



City of Franklin, Tennessee

FY 2017 Operating Budget

Project & Facilities Management

Brad Wilson, Director

Budget Summary

	2014 Actual	2015 Estimated	2016		2107 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Personnel	376,397	387,123	431,916	414,687	382,692	-49,224	-11.4%
Operations	353,573	574,406	664,037	431,836	468,516	-195,521	-29.4%
Capital	0	36,743	46,350	36,559	0	(46,350)	-100.0%
Total	729,970	998,272	1,142,303	883,082	851,208	-291,095	-25.5%

Department Goals

Project and Facilities Management is responsible for the development, facilitation, design, planning, scheduling, and management of city facilities and projects. These projects cover a wide spectrum ranging from major new construction and large remodels to small projects designed to improve, repair, or enhance existing city facilities or systems. The group is also responsible for the maintenance of City Hall, Parking Garages, Police Headquarters and the new Public Works Facility and also assists other outlying groups such as Fire, Parks and Sanitation & Environmental Services.

FY 2017 Outlook

Department Goals

In the coming fiscal year, our goal remains to maintain a safe and healthy environment for City of Franklin staff and community. We also strive to share project information with contractors, consultants, and citizens. Security accessibility will be a priority in new construction and remodel projects of municipal buildings.

Projects

Continuing projects in fiscal year 2015-16 include the construction of fire halls, access control systems at city facilities, and miscellaneous maintenance and build outs at existing facilities. There is also continued of the possible development of the Household Hazardous Waste Facility at the Sanitation and Environmental Services Complex and design of a new City Hall.

Proposed projects within City Hall include the reconfiguration of areas within the departments of Finance, Planning and Sustainability and Human Resources departments, and miscellaneous minor remodels to accommodate intra-department functions.

Performance Measurement

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.



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Performance Measurement

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



A Safe Clean and Livable City

Franklin will be a model for environmental quality and a sustainable city.

Goal: Franklin will reduce government agency use of electricity by 20% by 2020.

Baseline: Current annual kilowatt consumption by Franklin municipal facilities and operations for 2012 was 17.9 million kWh for cost of \$2.78 million (Finance Department).

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2013	2014	2015	2016*	2017*
	Number of Buildings Maintained				Data being collected	
	Gross Square Footage of Municipal Buildings (Gen. Fund)				Data being collected	
	Number of Hours Served					
	- Employees				Data being collected	
	- Contractors				Data being collected	
	Number of Requests taken				Data being collected	
	Average Daytime Number of People in Buildings				Data being collected	
	Utilities					
	- Gas (therms)				Data being collected	
	- Electricity (kW)				Data being collected	

Efficiency Measures

		2013	2014	2015	2016*	2017*
	G.S.F./Average daily # of people				Data being collected	
	People served/Custodian				Data being collected	
	Average time to complete a routine request				Data being collected	



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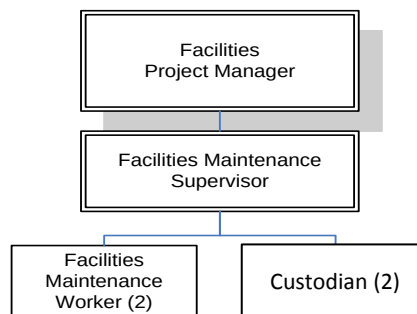
Performance Measurement

Outcome (Effectiveness) Measures

		2013	2014	2015	2016*	2017*
	Percentage of routine requests completed in 2-3 days	Data being collected				
	Reduce government agency use of electricity by 20% by 2020.					
	City of Franklin Electric Use (Annually)	TBD	TBD	TBD	TBD	TBD
	Target (In Kilowatt hours - Source: Finance Department)	17,452,500	17,005,000	16,557,500	16,143,563	15,729,625
	Meets Target?	TBD	TBD	TBD	TBD	TBD

* 2016 and 2017 data estimated.

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Facilities Project Manager	Grade I	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Spvsr	Grade F	1	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	Grade C	1	0	2	0	2	0	2	0	2	0
Custodian	Grade B	3	1	3	1	3	1	3	1	2	0
Totals		6	1	7	1	7	1	7	1	6	0



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference	
						\$	%
Personnel							
Salaries & Wages	255,281	278,967	307,490	290,647	265,032	(42,458)	-13.8%
Employee Benefits	121,116	108,156	124,426	124,040	117,660	(6,766)	-5.4%
Total Personnel	376,397	387,123	431,916	414,687	382,692	(49,224)	-11.4%
Operations							
Transportation Services	155	50	250	200	252	2	0.8%
Operating Services	4,364	5,767	3,610	3,790	4,290	680	18.8%
Notices, Subscriptions, etc.	220	124	45	45	45	-	0.0%
Utilities	142,292	172,523	235,810	186,253	190,840	(44,970)	-19.1%
Contractual Services	24,250	35,034	74,653	72,385	79,843	5,190	7.0%
Repair & Maintenance Services	271,331	522,705	454,125	303,132	337,766	(116,359)	-25.6%
Office Supplies	2,027	2,023	1,750	525	1,000	(750)	-42.9%
Operating Supplies	2,067	3,465	2,400	1,950	2,600	200	8.3%
Fuel & Mileage	4,163	1,855	4,650	3,530	5,200	550	11.8%
Machinery & Equipment (<\$25,000)	9,418	8,783	11,600	750	6,100	(5,500)	-47.4%
Repair & Maintenance Supplies	58,273	59,179	95,200	98,925	83,320	(11,880)	-12.5%
Operational Units	-	17,425	17,850	-	-	(17,850)	-100.0%
Property & Liability Costs	13,730	18,381	17,949	17,106	17,961	12	0.1%
Rentals	1,338	330	1,000	-	1,000	-	0.0%
Permits	693	580	450	550	750	300	66.7%
Financial Fees	109	-	-	-	-	-	0.0%
Other Business Expenses	202	-	-	-	-	-	0.0%
Interfund Reimbursements	(181,059)	(273,818)	(257,305)	(257,305)	(262,451)	(5,146)	2.0%
Total Operations	353,573	574,406	664,037	431,836	468,516	(195,521)	-29.4%
Machinery & Equipment (>\$25,000)	-	36,743	46,350	36,559	-	(46,350)	0.0%
Capital	-	36,743	46,350	36,559	-	(46,350)	-100.0%
Total Proj. & Fac. Management	729,970	998,272	1,142,303	883,082	851,208	(291,095)	-25.5%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@4/1/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	248,491	270,943	312,240	204,517	280,647	268,427	273,796	279,271
81120	OVERTIME PAY	6,790	8,024	6,000	6,894	10,000	6,000	6,000	6,000
81199	VACANCY ADJUSTMENT			(10,750)			(9,395)	(9,583)	(9,775)
= XWAGE	TOTAL WAGES	255,281	278,967	307,490	211,411	290,647	265,032	270,213	275,496
= 81410	FICA (EMPLOYER'S SHARE)	18,343	20,140	23,497	15,428	21,469	20,535	20,945	21,364
= 81420	MEDICAL PREMIUMS	70,043	72,182	79,493	39,747	79,493	69,470	76,417	84,059
= 81430	GROUP INSURANCE PREMIUMS	5,507	5,613	5,876	3,463	5,937	4,887	5,376	5,913
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(14,913)	(15,377)	(16,532)	(10,339)	(14,953)	(14,044)	(15,448)	(16,993)
81450	RETIREMENT CONTRIBUTIONS	41,398	24,672	31,136	31,136	31,136	35,806	39,387	43,326
81470	WORKERS COMPENSATION PREMIUMS	738	926	956	958	958	1,006	1,056	1,109
81475	WORKERS COMPENSATION CLAIMS								
= XBEN	TOTAL BENEFITS	121,116	108,156	124,426	80,393	124,040	117,660	127,733	138,778
= XPER	TOTAL PERSONNEL	376,397	387,123	431,916	291,804	414,687	382,692	397,946	414,274
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES	7	21	50			52		
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	128	11		23				
82130	VEHICLE LICENSES & TITLES	20	18	200		200	200	200	200
= XTRC	TOTAL TRANSPORTATION CHARGES	155	50	250	23	200	252	200	200
+ 82210	PRINTING & COPYING SERVICES, OUTSOURCED	392		750		300	500	500	500
1	Plan coping and scanning for misc. projects			750		300	500	500	500
2	Various	392							
*	Amount missing from detail								
+ 82230	ARCHIVING/RECORDS MANAGEMENT SERVICES	3,627		2,860		3,300	3,500	3,500	3,500
1	Shredding Services			2,860		3,300	3,500	3,500	3,500
2	Various	3,627							
*	Amount missing from detail								
82245	FINGERPRINTING FEES						100		
82255	TESTING & PHYSICALS	245	202		66	190	190	190	190
82260	UNIFORM RENTAL & SERVICES	100	2,186						
82290	OTHER OPERATING SERVICES								
= XOPER	TOTAL OPERATING SERVICES	4,364	2,388	3,610	66	3,790	4,290	4,190	4,190
82310	LEGAL NOTICES	141	79						
+ 82350	DUES FOR MEMBERSHIPS	45		45		45	45	45	45
1	Sams Club			45		45	45	45	45
2	Various	45							
*	Amount missing from detail								
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	34							
= XNFI	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	220	79	45		45	45	45	45
+ 82410	ELECTRIC SERVICE	115,339	132,000	179,622	69,920	141,140	143,700	143,700	144,000
1	Various	115,339	132,000						
2	Public Works Electric			36,720	15,794	33,000	35,000	35,000	35,000
3	Streets Building			8,874	2,350	4,600	4,700	4,700	4,800
4	Water Dept. (Hill Property)			11,628					
5	City Hall			122,400	50,111	100,200	100,500	100,500	100,500

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@4/1/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
6	Theatre								
7	Street & Traffic Signals				1,665	3,340	3,500	3,500	3,700
*	Amount missing from detail								
+ 82420	WATER & SEWER SERVICE	4,798		10,204	9,455	9,750	10,000	10,000	10,000
1	Various	4,798							
2	Public Works Facility			1,198	1,709	1,750	1,800	1,800	1,800
3	Streets Building			1,738					
4	Water Dept. (Hill Property)			536					
5	City Hall			6,732	7,746	8,000	8,200	8,200	8,200
6	Theatre								
*	Amount missing from detail								
+ 82430	STORMWATER SERVICE	2,193		7,101	3,196	3,410	3,500	3,550	3,575
1	Various	2,193							
2	Public Works Facility			3,408	1,002	1,110	1,200	1,200	1,200
3	Streets Building			1,022					
4	Water Dept. (Hill Property)			436					
5	City Hall			2,235	2,194	2,300	2,300	2,350	2,375
6	Theatre								
*	Amount missing from detail								
+ 82435	SOLID WASTE SERVICE	5,322		15,173	12,908	13,325	13,700	13,975	14,250
1	Various	5,322							
2	Public Works Facility			9,241	7,400	7,500	7,750	8,000	8,250
3	City Hall Miscellaneous Dumpster fees for projects			500		225	300	325	350
4	Streets Building			100					
5	Water Dept. (Hill Property)			50					
6	City Hall			5,282	5,508	5,600	5,650	5,650	5,650
7	Theatre								
*	Amount missing from detail								
+ 82440	NATURAL GAS SERVICE	8,699		17,255	5,007	10,275	10,690	10,740	10,765
1	Various	8,699							
2	Public Works			6,012	1,872	3,900	4,100	4,150	4,175
3	Streets Building			1,379	1,251	2,600	2,700	2,700	2,700
4	Water Dept. (The Hill)			746	185	375	390	390	390
5	City Hall			9,118	1,699	3,400	3,500	3,500	3,500
6	Theatre								
*	Amount missing from detail								
+ 82450	TELEPHONE SERVICE	1,769		1,958		2,459	3,300	3,300	2,500
1	Various	1,769							
2	Public Works						800	800	
3	Streets Building								
4	Water Dept. (The Hill)								
5	City Hall			1,958		2,459	2,500	2,500	2,500
*	Amount missing from detail								
+ 82460	CELLULAR TELEPHONE SERVICE	3,707		3,549		4,849	4,850	4,850	4,850
1	Staff Phones			3,549		4,849	4,850	4,850	4,850
2	Various	3,707							
*	Amount missing from detail								
+ 82470	INTERNET & RELATED SERVICES	465		948		1,045	1,100	1,100	1,100
1	Comcast			600		1,045	1,100	1,100	1,100
2	Internet			348					
3	Various	465							
*	Amount missing from detail								
=	TOTAL UTILITIES	142,292	132,000	235,810	100,486	186,253	190,840	191,215	191,040
82510	COMPUTER SERVICES				158				

Account	Label		Actual 2014	Actual 2015	Budget 2016	YTD@4/1/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
82540	ENGINEERING SERVICES									
+	82560	CONSULTANT SERVICES	1,100		500			500	500	500
	1	Various								
	2	Misc. Engineering Consultants			500			500	500	500
	*	Amount missing from detail								
+	82599	OTHER CONTRACTUAL SERVICES	23,150	8,179	74,153	69,685	72,385	79,343	78,875	76,975
1		Some sub contract labor misc. outsource labor			2,000			4,500	4,000	2,000
10		CISCO ultra clean			4,651	4,500	4,650	4,800	4,800	4,800
11		Cisco Smartnet License Requirements			3,500	3,310	3,500	3,500	3,500	3,500
12		Electric Charger Contracts			500	500	1,000	1,000	1,000	1,000
13		Tyco City Hall Fire Systems Testing		2,645	2,700	2,700	2,800	2,900	2,900	2,900
14		Police Dept. Firy Systems Testing		3,334	3,400	3,400	3,400	3,468	3,500	3,500
15		PD Clean Agent Testing		2,200	2,400	2,400	2,400	2,400	2,400	2,500
16		PW Fire Monitoring					600	675	675	675
17		PD Fire Monitoring								
2		Pest Control PW & PD			4,896	3,400	3,500	3,500	3,500	3,500
3		Pest Control CH			1,224	4,200	4,800	4,800	4,800	4,800
3247		Public Works Pest Control			2,275					
34		Police Headquarters/Southeast Pky/Hill Property Turf Management			34,680	33,475	33,475	35,000	35,000	35,000
5		Geo Thermal Maintenance			3,121	1,800	1,754	1,800	1,800	1,800
7		various	23,150							
8		CISCO restroom cleaning and misc.			3,072	4,800	5,218	5,500	5,500	5,500
9		CISCO floor mats			5,734	5,200	5,478	5,500	5,500	5,500
*		Amount missing from detail								
=	XCTS	TOTAL CONTRACTUAL SERVICES	24,250	8,179	74,653	69,843	72,385	79,843	79,375	77,475
82610	VEHICLE REPAIR & MAINTENANCE SERVICES		604	3,590	1,000	1,099	1,000	1,000	230	230
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	56,708	1,580	78,195		67,841	109,100	109,100	109,100
1		Maintenance Contract for GEN PACKS, CH, PD, IT, PW, SW Fire all units \$9050			25,966		24,865	25,000	25,000	25,000
12		Police Dept Clean Agent Testing								
13		Police DeptAAON Maintenance Contract			4,015		4,676	4,800	4,800	4,800
14		Installation Camera System both garages 2 per level fixed units.								
15		For replacement of Air Handlers or Heater Coils or Compressors.								
16		ADT at City Hall								
17		Police Dept LU (Speed Gates) Maintenance Contract			9,300		4,800	5,000	5,000	5,000
18		Ground repair at PD Cistern Water Replacement			4,500		2,200	2,500	2,500	2,500
19		Garage Sweeper Maintenance Agreement		1,580	2,000		500	500	500	500
2		Maintenance Contract for Water Quality unit PD			2,600		1,200	1,200	1,200	1,200
20		AED Maintenance Units			1,734		1,100	1,100	1,100	1,100
3		Green Roof PD Contract 2 years plus additional plantings			13,580		14,000	14,500	14,500	14,500
4										
6		Window Cleaning PD \$ 3500 Parking Garages \$ 2400			6,000		6,000	6,000	6,000	6,000
7		Kone Elevator Maintenance PD, 2nd & 4th PG Maint/Permits			8,500		8,500	8,500	8,500	8,500
8		Various	56,708							
*		Amount missing from detail								
82610	PAVING & REPAIR SERVICES		1,500							
82616	PARK & FIELD MAINTENANCE SERVICES			4,076						
82652	LANDSCAPING SERVICES		7,708	7,998	5,900	3,205	6,750	8,800	8,800	8,800
82653	IRRIGATION SERVICES		240	3,068	750		285	750	750	750
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	203,120		368,280		227,256	218,116	198,936	198,936
12		Public Works Facility Cleaning Contract			34,000		33,900	34,680	35,000	35,000
13		PD Swale Repair, Rear Drainage Ditch Repair, Dead Shrub Replace			21,500					
14		City Hall Miscellaneous Projects			40,000		30,000	40,000	40,000	40,000
15		Water Line at Thru The Green and S/E Services			110,000					

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@4/1/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
16	City Hall Cleaning Contract			38,000		39,936	39,936	39,936	39,936
17	Repairs to 2nd Ave Garage to replace jointing materials (partial)					4,800	15,000	15,000	15,000
18	Repairs of 4th Ave Garage to replace jointing materials (partial)					4,800	15,000	15,000	15,000
19	New PD tree lights that are currently LED and would replace with LED						3,500		
2	Refurbish 2nd and 4th Ave parkign garage elevator units interiors			39,780		38,820	39,000	39,000	39,000
20	Police Dept. Cleaning Contact			10,000			8,000		
21	Replace Storefront doors at City Hall Sq side and PW parking side								
22							8,000		
3	City Hall Roof Repairs			75,000		75,000		15,000	15,000
4	Various	203,120							
5									
6									
7									
8									
9									
*	Amount missing from detail								
82699	OTHER REPAIR & MAINTENANCE SERVICES	1,451	5,772						
=	XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	271,331	26,084	454,125	4,304	303,132	337,766	317,816	317,816
83110	OFFICE SUPPLIES			1,000	189	125	500	500	500
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	954	1,095		2,071				
83130	EMPLOYEE BENEVOLENCE ITEMS		54						
83140	MEALS & FOOD (INSIDE WILLAMSON COUNTY)	1,073	681	750	401	400	500	500	500
=	XOFS TOTAL OFFICE SUPPLIES	2,027	2,023	1,750	2,661	525	1,000	1,000	1,000
83240	MEDICAL SUPPLIES			100			100		
83250	SAFETY SUPPLIES	179	170	250	254	300	300	300	
+ 83260	UNIFORMS PURCHASED	703		1,250		750	1,400	1,400	1,400
1	Needed staff uniforms for facilities	703		1,250		750	1,400	1,400	1,400
*	Amount missing from detail								
83270	CONSUMABLE TOOLS	1,185	1,713	800	836	900	800	445	500
83299	OTHER OPERATING SUPPLIES				171				
=	XOPS TOTAL OPERATING SUPPLIES	2,067	1,883	2,400	1,261	1,950	2,600	2,145	1,900
Budget									
+ 83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLAMSON COUNTY)	4,163		4,650	589	3,530	5,200	5,200	5,800
1	Diesel fuel for PD, PW, Fire Stations, Radio Towers, Water/Sewer, San.			1,800		3,530	4,000	4,000	4,000
2	Diesel fuel for City Hall, MIT and Fire Generators			1,750					
3	Fuel for Maintenance Vehicles			1,100			1,200	1,200	1,800
4	Various	4,163			589				
*	Amount missing from detail								
=	XFUL TOTAL FUEL & MILEAGE	4,163		4,650	589	3,530	5,200	5,200	5,800
April									
+ 83510	FURNITURE, FIXTURES (<\$25,000)	2,663		9,000			10,000		
1	Administration office furniture			9,000			10,000		
3	Various	2,663							
*	Amount missing from detail								
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)	5,436		500		750	1,000	1,000	1,000
1									
2									
3	Vacuums / Blower Vac / Misc.			500		750	1,000	1,000	1,000
4	Various	5,436							
*	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (<\$25,000)	1,319		2,100			2,100	2,100	2,100

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@4/1/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
1	Computers scheduled to be replaced this year			2,100			2,100	2,100	2,100
2	Various	1,319							
*	Amount missing from detail								
= XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	9,418		11,600		750	13,100	3,100	3,100
+	EQUIPMENT PARTS & SUPPLIES			25,000		12,000			
1	Possible replacement of HVAC condensors and heat unit at CH	6,875		25,000		12,000			
2	Various	6,875							
3	Line Item 3								
*	Amount missing from detail								
+	FOUNDATIONS MAINTENANCE SUPPLIES			200		125	220	240	200
1	Gly 4 Chemical			200		125	220	240	200
*	Amount missing from detail								
+	BUILDING MAINTENANCE SUPPLIES	51,398		70,000		86,800	83,300	83,300	83,000
1	PD, PW, CH Air Filters			4,000			5,800	6,000	6,200
10	PD, PW, CH Occupancy sensors and switches			500			1,000	1,000	1,000
11	Housekeeping equipment			500			300	300	300
12	City Hall Household Items.			31,800			35,000	35,000	35,000
13	Public Works Household Items			25,000			30,000	30,000	30,000
14	Flags for City			1,000		1,500	1,800	1,800	1,800
15	Public Works Light Bulbs			300		300	500	500	500
16				500					
17	PW, CH, FIREHALLS VCT Waxing Materials			2,000			2,000	2,000	2,000
2	PD Urinal Filters			1,400			2,000	2,000	2,000
3	PD T-5 light bulbs budgeting approx. 60			1,000			2,500	2,500	2,500
4	PD Can Light Bulbs 40			500			500	500	500
500	PD Ultraviolet Bulbs			500			500	500	
6	PDCistern Filters			1,000			1,200	1,200	1,200
8	Various	51,398				85,000			
*	Amount missing from detail								
+	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES								
1	Misc. Maintenance and HVAC recovery equipment								
*	Amount missing from detail								
= XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	58,273		95,200		98,925	83,320	83,540	83,200
849	2ND AVE PARKING GARAGE OPERATIONS		17,425	17,850					
= XOB	TOTAL OPERATIONAL UNITS		17,425	17,850					
8510	PROPERTY INSURANCE	11,424	14,057	14,123	12,156	12,156	12,764	13,402	14,072
8511	FRAUD INSURANCE								
8512	INLAND MARINE INSURANCE	66	161	182					
8513	AUTO PHYSICAL DAMAGE	24	40	43	67	67	70	74	78
8514	LIABILITY INSURANCE	1,090	1,848	1,905	2,910	2,910	3,056	3,208	3,369
8515	E&O LIABILITY INSURANCE	644	798						
8516	VEHICLE LIABILITY INSURANCE	482	1,477	1,076	1,283	1,283	1,347	1,415	1,485
8517	LAW ENFORCEMENT LIABILITY INSURANCE			620	690	690	725	761	799
8518	UMBRELLA LIABILITY								
8519	PROPERTY DAMAGE COSTS								
= XPL	TOTAL PROPERTY & LIABILITY COSTS	13,730	18,381	17,949	17,106	17,106	17,962	18,860	19,803
8520	EQUIPMENT RENTAL & LEASES	1,338	330	1,000			1,000	1,000	1,000
= XRENT	TOTAL RENTALS	1,338	330	1,000			1,000	1,000	1,000
+	PERMITS	573	300	300		550	600	600	600
1	Elevator Permits City Parking Garages, PD, Public Works	573	300	300		550	600	600	600

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@4/1/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
*	Amount missing from detail								
85320	STATE FEES	120	60	150	60		150	60	
=	XPERM TOTAL PERMITS	693	360	450	60	550	750	660	600
85580	LATE CHARGES								
=	XFLF TOTAL FINANCIAL FEES	109							
		109							
85990	MISCELLANEOUS	202							
=	XOBE TOTAL OTHER BUSINESS EXPENSES	202							
87510	REIMB OF INTERFUND SERVICES	(181,059)	(273,818)	(257,305)	(257,305)	(257,305)	(262,451)	(267,700)	(273,054)
=	XREIMB TOTAL INTERFUND SERVICES REIMBURSEMENTS	(181,059)	(273,818)	(257,305)	(257,305)	(257,305)	(262,451)	(267,700)	(273,054)
=	XOP TOTAL OPERATIONS	353,573	(64,636)	664,037	(60,906)	431,836	475,517	440,646	434,115
	Capital								
89230	BUILDING IMPROVEMENTS			46,350					
1	City Hall & Parking Garage Improvements								
3	Various								
4	City Hall Architectural Services			46,350					
5	Five Points Exterior Painting (to Water)								
*	Amount missing from detail								
=	XBLDG TOTAL BUILDINGS			46,350					
89520	VEHICLES (>\$25,000)		36,559		36,559	36,559			
+ 89530	MACHINERY & EQUIPMENT (>\$25,000)								
2	3/4 Ton Truck								
3									
4									
*	Amount missing from detail								
=	XMEQ TOTAL MACHINERY & EQUIPMENT (>\$25,000)		36,559		36,559	36,559			
=	XCAP TOTAL CAPITAL		36,559	46,350	36,559	36,559			
=	XTOT TOTAL EXPENDITURES	729,970	359,046	1,142,303	267,457	883,082	858,209	838,592	848,389