



City of Franklin, Tennessee

FY 2018 Operating Budget

Parks

Lisa Clayton, Director

Budget Summary

	2015 Actual	2016 Actual	2017		2018 Budget	2017 v. 2018	
			Budget	Estimated		\$	%
Personnel	1,910,274	2,025,959	2,631,754	2,231,669	2,726,137	94,383	3.6%
Operations	1,328,986	1,490,048	1,787,515	1,864,130	1,965,806	178,291	10.0%
Capital	78,487	24,967	0	5,000	29,283	29,283	100.0%
Total	3,317,747	3,540,974	4,419,269	4,100,799	4,721,226	301,957	6.8%

Department Goals

Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.



Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2017-18 will be implementing new/existing projects and day-to-day services while balancing the projections provided in the 2015 Comprehensive Parks Master Plan. Three areas of concentration will take place in the new fiscal year: Master Plan the new Southeast Municipal Park; continued construction of master plan for Carter's Hill Battlefield Park and balancing the significant increase in sporting and special events hosted at various parks. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.



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Department Summary (continued)

REVENUES:

Park General Fund in the 2016 calendar year ended with \$53,411.75 in revenue and on target to reach approximately \$58,000 by the end of fiscal year 2017. For the 2017-18 fiscal year, revenues are projected at approximately \$60,000. The majority of Parks revenue comes from special events, athletic rentals and lease agreements.

EXPENDITURES:

Park General Fund operational expenditures for the new fiscal budgeted year are \$2 million. This is an increase due to new facilities at Harlinsdale Farm, Carter's Hill Park and Bicentennial Park - Point Park. The increase in population has had an impact on the amount of park patrons attending events in FY16 &17. The Parks Department projects a 8% increase in patrons attending events hosted by the department which is an increase in projected workload for existing staff. Parks budgeted personnel in 2016-17 for a total of (39) thirty-nine full time personnel within seven divisions within the department. A total of (18) eighteen part-time or seasonal positions are being proposed in various positions. The need to increase in personnel within the Programming Division and Urban Forestry will be crucial for FY18.

CAPITAL:

Budgeted Park capital projects from the General Fund total amount \$29,283 to remove and install non-compliance playground equipment within Tinkerbell Playground at Pinkerton Park.

The department developed a Capital Improvement Plan and implementation policies along with other CIP projects with the city as a whole. The 10-year CIP plan will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately \$67 million dollar worth of projects. The top project for FY18 will be to secure a consulting firm to master plan the new Southeast Multipurpose Athletic Complex.

SUMMARY:

The Fiscal Year 2017-2018 budget for the City of Franklin Parks Department is a product of months of considerable effort by many individuals beginning with the input and analysis of staff members at all levels of the organization and continuing through the final decisions of BOMA that values strategic planning and is committed to our community's quality of life and efficient stewardship of public funds.



City of Franklin, Tennessee

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Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences



Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

	2014	2015	2016	2017*	2018*
Participation					
Children - All	16,284	16,609	16,941	17,449	17,973
Children - Franklin	15,774	16,247	16,572	17,069	17,581
Total participation – youth	32,058	32,856	33,513	34,518	35,554
Adults - All	28,123	28,686	29,260	30,138	31,042
Adults - Franklin Residents	27,279	28,097	28,659	29,519	30,404
Seniors - All	650	670	683	703	725
Registered Athletics	8,143	8,500	8,670	8,930	9,198



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Performance Measures

City Sponsored Events	8,038	9,000	9,248	9,525	9,811
Non-City Sponsored Events	34,323	35,000	36,230	37,317	38,436
Park Attendance by Scheduled Users					
Schools	3,938	9,000	9,200	9,476	9,760
Athletics	8,299	9,000	9,350	9,631	9,919
City Sponsored Special Events	7,690*	28,500	15,160	15,615	16,083
Outside Sponsored Special Events	19,549*	46,000	47,750	49,183	50,658
Parks and Recreation Acres Maintained	704	704	704	725	747
Passive Parks	514	514	514	529	545
Active Parks	190	190	190	196	202
Greenway miles	11.75	12	15	15	16
Permit applications received	98	164	247	254	262
Parks and Recreation Units Managed	16	16	16	16	17
Estimated annual hours of operation of units	70,080	70,080	70,080	72,182	74,348
Revenues from user fees	\$ 53,302	\$ 41,329	\$ 53,412	\$ 73,410	\$ 84,407
Number of volunteer hours worked	17,880	18,237	18,602	19,160	19,735
Total number of training hours	918	1,200	764	786	810
Grant proceeds awarded	\$ -	\$ 20,000	\$ 86,936	\$ 89,544	\$ 92,230
Urban Forestry & Recycling					
Trees Planted	127	275	167	172	177
Tree Farm Trees	52	0	25	26	27
Trees Planted by Donation/Grants	2	10	4	4	4
Trees Purchased From Tree Bank	66	250	146	150	155
Lecture Series Attendance	52	75	0	0	0
Blue Bag Recycling	560	785	703	724	746

*Eastern Flank & Bicentennial Parks were under construction and unavailable for rent for majority of the year.

Inclement weather was another reason for lower numbers (i.e. 4th of July)

Efficiency Measures

	2014	2015	2016	2017	2018
Cost per Franklin Resident to Support Parks*	\$ 17.18	\$ 19.29	\$ 18.87	TBD	TBD
Parks and Recreation Cost Per Capita	\$ 64.60	\$ 70.18	\$ 73.74	TBD	TBD
Tennessee Statewide Benchmarking Average	\$ 92.95	\$ 97.30	\$ 92.41	TBD	TBD
Percentage of Costs Supported by Parks and Recreation User Fees Collected	1.24%	0.48%	1.83%	1.25%	1.25%
Tennessee Statewide Benchmarking Average	9.7%	10.0%	11.2%	TBD	TBD
Total Costs per Total Parks and Recreation Areas Maintained	\$ 6,090	\$ 6,616	\$ 6,952	\$ 7,000	\$ 7,000
Tennessee Statewide Benchmarking Average	\$ 9,229	\$ 8,083	\$ 7,370	TBD	TBD

*Formula is Operations Expenses / Population



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Performance Measures

Outcome (Effectiveness) Measures

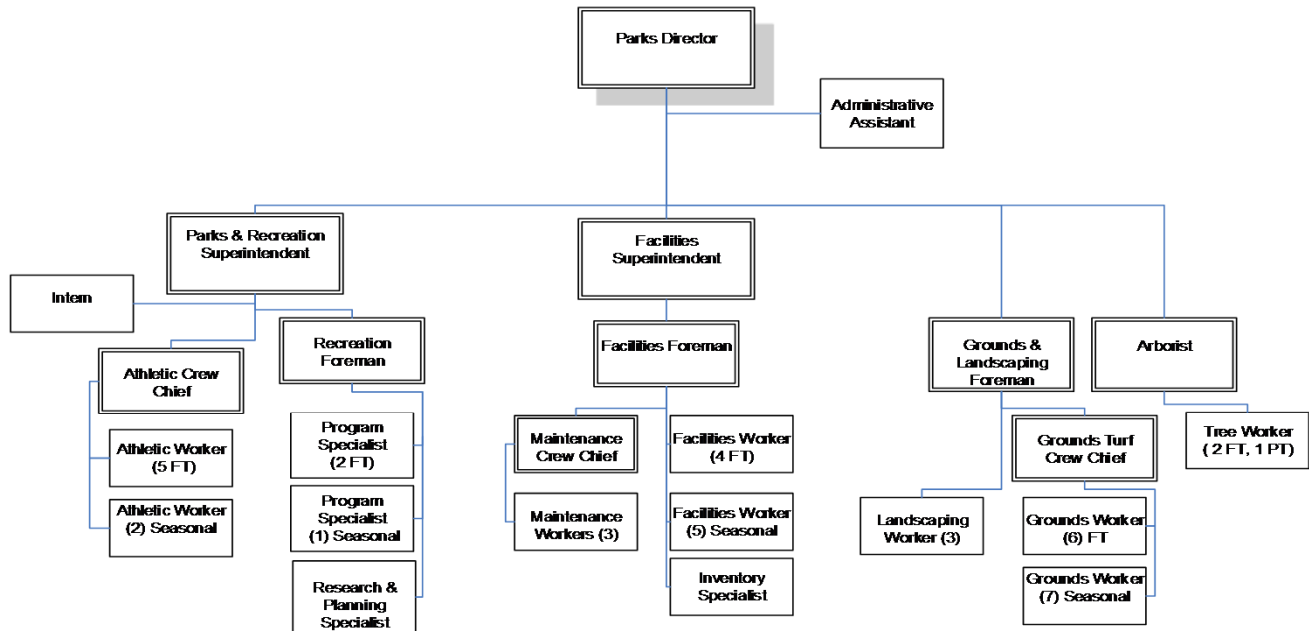
		2014	2015	2016	2017	2018
	Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
	Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	9%	9%	65%	65%	TBD
	Target (Source: 2012 Community Survey by ASI for Franklin Tomorrow)	9%	9%	9%	65%	65%
	Meets Target?	Yes	Yes	Yes	Yes	TBD
	Acres per 1000 residents	10.61	10.61	10.61	10.61	10.61
	Tennessee Statewide Benchmarking Average	12.19	16.50	17.16	TBD	TBD
	Target (National Parks & Recreation Association)	6	6	6	6	6
	Meets Target?	Yes	Yes	Yes	TBD	TBD
	Remain one of the Top Rated Healthy Cities in Tennessee					
	State Rank	TBD	TBD	TBD	TBD	TBD
	Target (Robert Wood Johnson Foundation, 2012)	1st	1st	1st	1st	1st
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Maintain Status as Tree City USA					
	Number of years received	9	10	11	12	13
	Target: Status Maintained? (Arbor Day Foundation?)	Yes	Yes	Yes	TBD	TBD
	Meets Target?	Yes	Yes	Yes	TBD	TBD



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Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



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Staffing by Position

Position	Pay Grade	FY 2014		FY 2015		FY 2016		FY 2017		FY 2018	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	G	1	0	1	0	1	0	1	0	1	0
Athletic Foreman	F	1	0	0	0	0	0	0	0	0	0
Grounds & Landscape Foreman	F	1	0	1	0	1	0	1	0	1	0
Facilities Foreman	F	0	0	1	0	1	0	1	0	1	0
Recreation Foreman	F	0	0	1	0	1	0	1	0	1	0
Program Coordinator	E	1	0	0	0	0	0	0	0	0	0
Arborist	E	1	0	1	0	1	0	1	0	1	0
Research & Planning Specialist	E	0	0	1	0	1	0	1	0	1	0
Facilities Crew Chief	E	1	0	0	0	0	0	0	0	0	0
Athletics Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Grounds Turf Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Program Specialist	D	1	0	1	1	1	1	2	1	2	1
Admin Assistant	D	1	0	1	0	1	0	2	0	2	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Heavy Equipment Operator	---	1	0	0	0	0	0	0	0	0	0
Athletic Field Worker	---	4	2	0	0	0	0	0	0	0	0
Maintenance Worker	C	3	0	3	0	3	0	3	0	3	0
Athletic Worker	B	0	0	4	2	5	2	5	2	5	2
Tree Worker	B	0	1	0	3	2	1	2	1	2	1
Facilities Worker	B	3	4	3	4	4	5	4	5	4	5
Grounds Worker	B	4	6	4	7	6	7	6	7	6	7
Landscaping Worker	B	2	3	3	0	3	0	3	0	3	0
Intern	---	0	1	0	1	0	1	0	1	0	1
TOTALS		31	17	31	18	37	17	39	17	39	17



City of Franklin, Tennessee

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Budget

	Actual 2015	Actual 2016	Budget 2017	Estd 2017	Budget 2018	Difference \$	%
Personnel							
Salaries & Wages	1,390,984	1,462,884	1,907,661	1,770,534	1,873,335	(34,326)	-1.8%
Employee Benefits	519,290	563,075	724,093	461,135	852,801	128,708	17.8%
Total Personnel	1,910,274	2,025,959	2,631,754	2,231,669	2,726,137	94,383	3.6%
Operations							
Transportation Services	15,898	26,512	12,740	14,702	14,845	2,105	16.5%
Operating Services	11,510	9,142	20,125	19,531	20,150	25	0.1%
Notices, Subscriptions, etc.	15,687	34,982	77,935	87,277	94,465	16,530	21.2%
Utilities	233,892	249,349	199,083	240,237	251,294	52,211	26.2%
Contractual Services	14,272	32,670	84,660	85,210	106,040	21,380	25.3%
Repair & Maintenance Services	205,064	228,144	205,185	261,979	256,820	51,635	25.2%
Employee programs	10,327	12,154	23,210	24,175	24,920	1,710	7.4%
Professional Development/Travel	26,289	20,359	38,360	36,401	43,345	4,985	13.0%
Office Supplies	10,813	12,604	17,155	17,962	18,450	1,295	7.5%
Operating Supplies	74,133	73,328	113,149	111,919	119,130	5,981	5.3%
Fuel & Mileage	51,654	40,161	28,119	35,965	37,045	8,926	31.7%
Machinery & Equipment (<\$25,000)	178,245	141,946	123,653	129,098	133,640	9,987	8.1%
Repair & Maintenance Supplies	245,755	245,892	316,475	330,493	355,445	38,970	12.3%
Operational Units	63,904	94,078	253,078	169,300	260,000	6,922	2.7%
Property & Liability Costs	67,793	56,285	59,796	69,266	62,864	3,068	5.1%
Rentals	20,224	27,589	33,120	36,345	43,385	10,265	31.0%
Permits	3,944	3,227	3,000	3,000	3,100	100	3.3%
Other Business Expenses		435	160	746	770	610	381.3%
Debt Service and Lease Payments	79,582	181,191	178,512	190,524	120,098	(58,414)	-32.7%
Total Operations	1,328,986	1,490,048	1,787,515	1,864,130	1,965,806	178,291	10.0%
Improvements	-	-	-	-	29,283	29,283	0.0%
Infrastructure	26,470	24,967	-	5,000	-	-	0.0%
Machinery & Equipment (>\$25,000)	52,017	-	-	-	-	-	0.0%
Capital	78,487	24,967	-	5,000	29,283	29,283	0.0%
Total Parks Department	3,317,747	3,540,974	4,419,269	4,100,799	4,721,226	301,957	6.8%

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
	Personnel								
= 81110	REGULAR PAY	1,356,677	1,419,196	1,936,505	880,138	1,721,852	1,904,479	1,980,658	2,059,884
81120	OVERTIME PAY	34,307	43,688	36,610	32,694	48,682	35,513	34,307	33,277
81199	VACANCY ADJUSTMENT			(65,454)			(66,657)	(69,323)	(72,096)
= XWAGE	TOTAL WAGES	1,390,984	1,462,884	1,907,661	912,832	1,770,534	1,873,335	1,945,642	2,021,065
= 81410	FICA (EMPLOYER'S SHARE)	101,467	106,819	143,063	66,686	124,802	145,693	151,520	157,581
= 81420	MEDICAL PREMIUMS	317,537	308,431	405,959	173,857	166,964	508,126	558,939	614,832
= 81430	GROUP INSURANCE PREMIUMS	24,049	24,299	28,511	14,366	17,292	32,705	34,340	36,057
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(68,963)	(71,442)	(85,654)	(45,392)	(85,654)	(108,332)	(119,165)	(131,082)
! 81450	RETIREMENT CONTRIBUTIONS	102,213	154,726	194,431	97,216	194,431	223,596	245,955	270,551
81455	DEFERRED COMP MATCH	6,163	13,999	13,681	12,178	14,000	14,700	15,435	16,207
81460	UNEMPLOYMENT CLAIMS	6,179		5,665			5,834	6,009	6,189
81470	WORKERS COMPENSATION PREMIUMS	5,482	7,454	8,137	11,927	15,000	15,750	16,538	17,364
81475	WORKERS COMPENSATION CLAIMS	25,163	18,789	10,300	7,183	14,300	14,730	15,170	15,625
= XBEN	TOTAL BENEFITS	519,290	563,075	724,093	338,021	461,135	852,802	924,741	1,003,324
= XPER	TOTAL PERSONNEL	1,910,274	2,025,959	2,631,754	1,250,853	2,231,669	2,726,137	2,870,383	3,024,389
	Operations								
+ 82110	MAILING & OUTBOUND SHIPPING SERVICES	179	300	820		770	830	990	1,050
1	Administration	179	300	300		325	375	400	425
2	Athletic Division			120		120	130	140	150
3	Facilities/Maintenance Division			100		50	50	75	75
4	Grounds Division			50		25	25	50	50
5	Landscaping Division			50		25	25	50	50
6	Programming Division			100		125	125	150	175
7	Urban Forestry			100		100	100	125	125
*	Amount missing from detail								
+ 82120	FREIGHT FOR INBOUND PURCHASED ITEMS	15,495	15,507	11,690		13,702	13,775	14,195	14,620
1	Administration	15,495	15,507	200		200	210	220	230
2	Athletics Division			8,000		8,695	8,700	8,960	9,230
3	Facilities/Maintenance Division			2,165		3,000	3,000	3,090	3,180
4	Grounds Division			325		325	335	345	350
5	Landscaping Division			200		200	210	220	230
6	Programming Division			500		982	1,010	1,040	1,070
7	Urban Forestry Division			300		300	310	320	330
*	Amount missing from detail								
82130	VEHICLE LICENSES & TITLES	224	241	230		230	240	250	260
82140	VEHICLE TOW-IN SERVICES								
= XTFC	TOTAL TRANSPORTATION CHARGES	15,898	16,048	12,740		14,702	14,845	15,435	15,930
+ 82210	PRINTING & COPYING SERVICES, OUTSOURCED	422	649	7,630		7,630	7,855	8,085	8,300
1	Administration	422	649	740		740	760	780	790
2	Athletics Division			500		510	520	530	540
3	Facilities/Maintenance Division			415		415	430	445	450
4	Programming Division			5,150		5,150	5,305	5,465	5,630
5	Urban Forestry Division			825		825	850	875	900
*	Amount missing from detail								
82260	TRANSCRIPTION FEES	2,945	126	1,500	48	500	600	700	800
82290	TESTING & PHYSICALS	7,761	6,646	5,360	3,412	6,824	6,825	7,030	7,240
+ 82295	UNIFORM RENTAL & SERVICES	391	220	2,560		1,790	1,920	2,020	2,125
1	Administration	391	220	200		200	200	210	220
2	Athletics Division			515		300	375	400	425
3	Facilities/Maintenance Division			750		300	350	375	400
4	Grounds Division			300		200	200	210	225

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
5	Landscaping Division			75		75	80	85	90
6	Programming Division			515		515	515	530	545
7	Urban Forestry Division			205		200	200	210	220
*	Amount missing from detail								
+	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES			2,545		2,512	2,670	2,775	2,880
1	Facilities/Maintenance Division			1,825		1,792	1,880	1,940	2,000
2	Landscape Division			100		100	150	175	200
3	Athletics Division			620		620	640	660	680
*	Amount missing from detail								
82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES			2,545		2,512	2,670	2,775	2,880
1	Facilities/Maintenance Division			1,825		1,792	1,880	1,940	2,000
2	Landscape Division			100		100	150	175	200
3	Athletics Division			620		620	640	660	680
*	Amount missing from detail								
OTHER OPERATING SERVICES		(9)	275	530		275	280	290	300
82299	OTHER OPERATING SERVICES		275	530		275	280	290	300
=	TOTAL OPERATING SERVICES	11,510	7,916	20,125	3,460	19,531	20,150	20,900	21,645
XOPSV									
82310	LEGAL NOTICES	1,606	6,115	3,090		5,680	5,850	6,025	6,210
82350	DUES FOR MEMBERSHIPS	2,410	2,275	4,250	2,840	4,110	4,720	4,865	5,900
1	Administration	2,410	2,275	425		425	440	455	460
2	Athletics Division			900		900	930	960	990
3	Facilities/Maintenance Division			1,030		1,030	1,060	1,090	2,020
4	Grounds Division			225		275	275	285	295
5	Landscaping Division			335		415	430	440	450
6	Programming Division			500		640	750	775	800
7	Urban Forestry Division			835		425	835	860	885
*	Amount missing from detail								
82355	PROFESSIONAL STANDARDS / ACCREDITATION	30	15						
+	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	24,221	19,765	60,715		67,987	71,895	77,860	77,642
01	Marketing Events through Skyline Banners and Logo Table Coverings			2,500		2,500	2,575	2,650	2,730
02	Family Day City Wide Event			12,600		13,712	13,710	14,120	14,540
03	Concert Series in the Parks			2,650		2,650	2,730	2,810	2,895
04	Movies in the Park			5,145		5,150	5,400	5,670	5,840
05	Newspaper (media)			3,000		3,000	3,100	3,200	3,295
06	Radio & Parent Magazine (media)			3,000		3,000	3,200	3,300	3,400
07	TPHF Equine Program					2,752	2,835	3,820	3,935
08	Promotion of Park Rental Facilities			1,300		1,300	1,400	1,500	1,600
09	FY 18, 19, 20 Dog Park Event			3,630		3,630	3,810	3,925	4,045
10	Touch-A-Truck Event			2,625		2,625	2,760	2,780	2,790
11	Park Promo Items			1,600		1,600	1,700	1,800	1,900
12	Online Email Service			420		420	430	440	450
13	United Way Event Promo Items			350		350	375	400	425
14	Bicentennial Park Ribbon Cutting Event Ceremony					1,000		2,500	
15	City Wide Arbor Day Celebration and 4-Tree Commission Seminars			3,600		3,586	3,860	4,050	4,170
16	Various	24,221	19,765						
17	Past Budget Amount								
19	FY 17, 18, 19 Kid's Shows at Pinkerton Park			5,250		5,389	5,510	5,785	5,960
20	FY 17, 18, 19 Partnerships with Outside Events			1,785		1,794	1,875	1,970	2,030
21	Various Park Programs with Seniors & Adults						5,000	5,150	5,305
22	FY 17, 18, 19 Park Fit Program: Partnership w/ Franklin Tomorrow			1,260		1,260	1,325	1,390	1,432
23	RTP Equestrian Trail & Canoe Launch Ribbon Cutting Event			2,000		2,000			
24	FY 17, 18, 19 Franklin Kids Arts Festival			10,000		10,269	10,300	10,600	10,900
*	Amount missing from detail								
+	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	(13,098)	235	8,980		8,800	11,300	1,340	1,380
01	Various Events	(13,098)	235	1,480		1,300	1,300	1,340	1,380
2	FY 17 Host TN Recreation & Parks Assoc. State Conference			7,500		7,500	10,000		
*	Amount missing from detail								
82333	EMERGENCY RELIEF								
+									
01	Various								
*	Amount missing from detail								
+	PUBLICATIONS, NON-TRAINING	518	174	900		700	700	700	850
82339	Administration	518	174	100		100	100	100	100
1	Athletics Division			100		50	50	50	75
2	Facilities/Maintenance Division			100		100	100	100	125
3	Grounds Division			100		25	25	25	50
4									

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
5	Landscaping Division			100		25	25	25	50
6	Programming Division			100			100	100	125
7	Urban Forestry Division			300		300	300	300	325
*	Amount missing from detail								
=	XNSP	15,687	28,579	77,935	2,840	87,277	94,465	90,790	91,982
	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY								
82410	ELECTRIC SERVICE	78,539	68,647	61,800	35,468	61,610	63,655	65,565	67,530
82420	WATER & SEWER SERVICE	89,404	106,815	68,960	78,030	114,472	117,902	121,435	125,074
82430	STORMWATER SERVICE	14,817	14,817	11,330	6,174	11,330	11,670	12,020	12,381
82435	SOLID WASTE SERVICE	18,851	22,301	26,250	11,227	22,380	26,250	27,037	27,848
82440	NATURAL GAS SERVICE	8,252	5,383	1,650	1,373	1,390	1,432	1,475	1,520
82450	TELEPHONE SERVICE	1,895	2,062	3,243	1,099	2,000	2,060	2,120	2,184
82451	800 MHZ ACCESS LINE SERVICE	2,071	2,076	5,150	1,028	1,720	2,000	2,060	2,060
82455	CELLULAR TELEPHONE SERVICE	17,364	23,130	16,800	11,944	21,435	22,080	22,740	23,422
+ 82470	INTERNET & RELATED SERVICES	2,699	2,768	3,900		3,900	4,245	4,370	4,500
1	Programming Division: Internet at EFBP	2,699	2,768	3,900		3,900	4,245	4,370	4,500
*	Amount missing from detail								
=	XUTIL	233,892	247,999	199,083	146,343	240,237	251,294	258,822	266,519
	TOTAL UTILITIES								
82510	COMPUTER SERVICES		3,163			6,000			
01	Presidio Fiber Camera System (Server Room)								
02	Jim Warren Skatepark								
03	Jim Warren Maintenance Area								
04	Jim Warren Tennis Courts/Playground Area								
05	Jim Warren Concession Stands								
06	Jim Warren Phase 4 Pavilion Area								
07	Jim Warren Administration Office								
08	Various Parks Camera System Installation					6,000			
09	Add Fiber to Eastern Flank Battlefield Park Event Facility								
10	Add Fiber to Harlinsdale Farm (multiple facilities)								
11	Add Fiber to Liberty Park Maintenance Facility								
12	Various		3,163						
*	Amount missing from detail								
+ 82540	ENGINEERING SERVICES	1,546		5,200		3,450	10,900	5,400	5,500
01	Engineering Stamped Drawings for EFBP Kitchen Design								
02	Engineering Services for Grants or Unknown Small Projects			5,200			5,300	5,400	5,500
03	Various Park Item	1,546							
04	Fort Granger Bridge Design								
05	Renovation of Employee Breakroom and Maintenance Facility Extension								
06	Jim Warren Park Soil & Trash Container Bin Design(s)								
07	Engineering Drawings for Effluent Water to JWP Athletic Fields								
08	Redesign of Football Concession Stand at JWP Phase 5								
09	Design of Pavilion(s) at Pinkerton & JWP								
10	FY 2017 Carter's Hill Battlefield Property Survey					3,450			
11	FY 18 Carter's Hill Battlefield Plat						5,600		
12	FY 18 Harlinsdale Farm Main Campus Irrigation & Stormwater Plan								
*	Amount missing from detail								
+ 82560	CONSULTANT SERVICES	2,700		50,000		50,000	50,000	15,000	15,000
01	City Cemeteries Maintenance & Preservation Plan	2,700							
02	Survey of Property or Various Projects			15,000		15,000	15,000	15,000	15,000
3	2017 - PER - FSSD & COF Property Master Plan			35,000		35,000			
4	2018 FSSD Design work for first project - Partnership						35,000		
5	Line Item 5								
*	Amount missing from detail								
+ 82590	OTHER CONTRACTUAL SERVICES	10,026	5,322	29,460		25,760	45,140	48,210	51,305
01	Cell Phone Tour Yearly Fee			760		760	780	790	800
02	Parking Management Company for All Special Events			13,700		13,800	14,110	14,530	14,960
03	Wildlife Removal		5,322	5,000		3,000	3,000	4,000	5,000
04	Historic Cemetery Contract Work for Stone Restoration	10,026		5,000		5,000	6,000	7,000	8,000
5	Harlinsdale Farm: Equine Contracts			5,000		3,200	3,250	3,350	3,450
6	Park Ped/Vehicular Bridges (22); Overlooks (2) & Tunnels (2)						18,000	18,540	19,095

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
7	Amount missing from detail									
* =	TOTAL CONTRACTUAL SERVICES		14,272	8,485	84,660		85,210	106,040	68,610	71,805
+	VEHICLE REPAIR & MAINTENANCE SERVICES		32,782	18,587	17,900		21,801	18,875	19,440	19,975
1	Administration		32,782	18,587	300		300	310	320	330
2	Athletics Division				2,780		2,780	2,860	2,945	3,035
3	Facilities/Maintenance Division				4,120		8,021	4,245	4,370	4,500
4	Grounds Division				3,700		3,700	3,810	3,925	4,045
5	Landscaping Division				4,500		4,500	4,635	4,775	4,920
6	Programming Division				500		500	515	530	545
7	Urban Forestry				2,000		2,000	2,500	2,575	2,600
*	Amount missing from detail									
+	EQUIPMENT REPAIR & MAINTENANCE SERVICES		20,145	15,490	27,075		27,441	28,235	29,085	29,960
1	Administration		20,145	15,490	310		310	320	330	340
2	Athletics Division				6,000		6,000	6,180	6,365	6,560
3	Facilities/Maintenance Division				12,000		12,000	12,360	12,730	13,110
4	Grounds Division				5,665		5,665	5,835	6,010	6,190
5	Landscaping Division				600		600	620	640	660
6	Programming Division				1,000		1,000	1,030	1,060	1,090
7	Urban Forestry Division				1,500		1,866	1,890	1,950	2,010
*	Amount missing from detail									
+	PAVING & REPAIR SERVICES				19,750		23,100	31,160	12,070	23,740
1	Landscaping Division: EFBP Concrete Repairs on existing trail				14,500		17,850	25,000	6,500	
2	Facilities/Maintenance Division				5,250		5,250	5,410	5,570	5,740
3	Liberty Park Parking & Roadway Areas									
4	Trail Repair within Parks connecting to Parking & Ped Areas									
5	Striping Harlinsdale Farm Parking & ADA Areas							750		18,000
*	Amount missing from detail									
+	SIGN MAINTENANCE SERVICES		900		10,030		8,030	7,705	8,035	8,560
01	Facilities Division: Signage for Entire Parks System				3,500		3,500	3,605	3,715	3,830
02	New Event Banners				930		930	960	990	1,200
03	Programming Division: Cellular Phone Tour Signs				500		500	500	500	500
04	Park Signage Replacements or New				600		600	700	800	900
05	Urban Forestry Signage				500		500	500	500	500
06	Various		900							
7	2017 Harlinsdale Farm Signage				1,000		1,000	350	350	350
8	Athletic Division: Replacement Signage for Fields				3,000		1,000	1,090	1,180	1,280
*	Amount missing from detail									
+	PARK & FIELD MAINTENANCE SERVICES		28,245	4,286	30,000		30,000	43,000	35,000	45,000
03	Various Park Items		28,245	4,286						
2	FY 17 Field renovation of Phase II - 4 Quad at JWP				30,000		30,000			
3	FY 18 Fields 5 & 8: All of Phase III at JWP							43,000		
4	FY 19 Field renovation of Liberty Park Field 2 & 3								35,000	45,000
5	FY 20 Fieldstone Park Quad Renovation									
*	Amount missing from detail									
+	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES		20,971	19,904	16,180		39,723	16,605	22,045	22,495
02	Yearly Electrical Service for all Sports Lighting				8,000		8,000	8,240	8,490	8,745
04	Various Maintenance Electrical Projects		20,971	19,904	6,180		6,180	6,365	6,555	6,750
05	Fort Granger Electrical (New Parking Area/Signage)									
06	Eastern Flank Event Facility Outdoor Venue				2,000		2,000	2,000	2,000	2,000
07	Bicentennial Park Event Outdoor Venue								5,000	5,000
08	Installations of electrical at Maintenance Shop for Forestry Truck									
7	FY 17 Pinkerton Park Emergency Electrical Repair						23,543			
*	Amount missing from detail									
+	LANDSCAPING SERVICES		3,300	430	6,600		25,500	19,495	20,205	20,930
01	FY 18 Moved Contracted Mowing Services to line item 82654		3,300	430	6,600		9,000			
2	Various Services							2,500	2,700	2,900
3	Pine Straw or Ground Covering Contracted Service						16,500	16,995	17,505	18,030
*	Amount missing from detail									

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
+ 82653	IRRIGATION SERVICES			10,400	5,200		9,415	9,705	10,970	11,305
1	Athletics Division				4,500		8,715	8,980	9,250	9,530
2	Landscaping Division			10,400	200		220	210	220	230
3	Harlinsdale Arena & Events Space				500		500	515	1,500	1,545
4										
*	Amount missing from detail									
+ 82654	FOUNDATIONS MAINTENANCE SERVICES			244	8,680		8,680	23,240	23,940	24,665
01	Harlinsdale Main Entrance Road Resurfacing Repairs									
02	Liberty Park Complex Handrail Painting							5,300	5,460	5,625
03	Facilities/Maintenance Division				3,180		3,180	3,275	3,375	3,480
04	Grounds Division			244	5,500		5,500	5,665	5,835	6,010
5	Contracted Mowing Service							9,000	9,270	9,550
*	Amount missing from detail									
+ 82655	TREE SERVICES		3,200		5,000		3,000	3,150	3,305	3,465
1	Urban Forestry Division		3,200		5,000		3,000	3,150	3,305	3,465
*	Amount missing from detail									
+ 82660	BUILDING REPAIR & MAINTENANCE SERVICES		89,611	32,300	50,015		56,534	46,630	48,035	49,485
01	Roof Replacement for Aspen Grove									
02	Facilities/Maintenance Division				22,280		25,774	22,950	23,640	24,350
03	Pest Control Services for All Park Facilities				7,650		7,650	7,880	8,120	8,365
04	Various		89,611	32,300						
05	FY 17, 18, 19 Roof Repairs and Exterior of Existing Facilities				7,400		7,400	7,620	7,850	8,090
06	Jim Warren Park Concession Stand Flooring Installation									
07	Athletics/Programming Division(s)				2,500		8,962	2,575	2,650	2,730
08	Various Canoe Areas - Moved to Supplies starting in FY18				1,000					
09	Harlinsdale Facilities				3,500		3,500	3,605	3,715	3,830
10	Cintas for Flooring Rugs									
11	Security Monitoring System for Park Offices and Facilities				5,685		3,248	2,000	2,060	2,120
*	Amount missing from detail									
+ 82699	OTHER REPAIR & MAINTENANCE SERVICES		5,910	6,886	8,755		8,755	9,020	9,290	9,570
1	Athletics Division				1,030		1,030	1,060	1,090	1,125
2	Facilities/Maintenance Division			6,886	7,725		7,725	7,960	8,200	8,445
*	Amount missing from detail									
= XRM5V	TOTAL REPAIR & MAINTENANCE SERVICES		205,064	108,527	205,185		261,979	256,820	241,420	269,150
+ 82750	EMPLOYEE RECOGNITION/RECEPTIONS		78	30	2,275	298	3,240	3,365	3,480	3,600
1	Administration		78	30	1,015		1,800	1,855	1,910	1,970
2	Athletics Division				310		320	320	330	340
3	Facilities/Maintenance Division				210		210	220	230	240
4	Grounds Division				110		100	120	130	140
5	Landscaping Division				210		210	220	230	240
6	Programming Division				110	298	300	310	320	330
7	Urban Forestry Division				310		310	320	330	340
*	Amount missing from detail									
+ 82780	TRAINING, OUTSIDE		2,769	1,847	11,535		11,535	11,880	12,225	12,585
1	Administration		2,769	1,847	515		515	530	540	550
2	Athletics Division				1,200		1,200	1,235	1,270	1,310
3	Facilities Division				4,635		4,635	4,775	4,920	5,070
4	Grounds Division				1,855		1,855	1,910	1,965	2,025
5	Landscaping Division				1,300		1,300	1,340	1,380	1,420
6	Programming Division				1,000		1,000	1,030	1,060	1,090
7	Urban Forestry Division				1,030		1,030	1,060	1,090	1,120
*	Amount missing from detail									
+ 82790	TRAINING, IN-HOUSE		7,480	8,138	9,400		9,400	9,675	9,960	10,260
01	Administration				1,025		1,025	1,055	1,090	1,120
02	Athletics Division			8,138	1,700		1,700	1,750	1,800	1,855
03	Facilities/Maintenance Division				1,545		1,545	1,590	1,640	1,690
04	Grounds Division				1,500		1,500	1,545	1,590	1,640
05	Landscaping Division				900		900	930	960	990
06	Programming Division				1,700		1,700	1,745	1,790	1,845

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
7	Urban Forestry Division				1,030		1,030	1,060	1,090	1,120
*	Amount missing from detail									
=	TO TAL EMPLOYEE PROGRAMS		10,327	10,015	23,210	298	24,175	24,920	25,665	26,445
+	REGISTRATIONS		12,777		16,380		17,055	17,540	18,060	18,600
01	Tennessee Recreation & Parks Association									
02	OSHA Training									
03	Irrigation Certifications; Pesticide/Herbicides Certifications									
04	Arborist Certification									
05	Sports Turf Management Association									
06	Historic Properties Management School									
07	NPWA (Public Works Conference									
08	NRPA - Special Event Mgmt School									
09	TTGA - TN Turf Grass Association									
10	Professional Grounds Management Association									
11	National Recreation & Parks Association Conference									
12	Various		12,777							
13	Administration				630		630	650	670	690
14	Athletics Division				6,000		6,000	6,180	6,365	6,555
15	Facilities/Maintenance Division				3,295		3,295	3,390	3,490	3,595
16	Grounds Division				350		350	360	370	380
17	Landscaping Division				1,605		1,780	1,810	1,865	1,920
18	Programming Division				2,500		3,000	3,090	3,180	3,275
19	Urban Forestry Division				2,000		2,000	2,060	2,120	2,185
*	Amount missing from detail									
+	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)		1,055	890	1,670		1,796	1,615	1,680	1,745
1	Administration		1,055	890	100		100	110	120	130
2	Athletics Division				210		210	220	230	240
3	Facilities/Maintenance Division				310		310	320	330	340
4	Grounds Division				100		100	120	130	140
5	Landscaping Division				190		190	195	200	205
6	Programming Division				350		586	350	360	370
7	Urban Forestry Division				410		300	300	310	320
*	Amount missing from detail									
+	AIR TRAVEL		3,029	2,764	5,300		4,532	6,090	6,335	6,535
01	National Recreation & Parks Event School									
02	American Public Works Association									
03	Sport Turf Management Association									
04	International Society of Arboriculture									
05	Historic Properties Management School									
10	Landscaping Division				800		800	825	850	875
11	Programming Division				800		800	825	850	875
12	Urban Forestry Division				800		800	825	850	875
6	Administration		3,029	2,764	500		500	515	530	545
7	Athletics Division				700		882	1,000	1,030	1,060
8	Facilities/Maintenance Division				1,700		750	1,700	1,800	1,855
9	Grounds Division							400	425	450
*	Amount missing from detail									
+	LODGING		7,799	7,774	10,000		8,928	12,850	13,420	14,000
1	Administration		7,799	7,774	200		200	200	300	400
2	Athletics Division				3,000		3,300	3,500	3,700	3,900
3	Facilities/Maintenance Division				2,575		385	2,575	2,650	2,730
4	Grounds Division				355		183	365	375	385
5	Landscaping Division				1,370		1,258	1,410	1,450	1,495
6	Programming Division				1,000		2,102	3,000	3,090	3,180
7	Urban Forestry Division				1,500		1,500	1,800	1,855	1,910
*	Amount missing from detail									
+	MEALS (OUTSIDE WILLIAMSON COUNTY)		1,477	1,649	4,115		3,940	4,460	4,615	4,765
1	Administration		1,477	1,649	100		150	200	210	220
2	Athletics Division				1,200		1,200	1,240	1,280	1,320
3	Facilities/Maintenance Division				515		515	530	545	560

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
4	Grounds Division			200		200	210	220	230
5	Landscaping Division			1,100		1,100	1,130	1,170	1,205
6	Programming Division			500		500	600	620	640
7	Urban Forestry Division			500		275	550	570	590
*	Amount missing from detail								
+	OTHER TRAVEL EXPENSES	152	213	895		150	790	825	865
1	Administration	152	213	20		35	25	30	35
2	Athletic Division			100			100	105	110
3	Facilities/Maintenance Division			310			310	315	320
4	Grounds Division			50			55	60	70
5	Landscaping Division			100		100	100	105	110
6	Programming Division			100			100	105	110
7	Urban Forestry Division			215		50	100	105	110
*	Amount missing from detail								
=	XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	26,289	13,290	38,360		36,401	43,345	44,935	46,510
+	OFFICE SUPPLIES	3,258	3,108	9,245		9,658	9,935	10,230	10,540
1	Administration	3,258	3,108	6,475		6,613	6,810	7,015	7,225
2	Facilities/Maintenance Division			310		310	320	330	340
3	Programming Division			2,150		2,150	2,210	2,270	2,340
4	Urban Forestry Division			310		310	320	330	340
5	Grounds & Landscaping Division			275		275	275	285	295
*	Amount missing from detail								
+	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)	444	2,638	2,350		2,350	2,300	2,400	2,550
1	Administration	444	2,638	1,600		1,600	1,650	1,700	1,750
2	Athletics Division			50		50	50	50	60
3	Facilities/Maintenance Division			100		100	100	100	110
4	Grounds Division			100		100	100	100	110
5	Landscaping Division			200		200	100	100	110
6	Programming Division			250		250	250	300	350
7	Urban Forestry Division			50		50	50	50	60
*	Amount missing from detail								
+	EMPLOYEE BENEVOLENCE ITEMS			160	69	160	160	160	170
+	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	7,111	4,234	5,400		5,794	6,055	6,355	6,655
1	Administration	7,111	4,234	1,700		1,748	1,750	1,805	1,860
2	Athletics Division			800		800	825	830	835
3	Facilities/Maintenance Division			420		766	770	780	790
4	Grounds Division			200		200	210	220	230
5	Landscaping Division			150		150	160	170	180
6	Programming Division			2,000		2,000	2,200	2,400	2,600
7	Urban Forestry Division			130		130	140	150	160
*	Amount missing from detail								
=	XOIES TOTAL OFFICE SUPPLIES	10,813	9,980	17,155	69	17,962	18,450	19,145	19,915
+	TRAINING SUPPLIES	556	427	1,215		1,215	1,315	1,405	1,485
1	Administration	556	427	100		100	100	100	125
2	Athletics Division			310		310	320	330	340
3	Facilities/Maintenance Division			220		220	230	240	250
4	Grounds Division			75		75	100	125	135
5	Landscaping Division			150		150	175	200	205
6	Programming Division			100		100	120	130	140
7	Urban Forestry Division			260		260	270	280	290
*	Amount missing from detail								
83238	PARKS SUPPLIES	(3,824)	(4,220)		3,611				
83240	MEDICAL SUPPLIES	1,542	936	2,340		2,498	2,555	2,640	2,715
1	Administration	1,542	936	770		928	930	960	990
2	Athletic Division			310		310	320	330	340
3	Facilities/Maintenance Division			280		280	290	300	310
4	Grounds Division			230		230	240	250	260
5	Landscaping Division			130		130	135	140	145

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
6	Programming Division			515		515	530	545	550
7	Urban Forestry Division			105		105	110	115	120
*	Amount missing from detail								
+ 83250	SAFETY SUPPLIES	6,504	2,197	5,666		4,695	5,740	5,975	6,145
1	Administration	6,504	2,197	98		90	100	110	120
2	Athletics Division			600		600	620	640	660
3	Facilities/Maintenance Division			2,340		1,377	2,340	2,480	2,555
4	Grounds Division			825		825	850	875	900
5	Landscaping Division			620		620	640	660	680
6	Programming Division			668		668	670	680	690
7	Urban Forestry Division			515		515	520	530	540
*	Amount missing from detail								
+ 83260	UNIFORMS PURCHASED	23,016	15,004	30,678		29,629	29,840	30,745	31,680
01	Existing Contract will end, budgeting \$500 per FT employee, \$200 per Seasonal Em								
02	T-Shirts for Special Events: 4th of July, Family Day, Etc...High Visible								
03	Various	23,016	15,004						
10	Urban Forestry Division			2,375		3,205	3,300	3,400	3,500
4	Administration			250		250	270	290	310
5	Athletics Division			5,500		5,786	5,800	5,975	6,155
6	Facilities/Maintenance Division			12,525		10,000	10,000	10,300	10,610
7	Grounds Division			3,700		3,700	3,810	3,925	4,045
8	Landscaping Division			2,000		2,000	2,060	2,120	2,185
9	Programming Division			4,328		4,688	4,600	4,735	4,875
*	Amount missing from detail								
+ 83270	CONSUMABLE TOOLS	3,599	2,003	4,580		5,282	5,350	5,505	5,655
1	Administration	3,599	2,003	245		175	175	180	185
2	Athletics Division			800		800	810	820	830
3	Facilities/Maintenance Division			1,890		2,489	2,500	2,575	2,650
4	Grounds Division			650		650	670	690	710
5	Landscaping Division			595		595	610	630	650
6	Programming Division			200		373	375	390	400
7	Urban Forestry Division			200		200	210	220	230
*	Amount missing from detail								
+ 83290	SOLID WASTE CONTAINERS	1,744		4,000		4,000	6,300	8,800	9,200
1	Facilities/Maintenance Division	1,744		2,000		2,000	2,100	2,200	2,300
2	Harlinsdale Farm Park			2,000		2,000	2,100	2,200	2,300
3	Bicentennial Park								
4	Various Park Replacement Cost						2,100	2,200	2,300
*	Amount missing from detail								
+ 83295	OTHER OPERATING SUPPLIES	40,996	31,245	64,670		64,600	68,030	71,035	73,241
01	Decreased line and moved to specific lines items operated by the park div's								
02	Various	40,996	31,245						
10	Programming Division			4,500		4,500	4,725	4,960	5,110
11	Urban Forestry Division			3,570		3,500	3,500	3,605	3,715
12	Archiving/Records Mgmt w/ Old Construction Plans & Documents			2,500		2,500	3,000	3,090	3,180
3	FY 17, 18, 19 Harlinsdale Farm Operations			12,000		12,000	12,600	12,980	13,370
4	Carter's Hill Park & Bicentennial Park Operations			3,500		3,500	3,675	3,860	3,976
5	Administration			1,500		1,500	1,575	1,650	1,700
6	Athletics Division			4,000		4,000	4,200	4,400	4,600
7	Facilities/Maintenance Division			31,500		31,500	33,075	34,730	35,770
8	Grounds Division			600		600	630	660	690
9	Landscaping Division			1,000		1,000	1,050	1,100	1,130
*	Amount missing from detail								
= X095	TOTAL OPERATING SUPPLIES	74,133	47,592	113,149	3,611	111,919	119,130	126,105	130,121
833	GASOLINE & DIESEL FOR FLEET (INSIDE WILLAMSON COUNTY)								
XF01	TOTAL FUEL & MILEAGE	51,654	40,161	28,119	22,341	35,965	37,045	38,155	39,300
+ 83510	FURNITURE, FIXTURES (<\$25,000)	15,469	4,546	15,000		15,000	15,000	15,000	15,000
01	New Office Furniture for Administration Offices Due to Addtl Personnel			15,000		15,000	15,000	15,000	15,000

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
02	Various									
*	Amount missing from detail		15,469	4,546						
83520	VEHICLES (<\$25,000)			10,000	10,000		11,589	16,890	17,410	17,930
01	4x4 ATV for special events, trail maintenance & disc golf course maintenance \$8K									
02	Turf Athletic ATV Vehicle									
03	2015 Replacement Golf Cart in Existing Fleet for Dept									
04	Replacement Vehicle									
05	Cargo Van for Maintenance Division									
06	Cargo Van for Grounds Division (move to lease)									
07	Cargo Van for Programming Division									
08	Cargo Van for Facilities Division (move to lease in 2015)									
09	Various			10,000						
10	FY 17, 18, 19, & 20 Lifecycle Replacement for Existing Golf Carts				10,000		11,589	16,890	17,410	17,930
*	Amount missing from detail									
83530	MACHINERY & EQUIPMENT (<\$25,000)		122,011	61,631	63,244		67,215	65,965	42,125	34,253
01	Various Tools for Facilities & Maintenance Division			61,631	2,000			3,200	3,600	4,000
02	City Arborist: Resistogram for Tree Inspections									
03	Athletics & Landscaping: Lely Spreader for Turf Areas									
04	Landscaping 12' bush hog mower									
05	60" Zero Turn Mowers (move to lease in 2015)									
06	36" Walk Behind Mowers (move to lease in 2015)									
08	Land Planer for Dragging @ Harlinsdale Farm									
09	Grounds/Landscaping: String Trimmers (Yearly Replacements)				1,000		1,000	1,300	1,400	1,500
10	Playground Equipment: Swing Set at Pinkerton Park									
11	Various Equipment for Landscaping Division									
12	Cargo Used Trailer to Store & Haul Special Event Equipment									
13	Athletic: Infield Drag for Replacement of 1 of 3									
14	Table Lift for Zero Turn Mowers - Routine Daily Maintenance									
15	Various		122,011							
16	Program Div.: Generator, Cable Bumpers, Cooling Mister & Message Signs						1,515	3,500	4,500	5,500
17	Facility/Maint Div: Traffic Counter, Playground Climber, Barricades, Solar Recyl									
19	Athletic Div: Turbo Vacuum							7,200		
20	2017 Athletics Sprayer for Toro Workman				15,000		22,000			
21	Landscaping: 15' Finishing Mower (move to lease in 2015)									
22	Athletics: Zero Turn Mower Lifecycle Replacement Program				10,000		7,200		10,500	
23	2016 - Carter's Hill Request (PER)									
24	2017 Athletics Replacement Edger				700		700			
25	2018 Athletics: Sod Cutter Replacement							5,000		
26	2017 Athletics Spreader Replacement				6,000		6,000			
27	Grounds/Landscaping: Replacement 60" zero turn mowers				10,394		13,000	13,390	14,060	14,763
28	Grounds/Landscaping: Replacement of blowers, polesaws, edgers				1,800		1,800	1,855	1,910	1,970
29	2018 Grounds/Landscaping: Tree Chipper							15,330		
30	Urban Forestry: Chainsaw(s) Replacement				3,000		3,000	3,090	3,185	3,280
31	2017: Grounds: Replacement of Permgreen Triumph stand spreader/sprayer				10,000		8,300			
32	Grounds: Edgers, Push Master, Push Mowers, etc...small equipment				3,350		2,700	2,700	2,970	3,240
33	2018: Athletics Infield Grader and Trailer							9,400		
*	Amount missing from detail									
83540	COMPUTER HARDWARE (<\$25,000)		16,265	31,928	28,154		28,039	26,725	36,405	19,045
01	Facilities & Landscaping Division to Purchase 1 Radio Each.									
02	Athletics Foreman & Arborist Replacement Computer(s)									
03	Administration 1 replacement computer									
04	Landscaping: 1 replacement computer									
05	Landscaping: 1 new Radio									
06	Lenovo Thinkpad & Docking Station for Parks Conference Room									
07	Smart phone replacement									
08	Tablet for Playground Field Inspections									
09	Lenovo Thinkpad & Docking Station for Facilities Supt									
10	800 MHZ batteries									
11	Camera Purchase for JWP Phase 2 Project									
12	Replacement Computer's			29,670						
13	Replacement Radio's (Handheld & Mobile)				9,900		9,900		12,000	
14	Onbase Scanner									

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
15	Replacement TV for Parks Conference Room								
16	Keyboard Replacement(s)			115					
17	Administration	16,265	2,258	1,850		1,850	3,300	1,945	3,800
18	Athletic Division						5,500	3,700	3,700
19	Facilities/Maintenance Division			3,796		3,796	7,000	3,700	
20	Grounds Division			3,796		3,796		3,700	
21	Landscaping Division						3,700		3,700
22	Programming Division			2,041		2,041	3,600	3,700	
23	Urban Forestry Division			1,996		1,996	3,700	3,700	3,700
24	Replacement of battery backups			130		130			
25	Spare SD Cards			180		180			
26	Replacement of Motorola Batteries for Radios with Lithium Batteries			2,500		2,500	2,625	2,760	2,845
27	2017 PER - Programming Specialist - Full-Time			1,850		1,850			
28	Replacement and New Computer Accessories (mouse, speakers, keyboards)						1,000	1,200	1,300
*	Amount missing from detail								
83550	COMPUTER SOFTWARE (<\$25,000)	24,500	535	7,255		7,255	9,060	10,270	12,400
01	Recreation Scheduling & Permitting Software		154	7,000		7,000	7,000	10,000	12,000
02	Acrobat Version 11 Replacement						1,800		
3	Landscaping Division: Irrigation Controller Software Program		381	255		255	260	270	400
4	Various	24,500							
*	Amount missing from detail								
=	XMEU TO TAL MACHINERY & EQUIPMENT (<\$25,000)	178,245	108,640	123,653		129,098	133,640	121,210	98,628
+									
83610	VEHICLE PARTS & SUPPLIES	1,579	860	13,525		13,400	13,905	14,505	14,968
1	Administration	1,579	860	250		250	275	300	325
2	Athletics Division			1,800		1,800	1,855	1,910	1,968
3	Facilities/Maintenance Division			4,200		4,200	4,410	4,630	4,770
4	Grounds Division			2,700		2,700	2,835	2,980	3,070
5	Landscaping Division			1,100		1,100	1,155	1,210	1,250
6	Programming Division			850		850	875	900	930
7	Urban Forestry Division			2,625		2,500	2,500	2,575	2,655
*	Amount missing from detail								
+	EQUIPMENT PARTS & SUPPLIES	17,921	9,078	25,895		25,695	27,190	28,510	29,370
1	Administration	17,921	9,078	1,220		1,220	1,240	1,250	1,290
2	Athletics Division			4,000		4,000	4,200	4,400	4,530
3	Facilities/Maintenance Division			3,200		3,200	3,400	3,600	3,700
4	Grounds Division			10,000		10,000	10,500	11,025	11,360
5	Landscaping Division			5,950		5,750	6,250	6,560	6,760
6	Programming Division			1,000		1,000	1,050	1,100	1,130
7	Urban Forestry Division			525		525	550	575	600
*	Amount missing from detail								
+	STREETLIGHT PARTS & SUPPLIES	2,304	2,940	7,140		7,140	7,500	7,875	8,110
1	Facilities/Maintenance Division	2,304	2,940	7,140		7,140	7,500	7,875	8,110
*	Amount missing from detail								
+	SIGN SUPPLIES	8,400	5,426	4,805		7,305	7,780	8,055	8,320
1	Athletics Division			1,200		3,200	3,300	3,400	3,500
2	Facilities/Maintenance Division	8,400	5,426	980		980	1,030	1,080	1,115
3	Programming Division			2,100		2,300	2,500	2,575	2,655
4	Urban Forestry Division			525		525	550	575	600
5	Grounds/Landscaping Division			300		300	400	425	450
*	Amount missing from detail								
83610	FIBER OPTIC SUPPLIES	823	6,968				5,000	6,500	8,000
83610	PARK & FIELD MAINTENANCE SUPPLIES	71,626	30,875	78,000		78,000	80,000	83,820	87,085
1	Athletics Division			70,000		70,000	72,000	75,000	78,000
2	Facilities/Maintenance Division			5,000		5,000	5,000	5,510	5,675
3	Grounds Division								
4	Landscaping Division			3,000		3,000	3,000	3,310	3,410
5	Programming Division								
6	Urban Forestry Division								
7	Various	71,626	30,875						

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
* 83651	Amount missing from detail									
+ 83651	PARK & FIELD ELECTRICAL SUPPLIES		1,640	9,823	14,030		14,718	15,110	15,585	16,055
1	Athletics Division				780		500	800	820	840
2	Facilities/Maintenance Division				9,000		9,968	10,000	10,300	10,610
3	Landscaping Division				3,000		3,000	3,000	3,090	3,185
4	Urban Forestry Division				1,250		1,250	1,310	1,375	1,420
5	Line Item 5		1,640	9,823						
* 83652	Amount missing from detail									
+ 83652	LANDSCAPING SUPPLIES		39,967	39,287	64,105		67,105	74,055	77,710	81,170
01	Cemetery Supplies				5,600		5,600	6,000	6,500	7,000
02	Landscaping Supplies		39,967	39,287	43,825		46,825	47,000	48,410	49,860
03	Hair/insdale MultipurposeArena				5,150		5,150	5,305	5,570	5,740
04	Carter's Hill Park				7,430		7,430	7,650	8,030	8,270
5	Programming Division				2,100		2,100	2,100	2,200	2,300
6	FEMA Neighborhood Parks							6,000	7,000	8,000
* 83653	Amount missing from detail									
+ 83653	IRRIGATION SUPPLIES		35,387	9,125	20,700		20,700	23,490	24,220	24,940
01	New Park Areas (Unforeseen Needs)				2,500		2,500	2,500	2,600	2,700
02	Replacement Irrigation		35,387	9,125						
3	Athletics Division				8,500		8,500	11,000	11,330	11,640
5	Landscaping Division				8,400		8,400	8,650	8,910	9,180
6	Urban Forestry Division				200		200	210	220	230
7	Grounds Division				1,100		1,100	1,130	1,160	1,190
* 83654	Amount missing from detail									
+ 83654	GROUNDS MAINTENANCE SUPPLIES		1,317	8,326	5,460		8,160	8,405	8,660	8,920
1	Facilities/Maintenance Division		1,317	8,326	5,460		5,460	5,625	5,795	5,970
2	Canoe Launch & River Access Yearly Maintenance						2,700	2,780	2,865	2,950
* 83655	Amount missing from detail									
+ 83655	TREE SUPPLIES		11,285	660	6,510		6,510	8,835	9,100	9,375
1	Urban Forestry Division		11,285	660	6,510		6,510	8,835	9,100	9,375
* 83656	Amount missing from detail									
+ 83656	GRAFFITI REMOVAL SUPPLIES		294		200		200	200	250	300
1	Facilities/Maintenance Division		294		200		200	200	250	300
* 83660	Amount missing from detail									
+ 83660	BUILDING MAINTENANCE SUPPLIES		52,618	39,934	71,900		71,900	74,015	76,235	78,515
01	General building maintenance supplies			16,266						
02	Hair/insdale Farm Facilities Repairs									
03	Eastern Flank Restrooms									
4	Athletics Division				1,000		1,000	1,030	1,060	1,090
5	Facilities/Maintenance Division		52,618	23,668	68,000		68,000	70,040	72,140	74,300
6	Programming Division				1,500		1,500	1,500	1,545	1,590
7	Urban Forestry Building Area				1,400		1,400	1,445	1,490	1,535
8	Amount missing from detail									
* 83680	Amount missing from detail									
+ 83680	DOG PARK SUPPLIES				1,545		7,000	7,210	7,430	7,650
1	Facilities/Maintenance Division				1,545		7,000	7,210	7,430	7,650
2										
* 83690	Amount missing from detail									
+ 83690	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		594	1,436	2,660		2,660	2,750	2,840	2,900
1	Administration		594	1,436						
2	Athletics Division				1,000		1,000	1,030	1,060	1,070
3	Facilities/Maintenance Division				770		770	790	810	820
4	Grounds Division				140		140	150	160	170
5	Landscaping Division				150		150	160	170	180
6	Programming Division				300		300	310	320	330
7	Urban Forestry Division				300		300	310	320	330
* 83700	Amount missing from detail									
= XRM2	TO TAL REPAIR & MAINTENANCE SUPPLIES		245,755	164,738	316,475		330,493	355,445	371,295	385,678
84650	TREE BANK COSTS		40,465	10,658	75,000		8,300	15,000		75,000

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Est'd 2017	Budget 2018	Forecast 2019	Forecast 2020
+ 84950	GRANT PROGRAMS		23,439	78,564	178,078		161,000	245,000	255,000	255,000
02	Various		23,439	78,564	10,000			10,000	20,000	20,000
03	Sale Routes to School									
04	Recreational Trails Program Grant Cycle				109,078		102,000			
05	State Historical Preservation Office: Grant Cycle									
06	TAEP Grant				19,000		19,000	25,000	25,000	25,000
07	Preservation Grants				25,000		25,000	20,000	20,000	20,000
08	Local Parks & Recreation Fund or Land & Water Conservation Fund Grant							25,000	25,000	25,000
09	Cemetery Grant				15,000		15,000	150,000	150,000	150,000
11	Civil War Trust for Eley Tract							15,000	15,000	15,000
12	Franklin's Charge for Lovell Tract									
*	Amount missing from detail									
= XOPU	TO TAL OPERATIONAL UNITS		63,904	89,222	253,078	4,764	169,300	260,000	255,000	330,000
85110	PROPERTY INSURANCE		18,519	22,233	19,536	19,930	20,528	21,144	21,778	22,431
85111	FRAUD INSURANCE									
85112	INLAND MARINE INSURANCE		2,321		2,702	2,382	2,702	2,783	2,866	2,952
85113	AUTO PHYSICAL DAMAGE		1,157	1,005	1,386	1,266	1,386	1,427	1,469	1,514
+ 85115	LIABILITY INSURANCE		19,309	22,458	25,750		25,750	26,520	27,315	28,135
1	Programming Division: Increase Due to having for all public evnets		19,309	22,458	25,750		25,750	26,520	27,315	28,135
*	Amount missing from detail									
85116	E&O LIABILITY INSURANCE		3,002							
85117	VEHICLE LIABILITY INSURANCE		7,458	6,913	7,922	14,382	16,000	8,160	8,405	8,660
85119	UMBRELLA LIABILITY			2,211	2,500	2,748	2,900	2,830	2,915	3,000
85120	PROPERTY DAMAGE COSTS		9,360							
85125	LIABILITY CLAIMS/DEDUCTIBLES		6,667							
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	1								
= XPLC	TOTAL PROPERTY & LIABILITY COSTS		67,793	54,821	59,796	40,708	69,266	62,864	64,748	66,692
85220	PROPERTY TAX- RENTAL PROPERTY				360		360	370	380	390
+ 85240	EQUIPMENT RENTAL & LEASES		20,224	20,442	32,760		35,985	43,015	44,780	46,605
01	Park Portable Restrooms						7,215	10,000	10,300	10,600
02	Programming: Rental of Restrooms, Tents, Special Event Materials									
03	Maintenance: Rental Equipment for Various Projects									
04	Landscaping and Grounds: Rental of Specific Equipment									
05	Athletics: Rental of Equipment for Field Maintenance									
06	Arborist: Rental for Tree Work City Wide									
07	Various		20,224	20,442						
10	Grounds Division				1,545		1,545	1,590	1,640	1,690
11	Landscaping Division				620		620	640	650	660
12	Programming Division: 5% increase annually due to vendor increases				20,000		20,000	23,680	24,865	26,110
13	Urban Forestry Division				310		310	300	310	320
8	Athletics Division				4,105		4,105	4,230	4,360	4,490
9	Facilities/Maintenance Division				6,180		2,500	2,575	2,655	2,735
*	Amount missing from detail									
85240	STORAGE RENTAL									
85240	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)									
= XPERIT	TOTAL RENTALS		20,224	20,442	33,120		36,345	43,385	45,160	46,995
+ 85310	PERMITS		1,154	1,846	3,000		3,000	3,100	3,200	3,300
01	Programming: Increase in BMI Recording/Lyrics Permitting Fee		1,154	1,846	3,000		3,000	3,100	3,200	3,300
*	Amount missing from detail									
85330	STATE FEES		1,500							
85330	UTILITY DISTRICT FEES		1,200							
85340	RECORDING & FILING FEES		90	151						
= XPERM	TO TAL PERMITS		3,944	1,997	3,000		3,000	3,100	3,200	3,300
85530	E-COMMERCE FEES			435	160	381	746	770	790	815
= XFLU	TOTAL FINANCIAL FEES			435	160	381	746	770	790	815

Account	Label		Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
+ 86600	LEASE/LOAN PRINCIPAL		77,502	67,171	174,990	98,542	186,902	118,597	47,352	
01	US Bank Sch 2 - Chipper									
02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250				21,958		21,958			
03	2014 - Director: Replacement Vehicle									
04	2015 - Cargo Van for Grounds Division (\$19,020)									
05	2015 - Cargo Van for Facilities Division (\$19,020)									
06	2015 - Landscaping: 15' Finishing Mower (\$15,000)									
07	2015 - 60" Zero turn Mowers (\$10,000)									
08	2015 - 36" Walk Behind Mowers (\$16,000)									
09	2015 - Recreation Scheduling & Permitting Software (\$24,500)									
10	2015 - Landscape Truck - Enclosed (\$68,000)			67,171	22,840		22,840	11,508		
11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)				10,658		10,658	5,370		
12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)				20,153		20,153	10,154		
13	2015 - Enclosed Tractor w/Trade-in of (3) existing tractors (\$70,000)				23,512		23,512	11,846		
14	2016 - Equipment for Harlinsdale (PER)				43,887		43,887	44,424	22,415	
15	2016 - Equipment for Mowing - Carters Hill/Trail s/Etc. (PER)				8,200		8,200	8,300	4,188	
16	2016 - Vehicle for Facilities Worker (PER)				8,282		8,282	8,384	4,231	
17	2017 - PER - Vehicle - Heavy Duty Truck				15,500		16,096	16,306	16,518	
18	Various		77,502			98,542				
19	2015 - Athletics Vehicle						23,705	4,829		
20	2015 - Enclosed Tractor Reconciliation						(12,389)	(2,524)		
*	Amount missing from detail									
+ 86700	LEASE/LOAN INTEREST		2,080	1,341	3,522	1,786	3,622	1,501	323	
01	US Bank Sch 2 - Chipper		2,080							
02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250				119		119			
03	2014 - Director: Replacement Vehicle									
04	2015 - Cargo Van for Grounds Division (\$19,020)									
05	2015 - Cargo Van for Facilities Division (\$19,020)									
06	2015 - Landscaping 15' Finishing Mower (\$15,000)									
07	2015 - 60" Zero turn Mowers (\$10,000)									
08	2015 - 36" Walk Behind Mowers (\$16,000)									
09	2015 - Recreation Scheduling & Permitting Software (\$24,500)									
10	2015 - Landscape Truck - Enclosed (\$68,000)			1,341	305		305	61		
11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews (\$31,730)				143		143	29		
12	2015 - Toro Grounds Master for Athletic Fields (\$60,000)				269		269	54		
13	2015 - Enclosed Tractor w/Trade-in of (3) existing tractors (\$70,000)				314		314	63		
14	2016 - Equipment for Harlinsdale (PER)				1,217		1,217	680	137	
15	2016 - Equipment for Mowing - Carters Hill/Trail s/Etc. (PER)				227		227	127	26	
16	2016 - Vehicle for Facilities Worker (PER)				230		230	128	26	
17	2017 - PER - Vehicle - Heavy Duty Truck				698	1,786	555	346	134	
18	2015 - Athletics Vehicle						509	26		
19	2015 - Enclosed Tractor Reconciliation						(266)	(13)		
*	Amount missing from detail									
= XD8	TOTAL DEBT SERVICE		79,582	68,512	178,512	100,328	190,524	120,098	47,675	
= XC9	TOTAL OPERATIONS		1,328,986	1,047,399	1,787,515	325,143	1,864,130	1,965,806	1,859,060	1,931,430
	Capital									
+ 89300	PARKS & RECREATION FACILITIES							29,283		
03	Playground Installation									
07	City Cemeteries Restoration Project									
08	Replacement of Chainlink Fencing for Cowboy Fields									
09	FY 2018: Replacement of Noncompliance Playground Equipment at Pinkerton							29,283		
10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort									
11	Jim Warren Park Asphalt Resurfacing									
12	Aspen Grove Park Asphalt Resurfacing									

Account	Label	Actual 2015	Actual 2016	Budget 2017	YTD@12/09/2016	Estd 2017	Budget 2018	Forecast 2019	Forecast 2020
13	Fieldstone Park Asphalt Resurfacing								
14	Dog Park Relocation Project for Harlinsdale Farm								
15	Sidewalk Extension: Hwy 96 East bridge to Pinkerton Park trail								
16	Artificial Baseball Turf for two new batting cages at Liberty Park								
17	Rubberized Safety Surfacing for JWP Phase 4 Playground								
18	Rubberized Safety Surfacing for Del Rio Park Playground								
*	Amount missing from detail								
=	XIMPR						29,283		
	TOTAL IMPROVEMENTS								
	SIDEWALKS	26,470	24,967		3,985	5,000			
=	XINFR	26,470	24,967		3,985	5,000			
	TOTAL INFRASTRUCTURE								
+	VEHICLES (>\$25,000)	52,017							
01	Landscape Truck - Enclosed (move to lease)								
03	F-350 with a utility bed								
04	Replacement Vehicle: Small Facilities Truck or Green Vehicle (electric)								
05	SUV for Recreation Superintendent								
07	Various	52,017							
08	Director: Replacement vehicle (\$25,259 to lease)								
09	Arborist: 3500 4 x 4: Landscaping & Tree Crews (move to lease)								
10	Forestry Bucket Truck								
11	Athletics: 3500 4 x 4: Replacement Vehicle for '99 Ford F250 (\$40,000 to lease)								
*	Amount missing from detail								
=	XIMEO	52,017							
	TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	XCAP	78,487	24,967		3,985	5,000	29,283		
	TOTAL CAPITAL								
=	XTOT	3,317,747	3,098,325	4,419,269	1,579,981	4,100,799	4,721,226	4,729,443	4,955,819
	TOTAL EXPENDITURES								