



City of Franklin, Tennessee

FY 2019 Operating Budget

Finance

Mike Lowe, Comptroller

Michael Walters Young, Budget & Strategic Innovation Manager

Budget Summary

	2016 Actual	2017 Actual	2018		2019 Budget	2018 v. 2019	
			Budget	Estimated		\$	%
Personnel	896,890	1,009,073	850,795	859,655	928,888	78,094	9.2%
Operations	-72,786	-68,376	-70,664	-80,048	-57,537	13,127	-18.6%
Capital	0	0	0	0	0	-	0.0%
Total	824,104	940,697	780,131	779,607	871,351	91,221	11.7%

Departmental Summary

The Finance department oversees the security and management of the City's financial interests. The department helps the City Administrator prepare, implement and monitor the City's annual operating and capital budgets. The department also plans and executes the issuance of short-term and long-term borrowing.

The Finance department provides a variety of financial services for the City of Franklin. These include: (1) financial accounting and reporting, (2) budgeting and analytics, (3) investment of temporarily idle funds, (4) maintaining and reconciling City bank accounts, (5) issuing employee payroll, (6) issuing vendor payments, (7) internal audits, and (8) ensuring that the annual external financial audit is conducted.

FY 2019 Outlook

In 2018, the department assisted Revenue Management and Information Technology on the implementation of the Infor Billing and Cashiering systems.

For 2019, the department is focusing on three (3) financial best practices:

- The Budget and Analytics section is streamlining and organizing of the City's capital project accounting systems,
- The Processing (including Payroll and AP) section is focusing on the pension transition to the Tennessee Consolidated Retirement System (TCRS), and
- The Accounting and Reporting section will continue to work with departments on financial policies development and updates.



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



Franklin government will seek diversification and efficiencies of revenue sources to fund its aspirations.

Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.

Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.

Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).

Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2015	2016	2017	2018*	2019*
	Have City's rating affirmed by multiple rating agencies (maximum = 3)	2	2	2	2	2
	Increase use of electronic payments for payroll (percent paid by ACH)	100%	100%	100%	100%	100%
	Increase use of electronic payments for AP (percent paid by ACH/EFT)	35%	40%	50%	60%	60%
	Vendor payments issued	3,905	4,017	3,826	4,000	4,000
	Invoices processed	5,955	7,070	6,163	6,000	6,000
	Checks issued (non-payroll)	2,327	2,197	1,984	1,700	1,700



City of Franklin, Tennessee

FY 2019 Operating Budget

Performance Measures

Efficiency Measures

		2015	2016	2017	2018*	2019*
	Number of days to close fiscal year does not exceed 60	89	60	60	60	60

Outcome (Effectiveness) Measures

		2015	2016	2017	2018*	2019*
	Retain the City's Triple AAA rating (for consecutive months)	198 months since attained December 1998	210 months since attained December 1998	224 months since attained December 1998	236 months since attained December 1998	248 months since attained December 1998
	Exceed the return on investments compared to benchmark (BAML - Bank of America/Merrill Lynch)	.80% average to BAML's .01%	.90% average to BAML's .13%	1.00% average to BAML's .44%	1.30% estimated to BAML's .64%	1.50% goal to estimated BAML's .84%
	Achieve the GFOA Annual Report award for financial reporting annually	24th consecutive (for FY 2014)	25th consecutive (for FY 2015)	26th consecutive (for FY 2016)	27th consecutive (for FY 2017)	28th consecutive (for FY 2018)
	Achieve the GFOA Budget Report award annually	7th award (for FY 2015 budget)	8th award (for FY 2016 budget)	9th award (for FY 2017 budget)	10th award (for FY 2018 budget)	11th award (for FY 2019 budget)
	Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.					
	Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.					
	Target? Measure being modified - will be ready in May 2018					
	Meets Target?	TBD	TBD	TBD	TBD	TBD
	Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).					
	Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.					
	Target (# of rating agencies per FY)	2	2	2	2	2
	Meets Target?	Yes	Yes	Yes	Yes	Yes

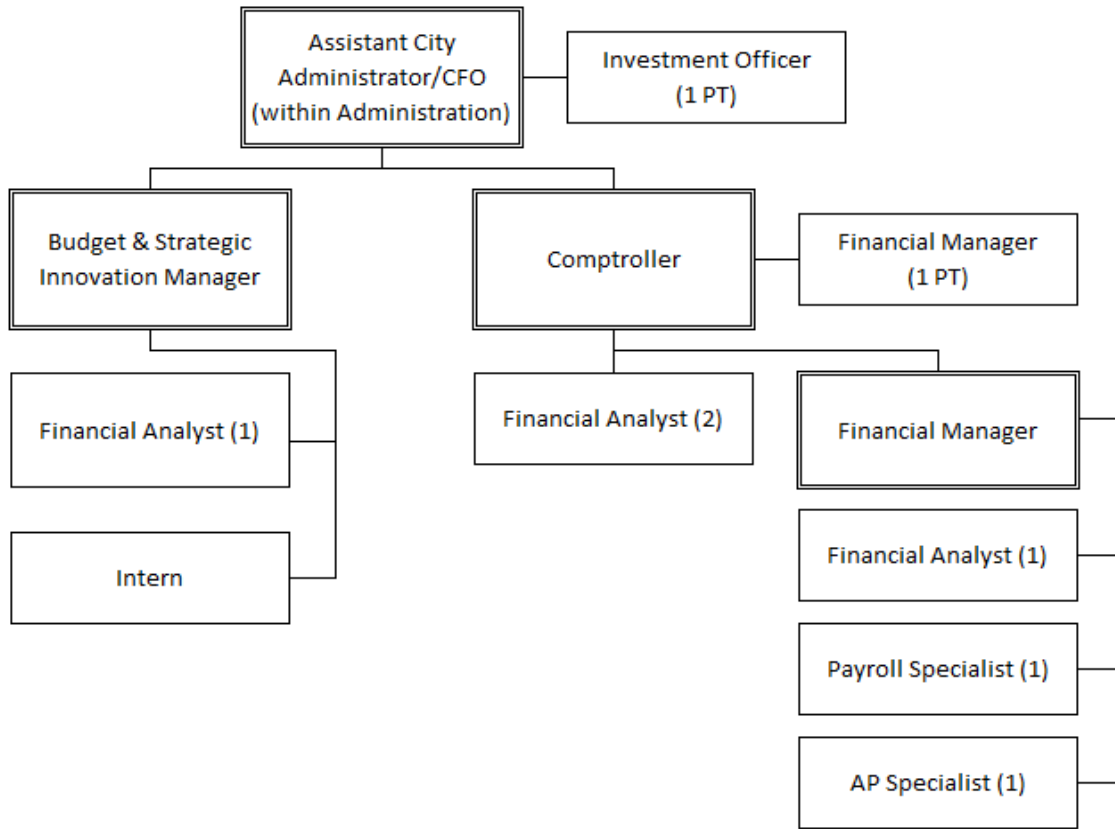
* 2018 & 2019 estimated



City of Franklin, Tennessee

FY 2019 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2015		FY 2016		FY 2017		FY 2018		FY 2019	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Asst. City Admin-Fin./Adm.	Grade N	1	0	1	0	1	0	0	0	0	0
Investment Officer	Grade M	0	0	0	0	0	1	0	1	0	1
Comptroller	Grade K	1	0	1	0	1	0	1	0	1	0
Budget & Strat. Inn. Mgr.	Grade K	0	0	1	0	1	0	1	0	1	0
Business Process Imp. Mgr.	Grade I	1	0	0	0	0	0	0	0	0	0
Financial Manager	Grade I	1	1	1	1	1	1	1	1	1	1
Financial Analyst	Grade H	3	0	3	0	3	0	4	0	4	0
Payroll Specialist	Grade F	1	0	1	0	1	0	1	0	1	0
AP Specialist	Grade E	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	Grade D	1	0	1	0	1	0	0	0	0	0
Intern	Intern	0	1	0	1	0	1	0	1	0	1
Totals		10	2	10	2	10	3	9	3	9	3



City of Franklin, Tennessee

FY 2019 Operating Budget

Budget

	Actual 2016	Actual 2017	Budget 2018	Estd 2018	Budget 2019	Difference	
						\$	%
Personnel							
Salaries & Wages	698,356	766,730	616,700	616,409	671,098	54,398	8.8%
Employee Benefits	198,534	242,343	234,095	243,246	257,790	23,696	10.1%
Total Personnel	896,890	1,009,073	850,795	859,655	928,888	78,094	9.2%
Operations							
Transportation Services	2,038	1,730	2,300	2,000	2,300	-	0.0%
Operating Services	831	1,269	750	1,300	2,300	1,550	206.7%
Notices, Subscriptions, etc.	5,108	6,495	8,675	8,575	8,675	-	0.0%
Utilities	4,262	5,190	4,500	4,500	4,950	450	10.0%
Contractual Services	19,898	9,488	17,000	15,000	15,000	(2,000)	-11.8%
Repair & Maintenance Services	6,309	4,036	7,000	2,000	5,000	(2,000)	-28.6%
Employee programs	164	807	-	500	-	-	0.0%
Professional Development/Travel	14,060	15,939	17,100	16,520	16,520	(580)	-3.4%
Office Supplies	5,987	6,987	5,900	5,900	5,900	-	0.0%
Operating Supplies	15	16	-	-	-	-	0.0%
Fuel & Mileage	-	-	-	50	-	-	0.0%
Machinery & Equipment (<\$25,000)	5,412	16,047	11,450	11,320	11,450	-	0.0%
Repair & Maintenance Supplies	-	1,285	200	500	700	500	250.0%
Property & Liability Costs	3,435	4,394	4,664	3,990	5,138	474	10.2%
Permits	800	800	800	800	800	-	0.0%
Financial Fees	61,946	68,050	66,000	64,000	97,000	31,000	47.0%
Miscellaneous	10	1	10	10	10	-	0.0%
Interfund Reimbursements	(203,061)	(210,910)	(217,013)	(217,013)	(233,280)	(16,267)	7.5%
Total Operations	(72,786)	(68,376)	(70,664)	(80,048)	(57,537)	13,127	-18.6%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-
Total Finance Department	824,104	940,697	780,131	779,607	871,351	91,221	11.7%

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@3/29/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
		Personnel								
=	81110	REGULAR PAY	647,653	753,309	633,945	458,349	612,409	691,823	719,496	748,276
	81120	OVERTIME PAY	2,751	3,457	3,000	4,283	4,000	4,000	4,000	4,000
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	47,952	9,964						
	81199	VACANCY ADJUSTMENT			(20,610)			(24,725)	(25,182)	(26,190)
=	XWAGE	TOTAL WAGES	698,356	766,730	616,335	462,632	616,409	671,098	698,314	726,086
=	81410	FICA (EMPLOYER'S SHARE)	46,864	50,805	45,047	32,984	46,849	52,924	55,041	59,974
=	81420	MEDICAL PREMIUMS	122,204	118,890	152,019	98,868	154,482	159,157	173,433	190,776
=	81430	GROUP INSURANCE PREMIUMS	9,692	9,133	9,329	6,850	10,209	11,314	12,451	13,073
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(24,995)	(26,543)	(32,854)	(23,979)	(34,961)	(43,429)	(46,924)	(51,616)
	81445	CONTRA-EMPLOYEE INS CONTRIBUTIONS		28,681						
!	81450	RETIREMENT CONTRIBUTIONS	31,136	42,532	48,912	36,684	48,912	59,183	65,101	71,611
	81455	DEFERRED COMP MATCH	11,080	17,345	11,312	12,868	17,409	18,279	19,193	20,153
	81460	UNEMPLOYMENT CLAIMS								
	81470	WORKERS COMPENSATION PREMIUMS	153	392	330	286	346	363	381	400
	81482	CAR ALLOWANCE	2,400	1,108						
=	XBEN	TOTAL BENEFITS	198,534	242,343	234,096	164,561	243,246	257,790	278,676	304,371
=	XPER	TOTAL PERSONNEL	896,890	1,009,073	850,431	627,193	859,655	928,888	976,990	1,030,457
		Operations								
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	2,038	1,730	2,300	571	2,000	2,300	2,300	2,300
	01	UPS Store	1,802	1,516	1,950	571	1,650	2,100	2,100	2,100
	02	PO Box Renewal	200	214	250		250	100	100	100
	03	Federal Express	36		100		100	100	100	100
	04	W2/1099 Mailings								
	05	VARIOUS								
	*	Amount missing from detail								
=	XTRC	TOTAL TRANSPORTATION CHARGES	2,038	1,730	2,300	571	2,000	2,300	2,300	2,300
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	165	696	300	421	500	600	1,000	1,000
	01	Business Cards	165		100	160	200	300	300	300
	02	Novacopy		696	200	261	300	300	700	700
	03	ENVELOPES-PAYROLL								
	04	CHECKS								
	05	VARIOUS								
	*	Amount missing from detail								
+	82230	ARCHIVING/RECORDS MANAGEMENT SERVICES						1,250		
	01	Greenshades Pay History Archival						1,250		
	*	Amount missing from detail								
+	82250	TESTING & PHYSICALS	666	573	450	778	800	450	450	450
	01	Background/Credit Screening	316	353	250	388	400	300	300	300
	02	Medical Screening	350	220	200	390	400	150	150	150
	03	VARIOUS								
	*	Amount missing from detail								
	82299	OTHER OPERATING SERVICES								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@3/29/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XOPSV	TOTAL OPERATING SERVICES	831	1,269	750	1,199	1,300	2,300	1,450	1,450
+	82310	LEGAL NOTICES	351	340	450	87	350	450	450	450
	01	Vacancy Advertisements	351	340	450	87	350	450	450	450
	02	ADVERTISEMENT FOR FINANCIAL TECH								
	03	ADVERTISEMENT FOR FINANCIAL ANALYST								
	04	VARIOUS								
	*	Amount missing from detail								
+	82350	DUES FOR MEMBERSHIPS	2,273	3,245	5,500	3,503	5,500	5,500	5,500	5,500
	01	GFOA Memberships	895	1,445	2,500	1,606	2,500	2,500	2,500	2,500
	02	TGFOA Membership	75	135	500	160	500	500	500	500
	03	APA Memberships	40	50	500	254	500	500	500	500
	04	Sam's Club Memberships	105	105	150	45	150	150	150	150
	05	IMCA/TCMA Memberships	773	810	1,000	1,261	1,000	1,000	1,000	1,000
	06	Utility Memberships	110	110	200		200	200	200	200
	07	TN Society of CPAs	275	280	300		300	300	300	300
	08	AICPA Memberships		310	350	177	350	350	350	350
	09	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS-0119								
	10	AGA								
	11	AWWA								
	12	VARIOUS								
	*	Amount missing from detail								
+	82355	PROFESSIONAL STANDARDS / ACCREDITATION	1,229	950	1,425		1,425	1,425	1,425	1,425
	01	GFOA Budget Award	550		550		550	550	550	550
	02	GFOA CAFR Award	580	580	850		850	850	850	850
	03	APA		370	25		25	25	25	25
	04	VARIOUS	99							
	*	Amount missing from detail								
+	82390	PUBLICATIONS, NON-TRAINING	1,254	1,960	1,300	749	1,300	1,300	1,300	1,300
	01	Tennessean	207	205	250	195	250	250	250	250
	02	New York Times	195	195	200	105	200	200	200	200
	03	Wall Street Journal	348	348	350	5	350	350	350	350
	04	Barrons	99	150	150	2	150	150	150	150
	05	Harvard Business Journal	282	(59)	300		300	300	300	300
	06	Money/Fortune Magazine	33	(2)	50		50	50	50	50
	07	APA Publications				317				
	08	GFOA Publications				125				
	09	THE ECONOMIST NEWSPAPER-0205								
	10	Misc Publications	90	1,123						
	11	GASB & GFOA-0230								
	12	GFOA-0205								
	13	Daily Herald								
	14	VARIOUS								
	*	Amount missing from detail								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	5,107	6,495	8,675	4,339	8,575	8,675	8,675	8,675
+	82450	TELEPHONE SERVICE	1,349	1,301	1,500	956	1,500	1,800	1,800	1,800
	01	Local	1,106	1,111	1,200	663	1,500	1,800	1,800	1,800
	02	Long Distance	243	190	300	185				
	*	Amount missing from detail				108				
+	82455	CELLULAR TELEPHONE SERVICE	1,236	1,573	1,200	469	1,200	1,350	1,500	1,650
	01	Cell Phone Service	1,236	1,573	1,200	419	1,200	1,350	1,500	1,650

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@3/29/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	02	0205-REIMBURSEMENT								
	03	0119-REIMBURSEMENT								
	04	VARIOUS								
	*	Amount missing from detail				50				
+	82470	INTERNET & RELATED SERVICES	1,677	2,316	1,800	1,201	1,800	1,800	1,800	1,800
	01	Network Service	1,677	2,316	1,800	1,050	1,800	1,800	1,800	1,800
	02	VARIOUS								
	*	Amount missing from detail				151				
	82483	CONNECTION CHARGES								
=	XUTIL	TOTAL UTILITIES	4,262	5,190	4,500	2,626	4,500	4,950	5,100	5,250
+	82510	COMPUTER SERVICES	19,898	8,988	17,000	9,580	15,000	15,000	15,000	15,000
	01	Financial Software Services (GP)	16,212	6,090	13,500	6,877	11,500	11,500	11,500	11,500
	02	Payroll Reporting Services (Greenshades)	2,230	2,898	3,500	2,635	3,500	3,500	3,500	3,500
	03	Time System Services (Empower)	1,456							
	04	GREENSHADES-401K REPORTING								
	05	GPUG Membership Renewal								
	06	Greenshades Tax Form Upload								
	07	New Computer Services								
	08	New Finance Computer Services								
	09	VARIOUS								
	*	Amount missing from detail				68				
	82599	OTHER CONTRACTUAL SERVICES		500						
=	XCTS	TOTAL CONTRACTUAL SERVICES	19,898	9,488	17,000	9,580	15,000	15,000	15,000	15,000
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	6,309	4,036	7,000	749	2,000	5,000	5,000	5,000
	01	Novacopy	5,556	3,283	7,000	749	2,000	5,000	5,000	5,000
	02	Neopost	753	753						
	03	VARIOUS								
	*	Amount missing from detail								
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	6,309	4,036	7,000	749	2,000	5,000	5,000	5,000
+	82780	TRAINING, OUTSIDE	110	780		500	500			
	01	Various	110	780		500	500			
	02	ECONOMIC OUTLOOK CONFERENCE-0205								
	03	NEW HORIZONS-0230								
	*	Amount missing from detail								
	82790	TRAINING, IN-HOUSE	54	27						
=	XEPG	TOTAL EMPLOYEE PROGRAMS	164	807		500	500			
+	82810	REGISTRATIONS	8,271	4,165	7,000	5,149	7,000	7,000	7,000	7,000
	01	GFOA Training	845	1,209	1,500	1,701	1,500	1,500	1,500	1,500
	02	TGFOA Training	1,610	1,600	2,000	1,215	2,000	2,000	2,000	2,000
	03	MTAS Training	2,290	500	1,000	50	1,000	1,000	1,000	1,000
	04	ICMA/TCMA Training	1,085	1,235	1,500	1,188	1,500	1,500	1,500	1,500
	05	APA Training	2,035	70	1,000		1,000	1,000	1,000	1,000
	06	Various	406	(449)		995				
	07	TGFOA								
	08	TGFOA								
	09	TGFOA								
	10	CMFO								
	11	CMFO								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@3/29/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	12	CMFO								
	13	ROCKHURST UNIVER								
	14	ACCTG BASICS								
	15	GPUG SUMMIT								
	16	GFOA CONFERENCE								
	17	TGFOA SPRING CONFERENCE								
	18	GFOA CONFERENCE								
	19	Prof Dev Seminar								
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,897	2,921	2,250	1,169	2,000	2,000	2,000	2,000
	01	Car Rental/PARKING	1,897	2,921	2,250	943	2,000	2,000	2,000	2,000
	02	CMFO								
	03	MILEAGE								
	04	MILEAGE								
	05	MILEAGE								
	06	MILEAGE								
	07	MILEAGE								
	08	MILEAGE								
	09	PARKING, CAB								
	10	GFOA								
	11	MILEAGE								
	12	Prof Dev								
	13	VARIOUS								
	*	Amount missing from detail				226				
+	82830	AIR TRAVEL	2,004	1,960	2,000	1,009	2,000	2,000	2,000	2,000
	01	GFOA	2,004	1,960	2,000	1,009	2,000	2,000	2,000	2,000
	02	0211								
	03	0205								
	04	0230								
	05	Prof Dev Seminar								
	06	Various								
	*	Amount missing from detail								
+	82840	LODGING	1,550	6,022	5,350	1,680	5,000	5,000	5,000	5,000
	01	GFOA	1,550	6,022	5,350	1,680	5,000	5,000	5,000	5,000
	02	0211								
	03	0205								
	04	0230								
	05	Prof Dev Seminar								
	06	Various								
	*	Amount missing from detail								
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	333	791	500	347	500	500	500	500
	01	Travel Meals	333	791	500	327	500	500	500	500
	02	0205								
	03	JE NEEDED								
	04	0230								
	05	0211								
	06	Prof Dev Seminar								
	07	4177								
	08	Various								
	*	Amount missing from detail				20				
	82890	OTHER TRAVEL EXPENSES	5	80			20	20	20	20
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	14,060	15,939	17,100	9,354	16,520	16,520	16,520	16,520

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@3/29/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
+	83110	OFFICE SUPPLIES	5,462	5,534	5,200	1,920	5,200	5,200	5,200	5,200
	01	Misc Office Supplies	5,462	5,534	5,200	1,920	5,200	5,200	5,200	5,200
	02	GREENSHADES								
	03	Envelopes-Payroll								
	04	VARIOUS								
	*	Amount missing from detail								
	83130	EMPLOYEE BENEVOLENCE ITEMS	2	233						
+	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	523	1,220	700	569	700	700	700	700
	01	Business Meals	523	1,220	700	569	700	700	700	700
	02	Misc								
	03	VARIOUS								
	*	Amount missing from detail								
=	XOFS	TOTAL OFFICE SUPPLIES	5,987	6,987	5,900	2,489	5,900	5,900	5,900	5,900
	83260	UNIFORMS PURCHASED								
+	83299	OTHER OPERATING SUPPLIES	16	16						
	01	VARIOUS	16	16						
	*	Amount missing from detail								
=	XOPS	TOTAL OPERATING SUPPLIES	16	16						
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)				44	50			
=	XFUEL	TOTAL FUEL & MILEAGE				44	50			
	83510	FURNITURE, FIXTURES (<\$25,000)	209	1,784	500	152	500	500	500	500
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	158	12,087	200			200	200	200
	01	COPIER		12,087						
	02	VARIOUS	158		200			200	200	200
	03	SURGE								
	04	PS40 FOLER & INSERTER								
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	4,905	2,016	10,500	9,914	10,500	10,500	10,500	10,500
	01	Computer Replacements	4,905	2,016	10,500	9,914	10,500	10,500	10,500	10,500
	02	HP LASER JET PRINTER								
	03	0218-KEYBOARD & MOUSE								
	04	MISC SUPPLIES								
	05	0205-LENOVO THINKPAD								
	06	VARIOUS								
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	140	160	250	320	320	250	250	250
	01	VARIOUS	140	160	250	320	320	250	250	250
	02	FORECASTER LICENSE-6								
	03	GREENSHADE REPORTING FOR 401 K								
	04	COMPUTER RESOURCES - NEGATIVE PR TRANSACTION								
	05	COMPUTER RESOURCES-INTEGRITY DATA								
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	5,412	16,047	11,450	10,386	11,320	11,450	11,450	11,450
+	83620	EQUIPMENT PARTS & SUPPLIES		1,285		309	500	500	500	500
	01	VARIOUS		1,285		309	500	500	500	500
	*	Amount missing from detail								
+	83660	BUILDING MAINTENANCE SUPPLIES			200			200	200	200
	01	SAMS (MISC SUPPLIES)								

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@3/29/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
	02	VARIOUS			200			200	200	200
	*	Amount missing from detail								
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES		1,285	200	309	500	700	700	700
	85110	PROPERTY INSURANCE	1,009	955	1,003	941	941	1,106	1,161	1,219
	85111	FRAUD INSURANCE				179	179			
	85112	INLAND MARINE INSURANCE		61	64	57	57	71	75	78
	85113	AUTO PHYSICAL DAMAGE								
	85115	LIABILITY INSURANCE	1,961	2,841	2,983	703	703	3,289	3,453	3,626
	85116	E&O LIABILITY INSURANCE				1,521	1,521			
	85119	UMBRELLA LIABILITY	465	537	564	589	589	622	653	686
	85120	PROPERTY DAMAGE COSTS								
	85140	SURETY/NOTARY BONDS			50			50	50	50
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	3,435	4,394	4,664	3,990	3,990	5,138	5,392	5,659
+	85320	STATE FEES	800	800	800		800	800	800	800
	01	Professional Privilege Tax (CPA)	800	800	800		800	800	800	800
	02	VARIOUS								
	*	Amount missing from detail								
=	XPERM	TOTAL PERMITS	800	800	800		800	800	800	800
	85510	BANKING FEES	17,517	17,363	20,000	10,014	18,000	20,000	20,000	20,000
+	85520	INVESTMENT FEES	32,340	33,974	30,000	18,383	30,000	51,000	51,000	51,000
	01	Investment Management (GPA/Tracker)	32,340	33,974	30,000	18,383	30,000	48,000	48,000	48,000
	02	FIFTH THIRD-MARKET VALUE FEES								
	03	PUBLIC FINANCIAL MGMT-FINANCIAL ADVISORY SERVICES								
	04	BUREAU OF PUBLIC DEBT								
	05	PORTFOLIO SERVICES								
	06	TRACKER								
	07	99FEDPCS3 53 MMA								
	08	VARIOUS								
	9	Continuing Disclosure Dissemination Agent						3,000	3,000	3,000
	*	Amount missing from detail								
+	85525	FINANCIAL ADVISOR FEES	12,089	16,694	16,000	12,000	16,000	26,000	26,000	26,000
	01	Financial Advisor Fees (PFM)	12,089	16,694	16,000	12,000	16,000	26,000	26,000	26,000
	02	ANALYSIS ON IMPACT FEES JE								
	03	VARIOUS								
	*	Amount missing from detail								
	85530	E-COMMERCE FEES		19						
=	XFLF	TOTAL FINANCIAL FEES	61,946	68,050	66,000	40,397	64,000	97,000	97,000	97,000
	85990	MISCELLANEOUS	10	1	10	(10)	10	10	10	10
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	10	1	10	(10)	10	10	10	10
	87510	REIMB OF INTERFUND SERVICES	(203,061)	(210,910)	(217,013)	(217,013)	(217,013)	(233,280)	(237,946)	(242,705)
=	XREIMB	TOTAL INTERFUND SERVICES REIMBURSEMENTS	(203,061)	(210,910)	(217,013)	(217,013)	(217,013)	(233,280)	(237,946)	(242,705)

	Account	Label	Actual 2016	Actual 2017	Budget 2018	YTD@3/29/2018	Estd 2018	Budget 2019	Forecast 2020	Forecast 2021
=	XOP	TOTAL OPERATIONS	(72,786)	(68,376)	(70,664)	(130,490)	(80,048)	(57,537)	(62,649)	(66,991)
		Capital								
	89550	COMPUTER SOFTWARE (>\$25,000)								
=	XTOT	TOTAL EXPENDITURES	824,104	940,697	779,767	496,703	779,607	871,351	914,341	963,466
=	PRHCT	PART-TIME REGULAR HEADCOUNT								