



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Streets - Maintenance

Joe York, Director

#### Budget Summary

	2013	2014	2015		2016	2015 v. 2016	
	Actual	Actual	Budget	Estimated	Base Budget	\$	%
<b>Personnel</b>	2,010,802	2,008,453	2,227,507	1,933,282	2,302,551	75,044	3.4%
<b>Operations</b>	1,397,504	1,351,473	1,636,500	1,474,324	1,581,541	-54,959	-3.4%
<b>Capital</b>	0	0	0	0	0	-	0.0%
<b>Total</b>	<b>3,408,306</b>	<b>3,359,926</b>	<b>3,864,007</b>	<b>3,407,606</b>	<b>3,884,092</b>	<b>20,085</b>	<b>0.5%</b>

#### Departmental Summary

The Street Department, Maintenance Division includes Street and Landscape Maintenance.

The Street Maintenance Division currently maintains 312 miles of roadway and a portion of designated medians including, Downtown Franklin, Streetscape, Public Works facility and landscaping along the right-of-way of Mack Hatcher Pkwy from Murfreesboro Road to Franklin Road.

#### Compost & Salt Storage Facilities

The Compost facility allows the Street Department and Solid Waste Department to save associated cost with landfill tip fees, fuel costs, vehicle repair and maintenance.

In 2012-2013, a salt brine storage facility was constructed @ Incinerator road with the ability to store 13,000 gallon of salt brine solution. Since it inception we have applied over 40,000 gallon of solution to City Streets. We are proposing to install a new 6,000 gallon storage Tank at our Liberty Park Facility. This location is ideal for quick access and refill by the units applying Brine in the Coolsprings area.

#### Infrared Patch Truck

An infrared patch truck was purchased, and delivered in 2012. Since implementation of this new patch method in Jan. 2012, the cost savings as compared to conventional asphalt patch methods has more than offset the purchase price of the truck.

#### *Infrared Patchwork Completed:*

9,396.00 sq. yards of patching has been completed utilizing the new patch method.

#### *Total Green Savings:*

Fiscal Year 2013 Street dept. realized a cost savings of \$124,145.79. Infrared technology vs Conventional patching methods.

#### Salt Brine

Pre-event calculated costs for standard salt spreading method are approx. \$7.50 per lane mile.

Pre-event calculated costs for salt brine method are approx. \$1.70 per lane mile. Post-event calculations could double the amount for both methods.



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

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#### Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



### FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

#### Theme:

All themes applicable; none specified.

<b>Key:</b> Strategic Plan: FranklinForward	
Sustainable Franklin	
Tennessee Municipal Benchmarking Project	

#### Workload (Output) Measures

	2012	2013	2014	2015	2016
Accepted Roadways Maintained (Centerline Miles)	N/A	N/A	N/A	304	304
Total Miles of Sidewalks Maintained	N/A	N/A	N/A	N/A	N/A
Catch Basins/Gutters Maintained	N/A	N/A	N/A	13,641	13,641
Stormwater Channels Maintained (Linear ft.)	N/A	N/A	N/A	183,091	183,091
Gravity Mains Maintained	N/A	N/A	N/A	12,384	12,384
Curbs & Gutters Maintained	N/A	N/A	N/A	N/A	N/A
Crosswalks Painted	N/A	N/A	N/A	1,240	1,240
Centerlines Painted	N/A	N/A	N/A	22,200	22,200
Number of Streets Repaired	N/A	N/A	N/A	37	37
Number of Potholes Repaired	N/A	N/A	N/A	407	407
Number of Citizen Concerns Received	N/A	N/A	N/A	532	532
Major Weather Events					
Amount of Salt Used (ton)	N/A	N/A	N/A	450	500
Amount of Brine Used (gallon)	N/A	N/A	N/A	32,000	32,000
Cost of pave streets	\$ 1,650,000	\$ 1,650,000	\$ 2,052,000	\$ 2,157,252	\$ 3,079,567
Cost to repair sidewalks	\$ 100,000	\$ 100,000	\$ 125,000	\$ 247,200	\$ 254,615
Cost of Curb & Gutter	\$ -	\$ 10,000	\$ 10,000	\$ 10,600	\$ 10,900
Leaf Vaccum Season (cubic yds)	5,800	7,500	7,955	9,048	10,350

#### Efficiency Measures

	2012	2013	2014	2015	2016
Avg. Cost to Repair Streets (Sq.Yd.)	N/A	N/A	\$ 62.08	\$ 62.12	\$ 62.12



**City of Franklin, Tennessee**  
**FY 2016 Operating Budget Request**

**Streets - Maintenance**

*Joe York, Director*

**Performance Measures**

Avg. Cost to Repair Sidewalks (Sq. Ft.)	N/A	N/A	\$ 11.96	\$ 11.96	\$ 11.96
Avg. Cost to Repair Catch Basins/Gutters	N/A	N/A	N/A	N/A	N/A

**Outcome (Effectiveness) Measures**

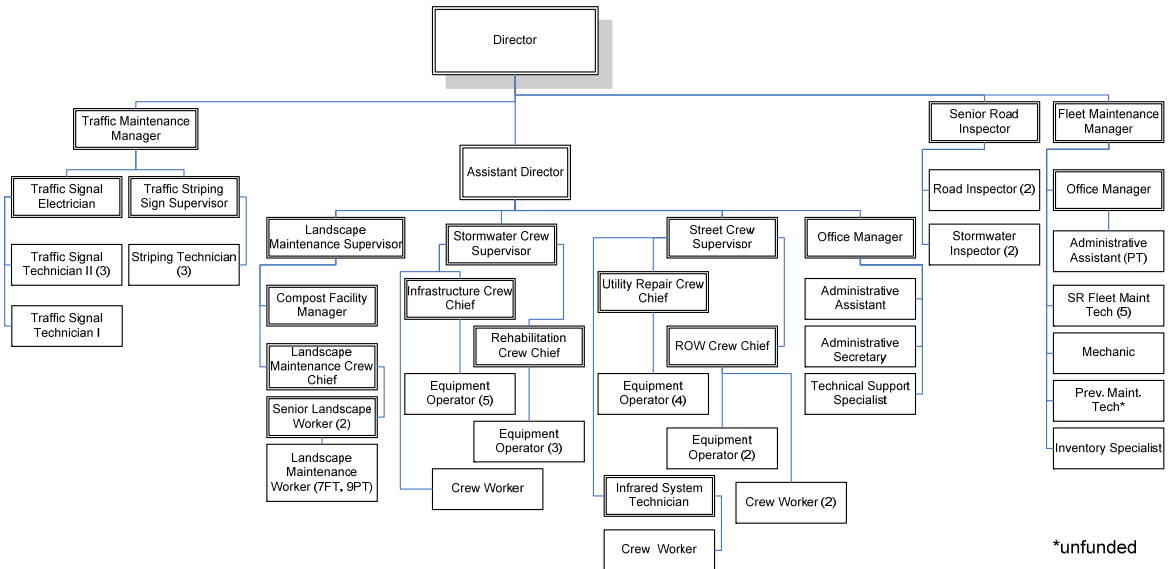
	2012	2013	2014	2015	2016
Response Time					
- From Receipt to Investigation to Notification	N/A	N/A	N/A	24 hrs	24 hrs
- From Notification to Resolution	N/A	N/A	N/A	72 hrs	72 hrs



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Staffing by Position

Position	Pay Grade	FY 2012		FY 2013		FY 2014		FY 2015		FY 2016	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Street Director	Grade K	1	0	1	0	1	0	1	0	1	0
Assistant Director	Grade J	1	0	1	0	1	0	1	0	1	0
Senior Road Inspector	Grade G	1	0	1	0	1	0	1	0	1	0
Landscape Maint. Super.	Grade F	1	0	1	0	1	0	1	0	1	0
Road Inspector	Grade F	2	0	2	0	2	0	2	0	2	0
Office Manager	Grade F	0	0	1	0	1	0	1	0	1	0
Sr. Fleet Maint. Tech.	Grade F	1	0	1	0	1	0	0	0	0	0
Compost Facility Manager	Grade E	0	0	0	0	1	0	1	0	1	0
Technical Support Specialist	Grade E	0	0	0	0	1	0	1	0	1	0
Street Crew Supervisor	Grade E	2	0	2	0	2	0	1	0	1	0
Crew Chief	TBD	0	0	0	0	0	0	2	0	2	0
Infrared System Technician	Grade E	0	0	0	0	1	0	1	0	1	0
Landscape Maint. Crew Chief	Grade E	0	0	0	0	1	0	1	0	1	0
Administrative Assistant	Grade D	2	0	1	0	1	0	1	0	1	0
Heavy Equipment Operator	---	3	0	3	0	0	0	0	0	0	0
Sr. Equipment Operator	---	5	0	5	0	0	0	0	0	0	0
Equipment Operator	Grade D	1	0	1	0	8	0	6	0	6	0
Landscape Maint. Worker Sr.	Grade C	3	0	3	0	2	0	2	0	2	0
Administrative Secretary	Grade B	1	1	1	1	1	0	1	0	1	0
Landscape Maint. Worker	Grade B	4	5	4	5	4	7	7	9	7	9
Crew Worker	Grade B	3	0	3	0	3	0	3	0	3	0
<b>Totals</b>		<b>31</b>	<b>6</b>	<b>31</b>	<b>6</b>	<b>33</b>	<b>7</b>	<b>34</b>	<b>9</b>	<b>34</b>	<b>9</b>



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Budget

	Actual 2013	Actual 2014	Budget 2015	Estd 2015	Base 2016	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	1,372,369	1,353,927	1,597,817	1,442,536	1,626,946	29,129	1.8%
Employee Benefits	638,433	654,526	629,690	490,746	675,605	45,915	7.3%
<b>Total Personnel</b>	<b>2,010,802</b>	<b>2,008,453</b>	<b>2,227,507</b>	<b>1,933,282</b>	<b>2,302,551</b>	<b>75,044</b>	<b>3.4%</b>
<b>Operations</b>							
Transportation Services	367	433	727	578	808	81	11.1%
Operating Services	8,071	2,113	4,614	6,100	7,586	2,972	64.4%
Notices, Subscriptions, etc.	2,031	2,162	2,583	2,925	3,444	861	33.3%
Utilities	875,525	878,598	882,610	876,100	879,850	(2,760)	-0.3%
Contractual Services	4,735	3,044	4,500	4,100	4,835	335	0.0%
Repair & Maintenance Services	73,292	38,386	57,930	28,299	54,650	(3,280)	-5.7%
Employee programs	7,067	7,898	11,516	9,850	10,380	(1,136)	-9.9%
Professional Development/Travel	6,232	6,103	14,375	5,775	13,500	(875)	-6.1%
Office Supplies	9,635	6,783	9,582	9,800	9,860	278	2.9%
Operating Supplies	40,657	22,945	38,615	41,745	40,180	1,565	4.1%
Fuel & Mileage	71,500	75,353	100,600	80,000	90,540	(10,060)	-10.0%
Machinery & Equipment (<\$25,000)	49,539	52,894	134,468	93,600	93,160	(41,308)	-30.7%
Repair & Maintenance Supplies	183,252	167,638	183,916	165,604	208,000	24,084	13.1%
Operational Units	12,094	-	1,000	1,000	1,030	30	3.0%
Property & Liability Costs	59,032	61,074	59,920	54,295	60,206	286	0.5%
Rentals	720	742	4,860	740	4,960	100	2.1%
Permits	129	22	3,125	3,125	3,130	5	0.0%
Debt Service and Lease Payments	(6,374)	25,285	121,559	90,688	95,422	(26,137)	-21.5%
<b>Total Operations</b>	<b>1,397,504</b>	<b>1,351,473</b>	<b>1,636,500</b>	<b>1,474,324</b>	<b>1,581,541</b>	<b>(54,959)</b>	<b>-3.4%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Streets - Maintenance</b>	<b>3,408,306</b>	<b>3,359,926</b>	<b>3,864,007</b>	<b>3,407,606</b>	<b>3,884,092</b>	<b>20,085</b>	<b>0.5%</b>

### Notes & Objectives

**Personnel:**

**Operations:**

**Capital:**

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estid 2015	Base 2016	Forecast 2017	Forecast 2018
	<b>Personnel</b>								
=	81110 REGULAR PAY	1,324,975	1,290,598	1,595,491	857,757	1,401,570	1,625,851	1,713,178	1,764,574
	81120 OVERTIME PAY	47,394	41,267	56,650	20,898	34,680	58,000	60,000	62,000
	81150 TEMPORARY WORK BY NON-CITY EMPLOYEES		22,062	(54,324)	3,627	6,286	(56,905)	(59,961)	(61,760)
=	<b>XWAGE VACANCY ADJUSTMENT</b>	1,372,369	1,353,927	1,597,817	882,282	1,442,536	1,626,946	1,713,217	1,764,814
	<b>TOTAL WAGES</b>								
=	81410 FICA (EMPLOYER'S SHARE)	99,477	95,700	118,736	63,004	103,019	124,378	131,058	134,990
=	81420 MEDICAL PREMIUMS	364,895	378,937	427,487	169,253	293,372	470,236	517,259	568,985
=	81430 GROUP INSURANCE PREMIUMS	29,439	27,882	30,053	14,634	30,000	30,053	33,058	36,364
=	81440 EMPLOYEE INSURANCE CONTRIBUTIONS	(75,952)	(84,677)	(92,056)	(58,831)	(95,975)	(101,262)	(111,388)	(122,527)
	81450 RETIREMENT CONTRIBUTIONS	191,324	201,627	116,311	116,311	116,311	120,000	125,000	130,000
	81455 DEFERRED COMP MATCH	2,176	3,738	4,176	3,712	5,924	6,500	7,500	8,500
	81460 UNEMPLOYMENT CLAIMS	3,598	2,598	5,360	5,360	5,360	5,500	5,686	5,857
	81470 WORKERS COMPENSATION PREMIUMS	15,492	19,742	19,623	15,946	19,623	20,200	20,819	21,443
	81475 WORKERS COMPENSATION CLAIMS	7,984	8,979	13,112	15,946	13,112	20,200	20,819	21,443
=	<b>XBEN TOTAL BENEFITS</b>	638,433	654,526	629,690	324,029	490,746	675,605	728,992	783,612
=	<b>XPER TOTAL PERSONNEL</b>	2,010,802	2,008,453	2,227,507	1,206,311	1,933,282	2,302,551	2,442,209	2,548,426
	<b>Operations</b>								
	82110 MAILING & OUTBOUND SHIPPING SERVICES	24	115	103	53	103	106	109	112
	82120 FREIGHT FOR INBOUND PURCHASED ITEMS	13		108		50	111	114	117
	82130 VEHICLE LICENSES & TITLES	330	318	258	70	325	325	330	335
	82140 VEHICLE TOW-IN SERVICES			258		100	286	274	283
=	<b>XTRC TOTAL TRANSPORTATION CHARGES</b>	367	433	727	123	578	808	827	847
	82210 PRINTING & COPYING SERVICES, OUTSOURCED	5,237	396	515	13	400	515	520	525
	82230 ARCHIVING/RECORDS MANAGEMENT SERVICES	27	65						
	82240 TRANSCRIPTION FEES	1,387	1,382	824	999	1,000	1,500	1,600	1,700
	82250 TESTING & PHYSICALS	880		515	2,094	2,200	2,200	2,300	2,400
	82260 UNIFORM RENTAL & SERVICES			700		250	530	546	561
	82270 LANDFILL & BIOSOLIDS MANAGEMENT SERVICES			270		250	721	742	764
	82299 OTHER OPERATING SERVICES	5,400	270	2,060	120	2,000	2,120	2,185	2,248
=	<b>XOPSV TOTAL OPERATING SERVICES</b>	8,071	2,113	4,614	3,226	6,100	7,586	7,893	8,198
	82310 LEGAL NOTICES	352	707	206	830	1,000	1,000	1,020	1,040
	82350 DUES FOR MEMBERSHIPS	1,006	831	1,030	639	1,000	1,060	1,090	1,123
	82355 PROFESSIONAL STANDARDS / ACCREDITATION	310	325	325	125	325	335	345	355
	82360 PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)			250	81	150	255	266	275
	82370 PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	208							
	82371 EMERGENCY RELIEF			103		100	106	109	112
	82372 UNITED WAY CAMPAIGN	155	222	515	227	250	530	546	561
	82390 PUBLICATIONS, NON-TRAINING	2,031	77	154	227	100	158	162	166
=	<b>XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY</b>	839,217	2,162	2,583	1,902	2,925	3,444	3,538	3,632
	82410 ELECTRIC SERVICE	14,164	838,417	855,000	338,230	855,000	855,000	880,700	907,100
+	82420 WATER & SEWER SERV/ICE		15,582	17,460	2,117	6,600	9,400	10,190	11,245
1	Columbia Ave, Five points, 5th Ave, Street Scape Irrigation			2,200		2,200	2,200	2,350	2,385
2	Irrigation Carothers Parkway from Hwy 96 - Coolsprings			11,400		2,500	3,000	3,500	4,000
3	Streets Dept. Satellite Facility, Irrigation on Square			3,000		3,000	3,000	3,500	4,000
4	Various	14,164	15,582	860		1,100	1,200	860	860
5	Mack Hacher Irrigation								
6	Line Item 6								

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estd 2015	Base 2016	Forecast 2017	Forecast 2018
7	Line Item 7				2,117				
*	Amount missing from detail								
!	82430 STORMWATER SERVICE	1,242	1,257		190	350	350	1,126	1,158
!	82435 SOLID WASTE SERVICE	4,645	5,218		248	500	500	5,900	6,080
!	82440 NATURAL GAS SERVICE	4,416	6,112	1,500	70	1,500	1,500	5,500	5,700
!	82450 TELEPHONE SERVICE	1,336	1,388		605	1,000	1,650	1,700	1,755
!	82451 800 MHZ ACCESS LINE SERVICE	1,393	2,279		1,098	2,000	2,300	2,355	2,425
!	82455 CELLULAR TELEPHONE SERVICE	8,541	7,693	8,650	1,824	8,500	8,500	9,170	9,437
!	82470 INTERNET & RELATED SERVICES	571	652		482	650	650	654	672
=	<b>TOTAL UTILITIES</b>	875,525	878,598	882,610	344,864	876,100	879,850	917,295	945,572
!	82510 COMPUTER SERVICES	120		1,000		1,000	1,030	1,060	1,090
!	82520 LEGAL SERVICES	559	699	500	65	700	715	730	745
!	82560 CONSULTANT SERVICES	1,856							
!	82599 OTHER CONTRACTUAL SERVICES	2,200	2,345	3,000	538	2,400	3,090	3,180	3,270
=	<b>TOTAL CONTRACTUAL SERVICES</b>	4,735	3,044	4,500	603	4,100	4,835	4,970	5,105
!	82610 VEHICLE REPAIR & MAINTENANCE SERVICES	10,391	1,883	16,000	417	2,500	16,000	16,960	17,468
!	82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES	10,091	6,492	14,000	1,666	3,500	14,500	14,840	15,285
!	82640 PAVING & REPAIR SERVICES	149							
!	82642 STREETLIGHT REPAIR & MAINTENANCE SERVICES	9,640							
+	82647 SIDEWALK REPAIR	26,215							
1	Handicap ramp repair prior to street resurfacing projects								
2	Sidewalk replacement throughout City	26,215							
*	Amount missing from detail								
+	82652 LANDSCAPING SERVICES	2,700	1,950	6,360	300	1,250	2,090	6,752	8,740
1	Irrigation Repair			1,030		750	1,060	1,090	2,020
2	Irrigation Winterization	8,541		1,200				1,272	1,300
3	Tree Removal			3,100				3,300	3,400
4	Graffiti Removal			1,030		500	1,030	1,090	2,020
5	Various	2,700	1,950						
*	Amount missing from detail								
!	82653 IRRIGATION SERVICES			1,030		750	1,060	1,090	2,020
!	82655 TREE SERVICES			2,000		2,000	2,000	2,120	2,180
!	82660 BUILDING REPAIR & MAINTENANCE SERVICES	14,106	21,486	18,540	285	18,000	19,000	19,653	20,243
!	82699 OTHER REPAIR & MAINTENANCE SERVICES		6,575		299	299			
=	<b>TOTAL REPAIR &amp; MAINTENANCE SERVICES</b>	73,292	38,386	57,930	2,967	28,299	54,650	61,415	65,936
!	82750 EMPLOYEE RECOGNITION/RECEPTIONS	2,051	4,149	1,030	770	2,500	2,000	2,050	2,100
!	82760 SAFETY PROGRAMS			2,060		2,000	2,000	2,180	2,240
!	82780 TRAINING, OUTSIDE	921	3,729	5,146	1,000	2,350	3,000	3,230	3,460
1	Flagger Training			2,060		850	1,200	1,280	1,360
2	Hazardous Material Training			1,850		900	1,000	1,100	1,200
3	Administrative Staff Training (Skill Path)			1,236		600	800	850	900
4	Various	921	3,729						
*	Amount missing from detail								
!	82790 TRAINING, IN-HOUSE	4,095	20	3,280	1,000	3,000	3,380	3,475	3,590
=	<b>TOTAL EMPLOYEE PROGRAMS</b>	7,067	7,898	11,516	1,770	9,850	10,380	10,935	11,390
+	82810 REGISTRATIONS	2,414	3,485	4,800		1,800	3,700	5,250	6,350
!	1 S.W.A.N.A.			1,000		1,000	1,000	1,000	1,000
2	World of Concrete			2,500			1,200	1,200	1,200
!	3 Asphalt Technologies			500					
4	A.P.W.A.			800		800	1,500	750	750
6	Career Development	2,414	3,485					3,300	3,400
*	Amount missing from detail								
+	82820 GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	825	70	1,550	166	750	1,600	2,750	2,700
1	1 S.W.A.N.A.			400		400	400	400	400



Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Est'd 2015	Base 2016	Forecast 2017	Forecast 2018
2	World of Concrete			500			500	500	
3	Asphalt Technol og es			400			700	700	700
4	A.P.W.A.			250		350	700	1,550	1,600
5	Career Development	825	70		166				
*	Amount missing from detail								
+ 82830	AIR TRAVEL	527	752	2,750		1,350	2,950	5,100	5,900
1	S.W.A.N.A.			550		550	650	1,300	1,300
2	World of Concrete			850			1,300		
3	Asphalt Technol og es			550					
4	A.P.W.A.			800		800	1,000	1,000	1,000
5	Career Development	527	752					2,800	2,900
*	Amount missing from detail								
+ 82840	LODGING	1,798	1,329	3,400	3,126	1,150	3,150	5,700	6,450
1	S.W.A.N.A.			650		650	650	1,500	1,500
2	World of Concrete			1,500					
3	Asphalt Technol og es			750					
4	A.P.W.A.			500		500	1,000	1,000	1,000
5	Career Development	1,798	1,329					3,200	3,300
*	Amount missing from detail				3,126				
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	668	467	1,875	629	725	2,100	3,500	4,000
1	S.W.A.N.A.			375		375	400	900	900
2	World of Concrete			800					
3	Asphalt Technol og es			350					
4	A.P.W.A.			350		350	800	800	800
5	Career Development	668	467					1,800	1,900
*	Amount missing from detail				629				
= XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	6,232	6,103	14,375	3,921	5,775	13,500	22,300	25,400
83110	OFFICE SUPPLIES	2,142	1,590	3,600	1,341	3,600	3,700	3,800	3,900
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		187						
83130	EMPLOYEE BENEVOLENCE ITEMS	350	246	382	268	600	400	415	427
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	7,143	4,760	5,600	3,619	5,600	5,760	5,940	6,110
= XOF5	TOTAL OFFICE SUPPLIES	9,635	6,783	9,582	5,228	9,800	9,860	10,155	10,437
83210	TRAINING SUPPLIES			1,000		1,000	1,030	1,060	1,090
83250	SAFETY SUPPLIES	18,983	10,022	11,845	13,068	15,000	12,250	12,545	12,905
83260	UNIFORMS PURCHASED	14,741	10,054	17,325	10,237	17,300	17,675	18,250	18,798
83270	CONSUMABLE TOOLS	257	1,611	3,295	702	3,295	3,950	4,050	4,150
1	Mechanics Tools								
2	Hand tools			1,235		1,235	2,450	2,500	2,550
3	Inspectors Tools	257	1,611	2,060	702	2,060	1,500	1,550	1,600
*	Amount missing from detail								
83290	SOLID WASTE CONTAINERS		846						
83299	OTHER OPERATING SUPPLIES	6,676	412	5,150	2,644	5,150	5,275	5,450	5,600
= XOF6	TOTAL OPERATING SUPPLIES	40,657	22,945	38,615	26,651	41,745	40,180	41,355	42,543
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	71,500	75,353	100,600	24,666	80,000	90,540	95,067	99,820
= XFUEL	TOTAL FUEL & MILEAGE	71,500	75,353	100,600	24,666	80,000	90,540	95,067	99,820
83510	FURNITURE, FIXTURES (<\$25,000)	1,280	1,159	2,000		2,000	2,060	2,120	2,180
83520	VEHICLES (<\$25,000)			36,018					
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)	43,673	42,960	84,650	35,805	81,050	79,000	40,500	21,500
1	Downtown & Streetscape (Hillisboro Rd) Equipment			4,000		4,000	2,100	1,500	1,500
10	Walk behind Mower (Mack/Hatcher)			6,200		6,200	2,200	1,500	1,500
11	Mack Hachers Tools & Small Equipment			11,650		11,650	5,000	5,000	5,000
12	Infrared Truck, Heater Elements, Regulators			5,000		5,000	1,000	1,000	1,000
13	Compost Facility Tools / Incidents			2,000		2,000	6,500		
14	24' Box Trailers (Mack Hatcher & Streetscape) (move to lease)			12,000		12,000			

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Est'd 2015	Base 2016	Forecast 2017	Forecast 2018
15	ATV Mack Hatcher & Hillsboro RD					18,000			
16	Concrete Grinder								
17	Various	43,673	42,960						
2	Air Compressor for Streets Shop								
3	Rear Discharge Mower						11,000	12,000	12,500
4	V box spreader (replacement)					16,000	16,000	19,500	
5	12' Brine Tank Trailer (2)						10,000		
6	Motorola XTS 1500 batteries								
7	Brine Storage Tank (Liberty Park)						10,000		
8	Leaf Box			6,200		6,200	6,200		
9	Fiall Mower head						9,000		
*	Amount missing from detail			49,600	35,805				
83540	COMPUTER HARDWARE (-\$25,000)	4,586	8,572	10,300	5,020	10,300	10,600	10,900	11,200
83550	COMPUTER SOFTWARE (-\$25,000)		203	1,500		250	1,500	1,590	1,640
=	<b>XMEU</b>	49,539	52,894	134,468	40,825	93,600	93,160	55,110	36,520
83610	VEHICLE PARTS & SUPPLIES	15,450	12,476	25,000	2,679	15,000	26,500	27,250	28,000
83620	EQUIPMENT PARTS & SUPPLIES	45,887	32,245	36,050	1,292	37,000	37,000	38,200	39,300
+ 83640	PAVING & REPAIR SUPPLIES	74,733	47,457	62,680	11,464	62,200	73,900	78,150	80,400
1	Road Salt (approximately 500 ton)			25,000		25,000	35,000	38,200	39,300
2	Asphalt for Pothole & Roadway Repair			21,200		21,200	22,000	22,500	23,150
3	Various								
4	Propane for infra-red truck			10,300		10,000	10,600	10,900	11,200
5	Rejuvenator for asphalt infra-red			6,180		6,000	6,300	6,550	6,750
6	Line Item 6	74,733	47,457						
*	Amount missing from detail				11,464				
83642	STREETLIGHT PARTS & SUPPLIES	1,200							
83643	SIGN SUPPLIES	983	5,017						
83647	SIDEWALK REPAIR SUPPLIES	272							
83652	LANDSCAPING SUPPLIES	29,705	32,342	39,346	18,925	30,900	49,500	42,025	43,375
1	Mulch			25,000		17,000	25,750	26,500	27,300
2	Pre- Emergent, Post Emergent, Fertilizer, Grass Seed etc.			3,600		3,600	8,000	3,800	3,900
3	Tree & Shrub Replacement			2,575		2,500	2,650	2,725	2,800
4	New Planting Installation, Includes Hanging basket plantings			2,871		2,500	3,100	3,300	3,500
5	Weed eater cord, Christmas Decorations, Baskets, Trash receptacles, etc.			5,300		5,300	10,000	5,700	5,875
6	Various	29,705	32,342						
*	Amount missing from detail				18,925				
83653	IRRIGATION SUPPLIES	1,210	1,000	1,800	256	1,200	1,500	1,910	1,967
83654	GROUNDS MAINTENANCE SUPPLIES		89		744	744			
83660	BUILDING MAINTENANCE SUPPLIES	13,474	26,602	16,980	3,388	16,500	17,500	18,000	18,550
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	338	10,410	2,060	35	2,060	2,100	2,180	2,240
=	<b>XRMS</b>	183,252	167,638	183,916	38,783	165,604	208,000	207,715	213,832
84920	2ND AVE PARKING GARAGE OPERATIONS			500		500	515	530	545
84930	4TH AVE PARKING GARAGE OPERATIONS			500		500	515	530	545
=	<b>XOPU</b>	12,094		1,000		1,000	1,030	1,060	1,090
85110	PROPERTY INSURANCE	5,116	904	949		904		1,050	1,100
85111	FRAUD INSURANCE	291							
85112	INLAND MARINE INSURANCE	4,162	5,010	5,260	4,965	4,965	5,260	6,030	6,540
85113	AUTO PHYSICAL DAMAGE	1,621	1,838	1,600	1,562	1,562	1,600	1,752	1,828
85115	LIABILITY INSURANCE	7,887	32,098	33,700	27,264	27,264	30,000	37,069	38,922
85116	E&O LIABILITY INSURANCE	6,127	2,745	2,882	3,100	3,100	3,300	3,366	3,430
85117	VEHICLE LIABILITY INSURANCE	9,848	11,303	11,398	15,165	15,165	15,188	15,500	15,900
85118	LAW ENFORCEMENT LIABILITY INSURANCE				170	170	175	180	185
85119	UMBRELLA LIABILITY	2,941							
85120	PROPERTY DAMAGE COSTS	19,738			(25,630)				
85121	LIABILITY CLAIMS/DEDUCTIBLES	1,301	1,093		562	562	573	584	595

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Est'd 2015	Base 2016	Forecast 2017	Forecast 2018
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES		6,070	4,131		500	4,000	4,554	4,782
85140	SURETY/NOTARY BONDS		13		103	103	110	115	120
=	<b>TOTAL PROPERTY &amp; LIABILITY COSTS</b>	59,032	61,074	59,920	27,261	54,295	60,206	70,200	73,402
+ 85240	EQUIPMENT RENTAL & LEASES		742	4,860	689	740	4,960	5,147	5,298
1		720	742						
2	Equipment rental misc.			4,120			4,200	4,367	4,498
3	Porta John compost facility			740		740	760	780	800
*	Amount missing from detail				689				
=	<b>TOTAL RENTALS</b>	720	742	4,860	689	740	4,960	5,147	5,298
! 85310	PERMITS			3,000	3,000	3,000	3,000	3,000	3,000
! 85320	STATE FEES	129	22	125	24	125	130	135	140
=	<b>TOTAL PERMITS</b>	129	22	3,125	3,024	3,125	3,130	3,135	3,140
+ 86600	LEASE/LOAN PRINCIPAL	(4,382)	23,102	117,591	100,711	87,976	93,436	94,646	29,615
01	SunTrust - Compost Screener	(4,382)	23,102	24,082		24,082			
02	2014 - Salt Brine Mixer			27,585		27,585	27,880	28,126	
03	2014 - Streets Vehicle			7,590		7,590	7,671	7,739	
! 04	2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000)			11,667		5,744	11,577	11,756	5,923
05	2015 - V Box Salt Spreader (Replacement) (\$16,000)			5,333					
! 06	2015 - ATV (\$18,000)			6,000					
07	2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (\$15,600)			5,200					
08	2015 - Pick-up truck (\$34,000)			10,000		5,580	11,246	11,420	5,754
09	2015 - 34 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000)			16,000		4,923	9,923	10,077	5,077
! 10	2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000)			11,333		7,877	15,877	16,123	8,123
* 11	2015 - Pull Behind Leaf Vacuum (\$28,000)			9,334		4,595	9,262	9,405	4,738
*	Amount missing from detail			(16,533)	100,711				
+ 86700	LEASE/LOAN INTEREST	(1,992)	2,183	3,968	2,325	2,712	1,986	1,188	158
01	SunTrust - Compost Screener	(1,992)	2,183	816		816			
02	2014 - Salt Brine Mixer			756		756	456	152	
03	2014 - Streets Vehicle			208		208	125	42	
04	2015 - Rear Discharge Mowers (Mack Hatcher) (\$35,000)			438		186	281	157	32
05	2015 - V Box Salt Spreader (Replacement) (\$16,000)			200				67	
06	2015 - ATV (\$18,000)			225				75	
07	2015 - 24' Box Trailers (Mack Hatcher & Streetscape) (15,600)			195				65	
08	2015 - Pick-up truck (\$34,000)			375		181	273	153	31
09	2015 - 34 ton Pick-up Truck (Mack Hatcher & Streetscape) (\$30,000)			600		160	241	135	27
! 10	2015 - 2 Ton w/dump (Mack Hatcher) (\$48,000)			425		256	385	216	43
* 11	2015 - Pull Behind Leaf Vacuum (\$28,000)			350		149	225	126	25
*	Amount missing from detail			(620)	2,325				
=	<b>TOTAL DEBT SERVICE</b>	(6,374)	25,285	121,559	103,036	90,688	95,422	95,834	29,773
=	<b>TOTAL OPERATIONS</b>	1,397,504	1,351,473	1,636,500	629,539	1,474,324	1,581,541	1,613,951	1,581,935
	<b>Capital</b>								
+ 88520	VEHICLES (~\$25,000)								30,000
1									
! 2	Single Axle Dump								30,000

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estid 2015	Base 2016	Forecast 2017	Forecast 2018
3	2015 - Pick-up truck (move to lease)							30,000	30,000
4	2015 3/4 ton Pick-up Trucks (Mack Hatcher & Streetscape) (move to lease)								
5	2015 2 Ton w/dump (Mack Hatcher) (move to lease)								
*	Amount missing from detail								
=	XMEO TOTAL MACHINERY & EQUIPMENT (>\$25,000)							30,000	30,000
=	XCAP TOTAL CAPITAL							30,000	30,000
=	XTOT TOTAL EXPENDITURES	3,408,306	3,359,926	3,864,007	1,835,850	3,407,606	3,884,092	4,086,160	4,160,361



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Streets - Fleet Maintenance

Joe York, Director

#### Budget Summary

	2013 Actual	2014 Actual	2015		2016 Base Budget	2015 v. 2016	
			Budget	Estimated		\$	%
<b>Personnel</b>	452,621	505,907	623,323	538,657	622,599	-724	-0.1%
<b>Operations</b>	143,827	268,009	204,290	316,109	328,184	123,894	60.6%
<b>Capital</b>	0	0	0	0	0	0	0.0%
<b>Total</b>	<b>596,448</b>	<b>773,916</b>	<b>827,613</b>	<b>854,766</b>	<b>950,783</b>	<b>123,170</b>	<b>14.9%</b>

#### Departmental Summary

The Fleet Maintenance Division consists of eight (8) full time employees and one (1) part-time employee. This division provides mechanical services for all of the City's entire fleet of vehicles and equipment. The large variety of vehicles and equipment in the City's fleet include: police cars, passenger vehicles, pickup trucks, dump trucks, heavy equipment, fire apparatus, etc. Due to frequent stop and go activity, and little to no interstate driving, City vehicles have more than the normal wear and tear of everyday vehicles.

Mechanical services provided include: a preventive maintenance program, tire changes, replacement of defective/failed parts, and other misc. services.

#### Department Outlook

Continual improvement of work flow and process, providing excellent service for all City of Franklin vehicles and equipment.

To keep accurate history of expenditures for service and repairs of City's Fleet for life-cycle analysis, improving vehicle and equipment turnover.

Working with departments to help them obtain the correct vehicles and equipment for their staff to perform their jobs more efficiently.



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



### FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

#### Theme: A Safe Clean and Livable City



**Franklin will be a model for environmental quality and a sustainable city.**

Goal: To reduce the number of gallons of fossil fuel consumed by city vehicles by 10% by 2015.

Baseline: 5.60 gallons of fuel were consumed by city vehicles per Franklin residents (Based on fuel transactions at Tri-Star Energy/Pacific Pride locations. 370,236 gallons for 66,172 residents. Purchasing Department)

<b>Key:</b>	<b>Strategic Plan: FranklinForward</b>	
	<b>Sustainable Franklin</b>	
	<b>Tennessee Municipal Benchmarking Project</b>	

#### Workload (Output) Measures

	2012	2013	2014	2015	2016*
Percent Outsourced	14%	13%	22%	18%	16%
Percent of Service Calls	6%	7%	8%	8%	8%
Total Number of Repairs	1,079	1,264	1,362	1,650	1900
Cost of Repairs Performed by Fleet Maintenance					
Administration	\$ 660	\$ 57	\$ 254	\$ 405	\$ 600
City Hall Maintenance	\$ -	\$ -	\$ 48	\$ 300	\$ 300
Building & Neighborhood Services	\$ 5,299	\$ 6,048	\$ 3,927	\$ 5,200	\$ 4,000
Engineering	\$ 920	\$ 125	\$ 391	\$ 625	\$ 800
Fire	\$ 80,804	\$ 84,926	\$ 141,287	\$ 165,000	\$ 180,000
Human Resources	\$ -	\$ 268	\$ 1,802	\$ 1,800	\$ 1,000
IT	\$ 290	\$ 1,195	\$ 642	\$ 650	\$ 650
Parks	\$ 21,084	\$ 9,517	\$ 12,373	\$ 15,500	\$ 20,000
Planning	\$ 534	\$ 118	\$ -	\$ 1,800	\$ 1,500
Police	\$ 137,436	\$ 93,776	\$ 77,217	\$ 125,000	\$ 175,000
Sanitation & Environmental Services	\$ 244,967	\$ 203,853	\$ 185,528	\$ 200,000	\$ 200,000
Street Department	N/A	N/A	N/A	\$ 85,000	\$ 85,000
Water	\$ 28,606	\$ 45,307	\$ 58,294	\$ 47,000	\$ 50,000
<b>Total</b>	<b>\$ 522,900</b>	<b>\$ 445,190</b>	<b>\$ 481,763</b>	<b>\$ 648,280</b>	<b>\$ 718,850</b>

## Efficiency Measures

	2012	2013	2014	2015	2016*
TBD					

## Outcome (Effectiveness) Measures

	2012	2013	2014	2015	2016*
Reduce the number of gallons of fossil fuel consumed by city vehicles by 10% by 2015. <i>(Baseline: 5.60 gallons of fuel were consumed by city vehicles per Franklin residents (Based on fuel transactions at Tri-Star Energy/Pacific Pride locations. 370,236 gallons for 66,172 residents. Purchasing Department))</i>	N/A	5.60	TBD	TBD	TBD
<b>Target (in gallons per vehicle / total pop.)</b>	<b>N/A</b>	<b>5.60</b>	<b>5.32</b>	<b>5.04</b>	<b>4.788</b>
<b>Meets Target?</b>	<b>N/A</b>	<b>No</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>

### Fleet Size

- Cars/Passenger Vehicles	204	190
- Light Trucks	135	130
- Heavy Trucks	125	120

### Fuel Consumed

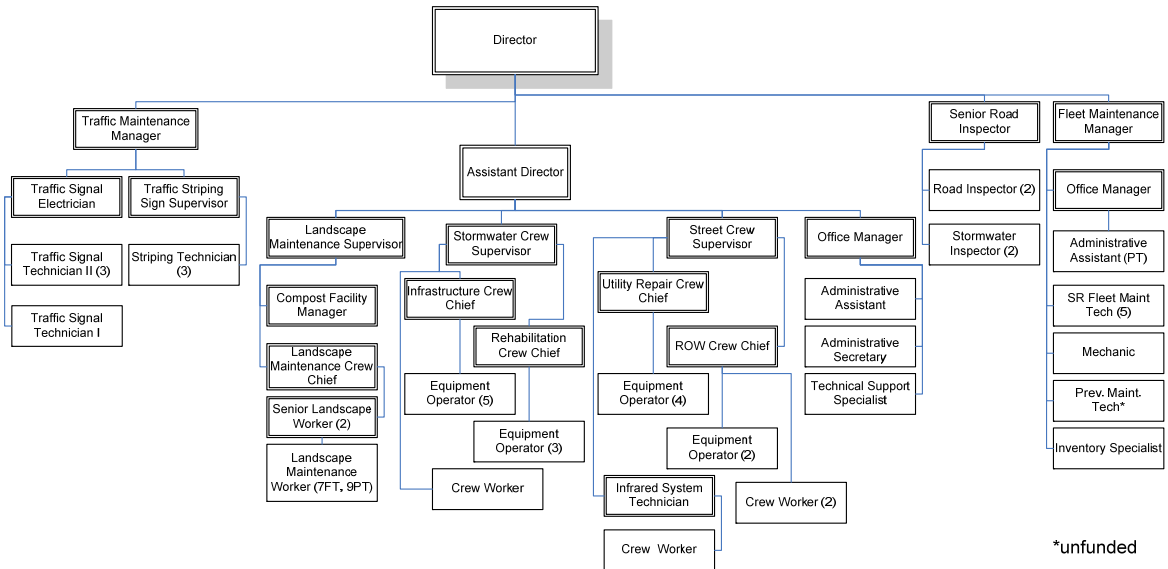
- Gas
- Diesel



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"





*City of Franklin, Tennessee*  
**FY 2016 Operating Budget Request**

**Staffing by Position**

Position	Pay Grade	FY 2012		FY 2013		FY 2014		FY 2015		FY 2016	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Fleet Maintenance Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Sr. Fleet Maint. Tech.	Grade F	2	0	3	0	4	0	5	0	5	0
Office Manager	Grade F	0	0	0	0	1	0	1	0	1	0
Mechanic	Grade E	2	0	1	0	0	0	0	0	0	0
Administrative Assistant	Grade D	1	1	1	1	0	1	0	1	0	1
Inventory Specialist	Grade D	1	0	1	0	1	0	1	0	1	0
Prevent. Maint. PM Tech.	TBD	1	0	1	0	1	0	1	0	1	0
<b>Totals</b>		<b>8</b>	<b>1</b>	<b>8</b>	<b>1</b>	<b>8</b>	<b>1</b>	<b>9</b>	<b>1</b>	<b>9</b>	<b>1</b>



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Budget

	Actual 2013	Actual 2014	Budget 2015	Estd 2015	Base 2016	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	316,713	354,875	456,809	416,218	448,095	(8,714)	-1.9%
Employee Benefits	135,908	151,032	166,514	122,439	174,504	7,990	4.8%
<b>Total Personnel</b>	<b>452,621</b>	<b>505,907</b>	<b>623,323</b>	<b>538,657</b>	<b>622,599</b>	<b>(724)</b>	<b>-0.1%</b>
<b>Operations</b>							
Transportation Services	12,593	12,268	11,025	6,166	6,526	(4,499)	-40.8%
Operating Services	4,228	1,496	2,660	2,350	3,494	834	31.4%
Notices, Subscriptions, etc.	787	806	1,200	1,200	1,236	36	3.0%
Utilities	17,553	19,059	2,900	7,092	29,287	26,387	909.9%
Contractual Services	6,038	2,572	7,500	160	500	(7,000)	-93.3%
Repair & Maintenance Services	343,560	476,866	340,000	489,886	500,000	160,000	47.1%
Employee programs	2,793	2,633	10,000	4,102	10,000	-	0.0%
Professional Development/Travel	5,001	6,422	10,000	4,488	10,251	251	2.5%
Office Supplies	1,728	2,802	4,710	4,564	4,851	141	3.0%
Operating Supplies	12,720	11,127	15,750	16,522	17,527	1,777	11.3%
Fuel & Mileage	4,238	5,189	6,000	3,000	5,400	(600)	-10.0%
Machinery & Equipment (<\$121,000)	21,454	47,471	29,500	32,554	29,650	150	0.5%
Repair & Maintenance Supplies	(295,147)	(328,795)	(347,790)	(353,856)	(404,046)	(56,256)	16.2%
Property & Liability Costs	3,063	3,376	3,793	4,808	7,953	4,160	109.7%
Rentals	2,586	1,987	2,500	350	1,500	(1,000)	-40.0%
Permits	22	-	-	-	-	-	0.0%
Other Business Expenses	610	1,430	-	-	-	-	0.0%
Debt Service and Lease Payments	-	1,300	104,542	92,723	104,055	(487)	-0.5%
<b>Total Operations</b>	<b>143,827</b>	<b>268,009</b>	<b>204,290</b>	<b>316,109</b>	<b>328,184</b>	<b>123,894</b>	<b>60.6%</b>
<b>Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total Streets - Maintenance</b>	<b>596,448</b>	<b>773,916</b>	<b>827,613</b>	<b>854,766</b>	<b>950,783</b>	<b>123,170</b>	<b>14.9%</b>

### Notes & Objectives

#### PERSONNEL:

The Fleet Maintenance Division requests the following positions: Move the part-time Administrative Assistant to a full time position in the new budget year. Also I would like to add a part-time Parts Specialist this budget year.

#### OPERATIONS:

**82610 Vehicle Repair & Maintenance Services** – This account will increase by 10% due to our aging fleet. WE HAVE A DESPERATE NEED FOR 30 PD VEHICLE REPLACEMENTS THIS YEAR TO OFFSET THE AGING VEHICLES THAT ARE 9-13 YEARS OLD, WITH WELL OVER 100K MILES ON THEM THAT ARE REQUIRING \$2500-\$5000 PLUS A YEAR TO KEEP THEM ON THE ROAD. We must develop a life-cycle program of 5-7 years max on patrol vehicles to realize a cost savings and residual value that is left in these vehicles . I am looking into a refurbish program for the Fire Department trucks that are 8-10 years old. this will

#### OPERATIONS:

Streets - Fleet Maintenance



## City of Franklin, Tennessee

### FY 2016 Operating Budget Request

#### Budget

**83620 Equipment Parts & Supplies** – This account will increase by 50% due to replacement components by Fleet Maintenance in house of aging vehicles and trucks. We have depleted the 2015 budget by February.

**83660 Building Maintenance** - I raised this account in order to offset some of the potential needs that will occur in the next few years with this building. Expenses should diminish yearly after next year.

**89530 Machinery & Equipment (>\$25,000)** – There are still a few items that are needed for the new shop for the tech's to better serve our customers. I would like to add an alignment system to our shop this budget year, decreasing the outsourcing need and reducing the tire usage by being able to check all vehicles and trucks at the scheduled PM Service, giving a 3-4 year return on ROI. There is a transmission jack needed for large and mid sized trucks and equipment.

Hunter Front Alignment Machine \$68,500

1 Steril Koni trans and rear-end lift for fire and class 4-8 trucks \$8,000

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	E sid 2015	Base 2016	Forecast 2017	Forecast 2018
	<b>Personnel</b>								
= 81110	REGULAR PAY	303,245	339,190	452,070	244,518	397,661	443,622	462,571	476,448
81120	OVERTIME PAY	13,468	15,685	20,000	11,603	18,557	20,000	21,218	21,854
81199	VACANCY ADJUSTMENT			(15,261)			(15,527)	(16,190)	(16,676)
= <b>XWAGE</b>	<b>TOTAL WAGES</b>	<b>316,713</b>	<b>354,875</b>	<b>456,809</b>	<b>256,121</b>	<b>416,218</b>	<b>448,095</b>	<b>467,599</b>	<b>481,626</b>
= 81410	FICA (EMPLOYER'S SHARE)	23,174	25,869	33,355	18,487	30,049	33,272	34,693	35,734
= 81420	MEDICAL PREMIUMS	66,038	76,962	105,257	40,184	69,652	115,783	127,361	140,097
= 81430	GROUP INSURANCE PREMIUMS	4,343	4,753	8,391	3,332	5,469	8,391	9,230	10,153
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(13,419)	(16,684)	(22,688)	(14,685)	(23,757)	(24,957)	(27,452)	(30,198)
81450	RETIREMENT CONTRIBUTIONS	51,020	53,226	35,246	35,246	35,246	35,000	37,500	40,000
81470	WORKERS COMPENSATION PREMIUMS	756	799	747		747	800	825	850
81475	WORKERS COMPENSATION CLAIMS			206	911	911	215	219	225
! 81480	TOOL ALLOWANCE	3,996	6,107	6,000	2,378	4,122	6,000	6,000	6,000
= <b>XBEN</b>	<b>TOTAL BENEFITS</b>	<b>135,908</b>	<b>151,032</b>	<b>166,514</b>	<b>85,853</b>	<b>122,439</b>	<b>174,504</b>	<b>188,376</b>	<b>202,861</b>
= <b>XPER</b>	<b>TOTAL PERSONNEL</b>	<b>452,621</b>	<b>505,907</b>	<b>623,323</b>	<b>341,974</b>	<b>538,657</b>	<b>622,599</b>	<b>655,975</b>	<b>684,487</b>
	<b>Operations</b>								
82110	MAILING & OUTBOUND SHIPPING SERVICES	13	11	25			26	27	28
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	6,606	5,814	7,000	83	166	500	515	535
82130	VEHICLE LICENSES & TITLES	9	55						
82140	VEHICLE TOW-IN SERVICES	5,965	6,388	4,000	4,010	6,000	6,000	6,180	6,300
= <b>XTRC</b>	<b>TOTAL TRANSPORTATION CHARGES</b>	<b>12,593</b>	<b>12,268</b>	<b>11,025</b>	<b>4,093</b>	<b>6,166</b>	<b>6,526</b>	<b>6,722</b>	<b>6,863</b>
82210	PRINTING & COPYING SERVICES, OUTSOURCED	50		200			206	212	218
82250	TESTING & PHYSICALS	158	116	960	145	350	988	1,018	1,048
82260	UNIFORM RENTAL & SERVICES	4,020	1,380	1,500	1,116	2,000	2,300	2,369	2,415
= <b>XOPSV</b>	<b>TOTAL OPERATING SERVICES</b>	<b>4,228</b>	<b>1,496</b>	<b>2,660</b>	<b>1,261</b>	<b>2,350</b>	<b>3,494</b>	<b>3,599</b>	<b>3,681</b>
82350	DUES FOR MEMBERSHIPS	787	806	1,200	549	1,200	1,236	1,273	1,311
= <b>XNSP</b>	<b>TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY</b>	<b>787</b>	<b>806</b>	<b>1,200</b>	<b>549</b>	<b>1,200</b>	<b>1,236</b>	<b>1,273</b>	<b>1,311</b>
! 82410	ELECTRIC SERVICE	7,081	7,077		1,542	2,672	15,000	15,913	16,390
! 82420	WATER & SEWER SERVICE	508	595		101	162	1,030	1,060	1,092
! 82430	STORMWATER SERVICE	549	549		229	366	515	530	546
! 82435	SOLID WASTE SERVICE	1,955	2,040				2,060	2,121	2,185
! 82440	NATURAL GAS SERVICE	3,369	3,613		28	56	5,150	5,304	5,463
! 82450	TELEPHONE SERVICE	282	326		141	200	500	515	530
! 82451	800 MHZ ACCESS LINE SERVICE	989	1,637		788	1,236	1,545	1,591	1,639
82455	CELLULAR TELEPHONE SERVICE	2,535	2,896	2,900	922	2,000	2,987	3,076	3,168
! 82470	INTERNET & RELATED SERVICES	285	326		241	400	500	515	535
= <b>XUTIL</b>	<b>TOTAL UTILITIES</b>	<b>17,553</b>	<b>19,059</b>	<b>2,900</b>	<b>3,992</b>	<b>7,092</b>	<b>29,287</b>	<b>30,625</b>	<b>31,548</b>
! 82510	COMPUTER SERVICES	6,038	2,572	7,500	80	160	500	515	535
= <b>XCTS</b>	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>6,038</b>	<b>2,572</b>	<b>7,500</b>	<b>80</b>	<b>160</b>	<b>500</b>	<b>515</b>	<b>535</b>

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	E sid 2015	Base 2016	Forecast 2017	Forecast 2018
!	82610 VEHICLE REPAIR & MAINTENANCE SERVICES	181,322	271,771	185,000	109,472	218,834	215,000	221,360	228,000
	82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES	158,999	197,371	150,000	128,026	256,052	245,000	252,350	259,920
	82660 BUILDING REPAIR & MAINTENANCE SERVICES	3,239	7,724	5,000	209	15,000	40,000	25,000	15,000
=	<b>XRMSV TOTAL REPAIR &amp; MAINTENANCE SERVICES</b>	<b>343,560</b>	<b>476,866</b>	<b>340,000</b>	<b>237,707</b>	<b>489,886</b>	<b>500,000</b>	<b>498,710</b>	<b>502,920</b>
!	82780 TRAINING, OUTSIDE	2,793	2,633	10,000	1,583	3,166	10,000	10,609	10,927
	82790 TRAINING, IN-HOUSE				468	936			
=	<b>XEPG TOTAL EMPLOYEE PROGRAMS</b>	<b>2,793</b>	<b>2,633</b>	<b>10,000</b>	<b>2,051</b>	<b>4,102</b>	<b>10,000</b>	<b>10,609</b>	<b>10,927</b>
!	82810 REGISTRATIONS	590	1,094	1,600	395	790	1,600	1,697	1,748
	82820 GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	591	411	750	74	148	772	795	819
	82830 AIR TRAVEL	934	814	2,000		600	2,060	2,121	2,185
	82840 LODGING	2,297	3,274	4,250	455	2,200	4,377	4,508	4,644
	82850 MEALS (OUTSIDE WILLIAMSON COUNTY)	589	829	1,400	79	750	1,442	1,485	1,529
=	<b>XPDT TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL</b>	<b>5,001</b>	<b>6,422</b>	<b>10,000</b>	<b>1,003</b>	<b>4,488</b>	<b>10,251</b>	<b>10,606</b>	<b>10,925</b>
	83110 OFFICE SUPPLIES	1,094	2,042	3,500	1,967	3,500	3,605	3,713	3,824
	83130 EMPLOYEE BENEVOLENCE ITEMS	110		210	82	164	216	222	229
	83140 MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	524	760	1,000	179	900	1,030	1,060	1,092
=	<b>XOFS TOTAL OFFICE SUPPLIES</b>	<b>1,728</b>	<b>2,802</b>	<b>4,710</b>	<b>2,228</b>	<b>4,564</b>	<b>4,851</b>	<b>4,995</b>	<b>5,145</b>
!	83210 TRAINING SUPPLIES	1,854	258	1,500	126	252	1,545	1,591	1,639
	83240 MEDICAL SUPPLIES	577	113	750	91	350	772	795	819
	83250 SAFETY SUPPLIES	1,230	2,551	2,000	1,786	2,000	2,060	2,121	2,185
	83260 UNIFORMS PURCHASED	3,172	3,281	5,000	1,460	2,920	5,150	5,304	5,463
	83270 CONSUMABLE TOOLS	5,887	4,924	6,500	8,843	11,000	8,000	8,240	8,470
=	<b>XOPS TOTAL OPERATING SUPPLIES</b>	<b>12,720</b>	<b>11,127</b>	<b>15,750</b>	<b>12,306</b>	<b>16,522</b>	<b>17,527</b>	<b>18,051</b>	<b>18,576</b>
!	83310 GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	4,238	5,189	6,000	1,879	3,000	5,400	5,670	5,954
=	<b>XFUEL TOTAL FUEL &amp; MILEAGE</b>	<b>4,238</b>	<b>5,189</b>	<b>6,000</b>	<b>1,879</b>	<b>3,000</b>	<b>5,400</b>	<b>5,670</b>	<b>5,954</b>
!	83530 MACHINERY & EQUIPMENT (<\$25,000)	17,302	42,442	24,500	5,180	23,000	24,500	24,500	24,500
	83540 COMPUTER HARDWARE (<\$25,000)	4,152	5,029	5,000	9,554	9,554	5,150	5,304	5,463
=	<b>XMEU TOTAL MACHINERY &amp; EQUIPMENT (&lt;\$25,000)</b>	<b>21,454</b>	<b>47,471</b>	<b>29,500</b>	<b>14,734</b>	<b>32,554</b>	<b>29,650</b>	<b>29,804</b>	<b>29,963</b>
!	83610 VEHICLE PARTS & SUPPLIES	330,222	310,522	360,000	206,073	353,268	370,800	381,924	393,338
!	83611 REIMBURSEMENT FOR FLEET MAINT	(801,741)	(882,754)	(895,000)	(267,268)	(1,030,766)	(1,100,000)	(1,150,000)	(1,175,000)
	83620 EQUIPMENT PARTS & SUPPLIES	173,763	209,877	185,000	185,091	317,142	275,000	283,250	291,747
	83654 GROUNDS MAINTENANCE SUPPLIES			150			154	159	163
	83660 BUILDING MAINTENANCE SUPPLIES	2,609	33,560	2,060	4,164	6,500	50,000	25,000	10,000
=	<b>XRMS TOTAL REPAIR &amp; MAINTENANCE SUPPLIES</b>	<b>(295,147)</b>	<b>(328,795)</b>	<b>(347,790)</b>	<b>128,060</b>	<b>(353,856)</b>	<b>(404,046)</b>	<b>(459,667)</b>	<b>(479,752)</b>
!	85110 PROPERTY INSURANCE	695	755	793			2,500	2,575	2,650
	85111 FRAUD INSURANCE	21							
	85112 INLAND MARINE INSURANCE	298	178	187	490	490	500	515	530
	85113 AUTO PHYSICAL DAMAGE	116	210	221	337	337	400	412	425
	85115 LIABILITY INSURANCE	565	767	805	1,288	1,288	1,400	1,445	1,490
	85116 E&O LIABILITY INSURANCE	439	453	476	570	570	700	721	750
	85117 VEHICLE LIABILITY INSURANCE	706	963	1,011	1,244	1,244	1,200	1,236	1,275
	85118 LAW ENFORCEMENT LIABILITY INSURANCE								
					31	31			

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	E sid 2015	Base 2016	Forecast 2017	Forecast 2018
85119	UMBRELLA LIABILITY	211		250			400	412	425
85120	PROPERTY DAMAGE COSTS				798	798	800	824	850
85140	SURETY/NOTARY BONDS	12	50	50		50	53	56	58
=	<b>XPLC TOTAL PROPERTY &amp; LIABILITY COSTS</b>	3,063	3,376	3,793	4,758	4,808	7,953	8,196	8,453
85240	EQUIPMENT RENTAL & LEASES	2,586	1,987	2,500		350	1,500	1,545	1,600
=	<b>XRENT TOTAL RENTALS</b>	2,586	1,987	2,500		350	1,500	1,545	1,600
85320	STATE FEES	22							
=	<b>XPERM TOTAL PERMITS</b>	22							
85990	MISCELLANEOUS	610	1,430						
=	<b>XOBE TOTAL OTHER BUSINESS EXPENSES</b>	610	1,430						
+ 86600	LEASE/LOAN PRINCIPAL			101,534	90,196	90,196	102,209	103,257	11,338
1	2014 - Fleet Vehicle \$25,000			8,250	8,250	8,250	8,338	8,412	
2	2014 - Fleet Vehicle \$95,000			31,350	31,350	31,350	31,681	31,960	
3	2014 - Fleet Equipment \$120,000			39,600	39,600	39,600	40,028	40,381	
4	2015 - lifts, racking, tire shelving (\$67,000)			22,334	10,996	10,996	22,162	22,504	11,338
*	Amount missing from detail				90,196				
+ 86700	LEASE/LOAN INTEREST		1,300	3,008	1,656	2,527	1,846	739	60
1	2014 - Fleet Vehicle \$25,000			226		226	136	46	
2	2014 - Fleet Vehicle \$95,000		1,300	859		859	518	173	
3	2014 - Fleet Equipment \$120,000			1,085		1,085	654	219	
4	2015 - lifts, racking, tire shelving (\$67,000)			838		357	538	301	60
*	Amount missing from detail				1,656				
=	<b>XDSV TOTAL DEBT SERVICE</b>		1,300	104,542	91,852	92,723	104,055	103,996	11,398
=	<b>XOP TOTAL OPERATIONS</b>	143,827	268,009	204,290	506,553	316,109	328,184	275,249	170,047
	<b>Capital</b>								
1 89530	MACHINERY & EQUIPMENT (>\$25,000)							30,000	20,000
=	<b>XMEO TOTAL MACHINERY &amp; EQUIPMENT (&gt;\$25,000)</b>							30,000	20,000
=	<b>XCAP TOTAL CAPITAL</b>							30,000	20,000
=	<b>XTOT TOTAL EXPENDITURES</b>	596,448	773,916	827,613	848,527	854,766	950,783	961,224	874,534



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Streets - Traffic Division

Joe York, Director

#### Budget Summary

	2013 Actual	2014 Actual	2015		2016 Base Budget	2015 v. 2016	
			Budget	Estimated		\$	%
<b>Personnel</b>	552,940	690,087	695,275	702,541	706,765	11,490	1.7%
<b>Operations</b>	238,055	513,404	495,423	469,890	562,071	66,648	13.5%
<b>Capital</b>	47,236	235,315	42,500	26,000	0	(42,500)	-100.0%
<b>Total</b>	<b>838,231</b>	<b>1,438,806</b>	<b>1,233,198</b>	<b>1,198,431</b>	<b>1,268,836</b>	<b>35,638</b>	<b>2.9%</b>

#### Department Summary

The Street Department, Traffic Division currently maintains 108 signalized intersections within the City of Franklin. All signal heads are equipped with LED lenses.

Traffic Division personnel are responsible for maintenance of all downtown decorative street lights, City school flashers, high mast interstate lighting located within the City limits along I-65, McEwen interchange, McEwen Drive from Carothers to Coolsprings Blvd., Carothers Parkway walking trail, and electronic pedestrian crosswalks throughout the City.

The Traffic Division sign shop manufactures and installs a variety of signs in compliance with M.U.T.C.D. guidelines. The variety of signs produced include: street name signs, directional signs, regulatory signs, informational signs, speed limit and parking signs, etc. In-house sign manufacturing is a cost savings, as well as a time saver. Sign production is performed on an as needed basis, with no delivery time as a factor. No freight or shipping charges are incurred, as compared to purchase from an outside vendor.

With commercial grade printing capabilities, the sign design and production system has been utilized for the production of signs for the Parks, Solid Waste, and Police Depts. Seasonal downtown decorative banners are produced bi-annually.

#### Department Outlook

We began a pilot program changing out non-incandescent lighting within the downtown area to Light Emitting Diode. Currently, the Traffic Division has converted 93% of Downtown street lights to LED lighting. Grant monies have been applied for (on-going). Recently we completed a program that upfitted all 4th Ave Parking Garage lighting to LED.

GPS and reflectivity activities have been performed on City wide signage, including street names, advanced warning, directional, stop, yield etc. For asset management purposes, all signal data was gathered and entered into the Hansen data base system. This process was completed over the course of several months by physically inspecting, counting and taking GPS points for each signal component. The components include signal poles, traffic signal heads, pedestrian poles and heads, signal control boxes with controllers and monitors,



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



### FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

#### Theme:

TBD

<b>Key:</b> Strategic Plan: FranklinForward	
Sustainable Franklin	
Tennessee Municipal Benchmarking Project	

### Workload (Output) Measures

	2012	2013	2014	2015*	2016*
Street Signs Created			1,228	608	608
Street Signs Replaced				608	608
Type of Sign Created					
Stop Signs	83	175	109	162	162
Speed Limit Signs	32	40	61	91	91
Street Name Signs	192	260	194	111	111
Parking Signs	17	30	35	49	49
Yield Signs	11	30	19	14	14
Warning Signs	N/A	90	94	102	102
Road Construction	N/A	60	52	51	51
No U-Turn Signs	N/A	40	N/A	N/A	N/A
All Way Stop Placards	N/A	75	86	N/A	N/A
Way Finding Signs	3	3	N/A	N/A	N/A
Signs for Other Depts	140	325	261	224	224
Downtown Banners	100	100	20	91	91

### Efficiency Measures

	2012	2013	2014	2015*	2016*
Cost/Sign Created					
Stop Signs	\$ 43	\$ 43	\$ 43	43	43
Speed Limit Signs	\$ 27	\$ 27	\$ 27	27	27
Street Name Signs	\$ 22	\$ 22	\$ 22	22	22
Parking Signs	\$ 10	\$ 10	\$ 10	10	10



Yield Signs	\$ 41	\$ 41	\$ 41	41	41
Warning Signs	N/A	\$ 29	\$ 29	29	29
Road Construction	N/A	\$ 35	\$ 35	35	35
No U-Turn Signs	N/A	\$ 30	N/A	N/A	N/A
All Way Stop Placards	N/A	\$ 6.50	\$ 6.50	N/A	N/A
Way Finding Signs	\$ 1,200	\$ 1,200	N/A	N/A	N/A
Signs for Other Depts	\$ 20	\$ 20	\$ 20	23	23
Downtown Banners	\$ 17	\$ 17	\$ 10	18	18

**Outcome (Effectiveness) Measures**

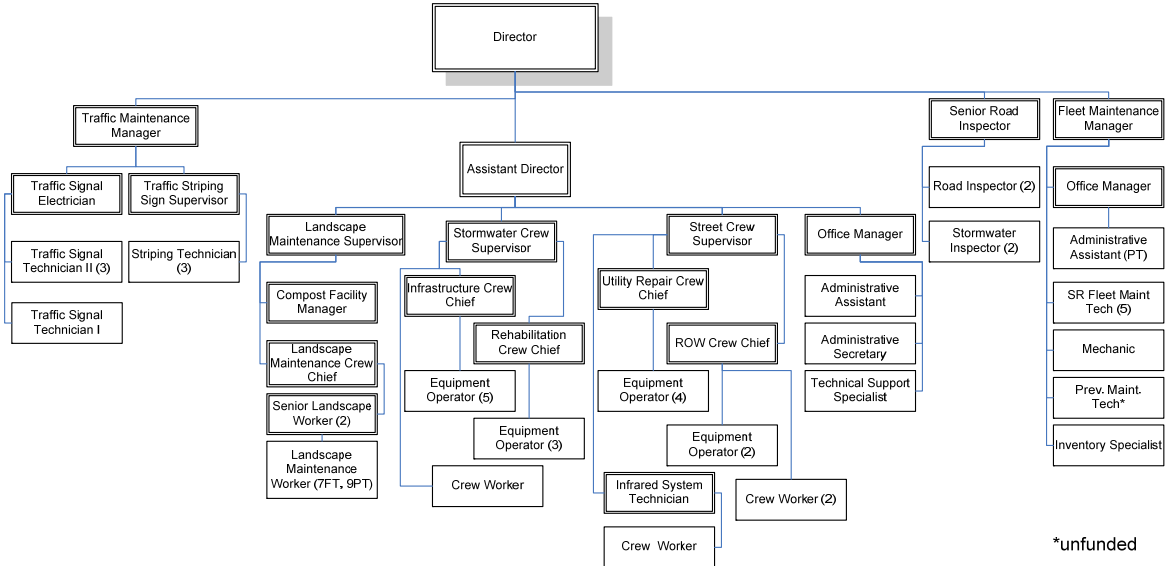
	2012	2013	2014	2015*	2016*
TBD					



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Organizational Chart



\*unfunded

Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



*City of Franklin, Tennessee*  
**FY 2016 Operating Budget Request**

**Staffing by Position**

Position	Pay Grade	FY 2012		FY 2013		FY 2014		FY 2015		FY 2016	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Traffic Maint. Manager	Grade H	1	0	1	0	1	0	1	0	1	0
Traffic Sign/Maint. Electrician	Grade F	1	0	1	0	1	0	1	0	1	0
Traffic Strip./Sign. Prod. Super.	Grade F	1	0	1	0	1	0	1	0	1	0
Traffic Signal Technician II	Grade F	0	0	0	0	3	0	3	0	3	0
Sign Specialist	TBD	0	0	0	0	0	0	0	0	0	0
Traffic Signal Technician I	Grade E	0	0	0	0	1	0	1	0	1	0
Striping Technician	Grade D	3	0	4	0	3	0	3	0	3	0
Asst. Striping Technician	---	2	0	2	0	0	0	0	0	0	0
<b>Totals</b>		<b>8</b>	<b>0</b>	<b>9</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>10</b>	<b>0</b>	<b>10</b>	<b>0</b>



# City of Franklin, Tennessee

## FY 2016 Operating Budget Request

### Budget

	Actual 2013	Actual 2014	Budget 2015	Estd 2015	Base 2016	Difference	
						\$	%
<b>Personnel</b>							
Salaries & Wages	371,358	455,101	473,880	495,590	468,008	(5,872)	-1.2%
Employee Benefits	181,582	234,986	221,395	206,951	238,758	17,363	7.8%
<b>Total Personnel</b>	<b>552,940</b>	<b>690,087</b>	<b>695,275</b>	<b>702,541</b>	<b>706,765</b>	<b>11,490</b>	<b>1.7%</b>
<b>Operations</b>							
Transportation Services	868	279	500	135	500	-	0.0%
Operating Services	224	46	550	350	550	-	0.0%
Notices, Subscriptions, etc.	789	619	825	785	850	25	3.0%
Utilities	57,159	64,220	59,375	59,325	61,000	1,625	2.7%
Repair & Maintenance Services	12,969	45,716	28,130	27,410	33,325	5,195	18.5%
Employee programs	1,364	375	3,280	3,500	3,750	470	14.3%
Professional Development/Travel	4,185	3,589	8,400	5,100	8,500	100	1.2%
Office Supplies	1,279	1,105	1,450	1,650	1,750	300	20.7%
Operating Supplies	8,674	9,437	12,850	8,250	12,930	80	0.6%
Fuel & Mileage	17,234	13,470	17,546	17,000	18,325	779	4.4%
Machinery & Equipment (<\$25,000)	13,482	27,545	86,300	83,148	95,298	8,998	10.4%
Repair & Maintenance Supplies	72,533	301,621	184,845	179,035	232,900	48,055	26.0%
Property & Liability Costs	47,100	43,672	45,425	43,597	46,615	1,190	2.6%
Rentals	-	1,152	500	500	550	50	10.0%
Permits	195	-	150	100	150	-	0.0%
Debt Service and Lease Payments	-	558	45,297	40,005	45,078	(219)	-0.5%
<b>Total Operations</b>	<b>238,055</b>	<b>513,404</b>	<b>495,423</b>	<b>469,890</b>	<b>562,071</b>	<b>66,648</b>	<b>13.5%</b>
<b>Capital</b>	<b>47,236</b>	<b>235,315</b>	<b>42,500</b>	<b>26,000</b>	<b>-</b>	<b>(42,500)</b>	<b>0.0%</b>
<b>Total Streets - Traffic</b>	<b>838,231</b>	<b>1,438,806</b>	<b>1,233,198</b>	<b>1,198,431</b>	<b>1,268,836</b>	<b>35,638</b>	<b>2.9%</b>

### Notes & Objectives

**Personnel:**

**Operations:**

**Capital:**

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estd 2015	Base 2016	Forecast 2017	Forecast 2018
	<b>Personnel</b>								
= 81110	REGULAR PAY	357,087	440,018	474,752	294,827	479,794	469,438	485,726	500,297
! 81120	OVERTIME PAY	14,271	15,083	15,000	9,522	15,796	15,000	15,900	16,377
	VACANCY ADJUSTMENT			(15,872)			(16,430)	(17,000)	(17,510)
= <b>XWAGE</b>	<b>TOTAL WAGES</b>	371,358	455,101	473,880	304,349	495,590	468,008	484,626	499,164
= 81410	FICA (EMPLOYER'S SHARE)	26,487	32,272	34,691	21,675	35,318	35,912	36,429	37,522
= 81420	MEDICAL PREMIUMS	119,092	150,323	161,202	60,170	145,000	177,322	195,054	214,560
= 81430	GROUP INSURANCE PREMIUMS	8,893	10,484	11,086	5,289	10,000	11,086	12,195	13,414
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(25,799)	(33,675)	(37,121)	(21,313)	(34,306)	(40,833)	(44,916)	(49,408)
81450	RETIREMENT CONTRIBUTIONS	51,020	59,140	35,246	35,246	35,246	38,771	42,648	46,912
81470	WORKERS COMPENSATION PREMIUMS	1,889	15,990	16,291			16,500	17,283	17,802
81475	WORKERS COMPENSATION CLAIMS		452		15,693	15,693			
= <b>XBEN</b>	<b>TOTAL BENEFITS</b>	181,582	234,986	221,395	116,760	206,951	238,758	258,693	280,802
= <b>XPER</b>	<b>TOTAL PERSONNEL</b>	552,940	690,087	695,275	421,109	702,541	706,766	743,319	779,966
	<b>Operations</b>								
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	838	221	350	86	100	350	370	380
82130	VEHICLE LICENSES & TITLES	30	58	150	35	35	150	170	180
= <b>XTRC</b>	<b>TOTAL TRANSPORTATION CHARGES</b>	868	279	500	121	135	500	540	560
82210	PRINTING & COPYING SERVICES, OUTSOURCED		10						
82250	TESTING & PHYSICALS	224	36	300	112	300	300	318	327
+ 82260	UNIFORM RENTAL & SERVICES			250		50	250	250	250
1	Amount missing from detail			250		50	250	250	250
= <b>XOPSV</b>	<b>TOTAL OPERATING SERVICES</b>	224	46	550	112	350	550	568	577
82310	LEGAL NOTICES	152	114	150		135	150	150	150
82350	DUES FOR MEMBERSHIPS	490	505	675	653	650	700	721	744
82390	PUBLICATIONS, NON-TRAINING	147							
= <b>XNSP</b>	<b>TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY</b>	789	619	825	653	785	850	871	894
+ 82410	ELECTRIC SERVICE	52,282	59,195	54,000	24,243	54,000	55,500	57,750	60,000
1	Electric Service for Traffic Signals			46,000		46,000	47,000	49,000	51,000
2	Pole Rental through MTEMC			8,000		8,000	8,500	8,750	9,000
3	Various	52,282	59,195						
*	Amount missing from detail				24,243				
82435	SOLID WASTE SERVICE	1,020	1,020	1,050	356	1,000	1,000	1,110	1,140
82455	CELLULAR TELEPHONE SERVICE	3,857	4,005	4,325	994	4,325	4,500	4,700	4,850
= <b>XUTIL</b>	<b>TOTAL UTILITIES</b>	57,159	64,220	59,375	25,593	59,325	61,000	63,560	65,990
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	1,367		4,500	86	4,500	4,625	4,785	4,930
! 82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	254		3,180	245	2,500	8,200	3,540	3,720
! 82641	TRAFFIC SIGNAL REPAIR & MAINTENANCE SERVICES	8,198	27,140	13,500		13,500	13,500	14,400	15,000
82642	STREETLIGHT REPAIR & MAINTENANCE SERVICES	3,150	18,170	5,410		5,410	5,500	5,700	5,850
82660	BUILDING REPAIR & MAINTENANCE SERVICES		406	1,540		1,500	1,500	1,650	1,700
= <b>XRTSV</b>	<b>TOTAL REPAIR &amp; MAINTENANCE SERVICES</b>	12,969	45,716	28,130	331	27,410	33,325	30,075	31,200

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Est'd 2015	Base 2016	Forecast 2017	Forecast 2018
82780	TRAINING_OUTSIDE			1,030		1,250	1,500	1,550	1,585
+			375	2,250		2,250	2,250	2,250	2,250
82790	TRAINING_IN-HOUSE	1,364		800		800	800	800	800
1	Training on signal controls in cabinets			1,450		1,450	1,450	1,450	1,450
2	Flagger/Work Zone training								
3	Line Item 3	1,364							
*	Amount missing from detail								
=	<b>TOTAL EMPLOYEE PROGRAMS</b>	1,364	375	3,280		3,500	3,750	3,800	3,835
+									
82810	REGISTRATIONS		120	1,900	2,800	2,800	2,000	3,960	4,020
1	Striping Technicians IMSA Traffic / Striping certification	2,493		700		300	1,250	1,250	1,250
2	Signal Technicians IMSA Signal Certifications			1,200		2,500	750	750	750
3	Line Item 3	2,493	120					1,960	2,020
*	Amount missing from detail				2,800				
+	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	18	703	1,000		250	1,000	1,060	1,090
1	Striping IMSA	18	703	500		250	500	530	545
2	Signal IMSA			500			500	530	545
*	Amount missing from detail								
82830	AIR TRAVEL	1,674		2,000			2,000	2,185	2,250
82840	LODGING		2,172	2,500	451	1,400	2,500	2,650	2,730
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		594	1,000	202	650	1,000	1,100	1,130
82890	OTHER TRAVEL EXPENSES				94				
=	<b>TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL</b>	4,185	3,589	8,400	3,547	5,100	8,500	10,955	11,220
+									
83110	OFFICE SUPPLIES	1,002	866	1,050	914	1,250	1,300	1,325	1,350
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	277	239	400	339	400	450	480	520
=	<b>TOTAL OFFICE SUPPLIES</b>	1,279	1,105	1,450	1,253	1,650	1,750	1,805	1,870
+									
83250	SAFETY SUPPLIES	3,311	3,753	3,500	155	1,200	3,500	3,700	3,800
83260	UNIFORMS PURCHASED	2,556	2,031	4,850	2,775	3,200	4,950	5,150	5,300
1	Shirts, pants, sweatshirts, jacket, etc.	2,556	2,031	4,850		3,200	4,950	5,150	5,300
2									
*	Amount missing from detail				2,775				
83270	CONSUMABLE TOOLS	2,439	3,384	4,000	1,167	3,500	3,950	4,250	4,380
83299	OTHER OPERATING SUPPLIES	368	269	500		350	530	550	580
=	<b>TOTAL OPERATING SUPPLIES</b>	8,674	9,437	12,850	4,097	8,250	12,930	13,650	14,060
+									
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	17,234	13,470	17,546	4,106	17,000	18,325	18,700	19,200
=	<b>TOTAL FUEL &amp; MILEAGE</b>	17,234	13,470	17,546	4,106	17,000	18,325	18,700	19,200
+									
83510	FURNITURE, FIXTURES (<\$25,000)	2,337	2,671	2,000		2,000	2,500	3,000	3,500
83530	MACHINERY & EQUIPMENT (<\$25,000)	9,431	18,070	82,300	3,850	79,148	89,798	79,998	62,998
1	Enclosed box trailer			7,000		3,850			
10	LED replacement for Downtown			10,000		10,000		10,000	
11	Various	9,431	18,070						
12	Push Paint Machine							7,000	
2	Pole Trailer / 16' Trailer						7,800		
3	Chainsaw, Weedeater, Bbwer, Pole Saw			2,000		2,000	2,000	2,000	2,000
4	Banner Printing Machine			3,000		3,000	19,000		
5	Welder								
6	Portable Message Boards (2) (\$38,000 to lease)								
7	2011-LED Lenses			10,300		10,300	11,000	11,000	11,000
8	2011-Signal Cabinets			25,000		24,999	24,999	24,999	24,999
9	2011-EDI Monitors & Controllers			25,000		24,999	24,999	24,999	24,999
*	Amount missing from detail				3,850				
+	<b>COMPUTER HARDWARE (&lt;\$25,000)</b>	1,714	6,804	2,000	2,592	2,000	3,000	2,120	2,200

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Est'd 2015	Base 2016	Forecast 2017	Forecast 2018
1	Laptops			2,000		2,000	2,000	2,120	2,200
2	PC Hard Drive								
3	Various	1,714	6,804				1,000		
*	Amount missing from detail				2,592				
=	<b>TOTAL MACHINERY &amp; EQUIPMENT (&lt;\$25,000)</b>	1,3482	27,545	86,300	6,442	83,148	95,298	85,118	68,698
83610	VEHICLE PARTS & SUPPLIES								
83620	EQUIPMENT PARTS & SUPPLIES	1,181	4,237	6,250	1,004	3,500	6,500	6,700	7,000
83640	PAVING & REPAIR SUPPLIES	588	6,069	6,000	3,075	4,500	6,000	6,360	6,550
1	Termoplastic Material & Glass Beads	74,470	(8,053)	37,560	978	36,000	36,900	39,880	41,194
10	Line Item 10		(8,053)	20,600		20,000	20,000	21,800	22,454
2	Propane			2,060		2,000	2,000	2,180	2,240
3	Masking Tape, Paint, Paper, Scraper Etc.			14,900		14,000	14,900	15,900	16,500
4	Lynwood Way								
5	Carothers Parkway Thermoplastic								
6	Galleria Blvd Thermoplastic								
7	Fieldstone Parkway Thermoplastic								
8	Forrest Crossing Blvd. Thermoplastic								
9	Natchez Street Thermoplastic								
*	Amount missing from detail				978				
+	<b>TRAFFIC SIGNAL PARTS &amp; SUPPLIES</b>	(84,583)	252,033	75,750	25,516	75,750	122,750	125,237	127,554
1	Signal Heads			16,250		16,250	16,750	17,237	17,754
2	Signal Wire			5,000		5,000	5,150	5,300	5,450
3	Electrical Components inside Signal Cabinet			26,500		26,500	27,000	28,000	28,800
4	Loop Detection			20,000		20,000	20,600	21,200	21,800
5	Miscellaneous Supplies Bolts, Wires, Conduit, Pull Boxes Etc.			8,000		8,000	8,250	8,500	8,750
6	Various	(84,583)	252,033						
7	Click 600 Controller Detection						22,500	22,500	22,500
8	Smart Sensor						22,500	22,500	22,500
*	Amount missing from detail				25,516				
83642	STREETLIGHT PARTS & SUPPLIES	39,889	59,827	31,000	6,353	31,000	32,000	33,000	34,000
83643	SIGN SUPPLIES	37,357	(13,790)	26,785	8,039	26,785	27,250	28,350	29,100
1	Way - Finding Signs								
2	Banner & Covering Material			9,270		9,270	9,500	9,800	10,100
3	Sign Posts			6,700		6,700	6,750	7,100	7,300
4	Sign Blanks			5,665		5,665	5,750	6,000	6,200
5	Sign Brackets & Bolts			5,150		5,150	5,250	5,450	5,500
6	Various	37,357	(13,790)						
*	Amount missing from detail				8,039				
83644	TRAFFIC CALMING SUPPLIES	2,688							
83660	BUILDING MAINTENANCE SUPPLIES		70						
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	943	1,228	1,500	835	1,500	1,500	1,593	1,640
=	<b>TOTAL REPAIR &amp; MAINTENANCE SUPPLIES</b>	72,533	3,01621	184,845	45,800	179,035	232,900	241,120	247,038
85110	PROPERTY INSURANCE	3,778	1,695	1,784		1,784		1,976	2,081
85111	FRAUD INSURANCE	117							
85112	INLAND MARINE INSURANCE	1,665	32,962	34,696	32,572	32,572	35,682	38,445	40,468
85113	AUTO PHYSICAL DAMAGE	648	336	354	413	413	420	430	440
85115	LIABILITY INSURANCE	3,154	1,630	1,715	2,144	2,144	2,550	2,605	2,656
85116	E&O LIABILITY INSURANCE	2,451	962	1,012	948	948	1,035	1,122	1,200
85117	VEHICLE LIABILITY INSURANCE	3,939	2,167	2,071	2,736	2,736	3,000	3,250	3,500
85118	LAW ENFORCEMENT LIABILITY INSURANCE			2,281	52	1,500	2,328	2,528	2,660
85119	UMBRELLA LIABILITY	1,176		1,512		1,500	1,600	1,676	1,764
85120	PROPERTY DAMAGE COSTS	30,172	3,920		(1,249)				

Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Est'd 2015	Base 2016	Forecast 2017	Forecast 2018
=	<b>XPLC</b> <b>TOTAL PROPERTY &amp; LIABILITY COSTS</b>	47,100	43,672	45,425	37,616	43,597	46,615	52,032	54,769
=	<b>85240</b> <b>EQUIPMENT RENTAL &amp; LEASES</b>		1,152	500	362	500	550	540	550
=	<b>XRENT</b> <b>TOTAL RENTALS</b>		1,152	500	362	500	550	540	550
=	<b>85320</b> <b>STATE FEES</b>			150		100	150	150	150
=	<b>85330</b> <b>UTILITY DISTRICT FEES</b>	195							
=	<b>XPERM</b> <b>TOTAL PERMITS</b>	195		150		100	150	150	150
+ 86600	<b>LEASE/LOAN PRINCIPAL</b>								
1	2014 - Wave Tronics vehicle detection(\$40,000)			43,990	38,913	38,913	44,276	44,734	
2	2014 - Traffic Vehicle (\$25,000)			13,200	13,200	13,200	13,341	13,459	
3	2014 - Portable Message Boards (2) (\$38,000)			8,250	8,250	8,250	8,338	8,412	
4	2015 - 3/4 ton pick-up (\$30,000)			12,540	12,540	12,540	12,674	12,786	
*	Amount missing from detail			10,000	38,913	4,923	9,923	10,077	
+ 86700	<b>LEASE/LOAN INTEREST</b>		558	1,307	717	1,092	802	323	
1	2014 - Wave Tronics vehicle detection(\$40,000)		558	362		362	218	73	
2	2014 - Traffic Vehicle(\$25,000)			226		226	136	46	
3	2014 - Portable Message Boards (2) (\$38,000)			344		344	207	69	
4	2015 - 3/4 ton pick-up (\$30,000)			375		160	241	135	
*	Amount missing from detail				717				
=	<b>XDSV</b> <b>TOTAL DEBT SERVICE</b>		558	45,297	39,630	40,005	45,078	45,057	
=	<b>XOP</b> <b>TOTAL OPERATIONS</b>	238,055	513,404	495,423	169,663	469,890	562,071	568,541	520,611
	<b>Capital</b>								
+ 89470	<b>TRAFFIC SIGNALS</b>								
1	2011 - Uninterruptable Power Supply			42,500	235,315				
10	Various								
2	2011 - LED Lenses								
3	2011 - Signal Cabinets								
4	2011 - EDI Monitors & Controllers								
5	2011 - Internally Illuminated Street Name Signs								
6	2011 - Traffic Signal Pole Painting								
7	Wave Tronics (moved to lease)			42,500					
9	2010 - Intersections 1-5								
*	Amount missing from detail				235,315				
+ 89480	<b>STREETLIGHTS</b>								
1	Interstate Lighting							10,000	10,000
1	LED replacement for Downtown Street Lighting							10,000	10,000
*	Amount missing from detail								
=	<b>XINFR</b> <b>TOTAL INFRASTRUCTURE</b>			42,500	235,315			10,000	10,000
+ 89520	<b>VEHICLES (~\$25,000)</b>								
1	Bucket Truck (Small)					26,000		29,000	70,000
2	1/2 ton pick-up					26,000		29,000	70,000
3	3/4 ton pick-up (move to lease)								
*	Amount missing from detail								



Account	Label	Actual 2013	Actual 2014	Budget 2015	YTD 2015	Estd 2015	Base 2016	Forecast 2017	Forecast 2018
89530	MACHINERY & EQUIPMENT (>\$25,000)	47,236	235,315		(235,315)				
1	Man Lift								
2	2010 - Sign Equipment (from Inventory)								
3	Truck Mounted Paint Stripping Machine								
4	Various	47,236	235,315						
*	Amount missing from detail								
=	TOTAL MACHINERY & EQUIPMENT (>\$25,000)	47,236	235,315		(235,315)	26,000		29,000	70,000
=	TOTAL CAPITAL	47,236	235,315	42,500		26,000		39,000	80,000
=	TOTAL EXPENDITURES	838,231	1,438,806	1,233,198	590,772	1,198,431	1,268,837	1,350,860	1,380,577