



# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Streets - Maintenance

Joe York, Director

#### Budget Summary

	2017 Actual	2018 Actual	2019		2020 Budget	2019 v. 2020	
			Budget	Estimated		\$	%
<b>Personnel</b>	2,419,980	2,481,898	2,714,212	2,647,116	2,632,688	-81,524	-3.0%
<b>Operations</b>	1,406,784	1,250,589	1,452,778	1,313,053	1,346,380	-106,398	-7.3%
<b>Capital</b>	0	55,144	252,000	233,754	0	-252,000	-100.0%
<b>Total</b>	<b>3,826,764</b>	<b>3,787,631</b>	<b>4,418,990</b>	<b>4,193,923</b>	<b>3,979,068</b>	<b>-439,922</b>	<b>-10.0%</b>

#### Departmental Summary

The Street Department - Maintenance Division includes Street and Landscape Maintenance.

The Street Maintenance Division currently maintains 337 miles of roadway and a portion of designated medians including, Downtown Franklin, Streetscape, Public Works Facility and landscaping along the Mack Hatcher Pkwy right-of-way from Murfreesboro Road to Franklin Road. We currently have a team that performs repair and replacement activities on failing or unsafe sidewalks.

#### Compost

The Compost Facility defers yard waste and collected leaves from entering the Landfill. This valuable resource is processed and used to complete stormwater projects, backyard gardening, park projects, etc.. The City realizes a savings by diverting Landfill tipping fees.

#### Infrared Patch Truck

The Street Department began using infrared technology to perform routine patching practices in 2012. We utilize the truck to permanently repair potholes, utility cuts and longitudinal joints.

#### Road Salt and Salt Brine

We currently house 2,400 tons of road salt and 1,800 gallons of salt brine solution at two strategic locations.

Pre-event calculated costs for standard salt spreading method are approx. \$7.50 per lane mile.

Pre-event calculated costs for salt brine method are approx. \$1.70 per lane mile. Post-event calculations could double the amount for both methods.



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#### Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



### FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

#### Theme:

All themes applicable; none specified.

<b>Key:</b>	<b>Strategic Plan: FranklinForward</b>	
	<b>Sustainable Franklin</b>	
	<b>Tennessee Municipal Benchmarking Project</b>	
	<b>2016 Franklin Citizens Survey</b>	

#### Workload (Output) Measures

	2016	2017	2018	2019*	2020*
Accepted Roadways Maintained (Centerline Miles)	323	327	337	340	343
Total Miles of Sidewalks Maintained	303	310	348	348	348
Catch Basins/Storm Drains	N/A	N/A	6,392	6,450	6,550
Stormwater Channels Maintained (Linear ft.)	183,091	183,091	183,091	183,091	183,091
Gravity Mains Maintained	12,384	12,384	12,384	12,384	12,384
Crosswalks Painted	2,305	1,158	3,450	3,000	3,500
Centerlines Painted	59,466	56,958	40,600	50,000	50,000
Number of Streets Repaired	21	40	38	40	40
Number of Potholes Repaired	503	435	364	400	400
Number of Citizen Concerns Received	692	929	983	800	800
<b>Major Weather Events</b>					
Amount of Salt Used (ton)	374	500	265	500	500
Amount of Brine Used (gallon)	48,125	16,000	18,000	20,000	40,000
Cost of pave streets	\$ 2,137,609	\$ 2,250,000	\$ 2,663,695	\$ 3,724,000	\$ 4,300,000
Cost to repair sidewalks	\$ 261,576	\$ 512,440	\$ 442,532	\$ 470,000	\$ 495,000
Cost of Curb & Gutter	\$ 15,000	\$ 10,900	\$ 13,988	\$ 15,300	\$ 15,600
Leaf Vacuum Season (cubic yds)	8,920	10,351	10,615	11,500	12,500



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#### Performance Measures

##### Efficiency Measures

		2016	2017	2018	2019*	2020*
	Avg. Cost to Repair Streets (Sq. Yd.)	\$ 79.00	\$ 79.00	\$ 87.00	\$ 87.00	\$ 87.00
	Avg. Cost to Repair Sidewalks (Sq. Ft.)	\$ 8.50	\$ 8.50	\$ 9.75	\$ 9.75	\$ 10.00
	Avg. Cost to Repair Catch Basins/Gutters	N/A	N/A	\$ 45.00	\$ 45.00	\$ 45.00

##### Outcome (Effectiveness) Measures

		2016	2017	2018	2019*	2020*
	Response Time					
	- From Receipt to Investigation to Notification	24 hrs	24 hrs	48hrs	48hrs	48hrs
	- From Notification to Resolution	72 hrs	72 hrs	N/A	N/A	N/A

\*estimated

##### Franklin Citizens Survey

(Fall 2016)

		Excellent	Good	Fair	Poor
<input checked="" type="checkbox"/>	% rating the quality of Street repair	19%	43%	29%	9%
<input checked="" type="checkbox"/>	% rating the quality of Street cleaning	31%	50%	16%	3%
<input checked="" type="checkbox"/>	% rating the quality of Street lighting	27%	47%	21%	5%
<input checked="" type="checkbox"/>	% rating the quality of Snow removal	17%	40%	27%	16%
<input checked="" type="checkbox"/>	% rating the quality of Sidewalk maintenance	21%	50%	24%	5%

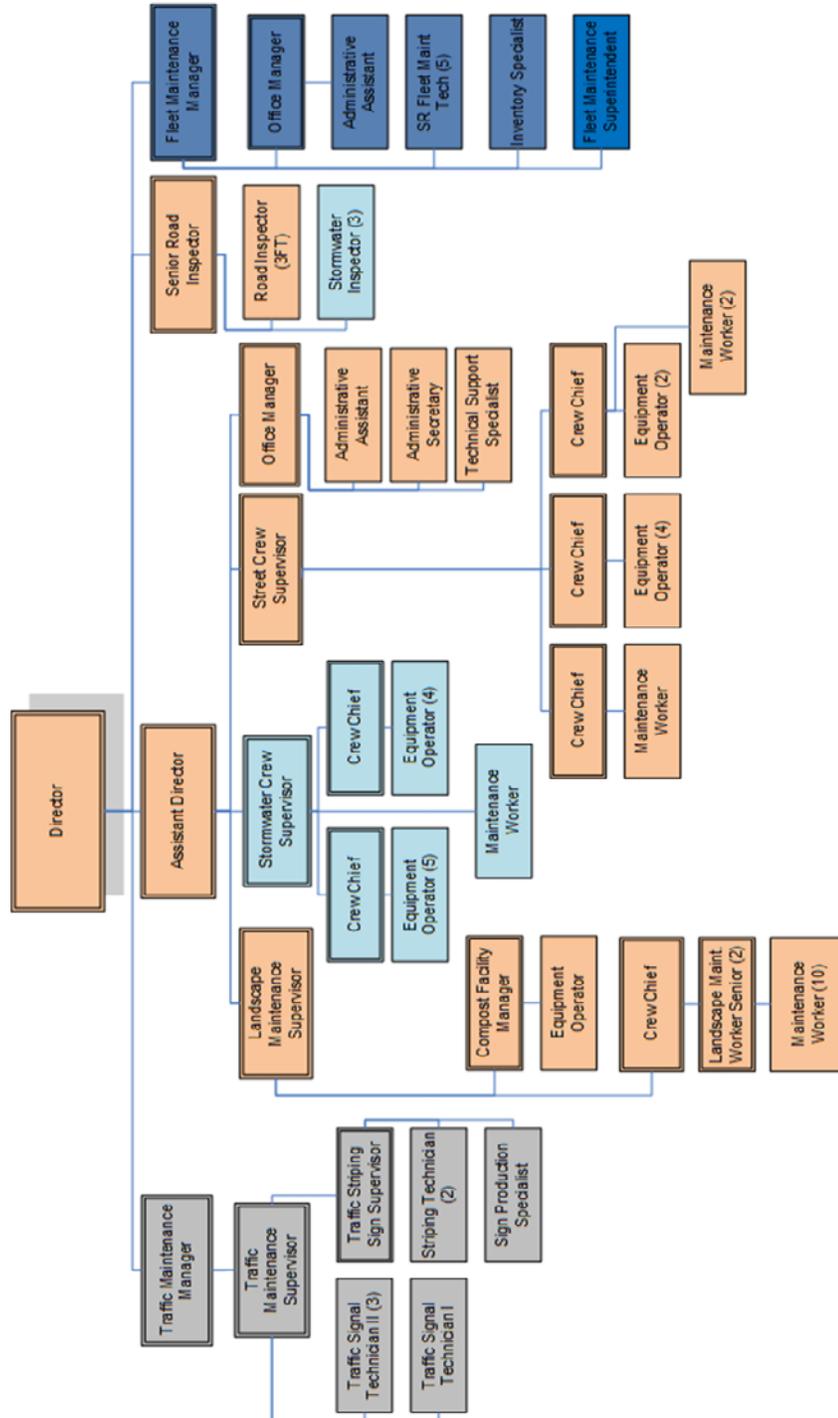


# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Organizational Chart

The organization chart below shows the entire Streets Department.



Streets - Maintenance Personnel are shown in Peach

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



*City of Franklin, Tennessee*  
**FY 2020 Operating Budget**

**Staffing by Position**

Position	Pay Grade	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020	
		F-T	P-T								
Street Director	Grade K	1	0	1	0	1	0	1	0	1	0
Assistant Director	Grade J	1	0	1	0	1	0	1	0	1	0
Senior Road Inspector	Grade G	1	0	1	0	1	0	1	0	1	0
Landscape Maint. Super.	Grade F	1	0	1	0	1	0	1	0	1	0
Road Inspector	Grade F	2	0	2	1	3	0	3	0	3	0
Office Manager	Grade F	1	0	1	0	1	0	1	0	1	0
Street Crew Supervisor	Grade F	1	0	1	0	1	0	1	0	1	0
Compost Facility Manager	Grade E	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	Grade E	1	0	1	0	1	0	1	0	1	0
Crew Chief	Grade E	2	0	2	0	2	0	2	0	4	0
Infrared System Technician	Grade E	1	0	1	0	1	0	1	0	0	0
Landscape Maint. Crew Chief	Grade E	1	0	1	0	1	0	1	0	0	0
Administrative Assistant	Grade D	1	0	1	0	1	0	1	0	1	0
Equipment Operator	Grade D	6	0	6	0	7	0	7	0	7	0
Landscape Maint. Worker Sr.	Grade D	2	0	2	0	2	0	2	0	2	0
Administrative Secretary	Grade B	1	0	1	0	1	0	1	0	1	0
Maintenance Worker	Grade B	7	9	9	5	10	0	10	0	13	0
Crew Worker	Grade B	3	0	3	0	3	0	3	0	0	0
<b>Totals</b>		<b>34</b>	<b>9</b>	<b>36</b>	<b>6</b>	<b>39</b>	<b>0</b>	<b>39</b>	<b>0</b>	<b>39</b>	<b>0</b>



# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Budget

	Actual 2017	Actual 2018	Budget 2019	Est'd 2019	Budget 2020	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	1,646,530	1,652,112	1,835,205	1,817,785	1,774,136	(61,069)	-3.3%
Employee Benefits	773,450	829,786	879,007	829,331	858,552	(20,455)	-2.3%
<b>Total Personnel</b>	<b>2,419,980</b>	<b>2,481,898</b>	<b>2,714,212</b>	<b>2,647,116</b>	<b>2,632,688</b>	<b>(81,524)</b>	<b>-3.0%</b>
<b>Operations</b>							
Transportation Services	538	506	514	605	500	(14)	-2.7%
Operating Services	5,522	2,961	5,780	4,430	5,060	(720)	-12.5%
Notices, Subscriptions, etc.	3,508	1,770	5,000	4,870	5,110	110	2.2%
Utilities	694,132	636,226	794,918	689,755	711,665	(83,253)	-10.5%
Contractual Services	3,500	4,598	5,400	5,400	5,540	140	2.6%
Repair & Maintenance Services	85,912	66,298	107,680	99,500	105,625	(2,055)	-1.9%
Employee programs	6,249	9,908	9,602	10,771	10,650	1,048	10.9%
Professional Development/Travel	1,567	7,815	14,200	11,600	10,810	(3,390)	-23.9%
Office Supplies	4,468	4,675	9,000	5,650	5,600	(3,400)	-37.8%
Operating Supplies	35,807	35,265	40,865	43,865	44,430	3,565	8.7%
Fuel & Mileage	39,333	49,989	65,350	57,000	62,000	(3,350)	-5.1%
Machinery & Equipment (<\$25,000)	74,951	40,299	84,270	81,810	80,470	(3,800)	-4.5%
Repair & Maintenance Supplies	164,069	139,562	155,245	110,015	164,760	9,515	6.1%
Operational Units	106	-	750	200	-	(750)	-100.0%
Property & Liability Costs	92,775	85,284	118,394	110,664	124,595	6,201	5.2%
Rentals	3,062	5,289	6,810	6,810	5,815	(995)	-14.6%
Permits	-	3,500	3,750	350	3,750	-	0.0%
Other Business Expenses	-	1	-	-	-	-	0.0%
Debt Service and Lease Payments	191,285	156,643	25,251	69,758	-	(25,251)	-100.0%
<b>Total Operations</b>	<b>1,406,784</b>	<b>1,250,589</b>	<b>1,452,778</b>	<b>1,313,053</b>	<b>1,346,380</b>	<b>(106,398)</b>	<b>-7.3%</b>
<b>Capital</b>	<b>-</b>	<b>55,144</b>	<b>252,000</b>	<b>233,754</b>	<b>-</b>	<b>(252,000)</b>	<b>-100.0%</b>
<b>Total Streets - Maintenance</b>	<b>3,826,764</b>	<b>3,787,631</b>	<b>4,418,990</b>	<b>4,193,923</b>	<b>3,979,068</b>	<b>(439,922)</b>	<b>-10.0%</b>

Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
	<b>Personnel</b>								
= 81110	REGULAR PAY	1,596,851	1,584,783	1,853,802	1,052,866	1,710,908	1,776,307	1,865,122	1,958,378
81120	OVERTIME PAY	49,679	67,329	45,000	56,822	92,336	60,000	60,000	60,000
81150	TEMPORARY WORK BY NON-CITY EMPLOYEES				11,453	14,541			
81199	VACANCY ADJUSTMENT			(63,597)			(62,171)	(65,279)	(68,543)
= XWAGE	<b>TOTAL WAGES</b>	<b>1,646,530</b>	<b>1,652,112</b>	<b>1,835,205</b>	<b>1,121,141</b>	<b>1,817,785</b>	<b>1,774,136</b>	<b>1,859,843</b>	<b>1,949,835</b>
= 81410	FICA (EMPLOYER'S SHARE)	117,540	118,055	135,262	80,350	130,884	135,758	142,682	149,816
= 81420	MEDICAL PREMIUMS	520,701	539,320	554,921	202,161	485,486	474,328	521,761	573,937
= 81425	VISION PREMIUMS				1,333	3,200	2,601	2,731	2,868
= 81430	GROUP INSURANCE PREMIUMS	33,847	34,175	41,948	17,123	27,825	40,465	42,488	44,613
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(112,074)	(110,852)	(124,580)	(62,159)	(101,008)	(103,387)	(113,726)	(125,098)
81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT		3,600						
! 81450	RETIREMENT CONTRIBUTIONS	182,279	209,621	231,132	165,615	231,132	254,245	279,670	307,637
81455	DEFERRED COMP MATCH	7,452	13,597	10,504	13,791	22,410	23,531	24,707	25,943
81460	UNEMPLOYMENT CLAIMS			6,000		6,000	6,000	6,000	6,000
81470	WORKERS COMPENSATION PREMIUMS	23,140	20,401	23,820	23,402	23,402	25,011	26,262	27,575
81475	WORKERS COMPENSATION CLAIMS	565	1,869						
= XBEN	<b>TOTAL BENEFITS</b>	<b>773,450</b>	<b>829,786</b>	<b>879,007</b>	<b>441,616</b>	<b>829,331</b>	<b>858,552</b>	<b>932,575</b>	<b>1,013,291</b>
= XPER	<b>TOTAL PERSONNEL</b>	<b>2,419,980</b>	<b>2,481,898</b>	<b>2,714,212</b>	<b>1,562,757</b>	<b>2,647,116</b>	<b>2,632,688</b>	<b>2,792,418</b>	<b>2,963,126</b>
	<b>Operations</b>								
82110	MAILING & OUTBOUND SHIPPING SERVICES	244	268	109	56	200	200	200	200
82120	FREIGHT FOR INBOUND PURCHASED ITEMS								
82130	VEHICLE LICENSES & TITLES	294	163	405		405	300	300	300
82140	VEHICLE TOW-IN SERVICES		75						
= XTRC	<b>TOTAL TRANSPORTATION CHARGES</b>	<b>538</b>	<b>506</b>	<b>514</b>	<b>56</b>	<b>605</b>	<b>500</b>	<b>500</b>	<b>500</b>
! 82210	PRINTING & COPYING SERVICES, OUTSOURCED		308	280		280	350	350	350
82230	ARCHIVING/RECORDS MANAGEMENT SERVICES								
82240	TRANSCRIPTION FEES		135	1,000		250	250	250	250
! 82250	TESTING & PHYSICALS	3,462	2,518	2,400	639	2,400	2,400	2,400	2,400
82260	UNIFORM RENTAL & SERVICES								
82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES								
82299	OTHER OPERATING SERVICES	2,060		2,100		1,500	2,060	2,100	2,140
= XOPSV	<b>TOTAL OPERATING SERVICES</b>	<b>5,522</b>	<b>2,961</b>	<b>5,780</b>	<b>639</b>	<b>4,430</b>	<b>5,060</b>	<b>5,100</b>	<b>5,140</b>
82310	LEGAL NOTICES	1,869	202	1,600		1,500	1,650	1,700	1,700
! 82350	DUES FOR MEMBERSHIPS	1,544	741	1,200	480	1,200	1,250	1,300	1,350
82355	PROFESSIONAL STANDARDS / ACCREDITATION	95	300	220	195	220	230	240	250
! 82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)		400	1,000		1,000	1,000	1,000	1,000
82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		127	200		200	200	200	200
82371	EMERGENCY RELIEF								
82372	UNITED WAY CAMPAIGN			650		650	650	650	650
82390	PUBLICATIONS, NON-TRAINING			130		100	130	130	130
= XNSP	<b>TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY</b>	<b>3,508</b>	<b>1,770</b>	<b>5,000</b>	<b>675</b>	<b>4,870</b>	<b>5,110</b>	<b>5,220</b>	<b>5,280</b>
! 82410	ELECTRIC SERVICE	629,372	579,321	714,000	299,492	630,000	650,000	675,000	700,000
+ 82420	WATER & SEWER SERVICE	17,258	11,738	24,880	2,367	13,000	13,000	13,000	13,000
1	Columbia Ave, Five points, 5th Ave, Street Scope Irrigation			6,220		3,500	3,500	3,500	3,500
2	Irrigation Carothers Parkway, from Hwy 96 - Coolsprings			6,220		3,500	3,500	3,500	3,500
3	Streets Dept, Satellite Facility, Irrigation on Square			6,220		3,500	3,500	3,500	3,500
4	Various	17,258	11,738		2,367				

2020 Budget - 11043100 STREETS-MAINTENANCE DIVISION  
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Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
5	Mack Hatcher Irrigation			6,220		2,500	2,500	2,500	2,500
6	Line Item 6								
7	Line Item 7								
*	Amount missing from detail								
82430	STORMWATER SERVICE	255	255	278	128	255	265	275	285
82435	SOLID WASTE SERVICE	34,348	32,798	39,000	8,165	33,000	34,000	35,000	36,000
82440	NATURAL GAS SERVICE								
82450	TELEPHONE SERVICE	1,386	1,432	1,700	1,014	1,400	1,500	1,600	1,700
82451	800 MHZ ACCESS LINE SERVICE	2,575	2,798	3,060	1,922	2,800	2,900	3,000	3,100
82455	CELLULAR TELEPHONE SERVICE	8,012	6,733	8,450	3,155	8,000	8,500	8,600	8,700
! 82470	INTERNET & RELATED SERVICES	927	1,151	3,550	2,997	1,300	1,500	1,600	1,700
= XUTIL	TOTAL UTILITIES	694,133	636,226	794,918	319,240	689,755	711,665	738,075	764,485
! 82510	COMPUTER SERVICES				310				
82520	LEGAL SERVICES		1,800	700		700	750	800	850
82560	CONSULTANT SERVICES		1,000	1,200		1,200	1,220	1,240	1,260
! 82599	OTHER CONTRACTUAL SERVICES	3,500	1,798	3,500	11,839	3,500	3,570	3,640	3,700
= XCTS	TOTAL CONTRACTUAL SERVICES	3,500	4,598	5,400	12,149	5,400	5,540	5,680	5,810
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	38,485	29,325	54,060	11,783	50,000	54,600	56,900	60,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	44,389	29,857	41,500	18,040	41,500	43,000	44,500	46,000
82640	PAVING & REPAIR SERVICES	2,655	393	500		500	525	550	575
82642	STREETLIGHT REPAIR & MAINTENANCE SERVICES								
+ 82647	SIDEWALK REPAIR								
1	Handicap ramp repair prior to street resurfacing projects								
2	Sidewalk replacement throughout City								
*	Amount missing from detail								
+ 82652	LANDSCAPING SERVICES			2,000		1,000	1,000	1,000	1,000
1	Irrigation Repair			1,000					
2									
3									
4	Graffiti Removal			1,000		1,000	1,000	1,000	1,000
5	Various								
*	Amount missing from detail								
! 82653	IRRIGATION SERVICES			1,000		1,000	1,000	1,000	1,000
! 82655	TREE SERVICES			2,500		3,000	3,000	3,250	3,500
82660	BUILDING REPAIR & MAINTENANCE SERVICES	383	66	6,120	826	2,500	2,500	2,500	2,500
82699	OTHER REPAIR & MAINTENANCE SERVICES		6,657						
= XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	85,912	66,298	107,680	30,649	99,500	105,625	109,700	114,575
82740	EMPLOYEE WELLNESS PROGRAM	657							
! 82750	EMPLOYEE RECOGNITION/RECEPTIONS	1,499	2,584	2,142	1,800	2,200	2,200	2,250	2,300
82760	SAFETY PROGRAMS			2,160		2,160	2,200	2,245	2,300
!+ 82780	TRAINING, OUTSIDE	2,693	5,113	3,500	3,963	4,200	4,400	4,700	5,000
1	Flagger Training			1,300		2,000	2,000	2,100	2,200
2	Hazardous Material Training			1,300		1,300	1,400	1,500	1,600
3	Administrative Staff Training (Skill Path)			900		900	1,000	1,100	1,200
4	Various	2,693	5,113		3,963				
*	Amount missing from detail								
82790	TRAINING, IN-HOUSE	1,400	2,211	1,800	1,389	2,211	1,850	1,900	2,000
= XEPG	TOTAL EMPLOYEE PROGRAMS	6,249	9,908	9,602	7,152	10,771	10,650	11,095	11,600
+ 82810	REGISTRATIONS	645	1,340	3,050		2,450	2,700	2,250	2,400
! 1	S.W.A.N.A.			1,000		400	1,400		
2	World of Concrete			1,200		1,200		1,300	
! 3	APC Conference								1,200
4	A.P.W.A.		1,340	850		850	1,300	950	1,200
6	Career Development	645							
*	Amount missing from detail								

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	92	263	1,600		1,200	810	1,240	900
	1	S.W.A.N.A			400			410		
	2	World of Concrete			500		500		520	
	3	APC Conference								450
	4	A.P.W.A.	92	263	700		700	400	720	450
	5	Career Development								
	*	Amount missing from detail								
+	82830	AIR TRAVEL	806	1,340	3,700		2,500	2,000	2,540	1,500
!	1	S.W.A.N.A.			700			1,000		
	2	World of Concrete			1,500		1,500		1,540	
!	3	APC Conference								500
	4	A.P.W.A.			1,500		1,000	1,000	1,000	1,000
	5	Career Development	806	1,340						
	*	Amount missing from detail								
+	82840	LODGING		4,355	3,650		3,650	4,000	3,840	4,200
	1	S.W.A.N.A.			650		650	1,000		
	2	World of Concrete			1,800		1,800		1,840	
!	3	APC Conference								2,000
	4	A.P.W.A.			1,200		1,200	3,000	2,000	2,200
	5	Career Development		4,355						
	*	Amount missing from detail								
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	9	517	2,200	195	1,800	1,300	1,860	1,300
	1	S.W.A.N.A.			400			500		
	2	World of Concrete			900		900		930	
!	3	APC Conference								500
	4	A.P.W.A.			900		900	800	930	800
	5	Career Development	9	517		195				
	*	Amount missing from detail								
	82890	OTHER TRAVEL EXPENSES	15							
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	1,567	7,815	14,200	195	11,600	10,810	11,730	10,300
	83110	OFFICE SUPPLIES	1,420	1,399	2,500	397	1,500	1,600	1,700	1,800
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		84	250		150			
	83130	EMPLOYEE BENEVOLENCE ITEMS	495	377	250	391	500	500	500	500
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	2,553	2,815	6,000	1,122	3,500	3,500	3,600	3,700
=	XOFS	TOTAL OFFICE SUPPLIES	4,468	4,675	9,000	1,910	5,650	5,600	5,800	6,000
	83210	TRAINING SUPPLIES			350		350	350	350	350
!	83250	SAFETY SUPPLIES	16,965	19,004	15,000	10,921	18,000	18,000	19,000	20,000
	83260	UNIFORMS PURCHASED	14,197	10,532	19,400	10,952	19,400	19,800	20,200	20,800
	83265	UNIFORMS, SPECIALIZED				50				
!+	83270	CONSUMABLE TOOLS	948	3,306	2,850	709	2,850	2,950	3,050	3,150
	1	Mechanics Tools		606						
!	2	Hand tools		1,200	1,300		1,300	1,350	1,400	1,450
	3	Inspectors Tools	948	1,500	1,550	709	1,550	1,600	1,650	1,700
	*	Amount missing from detail								
	83290	SOLID WASTE CONTAINERS								
	83299	OTHER OPERATING SUPPLIES	3,697	2,423	3,265	1,127	3,265	3,330	3,400	3,470
=	XOPS	TOTAL OPERATING SUPPLIES	35,807	35,265	40,865	23,759	43,865	44,430	46,000	47,770
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	39,333	49,989	65,350	28,667	57,000	62,000	65,000	68,000
=	XFUEL	TOTAL FUEL & MILEAGE	39,333	49,989	65,350	28,667	57,000	62,000	65,000	68,000
!	83510	FURNITURE, FIXTURES (<\$25,000)	5,266	2,875	2,960	449	2,960	3,020	3,080	3,120
	83520	VEHICLES (<\$25,000)								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	46,783	20,715	62,760	46,310	60,500	58,500	60,150	46,200
	1	Downtown & Streetscape (Hillsboro Rd) Equipment			2,050		2,050	2,100	2,150	2,200
	10	Walk behind Mower							7,000	

Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
11	R.O.W. Mowing Crews Small Equipment			2,050		2,050	2,100	2,150	2,200
12	Infrared Truck, Heater Elements, Regulators			5,100		5,100	5,200	5,300	5,400
13	Compost Facility Tools / Incidentals			1,000		1,000	1,000	1,000	1,000
14	Public Works Facility Fence						15,000		
15	Storage Building								
16	Copier			12,000		12,000			
17	Various	46,783	20,715		46,310				
!	2 Computer Monitors								
3	Rear Discharge Mower			13,260		13,000	13,600	13,850	14,000
4	V box spreader (replacement)			18,000		16,000		19,000	
5	Heavy Duty Trailer								11,500
6	Motorola XTS 1500 batteries			5,000		5,000	5,100	5,200	5,300
7	Rear Tine Tiller								
8	Mobile Radios Installed			4,300		4,300	4,400	4,500	4,600
9	Covered Storage Bins						10,000		
*	Amount missing from detail								
83540	COMPUTER HARDWARE (<\$25,000)	21,954	16,019	17,350		17,350	17,700	18,050	18,650
83550	COMPUTER SOFTWARE (<\$25,000)	948	690	1,200		1,000	1,250	1,300	1,400
=	XMEU TOTAL MACHINERY & EQUIPMENT (<\$25,000)	74,951	40,299	84,270	46,759	81,810	80,470	82,580	69,370
83610	VEHICLE PARTS & SUPPLIES	183	288	500		250	300	310	320
83620	EQUIPMENT PARTS & SUPPLIES	4,772	8,816	2,500	138	2,500	2,600	2,700	2,800
+	83640 PAVING & REPAIR SUPPLIES	66,061	54,137	71,160	14,507	31,600	78,000	80,000	82,300
!	1 Road Salt			45,000		100	46,000	47,000	48,000
2	Asphalt for Pothole & Roadway Repair			22,000		22,000	22,500	23,000	24,000
3	Various	66,061	54,137	(10,500)	14,507				
4	Propane for infra-red truck			8,160		5,000	5,000	5,250	5,500
5	Rejuvenator for asphalt infra-red			6,500		4,500	4,500	4,750	4,800
6	Line Item 6								
*	Amount missing from detail								
83642	STREETLIGHT PARTS & SUPPLIES								
83643	SIGN SUPPLIES								
83647	SIDEWALK REPAIR SUPPLIES	11,415	17,962	25,500	5,569	25,500	26,000	26,500	27,000
+	83652 LANDSCAPING SUPPLIES	65,401	44,353	37,560	18,487	34,460	41,600	36,200	37,300
!	1 Mulch			18,360		18,360	18,700	19,100	20,000
!	2 New Sod			3,100			3,200		
!	3 Tree & Shrub Replacement			2,500		2,500	5,500	2,600	2,500
!	4 New Planting Installation, Includes Hanging basket plantings			3,100		3,100	3,200	3,300	3,400
!	5 Weed eater cord, Christmas Decorations, Baskets, Trash recepticles, etc.			10,500		10,500	11,000	11,200	11,400
6	Various	65,401	44,353		18,487				
*	Amount missing from detail								
83653	IRRIGATION SUPPLIES	788	620	505	1,521	505	510	515	
83654	GROUNDS MAINTENANCE SUPPLIES				238				
!	83660 BUILDING MAINTENANCE SUPPLIES	15,153	10,148	16,320	2,717	14,000	14,500	15,000	15,500
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	297	3,238	1,200	3,201	1,200	1,250	1,300	1,350
=	XRMS TOTAL REPAIR & MAINTENANCE SUPPLIES	164,070	139,562	155,245	46,378	110,015	164,760	162,525	166,570
84620	TREE BANK COSTS								
84920	2ND AVE PARKING GARAGE OPERATIONS	106		250		100			
84930	4TH AVE PARKING GARAGE OPERATIONS			500		100			
=	XOPU TOTAL OPERATIONAL UNITS	106		750		200			
85110	PROPERTY INSURANCE	2,017	2,534	2,195	2,195	2,195	2,305	2,420	2,541
85111	FRAUD INSURANCE		877	3,177	3,177	3,177	3,336	3,503	3,678
85112	INLAND MARINE INSURANCE	5,036	5,436	5,436	6,246	6,246	6,558	6,886	7,231
85113	AUTO PHYSICAL DAMAGE	1,998	2,589	2,237	2,237	2,237	2,349	2,466	2,590
85115	LIABILITY INSURANCE	13,695	33,867	30,394	30,394	30,394	31,914	33,509	35,185
85116	E&O LIABILITY INSURANCE		7,440	7,478	7,478	7,478	8,244	8,244	8,657

Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
85117	VEHICLE LIABILITY INSURANCE	19,005	29,950	38,242	38,242	38,242	40,154	42,162	44,270
85118	LAW ENFORCEMENT LIABILITY INSURANCE								
85119	UMBRELLA LIABILITY	2,589	2,882	2,937	2,937	2,937	3,084	3,238	3,400
!	85120	PROPERTY DAMAGE COSTS	15,399	(1,514)	9,048		9,050	9,250	9,500
	85123	PHYSICAL DAMAGE CLAIMS/DEDUCTIBLES	2,591	598	3,150		3,000	3,150	3,308
	85125	LIABILITY CLAIMS/DEDUCTIBLES	3,963	625		708	708	781	820
	85126	PUBLIC LIABILITY CLAIMS/DEDUCTIBLES	12,651						
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	13,831		14,000		14,000	14,000	14,000
	85140	SURETY/NOTARY BONDS			100	50	50	100	100
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	92,775	85,284	118,394	93,664	110,664	124,595	129,867
+	85240	EQUIPMENT RENTAL & LEASES	3,060	5,289	6,810	1,766	6,810	5,815	6,070
	1		3,060	5,289		1,766			
!	2	Crack Fill Machine			6,000		6,000	5,000	5,250
	3	Porta John compost facility			810		810	815	820
	*	Amount missing from detail							
=	XRENT	TOTAL RENTALS	3,060	5,289	6,810	1,766	6,810	5,815	6,070
!	85310	PERMITS		3,000	3,500		100	3,500	3,500
!	85320	STATE FEES		500	250		250	250	250
	85340	RECORDING & FILING FEES							
=	XPERM	TOTAL PERMITS		3,500	3,750		350	3,750	3,750
	85530	E-COMMERCE FEES		1					
=	XFLF	TOTAL FINANCIAL FEES		1					
+	86600	LEASE/LOAN PRINCIPAL	197,405	154,218	25,169	69,214	69,214		
	01	SunTrust - Compost Screener							
	02	2014 - Salt Brine Mixer							
	03	2014 - Streets Vehicle							
!	04	2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000)							
	05	2015 - V Box Salt Spreader (Replacement) (\$16,000)							
!	06	2015 -ATV (\$18,000)							
	07	2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (\$15,600)							
	08	2015 - Pick-up truck (\$34,000)							
	09	2015 - 3/4 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000)							
	10	2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000)							
	11	2015 - Pull Behind Leaf Vacuum (\$28,000)							
	12	2016 - Single Axle Dump Truck							
	13	2017 - Multi-Deck Unit			7,139				
	14	2017 - Single Axle Dump Truck			10,262				
	15	2017 - Pick-Up Truck			2,950				
	16	2017 - Utility Truck			4,818				
	17	Various	197,405	154,218		69,214	69,214		
	*	Amount missing from detail							
+	86700	LEASE/LOAN INTEREST	(6,120)	2,425	81	544	544		
	01	SunTrust - Compost Screener							
	02	2014 - Salt Brine Mixer							
	03	2014 - Streets Vehicle							
	04	2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000)							
	05	2015 - V Box Salt Spreader (Replacement) (\$16,000)							
	06	2015 -ATV (\$18,000)							
	07	2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (15,600)							
	08	2015 - Pick-up truck (\$34,000)							
	09	2015 - 3/4 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000)							
	10	2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000)							
	11	2015 - Pull Behind Leaf Vacuum (\$28,000)							
	12	2016 - Single Axle Dump Truck							

Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
13	2017 - Multi-Deck Unit			23					
14	2017 - Single Axle Dump Truck			34					
15	2017 - Pick-up Truck			10					
16	2017 - Utility Truck			14					
17	Various	(6,120)	2,425		544	544			
*	Amount missing from detail								
=	XDSV TOTAL DEBT SERVICE	191,285	156,643	25,250	69,758	69,758			
=	XOP TOTAL OPERATIONS	1,406,784	1,250,589	1,452,778	683,416	1,313,053	1,346,380	1,388,692	1,420,925
	Capital								
+	89220 BUILDING DESIGN & CONSTRUCTION		30,728	25,000		25,000			
!	1 Public Works Facility Site Design & Grading		30,728	25,000		25,000			
*	Amount missing from detail								
+	89230 BUILDING IMPROVEMENTS		24,416						
1	Liberty park Salt Storage Facility paving								
2	Salt Brine Tanks and Buldng								
3	Incinerator Road Open Storage Building								
!	4 Salt Storage Facility Construction								
5	Compost facility Leech Bed construction								
6	Liberty Park Satellite facility (Mulch Bin)								
7	FY 2018 PER - Compost Facility Clear Span Shelter		24,416						
*	Amount missing from detail								
=	XBLDG TOTAL BUILDINGS		55,144	25,000		25,000			
+=	89520 VEHICLES (>\$25,000)			199,000		179,477			
01	NEED TO CORRECT >>>> DOWNTOWN PAVER REMOVAL 2016								
!	02 Replacement Single Axle Dump								
03	2015 - Pick-up truck (move to lease)								
04	2015 3/4 ton Pick-up Trucks (Mack Hatcher & Streetscape) (move to lease)								
!	05 2015 2 Ton w/dump (Mack Hatcher) (move to lease)								
06	SUV Director								
07	Utility Truck Concrete								
08	Multi Deck Mower								
09	FY 2019 PER - One-Ton Pickup Truck			41,000		35,000			
10	FY 2019 PER - Single Axel Pickup Truck			125,000		111,477			
11	FY 2019 PER - Pick-Up Truck (for Street Inspector)			33,000		33,000			
*	Amount missing from detail								
+	89530 MACHINERY & EQUIPMENT (>\$25,000)			28,000	29,277	29,277			
1	Pull Behind Leaf Vacuum								
2	FY 2019 PER - Vibratory Roller			28,000		29,277			
!	3 Salt Brine Mixer Unit (\$83,591 to lease)								
4	Line Item 4								
*	Amount missing from detail				29,277				
=	XMEO TOTAL MACHINERY & EQUIPMENT (>\$25,000)			227,000	29,277	208,754			
=	XCAP TOTAL CAPITAL		55,144	252,000	29,277	233,754			
=	XTOT TOTAL EXPENDITURES	3,826,764	3,787,631	4,418,990	2,275,450	4,193,923	3,979,068	4,181,110	4,384,051