2015	2016	2017*	2018*
	Total tons of residential refuse collected	17,331	18,848	18,424	20,000	20,000
	Commercial Trash Collected (tons)	7,644	8,064	7,886	10,000	10,000
	Total tons diverted from class 1 landfill	8,605	7,897	7,904	8,500	8,500
	Total tons of recycling collected	3,113	3,251	3,464	3,800	3,800
	Total tons of yard waste diverted	5,277	4,643	4,660	5,500	5,500
	Trash from private haulers (tons)	30,180	53,235	69,083	57,000	57,000
	Tons collected per 1000 population (tons)	252	277	283	298	298
	Tennessee Statewide Benchmarking Average	317	401	345	TBD	TBD
	Residential collection points	18,750	19,000	21,500	20,000	20,000



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Performance Measures

	Accidents / incidents	28	26	23	20	20
	Total annual collection fees	\$ 4,946,611	\$ 4,946,611	\$ 5,146,586	\$ 5,300,984	\$ 5,460,013
	Total annual recycling revenue	\$ 16,040	\$ 27,309	\$ 20,743	\$ 25,000	\$ 25,000
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	17,484	40,824	18,937	15,000	15,000
	Target	10,298	10,813	11,354	11,922	12,518
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Oil (gallons)	1,008	1,888	1,594	1,400	1,400
	Target	635	667	700	735	772
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Paint (lbs)	335,880	425,000	419,200	375,000	375,000
	Target	157,309	165,175	173,433	182,105	191,210
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Anti-Freeze (gallons)	324	696	846	950	950
	Target	718	754	791	831	872
	Meets Target?	No	No	Yes	TBD	TBD
	Electronics (lbs)	167,568	145,240	131,100	150,000	150,000
	Target	239,044	250,996	263,546	276,723	290,560
	Meets Target?	No	No	No	TBD	TBD

Efficiency Measures

		2014	2015	2016	2017*	2018*
	Landfill fee per ton	\$ 32.00	\$ 33.09	\$ 33.09	\$ 33.09	\$ 33.09
	Tennessee Statewide Benchmarking Average	\$ 25.37	N/A	\$ 28.05	TBD	TBD
	Tons Collected per FTE					
	Residential Refuse	866.6	942.4	877.3	925.0	950.0
	Tennessee Statewide Benchmarking Average	3443.2	3321.8	3738.8	TBD	TBD
	Recycling	1037.7	1083.7	1154.7	1266.7	1266.7
	Tennessee Statewide Benchmarking Average	1126.4	1233.1	1253.2	TBD	TBD

Outcome (Effectiveness) Measures

		2014	2015	2016	2017*	2018*
	Tons Diverted / 1,000 Population	129.7	119.0	127	TBD	TBD
	Tennessee Statewide Benchmarking Average	374.8	381.1	341.5	TBD	TBD
	Accidents /1,000 Collection Points	1.49	0.91	1.07	TBD	TBD
	Tennessee Statewide Benchmarking Average	0.81	0.46	0.64	TBD	TBD
	Increase the percent of diversion through the "blue bag" recyclable program by 3% per year.	18.9%	14.6%	17.0%	18.0%	18.0%
	Target	19.9%	22.9%	25.9%	28.9%	31.9%
	Meets Target?	No	No	No	TBD	TBD



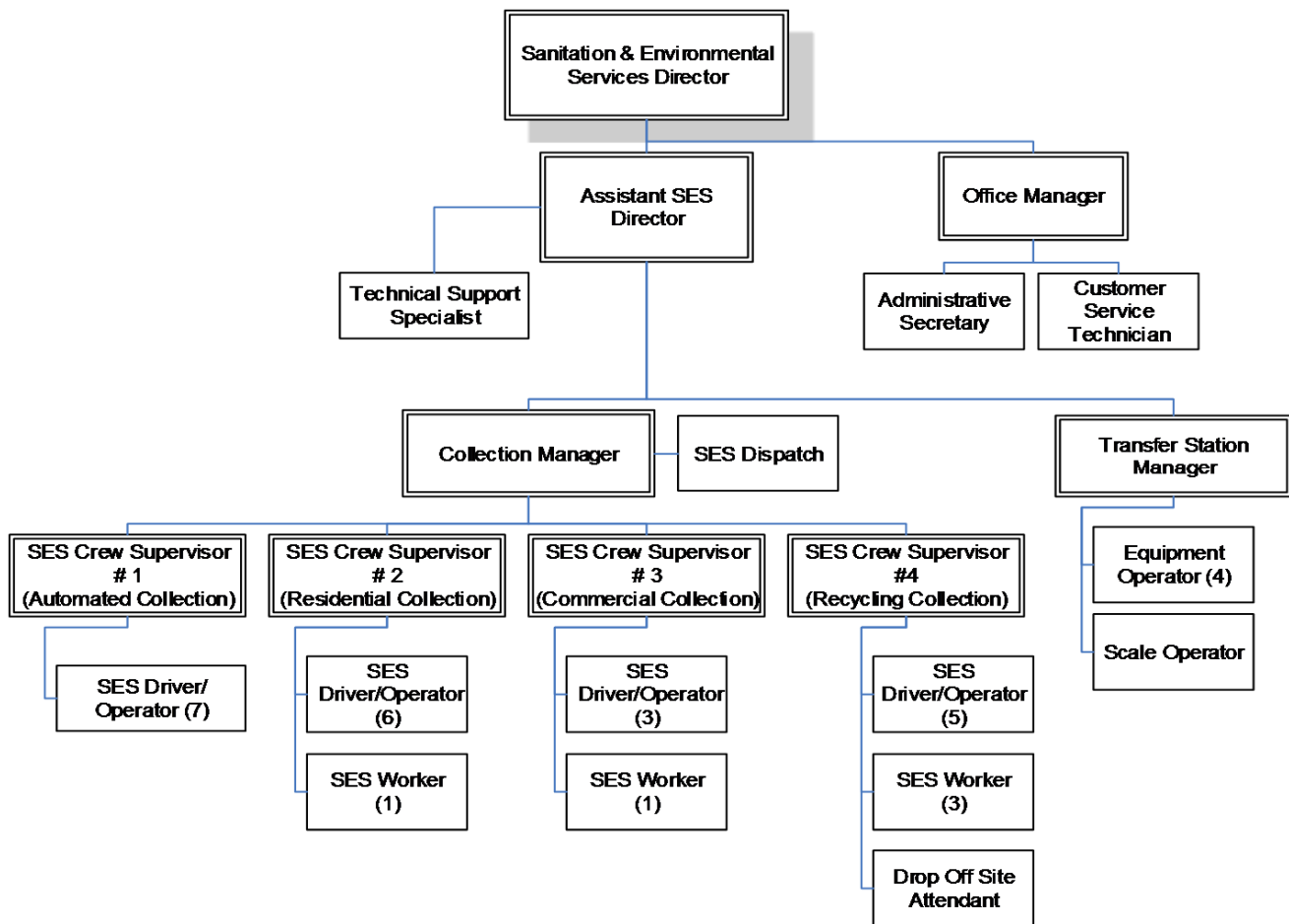
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Performance Measures

	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	47%	57%	59%	60%	62%
	Target	49%	52%	55%	58%	61%
	Meets Target?	No	Yes	Yes	TBD	TBD

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



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Staffing by Position

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	1	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	E	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	C	1	0	1	0	0	0	0	0	0	0
Customer Services Technician	C	0	0	0	0	1	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	N/A	0	0	0	0	0	0	0	0	0	0
Totals		6	0	6	0	6	0	6	0	6	0

Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	4	0
SES Driver Operator	C	20	0	21	0	21	0	21	0	21	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0
SES Dispatcher	B	1	0	1	0	1	0	1	0	1	0
SES Worker	B	6	4	9	2	9	2	5	0	5	0
Totals		33	4	37	2	37	2	33	0	33	0

Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	1	0	1	0
Totals		6	0	6	0	6	0	6	0	6	0

Recycling											
SES Driver/Operator	C	1	0	Moved to Collection effective FY 2015							
SES Worker	B	2	1								
Totals		3	1								

SES Total		48	5	49	2	49	2	45	0	45	0
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City of Franklin, Tennessee

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Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Available Funds							
Intergovernmental	93,309	22,277	-	-	-	-	0.0%
Charges for Services	7,274,219	8,237,233	8,777,227	7,588,350	7,816,001	(961,226)	-11.0%
Use of Money and Property	407,630	298,013	145,000	150,636	155,155	10,155	7.0%
Other Revenue	500,000	500,000	450,000	450,000	-	(450,000)	-100.0%
Total Available Funds	8,275,158	9,057,523	9,372,227	8,188,986	7,971,156	(1,401,071)	-14.9%
Personnel							
Salaries & Wages	1,993,239	1,915,172	2,048,135	2,003,448	1,993,080	(55,055)	-2.7%
Employee Benefits	775,388	842,710	956,348	959,683	1,064,381	108,033	11.3%
Total Personnel	2,768,627	2,757,882	3,004,484	2,963,131	3,057,461	52,977	1.8%
Operations							
Transportation Services	754	1,171	3,016	2,945	2,176	(840)	-27.9%
Operating Services	2,690,484	3,237,118	3,512,467	2,701,857	2,825,575	(686,892)	-19.6%
Notices, Subscriptions, etc.	25,288	22,164	28,281	27,436	30,250	1,969	7.0%
Utilities	68,939	69,758	72,055	84,865	92,125	20,070	27.9%
Contractual Services	2,228	7,650	10,000	9,000	9,000	(1,000)	-10.0%
Repair & Maintenance Services	541,841	724,404	717,319	626,156	655,715	(61,604)	-8.6%
Employee programs	8,712	16,422	21,611	21,065	21,723	112	0.5%
Professional Development/Travel	9,884	9,257	17,136	17,017	16,985	(151)	-0.9%
Office Supplies	11,963	10,925	12,236	12,060	12,747	511	4.2%
Operating Supplies	116,939	117,898	135,347	125,996	153,375	18,028	13.3%
Fuel & Mileage	262,672	175,391	185,326	169,979	242,700	57,374	31.0%
Machinery & Equipment (<\$25,000)	15,885	21,519	31,665	36,676	34,556	2,891	9.1%
Repair & Maintenance Supplies	64,430	58,287	62,872	60,020	68,275	5,403	8.6%
Operational Units	155,840	229,837	218,414	218,414	222,782	4,368	2.0%
Property & Liability Costs	109,469	92,977	97,679	111,812	97,791	112	0.1%
Rentals	3,283	-	-	-	-	-	-
Permits	1,672	1,650	2,000	1,630	2,000	-	0.0%
Financial Fees	6,415	8,672	7,025	7,500	7,650	625	8.9%
Other Business Expenses	-	-	-	-	-	-	-
Debt Service and Lease Payments	612,156	745,705	625,193	625,193	234,807	(390,386)	-62.4%
Transfers to Other Funds	584,510	599,772	623,956	623,956	178,558	(445,398)	-71.4%
Total Operations	5,293,364	6,150,577	6,383,598	5,483,577	4,908,790	(1,474,809)	-23.1%
Capital							
	-	-	164,900	164,899	-	(164,900)	-100.0%
SES	8,061,991	8,908,459	9,552,982	8,611,607	7,966,250	(1,586,732)	-16.6%



City of Franklin, Tennessee

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Budget

Notes & Objectives

Revenue:

We continue working toward the goal of becoming a self-sufficient department, operating within a balanced budget, dependent upon service fees to cover our operating and capital expenses. This goal allows for any monies used to subsidize departmental expenses to be reassigned for General Fund use. Most recently, we requested a \$1.50 per month residential service fee increase in the FY2015 budget.

We will continue to focus a significant portion of staff time in Fiscal 2017 on revenues. Last year, we planned to recommend a \$1.00 per month increase in residential service fees for the FY2016 and a \$.50 per month increase in residential service fees in the future FY2017 budget. This increase is not being proposed immediately, but may be needed in the future. In addition, we will examine separate charges for services offered other than basic trash collection.

Our focus will continue to be increasing our operations efficiencies through use of our routing software, diverse truck combinations and public education. During the next two years, as we continue fine tuning our daily work, we will strive to maintain our service fees without the subsequent increases, while continuing to provide a high level of service to all of our customers.

Long-term budget projections include the final Debt Service payment on the Municipal Services Complex to occur in FY2018 budget.

Operations:

We continue to recognize the avoided costs associated with our curbside recycling service. We have expanded our Batteries, Oil, Paint, Anti-freeze and Electronics (BOPAE) drop-off service to be open the first Saturday of each month, from 8:00 a.m. until noon, at our Century Court, Municipal Services Complex location. Collection of compact fluorescent light (CFL) bulbs was added as another recyclable waste to our BOPAE drop-off service. We propose to add at least two kiosks within our City boundaries for collection of sharps, the primary cost of which will be the initial purchase of a kiosk for each location, and proper disposal as an ongoing expense.

Bi-County Solid Waste continues to be a strong partner working with our Transfer Station team on a daily basis to provide hauling and disposal services for refuse collected by our department, in addition to waste delivered to our facility by private companies.



City of Franklin

Revenue Model

Fund:

Sanitation & Environmental Services Fund

Percent of All Revenues

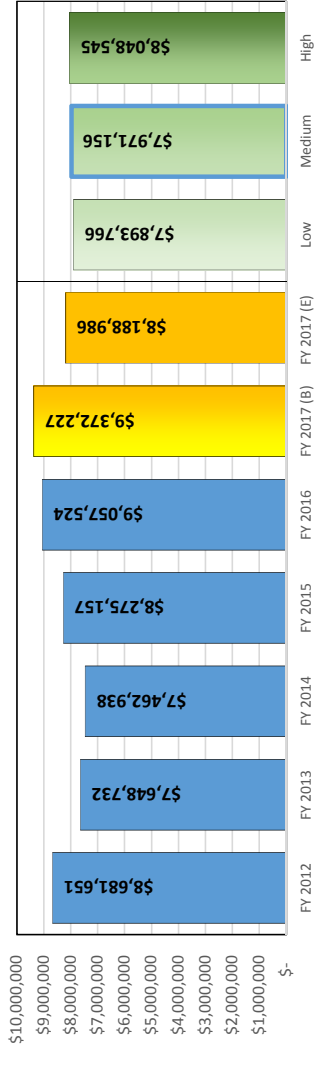
5.7%

Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

At this point in time we are forecasting that the City can operate the fund without a general fund subsidy in FY 2018; provided that revenues increase as more and more tonnage is collected by the City and/or fees are adjusted.

The FY 2018 forecast is a 3% increase over 2017 estimated receipts.

Sanitation & Environmental Services Fund - FY 2012-2018



	Actual					Budget FY 2017 (B)	Estimated FY 2017 (E)	Forecasts (FY 2018)			Averages
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016			Low	Medium	High	
FEMA/TEMA GRANTS (FED/STATE)	-	-	39,309	-	-	-	-	-	-	-	3-yr Average
SOLID WASTE GRANT (STATE)	-	-	4,790	42,686	4,142	-	-	-	-	-	\$ 8,265,206
SPECIAL EVENT GRANT RECOVERIES	-	-	27,401	50,623	-	-	-	-	-	-	4.5%
SAFETY GRANT	-	-	-	-	18,135	-	-	-	-	-	
SPECIAL EVENT SERVICES FEE	-	-	-	4,275	3,820	5,000	5,640	5,753	5,809	5,866	5-Yr Average
COLLECTION REVENUES	4,334,914	4,417,799	4,460,658	4,946,611	5,063,842	5,563,127	5,246,491	5,351,421	5,403,886	5,456,351	\$ 8,225,200
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,125	-	-	-	-	2.8%
ADDL RESIDENTIAL ROLLOUT CONTAINERS	-	-	-	-	4,675	3,000	8,360	8,527	8,611	8,694	
SANITATION SERVICES - MILCROFTON	-	-	-	-	78,069	-	-	-	-	-	10-Yr Average
TIPPING FEES	2,443,774	2,314,116	1,487,082	2,293,823	3,064,284	3,173,347	2,287,954	2,333,713	2,356,593	2,379,472	\$ 7,082,013
CARDBOARD RECYCLING	7,300	9,400	11,250	13,715	9,862	9,328	9,931	10,130	10,229	10,328	3.2%
RECYCLING-BATTERIES	-	-	-	4,266	3,855	6,284	5,000	5,100	5,150	5,200	
RECYCLING-ELECTRONICS	-	-	-	-	428	-	12,916	13,174	13,303	13,433	20-Yr Average
RECYCLING-METAL	-	-	-	5,817	3,619	7,152	4,716	4,811	4,858	4,905	\$ 4,433,197
RECYCLING-WASTE OIL	-	-	-	523	82	-	-	-	-	-	11.1%
BUCK A BAG PROGRAM	2,354	2,626	-	2,988	2,897	3,664	3,092	3,154	3,185	3,216	
RESIDENTIAL BRUSH	-	-	-	900	800	800	500	510	515	520	
RESIDENTIAL BULKY GOODS	-	-	-	600	900	200	2,500	2,550	2,575	2,600	
NON-RESIDENTIAL BRUSH	-	-	-	100	100	200	500	510	515	520	
NON-RESIDENTIAL BULKY GOODS	-	-	-	600	-	-	750	765	773	780	
INTEREST INCOME	-	-	-	-	22	-	190	193	195	197	
SALE OF WASTE CONTAINERS	43,017	60,341	63,802	77,595	73,068	60,000	63,322	64,588	65,222	65,855	
LEASE OF WASTE CONTAINERS	25,605	31,050	34,065	37,260	35,910	35,000	35,000	35,700	36,050	36,400	
SALE OF SURPLUS ASSETS	478,864	64,590	101,640	292,774	189,011	50,000	52,124	53,166	53,687	54,209	
TRANSFER FROM GENERAL FUND	1,314,772	728,483	1,208,148	500,000	500,000	-	-	-	-	-	
MISCELLANEOUS OTHER REVENUE	31,051	20,327	24,793	-	-	450,000	450,000	-	-	-	
Totals	\$ 8,681,651	\$ 7,648,732	\$ 7,462,938	\$ 8,275,157	\$ 9,057,524	\$ 9,372,227	\$ 8,188,986	\$ 7,893,766	\$ 7,971,156	\$ 8,048,545	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2016 & Estimates from Finance & Revenue Management Departments.

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Available Funds								
33350	FEMA/TEMA GRANTS (FED/STATE)								
+ 33610	SOLID WASTE GRANT (STATE)	42,686	4,142						
1	Household Hazardous Waste Bldg (no match)								
2	Big Belly (20% Match)								
3	Williamson County - Household Hazardous Waste facility	35,000							
4	Recycling Grant (FY 2016)	7,686	4,142						
*	Amount missing from detail								
33650	SPECIAL EVENT GRANT RECOVERIES	50,623							
33960	SPECIAL LITTER GRANT								
= XINTG	TOTAL INTERGOVERNMENTAL	93,309	4,142						
34140	SPECIAL EVENT SERVICES FEE	4,276	3,820	5,000	2,350	5,640	5,809	5,983	6,163
+ 34410	SANITATION DISPOSAL	3,501,505	5,063,842	5,563,127	2,186,038	5,246,491	5,403,886	5,566,002	5,732,982
1	RESIDENTIAL SERVICE FEES	3,501,505	5,063,842						
2	NON-RESIDENTIAL SERVICE FEES			250,000					
3	Various			5,313,127	2,186,038	5,246,491	5,403,886	5,566,002	5,732,982
*	Amount missing from detail								
34411	RESIDENTIAL ROLLOUT CONTAINERS	62,400							
34412	ADDITIONAL RESIDENTIAL ROLLOUT CONTAINERS	1,275	4,675	3,000	4,180	8,360	8,611	8,869	9,135
34413	SANITATION SERVICES - MILCROFTON	455,213	78,069						
34415	NON-RESIDENTIAL ROLLOUT CONTAINERS	202,825							
34417	NON-RESIDENTIAL DUMPSTERS	723,394		5,125					
+ 34420	TIPPING FEES	2,293,823	3,064,284	3,173,347	1,143,976	2,287,954	2,356,593	2,427,290	2,500,000
01	July	176,956	291,026	3,173,347	203,284	203,284	2,356,593	2,427,290	2,500,000
02	August	167,665	276,928		225,730	225,730			
03	September	168,505	245,547		182,056	182,056			
04	October	177,676	252,728		174,007	174,007			
05	November	144,827	256,084		180,993	180,993			
06	December	170,179	281,180		177,906	177,906			
07	January	173,857	223,417		190,663	190,663			
08	February	136,547	263,778		190,663	190,663			
09	March	228,522	303,378		190,663	190,663			
10	April	246,846	260,750		190,663	190,663			
11	May	241,911	197,013		190,663	190,663			
12	June	260,332	212,455		190,663	190,663			
*	Amount missing from detail								
34420	RECYCLING-CARDBOARD	13,715	9,862	9,328	3,323	9,931	10,229	10,536	10,852
34421	RECYCLING-BATTERIES	4,266	3,855	6,284	1,690	5,000	5,150	5,305	5,464
34422	RECYCLING-ELECTRONICS		428		4,177	12,916	13,303	13,703	14,114
34423	RECYCLING-METAL	5,817	3,619	7,152	2,217	4,716	4,857	5,003	5,153
34424	RECYCLING-WASTE OIL	523	82						
34425	BUCK A BAG PROGRAM	2,988	2,897	3,664	1,230	3,092	3,185	3,280	3,379
34426	RESIDENTIAL BRUSH	900	800	800	250	500	515	530	546
34427	RESIDENTIAL BULKY GOODS	600	900	200	1,000	2,500	2,575	2,652	2,732
34428	NON-RESIDENTIAL BRUSH	100	100	200	250	500	515	530	546
34429	NON-RESIDENTIAL BULKY GOODS	600			375	750	773	796	820
= XCFIS	TOTAL CHARGES FOR SERVICES	7,274,219	8,237,233	8,777,227	3,351,066	7,588,350	7,816,001	8,050,479	8,291,886
36100	INTEREST INCOME		22		73	190	196	202	208
36700	SALE OF WASTE CONTAINERS	77,595	73,068	60,000	27,536	63,322	65,222	67,178	69,194
36700	LEASE OF WASTE CONTAINERS	37,260	35,910	35,000		35,000	36,050	37,132	38,245

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
+	36800 SALE OF SURPLUS ASSETS	292,774	189,011	50,000	52,124	52,124	53,688	55,298	56,957
1	2013 - Automated Side Loader (unit 187)								
2	2014								
3	Various	292,774	189,011	50,000	52,124	52,124	53,688	55,298	56,957
*	Amount missing from detail								
=	XJUMP TOTAL USE OF MONEY & PROPERTY	407,629	298,011	145,000	79,733	150,636	155,156	159,810	164,604
!									
!	37100 TRANSFER FROM GENERAL FUND	500,000	500,000						
37900	MISCELLANEOUS OTHER REVENUE			450,000		450,000			
=	XOR TOTAL OTHER REVENUE	500,000	500,000	450,000		450,000			
25100	BEGINNING FUND BALANCE	405,119	415,010	618,286	618,286	618,286	344,729	349,634	500,000
=	XCC TOTAL CAPITAL CONTRIBUTIONS	405,119	415,010	618,286	618,286	618,286	344,729	349,634	500,000
=	XREV TOTAL REVENUE	8,680,276	9,454,396	9,990,513	4,049,075	8,807,272	8,315,886	8,559,923	8,956,490



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

Administration Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	323,032	334,168	329,022	357,908	362,138	33,116	10.1%
Employee Benefits	158,083	164,381	124,810	188,906	132,359	7,549	6.0%
Total Personnel	481,115	498,549	453,832	546,814	494,497	40,665	9.0%
Operations							
Transportation Services	-	27	22	-	-	(22)	-100.0%
Operating Services	622	1,814	900	707	1,075	175	19.4%
Notices, Subscriptions, etc.	1,335	2,072	4,650	4,236	4,750	100	2.2%
Utilities	47,016	50,611	50,004	65,784	68,687	18,683	37.4%
Contractual Services	825	-	-	-	-	-	0.0%
Repair & Maintenance Services	32,694	40,505	40,957	48,030	54,250	13,293	32.5%
Employee programs	6,513	10,463	9,600	9,027	9,600	-	0.0%
Professional Development/Travel	3,766	5,296	6,863	7,017	6,100	(763)	-11.1%
Office Supplies	4,031	3,489	4,151	4,050	4,250	99	2.4%
Operating Supplies	1,214	1,624	3,894	3,750	3,875	(19)	-0.5%
Fuel & Mileage	2,618	4,040	1,803	1,605	2,000	198	11.0%
Machinery & Equipment (<\$25,000)	3,382	9,933	21,000	20,053	20,000	(1,000)	-4.8%
Repair & Maintenance Supplies	2,829	3,051	4,529	9,182	10,000	5,471	120.8%
Operational Units	155,840	229,837	218,414	218,414	222,782	4,368	2.0%
Property & Liability Costs	5,550	5,482	6,306	5,671	5,954	(352)	-5.6%
Rentals	-	-	-	-	-	-	0.0%
Permits	-	-	-	(20)	-	-	0.0%
Other Business Expenses	-	-	-	-	-	-	0.0%
Total Operations	268,235	368,244	373,093	397,506	413,323	40,231	10.8%
Buildings	-	-	-	-	-	-	0.0%
Capital	-	-	-	-	-	-	
Administration	749,350	866,793	826,925	944,320	907,820	80,895	9.8%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY	312,053	322,658	335,240	200,175	345,419	370,091	384,895	400,290
81120	OVERTIME PAY	10,979	11,510	5,000	6,700	12,489	5,000	5,000	5,000
81150	TEMPORARY WORK BY NON-CITY EMPLOYEES								
81199	VACANCY ADJUSTMENT			(11,218)			(12,953)	(13,471)	(14,010)
= XWAGE	TOTAL WAGES	323,032	334,168	329,022	206,875	357,908	362,138	376,424	391,280
= 81410	FICA (EMPLOYER'S SHARE)	23,969	25,034	30,640	15,470	26,703	28,312	29,444	30,622
= 81420	MEDICAL PREMIUMS	117,867	115,785	64,365	66,007	130,833	70,801	77,881	85,669
= 81430	GROUP INSURANCE PREMIUMS	4,908	4,219	5,290	2,499	4,137	4,991	5,241	5,503
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(11,794)	(9,000)	(11,689)	(5,891)	(10,876)	(12,823)	(14,105)	(15,516)
! 81450	RETIREMENT CONTRIBUTIONS	17,623	22,240	30,379	15,190	30,380	34,937	38,431	42,274
81455	DEFERRED COMP MATCH	5,333	5,432	5,631	3,045	5,655	5,938	6,235	6,546
	WORKERS COMPENSATION PREMIUMS	177	671	194	2,074	2,074	203	213	193
	WORKERS COMPENSATION CLAIMS								
= XBEN	TOTAL BENEFITS	158,083	164,381	124,809	98,394	188,906	132,360	143,340	155,291
= XPER	TOTAL PERSONNEL	481,115	498,549	453,831	305,269	546,814	494,498	519,764	546,571
	Operations								
82130	VEHICLE LICENSES & TITLES		27	22					
= XTRC	TOTAL TRANSPORTATION CHARGES		27	22					
82210	PRINTING & COPYING SERVICES, OUTSOURCED			150		100	150	150	150
82240	TRANSCRIPTION FEES	(19)	166		104		175	175	175
! 82250	TESTING & PHYSICALS	641	1,648	750	232	607	750	750	750
= XOPSV	TOTAL OPERATING SERVICES	622	1,814	900	336	707	1,075	1,075	1,075
82310	LEGAL NOTICES		931	500	450	899	1,000	1,000	1,000
I+ 82350	DUES FOR MEMBERSHIPS	1,219	454	1,650	426	837	1,250	1,250	1,250
1	SWANA membership - Director								
2	APWA membership - Director								
3	NSWMA membership - Director								
4	SWAMA membership - Asst Director								
5	APWA membership - Asst Director								
6	NSWMA membership - Asst Director								
7	Various	1,219	454	1,650	426	837	1,250	1,250	1,250
*	Amount missing from detail								
82390	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)			2,500		2,500	2,500	2,500	2,500
82390	PUBLICATIONS, NON-TRAINING	116							
= XNRP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	1,335	1,385	4,650	876	4,236	4,750	4,750	4,750
82400	ELECTRIC SERVICE	29,019	27,301	25,750	11,677	28,205	29,615	31,096	32,442
82420	WATER & SEWER SERVICE	3,966	10,435	9,211	9,556	22,935	23,738	24,569	26,000
82430	STORMWATER SERVICE	2,804	2,804	2,884	1,168	2,804	2,902	3,004	3,091
82440	NATURAL GAS SERVICE	3,475	2,295	3,605	1,102	3,306	3,471	3,645	3,442
82450	TELEPHONE SERVICE	2,660	2,589	2,833	1,320	2,639	2,771	2,910	2,964
82451	800 MHZ ACCESS LINE SERVICE	2,714	2,730	2,800	1,307	2,614	2,745	2,882	2,951
! 82455	CELLULAR TELEPHONE SERVICE	2,041	2,122	2,575	1,208	2,900	3,045	3,197	3,286
82460	INTERNET & RELATED SERVICES	337	335	346	159	381	400	425	450

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
= XUTIL	TOTAL UTILITIES	47,016	50,611	50,004	27,497	65,784	68,687	71,728	74,626
82510	COMPUTER SERVICES								
82599	OTHER CONTRACTUAL SERVICES	825							
= XCTS	TOTAL CONTRACTUAL SERVICES	825							
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	49	366	1,250	145	775	1,250	1,300	1,545
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	6,721	4,848	6,747	5,077	12,185	13,000	13,500	14,000
82645	STORMWATER MAINTENANCE SERVICES								
82652	LANDSCAPING SERVICES	32							
82654	GROUNDMAINTENANCE SERVICES	4,876			1,285	2,570	5,000	5,000	5,000
82660	BUILDING REPAIR & MAINTENANCE SERVICES	21,016	35,291	32,960	4,663	32,500	35,000	37,500	40,000
82699	OTHER REPAIR & MAINTENANCE SERVICES								
= XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	32,694	40,505	40,957	11,170	48,030	54,250	57,300	60,545
82750	EMPLOYEE RECOGNITION/RECEPTIONS								
82780	TRAINING, OUTSIDE	100							
+ 82790	TRAINING, IN-HOUSE	6,413	5,663	9,600	1,827	9,027	9,600	9,600	9,600
1	21st Century Leadership Institute			9,600	1,827	9,027	9,600	9,600	9,600
2	Various	6,413	5,663						
*	Amount missing from detail								
= XEPG	TOTAL EMPLOYEE PROGRAMS	6,513	5,663	9,600	1,827	9,027	9,600	9,600	9,600
82810	REGISTRATIONS	1,515	395	2,500		2,500	2,575	2,575	2,575
1	APWA International Congress conference (Director)								
2	SWANA Wastescon International conference (Director)								
3	TCAPWA Public Works Conference (Director)								
4	APWA International Congress conference (Asst Director)								
5	SWANA Wastescon International conference (Asst Director)								
6	TCAPWA Public Works Conference (Director & Asst Director)								
7	Various	1,515	395	2,500		2,500	2,575	2,575	2,575
*	Amount missing from detail								
+ 82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	168	129	258	502	502	500	500	500
1	APWA								
2	SWANA								
3	TCAPWA								
4	SWANA								
5	Various - industry conferences	168	129	258	502	502	500	500	500
*	Amount missing from detail								
+ 82830	AIR TRAVEL	671		515		515	525	525	525
1	APWA - Chicago, IL								
2	SWANA - Long Beach, CA								
3	Various	671		515		515	525	525	525
4	SWANA - Dallas, TX								
*	Amount missing from detail								
+ 82840	LODGING	1,170	1,157	3,090		3,000	2,000	2,000	2,000
1	APWA International Congress conference (Director)								
2	SWANA Wastescon International conference (Director)								
3	TCAPWA Public Works Conference								
4	Misc	1,170	1,157	2,225		3,000	2,000	2,000	2,000
5	SWANA Wastescon International conference (Asst Director)			865					
*	Amount missing from detail								
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	234	252	500	30	500	500	500	530

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
82890	OTHER TRAVEL EXPENSES	8							
=	XPDT	3,766	1,933	6,863	532	7,017	6,100	6,100	6,130
83110	OFFICE SUPPLIES	1,740	912	2,060	215	2,000	2,000	2,000	2,000
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	603	661	500		500	500	500	500
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,688	1,916	1,591	369	1,550	1,750	1,750	1,750
=	XOFS	4,031	3,489	4,151	584	4,050	4,250	4,250	4,250
83210	TRAINING SUPPLIES	681		500		500	500	500	500
83250	SAFETY SUPPLIES	165	83	515	77	500	500	515	530
83260	UNIFORMS PURCHASED	292	1,416	2,750	331	2,750	2,750	2,750	2,750
83291	BOPAE SUPPLIES								
83299	OTHER OPERATING SUPPLIES	76	125	129			125	150	175
=	XOPS	1,214	1,624	3,894	408	3,750	3,875	3,915	3,955
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	2,568	4,040	1,803	669	1,605	2,000	2,500	2,652
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	50							
=	XFUEL	2,618	4,040	1,803	669	1,605	2,000	2,500	2,652
83510	FURNITURE, FIXTURES (<\$25,000)	752	4,218	2,500	1,200	1,200	2,500	1,000	1,591
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)	144		15,000	12,189	15,000	15,000	15,000	15,000
1	2013 - Replace copier								
2	2014 - Scanner for OnBase								
3	2014 - Printer								
4	Replace copier						15,000		
5	Various	144		15,000	12,189	15,000		15,000	15,000
*	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (<\$25,000)	2,486	1,723	3,500	3,853	3,853	2,500	1,500	
1	2013 - Replace desktop computer								
2	2014 - Replace laptop computer								
3	2015 - Replace desktop computer (1)								
4	2015 - Replace laptop computer (1)								
5	Various	2,486	1,723	3,500	3,853	3,853	2,500	1,500	
6	2016 - Replace desktop computer								
*	Amount missing from detail								
+ 83550	COMPUTER SOFTWARE (<\$25,000)								
1	Software								
*	Amount missing from detail								
=	XMJU	3,382	5,941	21,000	17,242	20,053	20,000	17,500	16,591
83600	VEHICLE PARTS & SUPPLIES								
83610	EQUIPMENT PARTS & SUPPLIES		296	515	1,266	2,532	3,000	3,250	3,500
83620	LANDSCAPING SUPPLIES	394	1,600	1,750	65	1,750	1,750	1,750	1,750
83630	LANDSCAPING SUPPLIES	774	1,090	2,000	2,450	4,900	5,000	5,000	5,000
83640	BUILDING MAINTENANCE SUPPLIES	1,661	65	264			250	250	250
=	XRS	2,829	3,051	4,529	3,781	9,182	10,000	10,250	10,500
84700	ADMIN SERVICES PROVIDED BY GENERAL FUND	155,840	209,545	218,414	127,408	218,414	222,782	227,238	235,000
84900	GRANT PROGRAMS		20,292						
=	XOPU	155,840	229,837	218,414	127,408	218,414	222,782	227,238	235,000
85100	PROPERTY INSURANCE	1,014	1,124	1,180	1,079	1,079	1,133	1,190	1,290

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	54		63	54	54	57	60	63
85113	AUTO PHYSICAL DAMAGE	70	57	63	78	78	82	86	92
85115	LIABILITY INSURANCE	1,400	3,062	3,215	2,887	2,887	3,031	3,183	3,250
85116	E&O LIABILITY INSURANCE	604							
85117	VEHICLE LIABILITY INSURANCE	738	513	539	1,027	1,027	1,078	1,132	1,200
85119	UMBRELLA LIABILITY		726	762	546	546	573	602	650
85120	PROPERTY DAMAGE COSTS	1,670		484					
=	XPLC TOTAL PROPERTY & LIABILITY COSTS	5,550	5,482	6,306	5,671	5,671	5,954	6,253	6,545
85240	EQUIPMENT RENTAL & LEASES								
85320	STATE FEES				(20)	(20)			
=	XPERM TOTAL PERMITS				(20)	(20)			
85990	MISCELLANEOUS								
86600	LEASE/LOAN PRINCIPAL								
1	PNC - Infor UB Software								
*	Amount missing from detail								
86700	LEASE/LOAN INTEREST								
1	PNC - Infor UB Software								
*	Amount missing from detail								
=	XOP TOTAL OPERATIONS	268,235	355,402	373,093	197,981	397,506	413,323	422,459	436,219
	Capital								
89220	BUILDING DESIGN & CONSTRUCTION								
1	Household Hazardous Waste facility								
*	Amount missing from detail								
=	XTOT TOTAL EXPENDITURES	749,350	853,951	826,924	503,250	944,320	907,821	942,223	982,790



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

Collection Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	1,422,227	1,327,653	1,465,920	1,387,813	1,385,528	(80,392)	-5.5%
Employee Benefits	538,747	578,684	700,133	652,554	800,787	100,654	14.4%
Total Personnel	1,960,974	1,906,337	2,166,053	2,040,367	2,186,315	20,262	0.9%
Operations							
Transportation Services	189	163	2,060	2,090	1,176	(884)	-42.9%
Operating Services	9,659	6,989	10,067	8,508	10,400	333	3.3%
Notices, Subscriptions, etc.	23,599	19,880	22,668	22,450	24,500	1,832	8.1%
Utilities	20,352	18,553	21,421	18,731	22,763	1,342	6.3%
Contractual Services	-	7,650	10,000	7,500	7,500	(2,500)	-25.0%
Repair & Maintenance Services	269,432	320,874	355,306	294,677	366,465	11,159	3.1%
Employee programs	2,199	4,064	7,711	7,711	7,823	112	1.5%
Professional Development/Travel	3,303	3,894	4,773	4,500	5,260	487	10.2%
Office Supplies	5,877	4,930	5,250	5,250	5,622	372	7.1%
Operating Supplies	108,729	96,009	120,765	112,374	138,250	17,485	14.5%
Fuel & Mileage	207,196	131,538	147,193	143,028	195,700	48,508	33.0%
Machinery & Equipment (<\$25,000)	12,170	4,405	9,915	14,967	12,306	2,391	24.1%
Repair & Maintenance Supplies	45,319	41,971	40,093	34,867	41,125	1,032	2.6%
Property & Liability Costs	77,429	69,984	66,917	60,572	63,600	(3,317)	-5.0%
Rentals	3,028	-	-	-	-	-	0.0%
Permits	22	-	-	-	-	-	0.0%
Financial Fees	6,415	8,672	7,025	7,372	7,500	475	6.8%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	603,684	689,804	520,883	520,883	206,736	(314,147)	-60.3%
Transfers to Other Funds	292,255	299,886	311,978	311,978	89,279	(222,699)	-71.4%
Total Operations	1,690,857	1,729,266	1,664,025	1,577,458	1,206,005	(458,020)	-27.5%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	
Capital	-	-	-	-	-	-	
Collection	3,651,831	3,635,603	3,830,078	3,617,825	3,392,320	(437,757)	-11.4%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY	1,242,669	1,112,042	1,271,161	652,658	1,132,754	1,181,749	1,229,019	1,278,180
81120	OVERTIME PAY	105,429	90,732	77,250	60,857	109,733	80,340	81,947	83,586
81150	TEMPORARY WORK BYNON-CITY EMPLOYEES	74,129	124,879	160,000	66,918	145,326	164,800	169,744	173,139
81199	VACANCY ADJUSTMENT			(42,491)			(41,361)	(43,016)	(44,736)
= XWAGE	TOTAL WAGES	1,422,227	1,327,653	1,465,920	780,433	1,387,813	1,385,528	1,437,694	1,490,169
= 81410	FICA (EMPLOYER'S SHARE)	96,825	86,200	92,873	51,029	88,403	90,404	94,020	97,781
= 81420	MEDICAL PREMIUMS	341,671	376,903	413,572	209,933	419,867	480,966	529,063	581,969
= 81430	GROUP INSURANCE PREMIUMS	28,006	26,676	30,189	14,058	18,395	29,709	31,194	32,754
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(120,529)	(106,571)	(97,208)	(76,244)	(144,282)	(103,229)	(113,552)	(124,907)
I 81450	RETIREMENT CONTRIBUTIONS	116,311	146,784	200,507	100,254	200,507	230,583	253,641	279,005
81455	DEFERRED COMP MATCH	9,935	5,963	11,983	4,387	7,791	8,181	8,590	9,019
81460	UNEMPLOYMENT CLAIMS	806	934						
81470	WORKERS COMPENSATION PREMIUMS	43,294	46,443	48,217	30,559	61,118	64,174	67,383	70,752
81475	WORKERS COMPENSATION CLAIMS	22,428	(4,648)		189	755			
= XBEN	TOTAL BENEFITS	538,747	578,684	700,133	334,165	652,554	800,788	870,339	946,373
= XPER	TOTAL PERSONNEL	1,960,974	1,906,337	2,166,053	1,114,598	2,040,367	2,186,316	2,308,033	2,436,542
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES		15			30	50	50	50
82120	FREIGHT FOR INBOUND PURCHASED ITEMS		19	2,000		2,000	1,000	1,000	1,000
+ 82130	VEHICLE LICENSES & TITLES	189	84	60	29	60	126	65	65
1	2014 - Container Delivery truck								
10	2013 - Pick-up truck								
11	2014 - Pick-up truck								
12	2014 - Pick-up truck								
13	Various	189	84	60	29	60	126	65	65
14	2015 - Side Loader								
15	2016 - Side Loader								
16	2015 - Knuckleboom								
17	2015 - Rear Loader								
18	2015 - Side Loader								
19	2015 - Split-Body Rear Loader								
2	2014 - Side Loader								
20	2015 - Knuckleboom								
21	2015 - Side Loader								
22	2016 - Side Loader								
23	Line Item 23								
24	Line Item 24								
3	2014 - Side Loader								
4	2014 - Knuckleboom								
5	2014 - Split-Body Rear Loader								
6	2013 - Front-end Loader								
7	2013 - Side Loader								
8	2013 - Split-Body Rear Loader								
9	2013 - Pick-up truck								
*	Amount missing from detail								
= XTOT	TOTAL TRANSPORTATION CHARGES	189	118	2,060	29	2,090	1,176	1,115	1,115
82290	PRINTING & COPYING SERVICES, OUTSOURCED	2,299	385	1,500		1,500	1,500	1,500	1,500
82295	TRANSCRIPTION FEES	342		150		150	150	150	150
82299	TESTING & PHYSICALS	2,831	2,989	2,858	762	2,858	3,500	3,500	3,500
82299	UNIFORM RENTAL & SERVICES	4,187	3,615	4,014	1,100	4,000	4,000	4,258	4,500
+ 82299	OTHER OPERATING SERVICES			1,545			1,250	1,250	1,250
1	FY2014 Litter Reduction Grant (match)								
2	Sharps disposal expense			1,545			1,250	1,250	1,250

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
3	Line Item 3								
*	Amount missing from detail								
=	XOPSV TOTAL OPERATING SERVICES	9,659	6,989	10,067	1,862	8,508	10,400	10,658	10,900
	LEGAL NOTICES								
82310		909	346	750	20	750	1,500	1,500	1,500
+	DUES FOR MEMBERSHIPS	250	257	700	257	700	1,000	1,250	1,500
1	SWANA membership (2)								
2	NSWMA membership (1)								
3	APWA membership (2)								
4	Various	250	257	700	257	700	1,000	1,250	1,500
*	Amount missing from detail								
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	22,440	19,277	21,218	265	21,000	22,000	22,510	23,000
82390	PUBLICATIONS, NON-TRAINING								
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	23,599	19,880	22,668	542	22,450	24,500	25,260	26,000
	SOLID WASTE SERVICE								
82435									
+	CELLULAR TELEPHONE SERVICE	8,230	5,992	10,000	4,008	8,500	11,000	11,000	11,000
1	Cell Phones								
2	2013 - AVL service (15 units)								
3	2014 - AVL service (15 additional units)								
4	AVL Services								
5	Various	8,230	5,992	10,000	4,008	8,500	11,000	11,000	11,000
*	Amount missing from detail								
82483	CONNECTION CHARGES	12,122	10,612	11,421	4,263	10,231	11,763	12,116	12,600
=	XUTIL TOTAL UTILITIES	20,352	16,604	21,421	8,271	18,731	22,763	23,116	23,600
	COMPUTER SERVICES								
82510									
+	RouteSmart Software Support			10,000		7,500	7,500	5,000	5,000
1				10,000		7,500	7,500	5,000	5,000
*	Amount missing from detail								
=	XCTS TOTAL CONTRACTUAL SERVICES			10,000		7,500	7,500	5,000	5,000
	VEHICLE REPAIR & MAINTENANCE SERVICES								
82610		268,265	319,031	353,246	146,269	292,411	363,843	374,759	400,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	974	1,102	2,060	535	2,000	2,122	2,186	2,260
82645	STORMWATER MAINTENANCE SERVICES				2,804				
+	BUILDING REPAIR & MAINTENANCE SERVICES	193	741		133	266	500	500	500
1	2015 - Replace truck shed lighting								
2	2014								
3	Various	193	741		133	266	500	500	500
*	Amount missing from detail								
=	XREP TOTAL REPAIR & MAINTENANCE SERVICES	269,432	320,874	355,306	149,741	294,677	366,465	377,445	402,760
	EMPLOYEE RECOGNITION/RECEPTIONS								
82750		50	140						
+	TRAINING, OUTSIDE	2,149		3,711		3,711	3,823	3,823	3,823
1	HHW training (4 attendees)								
2	Supervisor training (5 attendees)			1,857			1,913	1,913	1,913
3	Various	2,149		1,854		3,711	1,910	1,910	1,910
*	Amount missing from detail								
+	TRAINING, IN-HOUSE			4,000	135	4,000	4,000	4,000	4,000
82790									
1	2014								
2	Employee Training			4,000	135	4,000	4,000	4,000	4,000
*	Amount missing from detail								
=	XEPS TOTAL EMPLOYEE PROGRAMS	2,199	140	7,711	135	7,711	7,823	7,823	7,823
	REGISTRATIONS								
82810		1,549	434	1,500		1,500	1,500	1,500	1,500
1	SWANA Wastecon International conference (1 attendee)								
2	TCAPWA Public Works conference (1 attendee)								
3	Various	1,549	434	1,500		1,500	1,500	1,500	1,500
*	Amount missing from detail								
82830	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	271	180	500		500	500	500	500
+	AIR TRAVEL	767	180	500		500	1,010	500	500

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
1	SWANA							510		
2	Professional conferences		767	180	500		500	500	500	500
*	Amount missing from detail									
+	82840		641	1,431	1,500		1,500	1,500	1,500	1,500
1	SWANA Wastecon International conference (1 attendee)							891		
2	Various		641	1,431	1,500		1,500	609	1,500	1,500
*	Amount missing from detail									
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		75	325	773		500	750	820	900
=	XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL		3,303	2,550	4,773		4,500	5,260	4,820	4,900
83110	OFFICE SUPPLIES		1,626	1,668	2,000	837	2,000	2,122	2,185	2,262
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)				250		250	250	250	266
83130	EMPLOYEE BENEVOLENCE ITEMS		98							
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		4,153	3,262	3,000	1,447	3,000	3,250	3,250	3,250
=	XOFS TOTAL OFFICE SUPPLIES		5,877	4,930	5,250	2,284	5,250	5,622	5,685	5,778
83210	TRAINING SUPPLIES		1,505		2,000		2,000	2,000	2,000	3,000
83240	MEDICAL SUPPLIES		2,401	3,397	2,250	1,385	2,770	3,000	3,250	3,500
83250	SAFETY SUPPLIES		9,045	8,576	9,000	3,788	9,092	9,000	9,000	9,000
83260	UNIFORMS PURCHASED		5,490	12,818	13,390	2,094	13,500	14,500	14,205	13,390
83265	UNIFORMS, SPECIALIZED									
83270	CONSUMABLE TOOLS		299		250		250	250	250	258
83290	SOLID WASTE CONTAINERS		80,289	64,550	77,559	8,271	78,000	97,000	97,000	97,000
83291	BOPAE SUPPLIES		8,192	4,408	13,000	871	2,090	7,500	7,500	7,500
+	83299	OTHER OPERATING SUPPLIES	1,508	1,015	3,316	2,236	4,672	5,000	5,000	5,000
1	CFL Bulb Disposal				1,750			2,000	2,000	2,000
2	Various		1,508	1,015	1,566	2,236	4,672	3,000	3,000	3,000
*	Amount missing from detail									
=	XOPS TOTAL OPERATING SUPPLIES		108,729	94,764	120,765	18,645	112,374	138,250	138,205	138,648
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		207,196	131,538	147,193	59,595	143,028	195,700	201,571	220,789
=	XFUEL TOTAL FUEL & MILEAGE		207,196	131,538	147,193	59,595	143,028	195,700	201,571	220,789
83510	FURNITURE, FIXTURES (<\$25,000)		742	2,019	750	753	753	750	750	773
83520	VEHICLES (<\$25,000)									
1	2013 - Replace 199 SUV w/4WD Crew Cab pick-up truck									
2	2013 - Replace 112 PU w/2WD pick-up truck (regular cab)									
3	2014 - Replace 197 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)									
4	2014 - Replace 198 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)									
5	2015 - Pick-up truck (collection insert in bed)									
6	2015 - 6-yard hopper inserts (2)									
7	Various									
*	Amount missing from detail									
+	83530 MACHINERY & EQUIPMENT (<\$25,000)		324	689						
2	Various		324	689						
3	2013 - Bulb Eater									
4	2013 - AVL units (15 units)									
5	2014 - AVL units (15 units)									
6	2015 - Sharps kiosks (3)									
*	Amount missing from detail									
!	83550 COMPUTER HARDWARE (<\$25,000)		4,924	1,558	2,800	1,869	4,689	5,000	5,000	5,000
+	83550 COMPUTER SOFTWARE (<\$25,000)		6,180		6,365	160	9,525	6,556	6,753	6,875
1	RouteSmart maintenance		6,180		6,365	160	9,525	6,556	6,753	6,875
*	Amount missing from detail									
=	XMEB TOTAL MACHINERY & EQUIPMENT (<\$25,000)		12,170	4,266	9,915	2,782	14,967	12,306	12,503	12,648
83640	VEHICLE PARTS & SUPPLIES		21,486	16,611	16,715	5,948	14,275	17,216	17,733	18,000
83650	EQUIPMENT PARTS & SUPPLIES		18,824	15,441	15,446	5,529	13,269	15,909	16,387	17,000
83660	FIBER OPTIC SUPPLIES									

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
83652	LANDSCAPING SUPPLIES									
83654	LANDSCAPING SUPPLIES			(2)						
83660	BUILDING MAINTENANCE SUPPLIES		4,615	8,852	7,432	3,535	7,071	7,500	7,885	8,000
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		394	1,069	500	42	252	500	500	500
=	XRMS		45,319	41,971	40,093	15,054	34,867	41,125	42,505	43,500
85110	PROPERTY INSURANCE		397	2,887	3,031	425	425	446	468	490
85111	FRAUD INSURANCE									
85112	INLAND MARINE INSURANCE		2,467			2,467	2,467	2,590	2,894	3,039
85113	AUTO PHYSICAL DAMAGE		8,061	7,550	7,928	7,120	7,120	7,476	7,850	8,242
85115	LIABILITY INSURANCE		23,423	11,981	12,580	13,086	13,086	13,740	14,427	15,148
85116	E&O LIABILITY INSURANCE		3,961							
85117	VEHICLE LIABILITY INSURANCE		20,433	22,264	23,377	17,978	17,978	18,877	19,821	20,812
85119	UMBRELLA LIABILITY			2,837	2,979	2,474	2,474	2,598	2,728	2,864
85120	PROPERTY DAMAGE COSTS		6,463	3,096						
85125	LIABILITY CLAIMS/DEDUCTIBLES		132							
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES		11,924	19,463	17,022	124	17,022	17,873	18,766	19,705
=	XPLC		77,261	70,078	66,917	44,274	60,572	63,600	66,954	70,300
+			3,028							
85240	EQUIPMENT RENTAL & LEASES									
1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)									
2	2014 - Replacement Sideloader truck (\$258,377 to lease)									
3	2014 - Replacement Container Delivery truck (\$101,000 to lease)									
4	2014 - Replacement Sideloader truck (\$258,377)									
5	Various		3,028							
*	Amount missing from detail									
=	XRENT		3,028							
85320	STATE FEES		22							
=	XPERM		22							
85570	BAD DEBT EXPENSE (NET OF RECOVERIES)		6,415	8,672	7,025	3,686	7,372	7,500	7,500	7,500
=	XFLF		6,415	8,672	7,025	3,686	7,372	7,500	7,500	7,500
85999	COST CONTAINMENT MEASURES									
+			586,425		512,754	389,345	512,754	203,120	111,608	
86600	LEASE/LOAN PRINCIPAL									
01	US Bank Sch 2 - Garbage Truck									
02	2014 Bank TBD - SW Vehicles				249,915					
03	2014 SW Pickups (2)				14,132					
04	2014 - Side Loader									
05	SunTrust - Recycling Trucks									
06	Various		586,425							
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				47,024			23,692		
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				47,024			23,692		
09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)				87,992			89,069	44,942	
10	2017 - PER Replace 134.REL (\$200,000)				66,667			66,667	66,666	
*	Amount missing from detail					389,345	512,754			
+	LEASE/LOAN INTEREST		17,259		8,129	4,575	8,129	3,616	1,274	
01	US Bank Sch 2 - Garbage Truck									
02	2014 Bank TBD - SW Vehicles				1,353					
03	2014 SW Pickups (2)				77					
04	2014 - Side Loader									
05	SunTrust - Recycling Trucks									
06	Various		17,259							
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				629			126		
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)				629			126		
09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)				2,441			1,364	274	

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
10	2017 - PER - Replace 134 REL (1.5%)			3,000	4,575	8,129	2,000	1,000	
*	Amount missing from detail				393,920	520,883	206,736	112,882	
=	XDSV TOTAL DEBT SERVICE	603,684		520,883					
	TRANSFER TO DEBT SERVICE FUND	292,255	299,886	311,978	1,335	311,978	89,279		
=	XTRAN TOTAL TRANSFERS	292,255	299,886	311,978	1,335	311,978	89,279		
=	XOP TOTAL OPERATIONS	1,690,689	1,023,260	1,664,025	702,155	1,577,458	1,206,005	1,043,042	981,261
	Capital								
89520	VEHICLES (>\$25,000)			164,900	164,899	164,899			
15	2015 - Replace Automated Side Load Truck								
18	2015 - Replace Automated Side Load Truck								
19	Various								
5	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
6	2015 - Replace Knuckleboom Truck								
7	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
*	Amount missing from detail			164,900	164,899	164,899			
+	COMPUTER SOFTWARE (>\$25,000)								
1	2013 - Purchase routing software								
2	Various								
*	Amount missing from detail								
=	XMEO TOTAL MACHINERY & EQUIPMENT (>\$25,000)			164,900	164,899	164,899			
=	XCAP TOTAL CAPITAL			164,900	164,899	164,899			
=	XTOT TOTAL EXPENDITURES	3,651,663	2,929,597	3,994,978	1,981,652	3,782,724	3,392,321	3,351,075	3,417,803



City of Franklin, Tennessee

FY 2018 Operating Budget

Budget

Disposal Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	247,980	253,351	253,193	257,727	245,414	(7,779)	-3.1%
Employee Benefits	78,558	99,645	131,405	118,223	131,235	(170)	-0.1%
Total Personnel	326,538	352,996	384,598	375,950	376,649	(7,949)	-2.1%
Operations							
Transportation Services	565	981	934	855	1,000	66	7.1%
Operating Services	2,680,203	3,228,315	3,501,500	2,692,642	2,814,100	(687,400)	-19.6%
Notices, Subscriptions, etc.	354	212	963	750	1,000	37	3.8%
Utilities	1,571	594	630	350	675	45	7.1%
Contractual Services	1,403	-	-	1,500	1,500	1,500	100.0%
Repair & Maintenance Services	239,715	363,025	321,056	283,449	235,000	(86,056)	-26.8%
Employee programs	-	1,895	4,300	4,327	4,300	-	0.0%
Professional Development/Travel	2,815	67	5,500	5,500	5,625	125	2.3%
Office Supplies	2,055	2,506	2,835	2,760	2,875	40	1.4%
Operating Supplies	6,996	20,265	10,688	9,872	11,250	562	5.3%
Fuel & Mileage	52,858	39,813	36,331	25,346	45,000	8,669	23.9%
Machinery & Equipment (<\$25,000)	333	7,181	750	1,656	2,250	1,500	200.0%
Repair & Maintenance Supplies	16,282	13,265	18,250	15,971	17,150	(1,100)	-6.0%
Property & Liability Costs	26,490	17,511	24,456	45,569	28,237	3,781	15.5%
Rentals	255	-	-	-	-	-	0.0%
Permits	1,650	1,650	2,000	1,650	2,000	-	0.0%
Financial Fees				128	150	150	100.0%
Debt Service and Lease Payments	8,472	55,901	104,310	104,310	28,071	(76,239)	-73.1%
Transfers to Other Funds	292,255	299,886	311,978	311,978	89,279	(222,699)	-71.4%
Total Operations	3,334,272	4,053,067	4,346,481	3,508,613	3,289,462	(1,057,020)	-24.3%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	
Capital	-	-	-	-	-	-	
Disposal	3,660,810	4,406,063	4,731,079	3,884,563	3,666,111	(1,064,968)	-22.5%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
I= 81110	REGULAR PAY	221,823	228,957	238,985	129,931	232,865	230,999	240,239	249,849
81120	OVERTIME PAY	26,157	24,394	22,500	13,661	24,862	22,500	22,500	22,500
81199	VACANCY ADJUSTMENT			(8,292)			(8,085)	(8,408)	(8,745)
= XWAGE	TOTAL WAGES	247,980	253,351	253,193	143,592	257,727	245,414	254,331	263,604
= 81410	FICA (EMPLOYER'S SHARE)	18,335	18,589	18,125	10,697	19,078	17,671	18,378	19,113
= 81420	MEDICAL PREMIUMS	35,425	50,251	62,063	26,662	53,324	68,269	75,096	82,605
= 81430	GROUP INSURANCE PREMIUMS	4,030	4,789	4,456	1,774	2,532	4,269	4,482	4,707
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(8,693)	(11,231)	(12,878)	(4,080)	(7,688)	(14,095)	(15,505)	(17,055)
! 81450	RETIREMENT CONTRIBUTIONS	21,147	26,688	50,928	18,228	36,456	41,924	46,117	50,729
81455	DEFERRED COMP MATCH		752		1,194	2,192	2,302	2,417	2,538
	WORKERS COMPENSATION PREMIUMS	7,872	9,562	8,711	5,188	10,376	10,895	11,440	12,012
	WORKERS COMPENSATION CLAIMS	442	245		1,953	1,953			
= XBEN	TOTAL BENEFITS	78,558	99,645	131,405	61,616	118,223	131,236	142,425	154,649
= XPER	TOTAL PERSONNEL	326,538	352,996	384,598	205,208	375,950	376,650	396,756	418,253
	Operations								
! 82110	MAILING & OUTBOUND SHIPPING SERVICES	565	954	664	237	569	750	750	750
82120	FREIGHT FOR INBOUND PURCHASED ITEMS			250		250	250	250	250
82130	VEHICLE LICENSES & TITLES		27	20		36			
82140	VEHICLE TOW-IN SERVICES								
= XTRC	TOTAL TRANSPORTATION CHARGES	565	981	934	237	855	1,000	1,000	1,000
82210	PRINTING & COPYING SERVICES, OUTSOURCED	151	231	200		200	200	200	200
82240	TRANSCRIPTION FEES	194		50			50	50	50
82250	TESTING & PHYSICALS	770	1,162	500	80	500	500	500	500
82260	UNIFORM RENTAL & SERVICES	850	381	750	67	500	700	750	750
82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	2,678,238	3,226,541	3,500,000	1,121,434	2,691,442	2,812,650	2,978,100	3,100,000
= XOPSV	TOTAL OPERATING SERVICES	2,680,203	3,228,315	3,501,500	1,121,581	2,692,642	2,814,100	2,979,600	3,101,500
82310	LEGAL NOTICES	154		500		500	500	500	500
+ 82350	DUES FOR MEMBERSHIPS	200		463		250	500	500	500
1	SWANA - Supervisor								
2	APWA - Supervisor								
3	Various	200		463		250	500	500	500
*	Amount missing from detail								
= XNBS	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	354		963		750	1,000	1,000	1,000
82450	CELLULAR TELEPHONE SERVICE	1,571	594	630		350	675	700	750
= XUTL	TOTAL UTILITIES	1,571	594	630		350	675	700	750
82500	COMPUTER SERVICES	1,403				1,500	1,500	1,500	1,500
= XCPS	TOTAL CONTRACTUAL SERVICES	1,403				1,500	1,500	1,500	1,500
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	155,657	117,147	75,000	25,962	58,010	65,000	70,000	75,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,763	53,700	1,050	13,983	33,559	45,000	50,000	55,000
! 82640	PAVING & REPAIR SERVICES			100,006	41,683	100,000			
+ 82660	STORMWATER MAINTENANCE SERVICES	52,875	9,685	60,000	6,830	20,490	45,000	50,000	55,000
1	2015 - Drains & Interceptor			60,000			45,000	50,000	55,000
2	2015 - Stormwater Pond Repairs								
3	2014								
4	Various	52,875	9,685		6,830	20,490			
*	Amount missing from detail								
+ 82680	GROUNDNS MAINTENANCE SERVICES								
1	2015 - Concrete work in front of transfer station building								

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
2	2015 - Replace safety railing on retaining walls in & around transfer station									
*	Amount missing from detail									
82660	BUILDING REPAIR & MAINTENANCE SERVICES		29,420	120,975	85,000	20,433	71,390	80,000	85,000	90,000
=	XRMSV		239,715	301,507	321,056	108,891	283,449	235,000	255,000	275,000
	TOTAL REPAIR & MAINTENANCE SERVICES									
+	TRAINING, OUTSIDE				2,500		2,500	2,500	2,500	2,500
1	2015 - SWANA Certification									
2	2014									
3	Various				2,500		2,500	2,500	2,500	2,500
*	Amount missing from detail									
82790	TRAINING, IN-HOUSE			1,895	1,800	1,827	1,827	1,800	1,800	1,800
=	XEPG			1,895	4,300	1,827	4,327	4,300	4,300	4,300
	TOTAL EMPLOYEE PROGRAMS									
+	REGISTRATIONS		1,405		2,500		2,500	2,500	2,500	2,500
1	TCAPWA Public Works conference									
2	SWANA									
3	2014									
4	Various		1,405		2,500		2,500	2,500	2,500	2,500
*	Amount missing from detail									
+	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		72		250		250	250	300	350
1	2015 - SWANA Wastecon International Conference									
2	Various		72		250		250	250	300	350
*	Amount missing from detail									
+	AIR TRAVEL		344		500		500	625	750	875
1	SWANA		344		500		500	625	750	875
*	Amount missing from detail									
+	LODGING		914		2,000		2,000	2,000	2,250	2,500
1	SWANA									
2	2014									
3	Various		914		2,000		2,000	2,000	2,250	2,500
*	Amount missing from detail									
82880	MEALS (OUTSIDE WILLIAMSON COUNTY)		80	12	250		250	250	250	250
=	XPDT		2,815	12	5,500		5,500	5,625	6,050	6,475
	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL									
83110	OFFICE SUPPLIES		1,321	1,251	1,260	258	1,260	1,275	1,300	1,545
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		44	75				100	100	100
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		690	1,255	1,500	99	1,500	1,500	1,500	1,500
=	XOFS		2,055	2,506	2,835	357	2,760	2,875	2,900	3,145
	TOTAL OFFICE SUPPLIES									
83210	TRAINING SUPPLIES				500			300	300	530
83220	ODOR CONTROL CHEMICALS									
83240	MEDICAL SUPPLIES		1,991	1,015	1,500	742	1,484	1,500	1,575	1,650
83250	SAFETY SUPPLIES		2,578	16,331	4,988	390	4,750	5,000	5,250	5,500
83260	UNIFORMS PURCHASED		1,926	2,661	3,500	284	3,500	4,000	4,250	4,500
83270	CONSUMABLE TOOLS		331	32	200			200	200	200
83280	SOLID WASTE CONTAINERS									
83290	OTHER OPERATING SUPPLIES		170	240		138	138	250	250	250
=	XOIS		6,996	20,279	10,688	1,554	9,872	11,250	11,825	12,630
	TOTAL OPERATING SUPPLIES									
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		52,858	39,813	36,331	10,561	25,346	45,000	47,500	50,000
=	XFEUL		52,858	39,813	36,331	10,561	25,346	45,000	47,500	50,000
	TOTAL FUEL & MILEAGE									
83550	FURNITURE, FIXTURES (<\$25,000)		210	470	250	300	300	250	250	250
+	MACHINERY & EQUIPMENT (<\$25,000)		123	1,285	500		500	500	500	500
83550	COMP-UTER HARDWARE (<\$25,000)					856	856	1,500	1,500	1,500
1	Replace desktop computers (2)									
2	Line item 2									
*	Amount missing from detail									
83550	COMP-UTER SOFTWARE (<\$25,000)									
				4,600						

	Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estid 2017	Budget 2018	Forecast 2019	Forecast 2020
=	XMEU	TOTAL MACHINERY & EQUIPMENT (\$25,000)	333	6,355	750	1,156	1,656	2,250	2,250	2,250
	83610	VEHICLE PARTS & SUPPLIES								
	83620	EQUIPMENT PARTS & SUPPLIES	5,415	5,142	5,500	2,799	6,718	6,500	7,000	7,500
	83645	STORMWATER MAINTENANCE SUPPLIES	7,542	6,399	8,750	2,388	5,731	6,500	7,000	7,500
	83654	GROUPS MAINTENANCE SUPPLIES								
	83660	BUILDING MAINTENANCE SUPPLIES	3,224	1,717	4,000	1,686	3,372	4,000	4,250	4,774
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	101	7		75	150	150	150	150
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	16,282	13,265	18,250	6,948	15,971	17,150	18,400	19,924
	85110	PROPERTY INSURANCE	3,846	8,872	9,316	4,113	4,113	4,319	4,535	4,761
	85111	FRAUD INSURANCE								
	85112	INLAND MARINE INSURANCE	5,109		5,690	4,680	4,680	4,914	5,160	5,418
	85113	AUTO PHYSICAL DAMAGE	756	657	690	925	925	971	1,020	1,071
	85115	LIABILITY INSURANCE	4,777	6,770	7,109	11,419	11,419	11,990	12,589	13,219
	85116	E&O LIABILITY INSURANCE	2,013							
	85117	VEHICLE LIABILITY INSURANCE	1,624			3,596	3,596	3,776	3,965	4,163
	85119	UMBRELLA LIABILITY		1,572	1,651	2,159	2,159	2,267	2,380	2,499
	85120	PROPERTY DAMAGE COSTS								
	85125	LIABILITY CLAIMS/DEDUCTIBLES	8,365							
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES		(360)		18,677	18,677			
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	26,490	17,511	24,456	45,569	45,569	28,237	29,649	31,131
	85240	EQUIPMENT RENTAL & LEASES	255							
=	XRENT	TOTAL RENTALS	255							
	85320	STATE FEES	1,650	1,650	2,000	1,650	1,650	2,000	2,000	2,050
=	XPERM	TOTAL PERMITS	1,650	1,650	2,000	1,650	1,650	2,000	2,000	2,050
	85530	E-COMMERCE FEES				64	128	150	150	150
=	XELF	TOTAL FINANCIAL FEES				64	128	150	150	150
+	86600	LEASE/LOAN PRINCIPAL	8,206	54,578	97,805	27,499	97,805	27,922		
1		2015 - Add Transfer Truck (\$115,000)	8,206	38,039	38,627			19,461		
2		2015 - Add rubber-tire skid steer (\$50,000)		16,539	16,794			8,461		
3		2016 - Add Wheel Loader			42,384					
*		Amount missing from detail				27,499	97,805			
+	86700	LEASE/LOAN INTEREST	266	1,324	6,505	444	6,505	149		
1		2015 - Add Transfer Truck	266	923	516			104		
2		2015 - Add rubber-tire skid steer		401	225			45		
3		2016 - Add Wheel Loader			5,764					
*		Amount missing from detail				444	6,505			
=	XDSV	TOTAL DEBT SERVICE	8,472	55,902	104,310	27,943	104,310	28,071		
	88000	TRANSFER TO DEBT SERVICE FUND	292,255	299,886	311,978	1,335	311,978	89,279		
=	XTRFN	TOTAL TRANSFERS	292,255	299,886	311,978	1,335	311,978	89,279		
=	XOPS	TOTAL OPERATIONS	3,334,272	3,990,471	4,346,481	1,329,673	3,508,613	3,289,462	3,363,824	3,512,805
		Capital								
=	XTOT	TOTAL EXPENDITURES	3,660,810	4,343,467	4,731,079	1,534,881	3,884,563	3,666,112	3,760,580	3,931,058