



City of Franklin, Tennessee

FY 2016 Operating Budget Request

Information Technology

Fred Banner, Director

Budget Summary

	2013	2014	2015		2016	2015 v. 2016	
	Actual	Actual	Budget	Estimated	Base Budget	\$	%
Personnel	1,268,851	1,314,453	1,490,289	1,507,558	1,582,665	92,376	6.20%
Operations	2,080,060	2,196,749	2,259,185	2,249,470	2,125,839	-133,346	-5.90%
Capital	0	959,444	50,000	50,000	34,500	(15,500)	-31.00%
Total	3,348,911	4,470,646	3,799,474	3,807,028	3,743,004	-56,470	-1.49%

Departmental Mission:

To provide innovative, reliable, and secure technology solutions that are aligned with City of Franklin's

Departmental Vision:

Information Technology (IT) is focused on providing professional and prompt service to our community by strengthening the City of Franklin's technology infrastructure, and delivering innovative solutions that meet our City's needs and goals.

Departmental Summary

The Information Technology (IT) Department's mission is to provide innovative, reliable and secure technology solutions that are aligned with City of Franklin's goals and objectives to enhance City services. Our vision requires IT to focus on providing professional and prompt service to our community by strengthening the City's technology infrastructure and delivering useful solutions that meet Franklin's

FY 2016 Outlook



City of Franklin, Tennessee

FY 2016 Operating Budget Request

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



The citizens of Franklin will be benefactors of City services that reflect efficiency while preserving the personal touch and engagement they have come to expect in our community.

Citizens will have online access to city services.

Goal: To enhance online services for citizens.

Baseline: The City of Franklin currently has 100 services available for citizens to complete online in 2013.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures


	2012	2013	2014	2015*	2016*
Number of ArcMap Licenses -GIS	70	80	90	75	TBD
Number of 800 MHz Radios (Motorola)	724	725	725	725	TBD
Number of Cell Phones (Verizon Wireless)	251	260	260	264	TBD
Number of Cell Phones Recycled	TBD	TBD	124	130	TBD
Number of Wireless Lines (Verizon Wireless)	427	435	480	510	TBD
Number of Active User Extensions -Phone System (Cisco Systems)	506	510	667	723	TBD
Number of Desktop Computers	410	500	525	500	TBD
Number of Laptops	227	300	315	350	TBD
Number of Servers	53(18)*	53(50)*	30(65)*	20(90)	TBD
Number of Servers Virtualized	N/A	15	TBD	90	TBD
Help Desk / HelpStar Requests by Category:	0	0	0	0	TBD
800 MHz Radios	114	120	140	72	TBD
Financial Applications	85	90	90	189	TBD
FIRE -Computer Technology	200	200	200	132	TBD
GIS	211	230	240	167	TBD
Hardware	330	350	450	321	TBD

Phones	375	350	400	311	TBD
Police - Computer Technology	690	700	650	366	TBD
Printers	162	161	200	132	TBD
Software	1270	1350	1400	1314	TBD
TriTech	5	10	10	1	TBD
Web Related	225	235	350	159	TBD
Total Active Calls:	1,296,156	1,296,156	1,296,156	1,296,156	TBD
Duration:	4,887:37:25 (hours/minutes /seconds)	4,887:37:25 (hours/minutes /seconds)	4,887:37:25 (hours/minutes /seconds)	4,887:37:25 (hours/minutes /seconds)	TBD
Total Push to Talks:	2,868,220	2,868,220	2,868,220	2,868,220	TBD
Average Voice Call Duration:	0:00:14 (seconds)	0:00:14 (seconds)	0:00:14 (seconds)	0:00:14 (seconds)	TBD

Efficiency Measures

	2012	2013	2014	2015*	2016*
TBD					

Outcome (Effectiveness) Measures

	2012	2013	2014	2015*	2016*
 Enhance online services for citizens (Baseline 100 in 2013)	N/A	100	TBD	TBD	TBD
Target	N/A	100	>100	>101	>102
Meets Target?	N/A	Yes	TBD	TBD	TBD

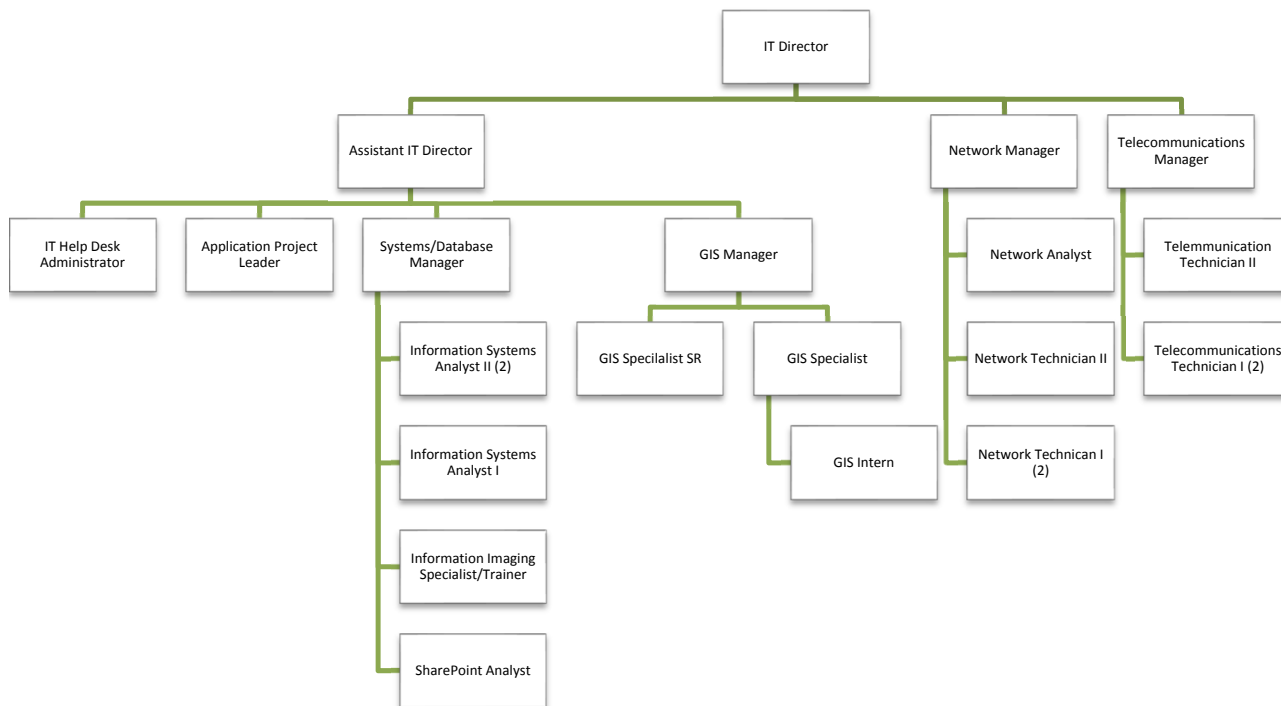
* 2015 & 2016 data estimated



City of Franklin, Tennessee

FY 2016 Operating Budget Request

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

FY 2016 Operating Budget Request

Staffing by Position

Position	Pay Grade	FY 2012		FY 2013		FY 2014		FY 2015		FY 2016	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Info Technology Director	Grade L	1	0	1	0	1	0	1	0	1	0
Assistant IT Director	Grade K	0	0	0	0	0	0	1	0	1	0
Systems/Database Manager	Grade J	0	0	0	0	1	0	1	0	1	0
Telecommunications Manager	Grade J	0	0	0	0	1	0	0	0	1	0
Applications Project Leader	Grade J	0	0	0	0	1	0	1	0	1	0
Network Manager	Grade J	0	0	0	0	1	0	1	0	1	0
GIS Manager	Grade I	0	0	0	0	1	0	1	0	1	0
Sharepoint Analyst	Grade H	0	0	0	0	1	0	1	0	1	0
Information Systems Analyst II	Grade H	0	0	0	0	1	0	1	0	2	0
Network Analyst	Grade H	0	0	0	0	0	0	1	0	1	0
Information Imaging Specialist/Trainer	Grade G	0	0	0	0	1	0	1	0	1	0
GIS Specialist Sr	Grade G	2	0	2	0	1	0	1	0	1	0
Network Technician II	Grade G	0	0	0	0	1	0	1	0	1	0
Telecommunications Tech II	Grade G	0	0	0	0	0	0	1	0	1	0
Telecommunications Tech I	Grade F	1	0	2	0	2	0	2	0	2	0
Network Technician I	Grade F	2	0	2	0	1	0	1	0	1	0
Information Systems Analyst I	Grade F	0	0	0	0	1	0	1	0	0	0
ITS Specialist	Grade E	0	0	0	0	1	0	1	0	0	0
GIS Specialist	Grade E	0	0	0	0	1	0	1	0	1	0
IT Help Desk Administrator	Grade E	0	0	0	0	1	0	1	0	1	0
Intern	Intern	0	1	0	2	0	2	0	1	0	1
Applications Development Manager	---	1	0	0	0	0	0	0	0	0	0
Communications Services Manager	---	1	0	1	0	0	0	0	0	0	0
Database Admin./Webmaster	---	1	0	1	0	0	0	0	0	0	0
Database Manager	---	0	0	1	0	0	0	0	0	0	0
GIS Applications Manager	---	1	0	1	0	0	0	0	0	0	0
Financial Applications Manager	---	0	0	1	0	0	0	0	0	0	0
Business Services Applications Man.	---	1	0	1	0	0	0	0	0	0	0
Network Manager	---	1	0	1	0	0	0	0	0	0	0
Public Safety Applications Manager	---	1	0	1	0	0	0	0	0	0	0
Administrative Assistant	---	1	0	1	0	0	0	0	0	0	0
Asset Analyst I	---	0	0	1	0	0	0	0	0	0	0
Totals		14	1	17	2	18	2	20	1	20	1



City of Franklin, Tennessee

FY 2016 Operating Budget Request

Budget

	Actual 2013	Actual 2014	Budget 2015	Estd 2015	Base 2016	Difference \$	%
Personnel							
Salaries & Wages	942,575	1,008,006	1,174,037	1,200,183	1,227,238	53,201	4.5%
Employee Benefits	326,276	306,447	316,252	307,375	355,426	39,174	12.4%
Total Personnel	1,268,851	1,314,453	1,490,289	1,507,558	1,582,665	92,376	6.2%
Operations							
Transportation Services	903	1,846	900	2,052	1,100	200	22.2%
Operating Services	768	545	700	1,969	560	(140)	-20.0%
Notices, Subscriptions, etc.	1,611	3,841	3,200	2,390	3,500	300	9.4%
Utilities	59,847	59,698	55,500	70,874	74,300	18,800	33.9%
Contractual Services	1,325,318	1,118,236	1,309,800	1,362,010	1,377,149	67,349	5.1%
Repair & Maintenance Services	21,552	46,284	21,700	39,013	28,500	6,800	31.3%
Employee programs	5,777	1,290	2,000	-	40,560	38,560	1928.0%
Professional Development/Travel	40,490	38,440	37,200	12,450	46,495	9,295	25.0%
Office Supplies	6,627	4,079	8,200	6,810	8,500	300	3.7%
Operating Supplies	546	428	700	-	700	-	0.0%
Fuel & Mileage	2,912	2,617	2,200	3,500	3,350	1,150	52.3%
Machinery & Equipment (<\$25,000)	299,451	520,377	246,600	239,100	167,900	(78,700)	-31.9%
Repair & Maintenance Supplies	7,231	32,802	4,300	7,350	14,300	10,000	232.6%
Property & Liability Costs	23,247	22,863	29,729	30,728	31,215	1,486	5.0%
Rentals	1,497	1,382	500	1,151	-	(500)	-100.0%
Other Business Expenses	92	904	1,000	480	1,000	-	0.0%
Debt Service and Lease Payments	282,191	341,117	534,956	469,593	326,710	(208,246)	-38.9%
Total Operations	2,080,060	2,196,749	2,259,185	2,249,470	2,125,839	(133,346)	-5.9%
Machinery & Equipment (>\$25,000)	-	959,444	50,000	50,000	34,500	(15,500)	-31.0%
Capital	-	959,444	50,000	50,000	34,500	(15,500)	-31.0%
Total Information Technology	3,348,911	4,470,646	3,799,474	3,807,028	3,743,004	(56,470)	-1.5%

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estd 2015	Base 2016	Forecast 2017	Forecast 2018
	Personnel								
=	81110 REGULAR PAY	886,293	860,026	1,143,299	727,922	1,113,292	1,200,247	1,224,252	1,248,737
	81120 OVERTIME PAY	26,213	39,325	19,000	25,948	39,685	19,000	19,000	19,000
+	81150 TEMPORARY WORK BY NON-CITY EMPLOYEES	30,069	108,655	50,000	47,206	47,206	50,000	50,000	50,000
	1 various	30,069	108,655	50,000	47,206	47,206	50,000	50,000	50,000
	2 DBA								
	3 Tech Writer								
	4 Line Item 4								
	5 Line Item 5								
*	Amount missing from detail								
	VACANCY ADJUSTMENT			(38,262)			(42,009)	(42,849)	(43,706)
=	XWAGE TOTAL WAGES	942,575	1,008,006	1,174,037	753,870	1,200,183	1,227,238	1,250,403	1,274,031
=	81410 FICA (EMPLOYER'S SHARE)	67,143	65,887	83,631	55,631	85,083	91,819	93,655	95,528
	81420 MEDICAL PREMIUMS	160,425	149,365	184,613	90,561	138,505	203,074	223,382	245,720
=	81430 GROUP INSURANCE PREMIUMS	14,419	13,462	16,259	8,371	12,803	16,259	17,885	19,673
=	81440 EMPLOYEE INSURANCE CONTRIBUTIONS	(29,983)	(31,881)	(37,611)	(22,671)	(34,673)	(41,372)	(45,509)	(50,060)
	81450 RETIREMENT CONTRIBUTIONS	106,968	104,711	65,303	59,918	91,639	71,833	79,017	86,918
	81455 DEFERRED COMP MATCH	6,548	4,673	3,870	8,382	13,621	13,621	14,983	16,481
	81470 WORKERS COMPENSATION PREMIUMS	756	230	187	397	397	192	198	204
	81475 WORKERS COMPENSATION CLAIMS								
=	XBEN TOTAL BENEFITS	326,276	306,447	316,252	200,589	307,375	355,426	383,611	414,464
=	XPER TOTAL PERSONNEL	1,268,851	1,314,453	1,490,289	954,459	1,507,558	1,582,664	1,634,014	1,688,495
	Operations								
	82110 MAILING & OUTBOUND SHIPPING SERVICES	635	346	500	88	176	100	100	100
	82120 FREIGHT FOR INBOUND PURCHASED ITEMS	238	1,452	400	920	1,840	1,000	1,000	1,000
	82130 VEHICLE LICENSES & TITLES	30	48		18	36			
=	XTRC TOTAL TRANSPORTATION CHARGES	903	1,846	900	1,026	2,052	1,100	1,100	1,100
	82210 PRINTING & COPYING SERVICES, OUTSOURCED	246	153	200	204	400	200	200	200
	82245 FINGERPRINTING FEES	180		200	60	120	60	60	60
	82250 TESTING & PHYSICALS	342	392	300	1,329	1,329	300	300	300
	82299 OTHER OPERATING SERVICES				60	120			
=	XOPSV TOTAL OPERATING SERVICES	768	545	700	1,653	1,969	560	560	560
	82310 LEGAL NOTICES	207	1,410	500	305	710	300	300	300
	82350 DUES FOR MEMBERSHIPS	1,252	2,264	2,500	449	1,500	3,000	3,000	3,000
	82390 PUBLICATIONS, NON-TRAINING	152	167	200	90	180	200	200	200
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	1,611	3,841	3,200	844	2,390	3,500	3,500	3,500
	82410 ELECTRIC SERVICE	38,500	38,452	30,000	15,984	42,624	45,000	47,500	50,000
	82450 TELEPHONE SERVICE	2,071	2,290	1,500	948	1,750	1,800	1,900	2,000
	82455 CELLULAR TELEPHONE SERVICE	13,888	11,593	15,000	6,363	19,000	20,000	22,500	25,000
	82470 INTERNET & RELATED SERVICES	5,388	7,363	7,000	4,382	7,500	7,500	8,000	8,500
	82483 CONNECTION CHARGES			2,000					
=	XUTIL TOTAL UTILITIES	59,847	59,698	55,500	27,677	70,874	74,300	79,900	85,500
+	82510 COMPUTER SERVICES	1,325,318	1,107,222	1,235,300	1,174,373	1,312,010	1,243,537	1,280,937	1,348,437
	1 various	1,325,318	1,107,222	1,235,300	766,198	750,000			
	10 Commvault (data backup software)			33,000					
	11 OnBase (document imaging software)			30,000			25,000	30,000	35,000
	12 Nearpoint (e.discovery software)			17,000					
	13 LGA (Local Government current revenue management software)			25,000			25,000		

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estd 2015	Base 2016	Forecast 2017	Forecast 2018
14	VmWare (virtual disk operating system)			23,000			26,000	30,000	35,000
15	Ironport (firewall software)			85,000			20,000	25,000	30,000
16	Cisco (computer switches and disk system)			71,000			25,000	50,000	75,000
17	Trend Micro (desktop and laptop anti-virus software)			7,500			12,000	15,000	20,000
18	Empower (time entry system)			16,000					
19	Geo Jobe (GIS analytic software)			6,000					
2	Police & Fire (operating system software (several modules))			200,000			5,000	5,000	5,000
20	HelpStar (help desk software)			8,000			4,000	4,000	4,000
21	X-mediis (faxing software)			4,000			5,000	7,000	8,000
22	Neustar (domain network software (how we are found on the Internet))			5,000			2,100	3,000	4,000
23	Solar Winds (network management software)			2,000			15,000	20,000	25,000
24	Net Motion			12,000			21,000	25,000	30,000
25	EMC Maintenance VNX5300						9,000	12,500	15,000
26	KACE (PC software maintenance tools)			7,000			4,000	4,000	4,000
27	Quest Active Administrator & Security Explorer			4,500			36,000	36,000	36,000
28	Quest Desktop Authority			16,000			87,000	87,000	87,000
29	APC Service Agreement			1,400			8,000	8,000	8,000
3	Motorola (800 MHz radio software)			90,000	114,758	153,010	170,000	150,000	150,000
30	Fluke (Megnet)			7,500			7,500	7,500	7,500
31	Trimble			1,000			1,000	1,000	1,000
32	LP360			1,400			1,400	1,400	1,400
33	ArcPad			1,000			1,000	1,000	1,000
34	Metro E Internet Service						36,000	36,000	36,000
36	PD TriTech Software						87,000	87,000	87,000
37	PD Flat Earth						8,000	8,000	8,000
38	PD Diverse						1,400	1,400	1,400
39	PD Teklinks						1,000	1,000	1,000
4	Infor Public Sector (asset management system)			160,000	176,134	200,000	180,000	200,000	200,000
40	PDAOT Public						6,000	6,000	6,000
41	PD Critt-Call						1,000	1,000	1,000
42	PD Informer						4,500	4,500	4,500
43	PD MCCAT						500	500	500
44	PD Arbitrator						13,000	13,000	16,000
45	PD Analyst Notebook						2,600	2,600	2,600
46	Line Item 46								
47	Line Item 47								
5	Microsoft Enterprise Application (operating system software (Dell))			150,000	104,357	209,000	229,537	229,537	229,537
6	HP Tropos (Wi-Fi software support)			80,000			80,000	80,000	80,000
7	Smartnet (City phone system)			70,000			75,000	80,000	85,000
8	ESR (GIS software system)			53,000			55,000	55,000	55,000
9	Great Plains (Financial software)			48,000			48,000	48,000	48,000
*	Amount missing from detail				12,926				
+ 82550	AERIAL PHOTOGRAPHY / MAPPING SERVICES					50,000			75,000
1	Pictometry					50,000			75,000
*	Amount missing from detail								
+ 82560	CONSULTANT SERVICES		11,014	60,000			119,112	119,112	119,112
1	Info-Tech			15,000			15,000	15,000	15,000
2	Network			15,000			15,000	15,000	15,000
3	GIS			15,000			5,000	5,000	5,000
4	Great Plains		11,014	15,000			20,000	20,000	20,000
5	Microsoft Technical Account Management						64,112	64,112	64,112
*	Amount missing from detail								
+ 82599	OTHER CONTRACTUAL SERVICES			14,500			14,500	14,500	14,500
1	Middle Tennessee Electric WI- Fi pole rental			13,000			13,000	13,000	13,000
2	Tower Maintenance			1,500			1,500	1,500	1,500
3	Line Item 3								
*	Amount missing from detail								
= XC99	TOTAL CONTRACTUAL SERVICES	1,325,318	1,118,236	1,309,800	1,174,373	1,362,010	1,377,149	1,414,549	1,557,049

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estd 2015	Base 2016	Forecast 2017	Forecast 2018
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	1,565	3,230	1,700	278	278	4,000	2,000	2,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES			5,000	2,492	2,492	9,500	9,500	9,500
1	Plotter Maintenance				2,492	2,492	4,500	4,500	4,500
2	Konica Monthly Use			5,000			5,000	5,000	5,000
*	Amount missing from detail								
82649	FIBER OPTIC SERVICE		4,964						
82660	BUILDING REPAIR & MAINTENANCE SERVICES		17,472	10,000	36,243	36,243	10,000	10,000	10,000
82699	OTHER REPAIR & MAINTENANCE SERVICES	8,161	13,774	5,000			5,000	5,000	5,000
=	XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	9,726	39,440	21,700	39,013	39,013	28,500	26,500	26,500
82760	SAFETY PROGRAMS								
82780	TRAINING, OUTSIDE		1,290	2,000	10,806		40,560		
1	ESRI Classroom Training (ELA Renewal) - GIS	3,489					4,500		
10	SANS						4,000		
2	Lynda.com Training Site - All IT						375		
3	VB.Net Training - System Analyst						1,500		
4	Software Testing Training and Certification - App Project Leader						1,590		
5	Agile Testing Training - App Project Leader						1,395		
6	Government Chief Information Officer Certification Training - Asst IT Director						2,500		
7	Fiber Certification Training - 3 Telecom Techs						1,700		
8	SANS - 2 Network Techs						8,000		
9	Network Training - Infrastructure						15,000		
*	Amount missing from detail	3,489	1,290	2,000	10,806				
82790	TRAINING, IN-HOUSE	2,288							
=	XEPG TOTAL EMPLOYEE PROGRAMS	5,777	1,290	2,000	10,806		40,560		
82810	REGISTRATIONS								
1	TN GIS User Group Conference - 3 GIS Employees	20,759	22,864	15,000	6,803		20,295		
10	APCO Conference - 1 Telecom						500		
2	ESRI Technical Certification training - GIS Spec I						300		
3	Regional GIS Conference - Sr. GIS Spec						2,000		
4	ESRI Annual Conference - GIS Manager/GIS Spec I						4,500		
5	FireHouse Conference - Software Analyst II						1,995		
6	Inforum Conference - Systems/DBA Manager						2,000		
7	OnBase Annual Conference						4,000		
8	SharePoint Conference						2,500		
9	Tritech Conference - 2 Telecom						1,000		
*	Amount missing from detail	20,759	22,864	15,000	6,803				
82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	2,963	1,396	2,000	470	800	2,000	2,000	2,000
82830	AIR TRAVEL	5,097	4,419	5,000	1,471	2,500	9,000	9,000	9,000
82840	LODGING	10,226	8,499	12,000	5,506	8,000	12,000	12,000	12,000
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,357	1,258	3,000	336	750	3,000	3,000	3,000
82890	OTHER TRAVEL EXPENSES	88	4	200	196	400	200	200	200
=	XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	40,490	38,440	37,200	14,782	12,450	46,495	26,200	26,200
83110	OFFICE SUPPLIES	6,126	3,972	7,000	3,060	6,120	7,000	7,000	7,000
83120	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)		47	1,000			1,000	1,000	1,000
83130	EMPLOYEE BENEVOLENCE ITEMS	160		200	45	90	200	200	200
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	341	60		267	600	300	300	300
=	XOFS TOTAL OFFICE SUPPLIES	6,627	4,079	8,200	3,372	6,810	8,500	8,500	8,500
83210	TRAINING SUPPLIES	486	428	500			500	500	500
83299	OTHER OPERATING SUPPLIES	60		200			200	200	200
=	XOPS TOTAL OPERATING SUPPLIES	546	428	700			700	700	700
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	2,476	2,617	2,000	2,895	3,500	3,150	3,308	3,473
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	436		200			200	200	200

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Est'd 2015	Base 2016	Forecast 2017	Forecast 2018
=	XFUEL	2,912	2,617	2,200	2,895	3,500	3,350	3,508	3,673
	TOTAL FUEL & MILEAGE								
	FURNITURE, FIXTURES (<\$25,000)								
+	83510	1,166	6,114	10,000	1,072	2,500	30,000	10,000	10,000
	83520				24,388				
	1								
	2								
	3								
	4								
	*				24,388				
+	83530	13,733	30,837	34,200	62,694	34,200	135,000	7,000	7,000
	MACHINERY & EQUIPMENT (<\$25,000)								
	1								
	2								
	3								
	4								
	5								
	*				62,694	20,200			
+	83540	76,948	296,279	138,000	59,866	138,000	135,000	45,000	57,000
	COMPUTER HARDWARE (<\$25,000)								
	1								
	10								
	2								
	3								
	4								
	5								
	6								
	7								
	8								
	9								
	*				59,866				
+	83550	207,604	187,147	64,400	383	64,400	2,900	6,500	7,500
	COMPUTER SOFTWARE (<\$25,000)								
	1								
	10								
	2								
	4								
	5								
	6								
	7								
	8								
	9								
	*				383				
=	XMEU	299,451	520,377	246,600	148,403	239,100	167,900	68,500	81,500
	TOTAL MACHINERY & EQUIPMENT (<\$25,000)								
	83610								
	83620								
	83660								
	83699								
=	XRMS	7,231	32,459	4,300	5,476	7,350	14,300	9,000	9,000
	TOTAL REPAIR & MAINTENANCE SUPPLIES								
	85110	1,615	746	1,366	923	923	1,434	1,506	1,581
	PROPERTY INSURANCE								
	85111	50							
	FRAUD INSURANCE								
	85112	721	15,142	17,479	17,624	17,624	18,353	19,271	20,234
	INLAND MARINE INSURANCE								
	85113	281	36	43	101	101	45	47	50
	AUTO PHYSICAL DAMAGE								
	85115	1,366	3,909	4,000	7,341	7,341	4,200	4,410	4,631
	LIABILITY INSURANCE								
	85116	1,061	2,308	2,400	3,246	3,246	2,520	2,646	2,778
	E&O LIABILITY INSURANCE								
	85117	1,705	722	738	1,493	1,493	775	814	854
	VEHICLE LIABILITY INSURANCE								
	85119	509	3,703	3,703			3,888	4,083	4,287
	UMBRELLA LIABILITY								
	85120	15,939							
	PROPERTY DAMAGE COSTS								
=	XPLS	23,247	22,863	29,729	30,728	30,728	31,215	32,777	34,415
	TOTAL PROPERTY & LIABILITY COSTS								

