



# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Communications

Milissa Reiersen, Communications Manager

#### Budget Summary

	2017 Actual	2018 Actual	2019		2020 Budget	2019 v. 2020	
			Budget	Estimated		\$	%
<b>Personnel</b>	426,722	402,368	399,570	411,409	402,628	3,058	0.8%
<b>Operations</b>	63,075	-39,395	6,029	-4,255	31,148	25,119	416.6%
<b>Capital</b>	0	0	0	0	0	0	0.0%
<b>Total</b>	<b>489,797</b>	<b>362,973</b>	<b>405,599</b>	<b>407,154</b>	<b>433,776</b>	<b>28,177</b>	<b>6.9%</b>

#### Departmental Summary

The Communications Division was created within the City Administrator’s Office in December 2008 to develop internal and external communications and citizen participation initiatives. The Division also handles all media relations for the City and manages the City’s Government Access Channel, Franklin TV.

We have worked continuously to promote the City, disseminate information to citizens and maintain standards for professional excellence.



#### FY 2020 Outlook

The Communications Division continues to work to promote the City of Franklin services, events and achievements through the traditional media, social media, and Franklin TV. We recently updated our City website and received 1.5 million page views in 2018! We will continue to work to provide easy-to-understand information to our citizens through the web, social media, Franklin TV and through the news media. In 2020 we hope to put more emphasis on our ADA compliance with web oversight and closed captioning to provide ongoing maintenance of our overall communications mission. The Communications division works with all City departments to help them achieve their communications goals.

### Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Performance Measures (con't)



#### FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

#### Theme: An Effective and Fiscally Sound City Government Providing High Quality Service



Franklin will have a dynamic social media presence to increase effective communication with the public.

Goal: To continue to increase the public's use of social media forms of communication with the City of Franklin.

Baseline: Current communication contacts with citizens through website hits-32,662; social media: Facebook followers- 7,462, Twitter followers - 4350, YouTube views - 38,664.

#### Theme: Quality Life Experiences



Franklin will promote a strong arts, cultural, and historical community to serve the citizens of Franklin as well as visitors to our community.

Goal: To increase participation by 10% annually at permitted arts and cultural events in Franklin.

Baseline: The total estimated attendance at City of Franklin events. Track annually the estimated number of attendees at BOMA permitted events.

Goal: Increase annually the number of events that satisfy all the criteria identified on the application for permit.

Baseline: To be established from those applicants that meet all criteria identified on the application for permit. (Special Events Committee applications).

<b>Key:</b>	<b>Strategic Plan: FranklinForward</b>	
	<b>Sustainable Franklin</b>	
	<b>Tennessee Municipal Benchmarking Project</b>	
	<b>2016 Franklin Citizens Survey</b>	

#### Workload (Output) Measures

	2016	2017	2018	2019*	2020*
Average Page views to City website	176,538	190,000	TBD	TBD	TBD
Special Events Processed by City	47	55	48	55	55
Film Permits Processed by the City	12	22	15	22	22
Goal: Provide proactive and timely information					
Number of Press Releases (excluding Police & Fire)	28	30	39	30	30
Goal: Produce informative programming for Franklin TV					
Local programming produced for Franklin TV (not including meetings)	33	40	114	40	40
Produced programming for YouTube (Social Media Program titled Franklin Insider)	72	75	186	80	80

#### Efficiency Measures

	2016	2017	2018	2019*	2020*
Social Media interaction/capita	Measure under development				
Social Media interaction/week	Measure under development				



# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Performance Measures (con't)

#### Outcome (Effectiveness) Measures

	2016	2017	2018	2019*	2020*
<p><b>1</b> Increase the public's use of social media forms of communication with the City of Franklin by at least 10 percent.</p>					
Average visits to City's website	176,538	190,000	TBD	TBD	TBD
<b>Target</b>	<b>175,000</b>	<b>192,500</b>	<b>211,750</b>	<b>232,925</b>	<b>256,218</b>
<b>Meets Target?</b>	<b>Yes</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>
Facebook (number of followers)	27,661	34,073	35,779	43,000	43,000
<b>Target</b>	<b>17,211</b>	<b>30,427</b>	<b>37,480</b>	<b>37,480</b>	<b>39,357</b>
<b>Meets Target?</b>	<b>Yes</b>	<b>Yes</b>	<b>No</b>	<b>TBD</b>	<b>TBD</b>
Twitter (number of followers)	22,100	26,200	27,400	35,000	35,000
<b>Target</b>	<b>12,500</b>	<b>24,310</b>	<b>28,820</b>	<b>28,820</b>	<b>30,140</b>
<b>Meets Target?</b>	<b>Yes</b>	<b>Yes</b>	<b>No</b>	<b>TBD</b>	<b>TBD</b>
YouTube (upload views)	259,420	524,078	587,534	700,000	700,000
<b>Target</b>	<b>240,000</b>	<b>265,000</b>	<b>576,486</b>	<b>576,486</b>	<b>646,287</b>
<b>Meets Target?</b>	<b>Yes</b>	<b>Yes</b>	<b>Yes</b>	<b>TBD</b>	<b>TBD</b>
<p><b>2</b> Franklin will promote a strong arts, cultural, and historical community to serve the citizens of Franklin as well as visitors to our community.</p>					
<p>Increase participation by 10% annually at permitted arts and cultural events in Franklin.</p>					
<p><i>Baseline: The total estimated attendance at City of Franklin events. Track annually the estimated number of attendees at BOMA permitted events.</i></p>	<p><i>Baseline to be established</i></p>				
<b>Meets Target?</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>
<p><b>3</b> Increase annually the number of events that satisfy all the criteria identified on the application for permit.</p>					
<p><i>Baseline: To be established from those applicants that meet all criteria identified on the application for permit. (Special Events Committee applications).</i></p>	<p><i>Baseline to be established</i></p>				
<b>Meets Target?</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>

\*2019 and 2020 estimated.

#### Franklin Citizens Survey

(Fall 2016)

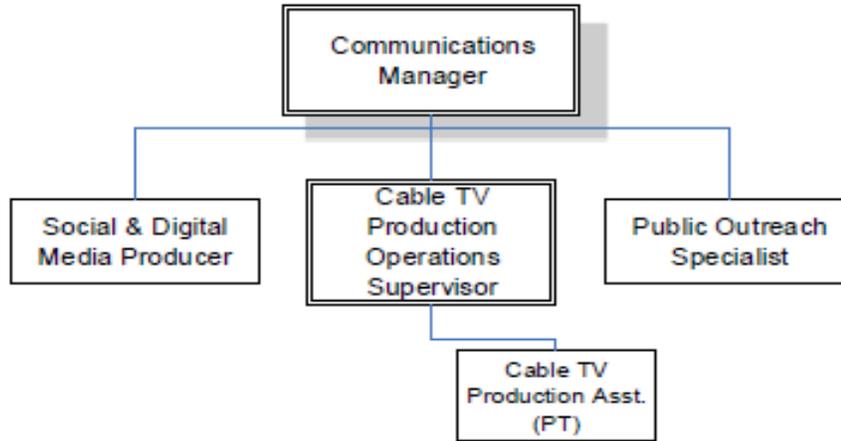
	2x/week+	2-4x/mo	Once/mo.	Not at all
<input checked="" type="checkbox"/> % of respondents attended a City-sponsored event	4%	10%	56%	30%
	Excellent	Good	Fair	Poor
<input checked="" type="checkbox"/> % rating the quality of Public information services	27%	51%	18%	3%
<input checked="" type="checkbox"/> % rating the quality of Cable television	16%	38%	28%	18%
<input checked="" type="checkbox"/> % rating the quality of City sponsored special events	39%	49%	11%	2%



# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

### Staffing History

Position	Pay Grade	FY 2016		FY 2017		FY 2018		FY 2019		FY 2020	
		F-T	P-T								
Communications Manager	Grade J	1	0	1	0	1	0	1	0	1	0
Cable TV Production Operations Supervisor	Grade G	1	0	1	0	1	0	1	0	1	0
Public Outreach Specialist	Grade G	1	0	1	0	1	0	1	0	1	0
Social & Digital Media Producer	Grade F	1	0	1	0	1	0	1	0	1	0
Video/Production Assistant	Grade C	0	1	0	1	0	1	0	1	0	1
Intern	---	0	0	0	0	0	0	0	0	0	0
<b>TOTALS</b>		<b>4</b>	<b>1</b>								



# City of Franklin, Tennessee

## FY 2020 Operating Budget

### Budget

	Actual 2017	Actual 2018	Budget 2019	Estd 2019	Budget 2020	Difference	
						\$	%
<b>Personnel</b>							
Salaries & Wages	323,741	295,938	304,119	315,066	303,190	(929)	-0.3%
Employee Benefits	102,981	106,430	95,451	96,343	99,438	3,987	4.2%
<b>Total Personnel</b>	<b>426,722</b>	<b>402,368</b>	<b>399,570</b>	<b>411,409</b>	<b>402,628</b>	<b>3,058</b>	<b>0.8%</b>
<b>Operations</b>							
Transportation Services	90	307	680	580	695	15	2.2%
Operating Services	169	-	480	567	485	5	1.0%
Notices, Subscriptions, etc.	21,322	18,983	24,625	20,850	47,410	22,785	92.5%
Utilities	4,226	3,209	3,865	2,042	3,965	100	2.6%
Contractual Services	11,027	18,174	16,800	16,000	17,270	470	2.8%
Repair & Maintenance Services	2,864	362	3,400	3,000	3,500	100	2.9%
Employee programs	3,410	-	500	500	500	-	0.0%
Professional Development/Travel	7,081	8,974	11,240	9,522	11,580	340	3.0%
Office Supplies	3,888	2,081	3,480	2,800	3,550	70	2.0%
Operating Supplies	11,160	383	11,615	11,045	11,945	330	2.8%
Fuel & Mileage	120	157	460	400	470	10	2.2%
Machinery & Equipment (<\$25,000)	104,940	10,733	21,100	18,700	21,670	570	2.7%
Repair & Maintenance Supplies	3,868	10,581	710	500	515	(195)	-27.5%
Operational Units	2,895	3,082	4,500	4,500	4,600	100	2.2%
Property & Liability Costs	4,964	5,179	3,134	5,300	5,565	2,431	77.6%
Interfund Service Reimbursements	(118,949)	(121,600)	(100,561)	(100,561)	(102,572)	(2,011)	2.0%
<b>Total Operations</b>	<b>63,075</b>	<b>(39,395)</b>	<b>6,029</b>	<b>(4,255)</b>	<b>31,148</b>	<b>25,119</b>	<b>416.6%</b>
<b>Capital</b>							
<b>Total Communications Department</b>	<b>489,797</b>	<b>362,973</b>	<b>405,599</b>	<b>407,154</b>	<b>433,776</b>	<b>28,177</b>	<b>6.9%</b>

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
		<b>Personnel</b>								
=	81110	REGULAR PAY	323,736	295,938	314,936	193,887	315,066	314,186	329,895	346,390
	81120	OVERTIME PAY	5							
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES								
	81199	VACANCY ADJUSTMENT			(10,817)			(10,996)	(11,546)	(12,124)
=	<b>XWAGE</b>	<b>TOTAL WAGES</b>	<b>323,741</b>	<b>295,938</b>	<b>304,119</b>	<b>193,887</b>	<b>315,066</b>	<b>303,190</b>	<b>318,349</b>	<b>334,266</b>
=	81410	FICA (EMPLOYER'S SHARE)	23,753	21,579	23,099	14,147	24,103	24,035	25,237	26,499
=	81420	MEDICAL PREMIUMS	55,184	56,631	56,631	23,437	56,249	56,631	62,294	68,254
=	81425	VISION PREMIUMS				159	382	338	372	409
=	81430	GROUP INSURANCE PREMIUMS	4,795	3,079	3,414	1,703	2,767	3,457	3,630	3,811
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(11,561)	(11,575)	(11,664)	(7,294)	(11,853)	(11,664)	(12,830)	(14,113)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT				500	500	500	500	500
!	81450	RETIREMENT CONTRIBUTIONS	24,304	27,950	14,721	11,041	14,721	16,193	17,813	19,594
	81455	DEFERRED COMP MATCH	6,255	8,352	8,836	5,445	9,011	9,461	9,934	10,431
	81470	WORKERS COMPENSATION PREMIUMS	251	414	414	463	463	486	510	536
	81475	WORKERS COMPENSATION CLAIMS								
=	<b>XBEN</b>	<b>TOTAL BENEFITS</b>	<b>102,981</b>	<b>106,430</b>	<b>95,451</b>	<b>49,601</b>	<b>96,343</b>	<b>99,438</b>	<b>107,460</b>	<b>115,921</b>
=	<b>XPER</b>	<b>TOTAL PERSONNEL</b>	<b>426,722</b>	<b>402,368</b>	<b>399,570</b>	<b>243,488</b>	<b>411,409</b>	<b>402,628</b>	<b>425,809</b>	<b>450,187</b>
		<b>Operations</b>								
	82110	MAILING & OUTBOUND SHIPPING SERVICES	90	298	460	205	360	470	480	490
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS			220		220	225	230	235
	82130	VEHICLE LICENSES & TITLES		9						
=	<b>XTRC</b>	<b>TOTAL TRANSPORTATION CHARGES</b>	<b>90</b>	<b>307</b>	<b>680</b>	<b>205</b>	<b>580</b>	<b>695</b>	<b>710</b>	<b>725</b>
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	9		235		235	150	155	160
	82250	TESTING & PHYSICALS	105		245		245	245	250	255
	82260	UNIFORM RENTAL & SERVICES	55							
!	82299	OTHER OPERATING SERVICES				87	87	90	90	95
=	<b>XOPSV</b>	<b>TOTAL OPERATING SERVICES</b>	<b>169</b>		<b>480</b>	<b>87</b>	<b>567</b>	<b>485</b>	<b>495</b>	<b>510</b>
	82310	LEGAL NOTICES								
!	82330	CITIZENS ACADEMIES	6,284	4,788	6,800	6,494	3,800	7,000	7,200	7,400
+	82350	DUES FOR MEMBERSHIPS	1,382	2,300	4,580	437	4,500	4,750	4,900	5,050
	1	Organization Dues			2,880		2,800	3,000	3,100	3,200
	2	Critical Mention (previously TVEyes)			1,700		1,700	1,750	1,800	1,850
	3	Various	1,382	2,300		437				
	*	Amount missing from detail								
+	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	12,147	9,987	9,975		9,975	32,270	33,600	34,500
	1	Various	12,147	9,987			9,975	10,270	10,600	10,900
	10	United Way			320					
	11	BMI license			740					
	12	ASCAP/SESAC license			960					
	2	State of the City			1,275					
	3	Tree Lighting			1,590			22,000	23,000	23,600
	4	Promo Items			2,120					

Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
5	Advertising			1,060					
6	Social Media (FB, Hootsuite, etc.)			1,590					
7	EMMA								
8	Fotolia, Graphic River, etc.			320					
*	Amount missing from detail								
+	82370 PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,437	1,809	2,700	2,493	2,075	2,800	2,900	2,950
5	Various	1,437	1,809	2,700	2,493	2,075	2,800	2,900	2,950
*	Amount missing from detail								
82390	PUBLICATIONS, NON-TRAINING	72	99	570		500	590	610	625
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	21,322	18,983	24,625	9,424	20,850	47,410	49,210	50,525
82450	TELEPHONE SERVICE	66	57	65	151	42	65	65	70
82455	CELLULAR TELEPHONE SERVICE	4,160	3,152	3,800	1,341	2,000	3,900	4,000	4,100
+	82470 INTERNET & RELATED SERVICES								
3	Various								
*	Amount missing from detail								
=	XUTIL TOTAL UTILITIES	4,226	3,209	3,865	1,492	2,042	3,965	4,065	4,170
+	82510 COMPUTER SERVICES	7,277	7,640	8,500	9,344	7,700	8,900	9,300	9,800
!	2 Visions service contract	7,277	7,640	8,500		7,700	8,900	9,300	9,800
3	Various								
*	Amount missing from detail				9,344				
+	82560 CONSULTANT SERVICES	750	8,294	6,000	183	6,000	6,000	6,000	6,000
1	various projects	750	8,294	6,000	183	6,000	6,000	6,000	6,000
2	Site Improv								
3	Closed Caption Services								
*	Amount missing from detail								
+	82599 OTHER CONTRACTUAL SERVICES	3,000	2,240	2,300	7,872	2,300	2,370	2,440	2,500
3	Various	3,000	2,240	2,300	7,872	2,300	2,370	2,440	2,500
*	Amount missing from detail								
=	XCTS TOTAL CONTRACTUAL SERVICES	11,027	18,174	16,800	17,399	16,000	17,270	17,740	18,300
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	892	252	1,000	344	600	1,030	1,060	1,090
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,972	110	2,400		2,400	2,470	2,500	2,600
=	XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	2,864	362	3,400	344	3,000	3,500	3,560	3,690
+	82750 EMPLOYEE RECOGNITION/RECEPTIONS	50		500		500	500	500	500
1	Trophies for contests, certificates, framing, etc.								
2	Various	50		500		500	500	500	500
*	Amount missing from detail								
82780	TRAINING, OUTSIDE	1,985							
82790	TRAINING, IN-HOUSE	1,375							
=	XEPG TOTALEMLOYEE PROGRAMS	3,410		500		500	500	500	500
+	82810 REGISTRATIONS	3,835	2,799	3,300	699	3,000	3,400	3,500	3,600
1	Various	3,835	2,799	3,300	699	3,000	3,400	3,500	3,600
*	Amount missing from detail								
82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	455	305	340	263	250	350	360	370
+	82830 AIR TRAVEL	772	2,883	2,900	474	2,000	3,000	3,100	3,200
1	Various	772	2,883	2,900	474	2,000	3,000	3,100	3,200
*	Amount missing from detail								
+	82840 LODGING	1,769	2,742	3,500	1,818	3,200	3,600	3,700	3,800

Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
1	Various	1,769	2,742	3,500	1,818	3,200	3,600	3,700	3,800
*	Amount missing from detail								
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	250	245	1,200	190	1,000	1,230	1,270	1,300
4	Various	250	245	1,200	190	1,000	1,230	1,270	1,300
*	Amount missing from detail								
82890	OTHER TRAVEL EXPENSES				72	72			
= XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	7,081	8,974	11,240	3,516	9,522	11,580	11,930	12,270
83110	OFFICE SUPPLIES	2,175	850	1,630	218	1,600	1,650	1,700	1,750
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			100		100	100	100	100
83130	EMPLOYEE BENEVOLENCE ITEMS	49		100		100	100	100	100
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,664	1,231	1,650	661	1,000	1,700	1,750	1,800
= XOFS	TOTAL OFFICE SUPPLIES	3,888	2,081	3,480	879	2,800	3,550	3,650	3,750
83210	TRAINING SUPPLIES			245		245	250	260	270
83260	UNIFORMS PURCHASED								
83265	UNIFORMS, SPECIALIZED	1,191	383	870	106	800	895	920	945
+ 83299	OTHER OPERATING SUPPLIES	9,969		10,500	318	10,000	10,800	11,000	11,330
2	various	9,969		10,500	318				
4	Misc operating supplies					10,000	10,800	11,000	11,330
5	HD Enhancements for Franklin TV								
*	Amount missing from detail								
= XOPS	TOTAL OPERATING SUPPLIES	11,160	383	11,615	424	11,045	11,945	12,180	12,545
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	120	157	460	146	400	470	480	490
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)								
= XFUEL	TOTAL FUEL & MILEAGE	120	157	460	146	400	470	480	490
+ 83510	FURNITURE, FIXTURES (<\$25,000)	14,895		5,100		5,000	5,250	5,400	5,560
1	HD Enhancements for Franklin TV								
2	Misc	14,895		5,100		5,000	5,250	5,400	5,560
*	Amount missing from detail								
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)	80,244	2,024	8,900		8,500	9,100	9,300	9,600
1	Misc equipment	80,244	2,024	8,900		8,500	9,100	9,300	9,600
*	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (<\$25,000)	6,999	6,588	4,000	3,745	4,000	4,120	4,245	4,400
13	Replacement laptop for Milissa			1,500					
8	Replacement desktops for Milissa and Monique			2,000					
9	Various	6,999	6,588	500	3,745	4,000	4,120	4,245	4,400
*	Amount missing from detail								
+ 83550	COMPUTER SOFTWARE (<\$25,000)	2,802	2,121	3,100	658	1,200	3,200	3,300	3,400
1	Various				658				
3	Misc software	2,802	2,121	3,100		1,200	3,200	3,300	3,400
4	HD Enhancements for Franklin TV								
*	Amount missing from detail								
= XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	104,940	10,733	21,100	4,403	18,700	21,670	22,245	22,960
83620	EQUIPMENT PARTS & SUPPLIES	3,868	10,581	510		500	515	530	545
83660	BUILDING MAINTENANCE SUPPLIES			200					
= XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	3,868	10,581	710		500	515	530	545
84550	STUDIO PRODUCTION	2,895	3,082	4,500	1,864	4,500	4,600	4,700	4,800

	Account	Label	Actual 2017	Actual 2018	Budget 2019	YTD@1/31/2019	Estd 2019	Budget 2020	Forecast 2021	Forecast 2022
=	XOPU	TOTAL OPERATIONAL UNITS	2,895	3,082	4,500	1,864	4,500	4,600	4,700	4,800
	85110	PROPERTY INSURANCE	3,110	3,096	1,193	1,193	1,193	1,253	1,315	1,381
	85111	FRAUD INSURANCE		101	288	288	288	302	318	333
	85112	INLAND MARINE INSURANCE	116	105	110	121	121	127	133	140
	85113	AUTO PHYSICAL DAMAGE	25	25	25	25	25	26	28	29
!	85115	LIABILITY INSURANCE	1,225	396	310	2,465	2,465	2,588	2,718	2,854
	85116	E&O LIABILITY INSURANCE		858	678	678	678	712	747	785
	85117	VEHICLE LIABILITY INSURANCE	514	266	264	264	264	277	291	306
	85119	UMBRELLA LIABILITY	231	332	266	266	266	279	293	308
	85120	PROPERTY DAMAGE COSTS								
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	(257)							
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	4,964	5,179	3,134	5,300	5,300	5,564	5,843	6,136
	85990	MISCELLANEOUS								
	85991	MISCELLANEOUS-DONATIONS								
=	XOBE	TOTAL OTHER BUSINESS EXPENSES								
	87510	REIMB OF INTERFUND SERVICES	(118,949)	(121,600)	(100,561)	(100,561)	(100,561)	(102,572)	(104,624)	(106,716)
=	XREIMB	TOTAL INTERFUND SERVICES REIMBURSEMENTS	(118,949)	(121,600)	(100,561)	(100,561)	(100,561)	(102,572)	(104,624)	(106,716)
=	XOP	TOTAL OPERATIONS	63,075	(39,395)	6,028	(55,078)	(4,255)	31,147	33,214	35,200
		Capital								
=	XTOT	TOTAL EXPENDITURES	489,797	362,973	405,598	188,410	407,154	433,775	459,023	485,387