



City of Franklin, Tennessee

FY 2017 Operating Budget

Finance

Russell Truell, Assistant City Administrator

Mike Lowe, Comptroller

Budget Summary

	2014	2015	2016	2016	2017	2016 v. 2017	
	Actual	Actual	Budget	Estimated	Budget	\$	%
Personnel	772,560	829,501	851,549	893,498	865,338	13,789	1.6%
Operations	-56,018	-59,137	-70,624	-63,768	-70,873	-249	0.4%
Capital	0	0	50,000	25,000	50,000	-	0.0%
Total	716,542	770,364	830,925	854,729	844,465	13,540	1.6%

Departmental Summary

The Finance department oversees the security and management of the City's financial interests. The department helps the City Administrator prepare, implement and monitor the City's annual operating and capital budgets. The department also plans and executes the issuance of short-term and long-term borrowing.

The Finance department provides a variety of financial services for the City of Franklin. These include: (1) financial accounting and reporting, (2) budgeting and analytics, (3) investment of temporarily idle funds, (4) maintaining and reconciling City bank accounts, (5) issuing employee payroll, (6) issuing vendor payments, (7) internal audits, and (8) ensuring that the annual external financial audit is conducted.

FY 2017 Outlook

As a significant part of its paperless initiatives, the Finance department no longer issues paper payroll checks as of April 1, 2015. Also, employees access their bi-weekly paystubs electronically instead of paper remittances. Finance no longer requests an additional direct deposit form for paying employee reimbursements through accounts payable. The use of direct deposit and electronic remittances reduces the use of expensive check stock, envelopes and postage, as well as the manpower required to investigate and report outstanding payroll checks, and distribute paper remittances. During 2016, a budget and analytics division was created using existing resources. As we near the end of fiscal year 2016, the department is working on enhancing the documentation of internal controls and formalizing a disbursements policy. FY 2016 will also be the first year of the State of Tennessee's requirements to close books within 60 days of fiscal year end.

The Finance department continues to encourage electronic payments for existing and new vendors. Allowing Automated Clearing House (ACH) remittances to be emailed rather than mailed through the postal system will increase savings on postage. Utilities payments have been automatically drafted for several years.

For 2017, the department will focus on best practices of cash management and financial analysis efforts. The department is updating its practices for tracking and forecasting receipts and payments, as well as analyzing financial data not only for the City, but also other entities such as Transit and the Conference Center.



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



Franklin government will seek diversification and efficiencies of revenue sources to fund its aspirations.

Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.

Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.

Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).

Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2013	2014	2015	2016*	2017*
	Have City's rating affirmed by multiple rating agencies (maximum = 3)	2	2	2	2	2
	Increase use of electronic payments for payroll (percent paid by ACH)	98%	98%	100%	100%	100%
	Increase use of electronic payments for AP (percent paid by ACH/EFT)	33%	34%	35%	40%	50%
	Vendor payments issued	4,942	4,045	3,905	4,000	4,000
	Invoices processed	9,349	6,143	5,955	6,000	6,000
	Checks issued (non-payroll)	3,821	2,652	2,327	2,000	1,700



City of Franklin, Tennessee

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Performance Measures

Efficiency Measures

	2013	2014	2015	2016*	2017*
TBD					

Outcome (Effectiveness) Measures

	2013	2014	2015	2016*	2017*
Retain the City's Triple AAA rating (for consecutive months)	174 months since attained December 1998	186 months since attained December 1998	198 months since attained December 1998	210 months since attained December 1998	224 months since attained December 1998
Exceed the return on investments of the LGIP	.88% average to LGIP's .13%	1.45% average to LGIP's .09%	.80% average to LGIP's .09%	Exceed LGIP average by 1%	Exceed LGIP average by 1%
Achieve the GFOA Annual Report award for financial reporting annually	22nd consecutive (for FY 2012)	23rd consecutive (for FY 2013)	24th consecutive (for FY 2014)	25th consecutive (for FY 2015)	26th consecutive (for FY 2016)
Achieve the GFOA Budget Report award annually	5th award (for FY 2013 budget)	6th award (for FY 2014 budget)	7th award (for FY 2015 budget)	8th award (for FY 2016 budget)	9th award (for FY 2017 budget)
Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.					
Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.					
Target?	Baseline Being Established				
Meets Target?	TBD	TBD	TBD	TBD	TBD
Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).					
Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.					
Target (# of rating agencies per FY)	2	2	2	2	2
Meets Target?	Yes	Yes	Yes	Yes	Yes

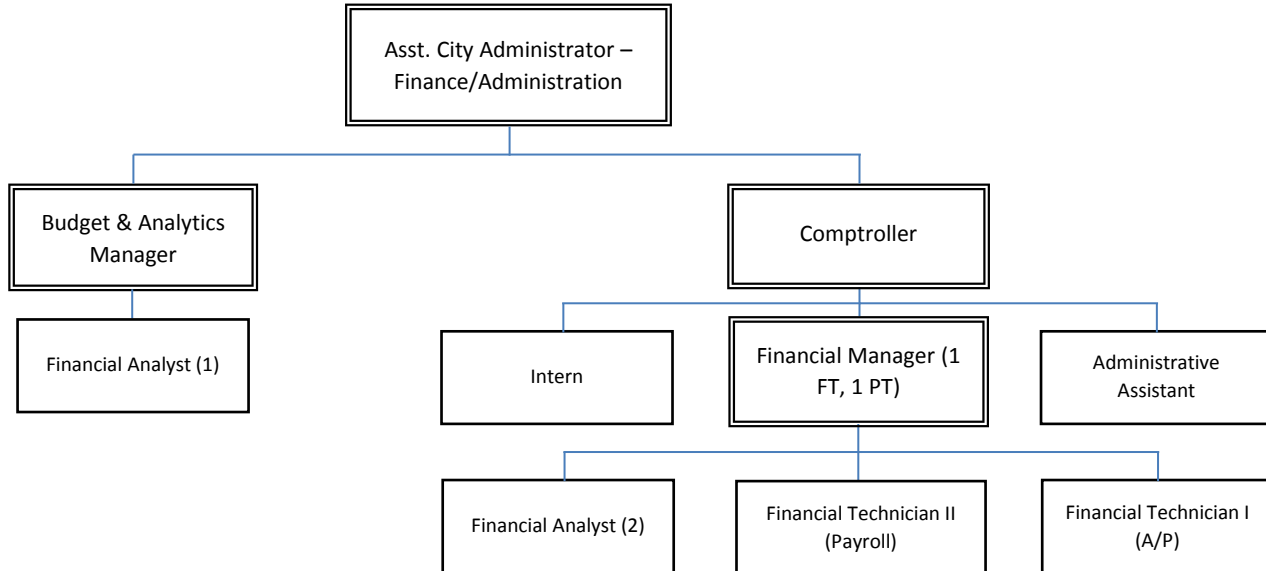
* 2016 & 2017 estimated



City of Franklin, Tennessee

FY 2017 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Asst. City Admin-Finance/Admin	Grade N	1	0	1	0	1	0	1	0	1	0
Comptroller	Grade K	1	0	1	0	1	0	1	0	1	0
Budget & Analytics Mgr.	Grade I	0	0	0	0	0	0	1	0	1	0
Business Process Imp. Mgr.	Grade H	0	0	1	0	1	0	0	0	0	0
Financial Manager	Grade H	1	1	1	1	1	1	1	1	1	1
Financial Analyst	Grade F	3	0	3	0	3	0	3	0	3	0
Payroll Specialist	Grade E	0	0	1	0	1	0	1	0	1	0
Financial Technician I(AP)	Grade D	0	0	1	0	1	0	1	0	1	0
Financial Technician 1/2/3	---	2	0	0	0	0	0	0	0	0	0
Administrative Assistant	Grade D	1	0	1	0	1	0	1	0	1	0
Intern	Intern	0	0	0	0	0	1	0	1	0	1
Totals		9	1	10	1	10	2	10	2	10	2



City of Franklin, Tennessee

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Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference	
						\$	%
Personnel							
Salaries & Wages	561,050	635,276	642,657	691,339	642,582	(75)	0.0%
Employee Benefits	211,510	194,225	208,892	202,159	222,756	13,864	6.6%
Total Personnel	772,560	829,501	851,549	893,498	865,338	13,789	1.6%
Operations							
Transportation Services	3,471	1,886	2,350	2,300	2,300	(50)	-2.1%
Operating Services	2,392	1,852	1,850	712	750	(1,100)	-59.5%
Notices, Subscriptions, etc.	6,961	8,834	5,155	8,550	8,675	3,520	68.3%
Utilities	4,264	3,932	3,950	4,234	4,500	550	13.9%
Contractual Services	14,396	18,358	20,900	16,008	17,000	(3,900)	-18.7%
Repair & Maintenance Services	2,892	5,961	3,000	7,000	7,000	4,000	133.3%
Employee programs	-	220	-	-	-	-	0.0%
Professional Development/Travel	15,598	9,704	11,350	15,346	15,600	4,250	37.4%
Office Supplies	4,445	4,833	5,750	5,850	5,900	150	2.6%
Operating Supplies	180	28	-	-	-	-	0.0%
Fuel & Mileage	66	363	300	-	-	(300)	-100.0%
Machinery & Equipment (<\$25,000)	3,317	11,728	7,600	10,718	11,450	3,850	50.7%
Repair & Maintenance Supplies	113	176	100	200	200	100	100.0%
Property & Liability Costs	2,522	3,746	3,632	3,485	3,656	24	0.7%
Permits	1,000	-	-	800	800	800	100.0%
Financial Fees	67,934	52,021	66,500	64,080	64,500	(2,000)	-3.0%
Interfund Reimbursements	(185,569)	(182,778)	(203,061)	(203,061)	(213,214)	(10,153)	5.0%
Total Operations	(56,018)	(59,137)	(70,624)	(63,768)	(70,873)	(249)	0.4%
Machinery & Equipment (>\$25,000)	-	-	50,000	25,000	50,000	-	0.0%
Capital	-	-	50,000	25,000	50,000	-	0.0%
Total Finance Department	716,542	770,364	830,925	854,729	844,465	13,540	1.6%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	556,972	605,777	660,103	394,933	638,797	663,297	686,541	700,242
81120	OVERTIME PAY	4,078	5,080	5,000	1,204	1,768	2,500	2,550	2,601
81150	TEMPORARY WORK BY NON-CITY EMPLOYEES		24,419		37,413	50,774			
81199	VACANCY ADJUSTMENT			(22,446)	433,550	691,339	(23,215)	(24,029)	(24,508)
= XWAGE	TOTAL WAGES	561,050	635,276	642,657	868,100	1,342,655	642,582	665,062	678,335
= 81410	FICA (EMPLOYER'S SHARE)	40,019	43,775	47,856	27,893	44,774	49,374	52,520	55,000
= 81420	MEDICAL PREMIUMS	123,324	125,898	136,072	64,743	129,484	145,606	167,447	196,929
= 81430	GROUP INSURANCE PREMIUMS	7,779	8,631	9,672	5,199	9,404	9,920	10,368	10,886
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(23,313)	(23,946)	(28,820)	(15,574)	(25,950)	(31,354)	(38,021)	(43,724)
81450	RETIREMENT CONTRIBUTIONS	53,226	28,197	32,918	31,136	31,136	35,669	41,177	47,354
81455	DEFERRED COMP MATCH	7,966	9,156	8,678	6,665	10,794	11,010	11,230	11,455
81460	UNEMPLOYMENT CLAIMS								
81470	WORKERS COMPENSATION PREMIUMS	109	114	116	125	125	131	138	145
81482	CAR ALLOWANCE	2,400	2,400	2,400	1,477	2,392	2,400	2,400	2,400
= XBEN	TOTAL BENEFITS	211,510	194,225	208,893	121,664	202,159	222,756	247,259	280,445
= XPER	TOTAL PERSONNEL	772,560	829,501	851,550	555,214	893,498	865,338	912,321	958,780
	Operations								
+ 82110	MAILING & OUTBOUND SHIPPING SERVICES	3,471	1,886	2,350	1,188	2,300	2,300	2,300	2,300
1	VARIOUS	2,490			1,188	2,000	2,000	2,000	2,000
2	UPS STORE -MISC	842		2,200		100	100	100	100
3	PO BOX RENEWAL	139		100		100	100	100	100
6	FEDERAL EXPRESS			50		100	100	100	100
7	W/21099 Mailings								
*	Amount missing from detail		1,886						
+ 82120	FREIGHT FOR INBOUND PURCHASED ITEMS								
1	VARIOUS								
2	SHIPPING FOR PRINTER								
*	Amount missing from detail								
= XTFC	TOTAL TRANSPORTATION CHARGES	3,471	1,886	2,350	1,188	2,300	2,300	2,300	2,300
+ 82200	PRINTING & COPYING SERVICES, OUTSOURCED	401	223	400	59	259	300	300	300
1	VARIOUS	401							
2	ENVELOPES			200		200	200	200	200
3	ENVELOPES-PAYROLL								
4	BUSINESS CARDS			200	59	59	100	100	100
8	CHECKS								
*	Amount missing from detail		223						
+ 82250	ARCHIVING/RECORDS MANAGEMENT SERVICES	1,194		1,250					
1	Greenshades Pay History Archival	1,194		1,250					
*	Amount missing from detail								
+ 82250	TESTING & PHYSICALS	797	1,629	200	439	453	450	450	450
1	VARIOUS	364			439	453	450	250	250
2	KROLL BACKGROUND	157							
3	WALK IN MEDICAL CTR-PHYSICALS/TESTING	276		200				200	200

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
*	Amount missing from detail		1,629						
82299	OTHER OPERATING SERVICES								
=	XOPSV	2,392	1,852	1,850	498	712	750	750	750
+									
82310	LEGAL NOTICES	459	362	300	131	450	450	450	450
1	VARIOUS	307			131	250	250	250	250
3	WILLIAMSON HERALD	152				200	200	200	200
5	ADVERTISEMENT FOR FINANCIAL TECH			300					
7	ADVERTISEMENT FOR FINANCIAL ANALYST		362						
*	Amount missing from detail								
+	DUES FOR MEMBERSHIPS	3,834	5,326	1,955	1,823	5,435	5,500	5,500	5,500
01	VARIOUS	3,179			955	2,800	2,850	2,850	2,850
02	AGA								
03	AWWA								
04	GFOA Membership-0230,0205,0211,4177	595		895		895	900	900	900
05	SAM'S CLUB	60		60		105	100	100	100
06	AMERICAN PAYROLL ASSOC-1610,1714			250		225	225	225	225
07	TN ASSOC OF MUNICIPAL CLERKS-0119			200		200	200	200	200
08	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS-0119			250		135	150	150	150
09	TGFOA Membership			300		300	300	300	300
10	ICMA					525	525	525	525
11	TCMA					250	250	250	250
*	Amount missing from detail		5,326		868				
+	PROFESSIONAL STANDARDS / ACCREDITATION	580	1,448	1,160	1,229	1,420	1,425	1,425	1,425
01	VARIOUS				649				
02	GFOA APPLICATION/DISTINGUISHED BUDGET			580		550	550	550	550
03	APPL FOR CERTIFICATE OF ACHIEVEMENT-FINANCIAL REPORT	580		580		850	850	850	850
04	Notary					20	25	25	25
*	Amount missing from detail		1,448		580				
+	PUBLICATIONS, NON-TRAINING	2,088	1,698	1,740	541	1,245	1,300	1,300	1,300
01	VARIOUS	1,879			194	1,245	1,300	1,300	1,300
02	GAFR-0230								
03	THE TENNESSEAN	70		210					
04	MONEY MAGAZINE-0205								
05	NY TIMES DIGITAL-0205	75		180					
06	THE ECONOMIST NEWSPAPER-0205	64		275					
07	MISC PUBLICATIONS-0205			525					
08	GASB & GFOA-0230								
09	GFOA-0205								
10	Wall Street Journal			300					
11	Barrens			100					
12	Harvard Business Journal			150					
13	Daily Herald								
*	Amount missing from detail		1,698		347				
=	XNXP	6,961	8,834	5,155	3,724	8,550	8,675	8,675	8,675
+	TELEPHONE SERVICE	1,528	1,330	1,700	783	1,366	1,500	1,500	1,500
1	VARIOUS	854			447				
2	AT&T	674		1,700		1,366	1,500	1,500	1,500
*	Amount missing from detail		1,330		336				
+	CELLULAR TELEPHONE SERVICE	1,106	1,055	1,250	596	1,188	1,200	1,200	1,200
1	VARIOUS	796			397				

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
2	VERIZON WIRELESS	310		1,250		1,188	1,200	1,200	1,200
3	0205-REIMBURSEMENT								
4	0119-REIMBURSEMENT		1,055		199				
*	Amount missing from detail								
+	INTERNET & RELATED SERVICES	1,630	1,547	1,000	978	1,680	1,800	1,800	1,800
1	VARIOUS	999			559				
2	AT&T	631		1,000		1,680	1,800	1,800	1,800
*	Amount missing from detail		1,547		419				
82483	CONNECTION CHARGES								
=	TOTAL UTILITIES	4,264	3,932	3,950	2,357	4,234	4,500	4,500	4,500
+	COMPUTER SERVICES	14,396	18,358	20,900	7,123	16,008	17,000	17,000	17,000
01	VARIOUS	11,527		20,000	728	1,456	1,500	1,500	1,500
02	ACCTG SERVICES TELEPHONE SUPPORT (COMP RESOURCES)	2,869		200					
03	GREENSHADES SOFTWARE-PAYROLL REPORTING			700					
04	GREENSHADES-401K REPORTING				50	3,100	3,500	3,500	3,500
05	GPUG Membership Renewal								
06	ADDITIONAL COSTS-COMPUTER RESOURCES				2,464	1,500	1,500	1,500	1,500
07	Greenshades Tax Form Upload					9,952	10,500	10,500	10,500
09	New Computer Services								
*	Amount missing from detail		18,358		3,881				
=	TOTAL CONTRACTUAL SERVICES	14,396	18,358	20,900	7,123	16,008	17,000	17,000	17,000
+	EQUIPMENT REPAIR & MAINTENANCE SERVICES	2,892	5,961	3,000	3,033	7,000	7,000	7,000	7,000
01	VARIOUS	2,027		3,000	1,357	1,000	1,000	1,000	1,000
02	NOVACOPY	865		3,000		6,000	6,000	6,000	6,000
03	MAILSHIP TECHNOLOGY								
*	Amount missing from detail		5,961		1,676				
=	TOTAL REPAIR & MAINTENANCE SERVICES	2,892	5,961	3,000	3,033	7,000	7,000	7,000	7,000
+	TRAINING, OUTSIDE		220		110				
1	VARIOUS								
2	ECONOMIC OUTLOOK CONFERENCE-0205								
3	NEW HORIZONS-0230								
*	Amount missing from detail		220		110				
82700	TRAINING, IN-HOUSE								
=	TOTAL EMPLOYEE PROGRAMS		220		110				
+	REGISTRATIONS	6,175	4,573	3,700	4,562	5,933	6,000	6,000	6,000
01	Various	6,175		600		1,638	1,725	1,725	1,725
02	TGFOA			1,200		1,475	1,475	1,475	1,475
03	TGFOA								
04	TGFOA								
05	TGFOA								
06	TGFOA								
07	CMFO			850		1,620	1,600	1,600	1,600
08	CMFO								
09	CMFO								
10	CMFO								
12	ROCKHURST UNIVER								
13	GPUG SUMMIT								
14	ACCTG BASICS								
17	GFOA CONFERENCE			1,050		1,200	1,200	1,200	1,200

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
18	GFOA CONFERENCE								
19	GFOA CONFERENCE								
23	TGFOA SPRING CONFERENCE								
24	Municipal Clerk Academy								
27	Prof Dev Seminar								
*	Amount missing from detail		4,573		4,562				
+ 82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,555	1,534	750	872	1,750	1,750	1,750	1,750
01	VARIOUS	1,099							
02	CMFO	78		500					
03	MILEAGE					1,000	1,000	1,000	1,000
04	MILEAGE	78							
05	MILEAGE								
06	MILEAGE	39							
07	MILEAGE	84							
08	MILEAGE	177							
09	PARKING, CAB								
11	GFOA			250					
15	Car Rental/PARKING					750	750	750	750
16	MILEAGE								
17	Prof Dev								
*	Amount missing from detail		1,534		872				
+ 82830	AIR TRAVEL	2,239	1,021	1,200	558	1,886	2,000	2,000	2,000
01	GFOA	2,239		1,200					
02	0211								
03	0205								
04	0230								
05	Prof Dev Seminar								
06	Various								
*	Amount missing from detail		1,021		558				
+ 82890	LODGING	4,799	2,428	5,000	(309)	5,277	5,350	5,350	5,350
01	GFOA	4,799		5,000					
02	0211								
03	0205								
04	0230								
05	Prof Dev Seminar								
06	Various								
*	Amount missing from detail		2,428		(309)				
+ 82890	MEALS (OUTSIDE WILLIAMSON COUNTY)	818	148	700	(68)	500	500	500	500
01	GFOA	755		700					
02	0205								
03	JE NEEDED								
04	0230								
05	0211								
06	Prof Dev Seminar								
07	4177	63							
08	Various								
*	Amount missing from detail		148		(68)				
= 82890	OTHER TRAVEL EXPENSES	12							
= XPD	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	15,598	9,704	11,350	5,615	15,346	15,600	15,600	15,600
+ 83110	OFFICE SUPPLIES	4,025	4,268	5,000	1,878	5,185	5,200	5,200	5,200
1	VARIOUS	2,220				5,185	5,200	5,200	5,200

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
2	MISC OFFICE SUPPLIES	1,627		5,000					
3	GREENSHADES								
5	Envelopes-Payroll	178							
*	Amount missing from detail		4,268		1,878				
83130	EMPLOYEE BENEVOLENCE ITEMS		14						
+ 83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	420	551	750	232	665	700	700	700
1	VARIOUS	420				665	700	700	700
2	0205								
5	Misc		551	750					
*	Amount missing from detail				232				
= XOPS	TOTAL OFFICE SUPPLIES	4,445	4,833	5,750	2,110	5,850	5,900	5,900	5,900
83260	UNIFORMS PURCHASED	180							
+ 83299	OTHER OPERATING SUPPLIES		28		15				
1	VARIOUS								
*	Amount missing from detail		28		15				
= XOPS	TOTAL OPERATING SUPPLIES	180	28		15				
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	66	363	300					
= XFUEL	TOTAL FUEL & MILEAGE	66	363	300					
83510	FURNITURE, FIXTURES (<\$25,000)		65	100	209	209	500	500	500
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)		3,031		158	158	200	200	200
01	VARIOUS					158	200	200	200
02	COPIER								
03	SURGE								
04	PS40 FOLER & INSERTER								
*	Amount missing from detail		3,031		158				
+ 83540	COMPUTER HARDWARE (<\$25,000)	592	8,632	7,500	4,863	10,211	10,500	10,500	10,500
01	VARIOUS	592							
02	HP LASER JET PRINTER								
03	0218-KEYBOARD & MOUSE								
06	MISC SUPPLIES								
07	COMPUTERS & MONITORS-REPLACEMENTS			7,500		10,211	10,500	10,500	10,500
08	0205-LENOVO THINKPAD								
*	Amount missing from detail		8,632		4,863				
+ 83550	COMPUTER SOFTWARE (<\$25,000)	2,725			140	140	250	250	250
01	VARIOUS	2,725				140	250	250	250
02	FORECASTER LICENSE-6								
04	GREENSHADE REPORTING FOR 401 K								
05	COMPUTER RESOURCES - NEGATIVE PR TRANSACTION								
06	COMPUTER RESOURCES-INTEGRITY DATA								
*	Amount missing from detail				140				
= XMSU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	3,317	11,728	7,600	5,370	10,718	11,450	11,450	11,450
83620	EQUIPMENT PARTS & SUPPLIES								
1	VARIOUS								
*	Amount missing from detail								
+ 83680	BUILDING MAINTENANCE SUPPLIES	113	176	100		200	200	200	200
1	VARIOUS	92				200	200	200	200
2	SAMS (MISC SUPPLIES)	21		100					
*	Amount missing from detail		176						

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
=	XRMS	113	176	100		200	200	200	200
	TOTAL REPAIR & MAINTENANCE SUPPLIES								
85110	PROPERTY INSURANCE				1,009	1,009	1,059	1,112	1,168
85111	FRAUD INSURANCE	746	923	927					
85112	INLAND MARINE INSURANCE	23	61	68					
85113	AUTO PHYSICAL DAMAGE								
85115	LIABILITY INSURANCE	1,102	1,894	1,952	1,961	1,961	2,059	2,162	2,270
85116	E&O LIABILITY INSURANCE	651	818	635	465	465	488	513	538
85119	UMBRELLA LIABILITY								
85120	PROPERTY DAMAGE COSTS								
85140	SURETYNOTARY BONDS		50	50		50	50	50	50
=	XPLC	2,522	3,746	3,632	3,435	3,485	3,656	3,837	4,026
	TOTAL PROPERTY & LIABILITY COSTS								
+	STATE FEES	1,000				800	800	800	800
1	VARIOUS	1,000				800	800	800	800
2	TN DEPT OF REVENUE-PROFESSIONAL PRIVILEGE TAX								
*	Amount missing from detail								
=	XPERM	1,000				800	800	800	800
	TOTAL PERMITS								
85510	BANKING FEES	16,598	16,271	20,000	10,326	18,080	18,500	19,370	20,284
+	INVESTMENT FEES	35,112	23,750	30,000	16,250	30,000	30,000	30,000	30,000
01	VARIOUS	25,112		5,000		5,000	5,000	5,000	5,000
02	FIFTH THIRD-MARKET VALUE FEES								
03	PUBLIC FINANCIAL MGMT-FINANCIAL ADVISORY SERVICES								
04	BUREAU OF PUBLIC DEBT								
05	PORTFOLIO SERVICES			25,000		25,000	25,000	25,000	25,000
06	Investment Management	6,250							
07	TRACKER								
08	99FEDPCS3 53 MMA	3,750			16,250				
*	Amount missing from detail		23,750						
+	FINANCIAL ADVISOR FEES	16,224	12,000	16,500	8,000	16,000	16,000	16,000	16,000
01	VARIOUS	12,224							
02	ANALYSIS ON IMPACT FEES JE								
03	PUBLIC FINANCIAL MANAGEMENT, INC	4,000		16,500		16,000	16,000	16,000	16,000
*	Amount missing from detail		12,000		8,000				
=	XFFF	67,934	52,021	66,500	34,576	64,080	64,500	65,370	66,284
	TOTAL FINANCIAL FEES								
85990	MISCELLANEOUS		(1)		10	10	10	10	10
=	XOFE		(1)		10	10	10	10	10
	TOTAL OTHER BUSINESS EXPENSES								
87590	REIMB OF INTERFUND SERVICES	(185,569)	(182,778)	(203,061)	(203,061)	(203,061)	(213,214)	(223,875)	(235,068)
=	XREIMB	(185,569)	(182,778)	(203,061)	(203,061)	(203,061)	(213,214)	(223,875)	(235,068)
	TOTAL INTERFUND SERVICES REIMBURSEMENTS								
=	XOP	(56,018)	(59,137)	(70,624)	(133,897)	(63,768)	(70,873)	(80,483)	(90,573)
	TOTAL OPERATIONS								
	Capital								

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
89550	COMPUTER SOFTWARE (>\$25,000)			50,000		25,000	50,000	50,000	50,000
=	XMEMO TOTAL MACHINERY & EQUIPMENT (>\$25,000)			50,000		25,000	50,000	50,000	50,000
=	XCAP TOTAL CAPITAL			50,000		25,000	50,000	50,000	50,000
=	XTOT TOTAL EXPENDITURES	716,542	770,364	830,926	421,317	854,730	844,465	881,838	918,207