



City of Franklin, Tennessee

FY 2021 Operating Budget

Finance

Mike Lowe, Comptroller

Michael Walters Young, Budget & Strategic Innovation Manager

Budget Summary

	2018	2019	2020		2021	2020 v. 2021	
	Actual	Actual	Budget	EOY	Budget	\$	%
Personnel	896,292	958,798	980,392	981,544	1,016,625	36,232	3.7%
Operations	-77,689	-41,509	-48,621	-50,429	-41,085	7,536	-15.5%
Capital	0	0	0	0	0	0	0.0%
Total	818,603	917,289	931,771	931,115	975,539	43,768	4.7%

Departmental Summary

The Finance Department oversees the security and management of the City's financial interests. The department helps the City Administrator prepare, implement and monitor the City's annual operating and capital budgets. The department also plans and executes the issuance of short-term and long-term borrowing.

The Finance Department provides a variety of financial services for the City of Franklin. These include: (1) financial accounting and reporting, (2) budgeting and analytics, (3) investment of temporarily idle funds, (4) maintaining and reconciling City bank accounts, (5) issuing employee payroll, (6) issuing vendor payments, (7) internal audits, and (8) ensuring that the annual external financial audit is conducted.

FY 2021 Outlook

In 2019, the City received no audit findings from the 2018 audit. The Board approved the department's updates of the City's travel policy, disbursements policy, the HR Manual for payroll, and internal controls manual. The department implemented investment allocation among funds to permit more funds to benefit from investment income. Finance assisted Administration and HR in transition to new actuary for pension and OPEB plans. Finance implemented new requirements for OPEB (other post-employment benefits) reporting in 2018 annual report. (OPEB consists of retiree health insurance.) and the first year of TCRS pension reporting in 2018 annual report. With Engineering and IT, implemented a project number checkout system.

Completed and presented first comprehensive review of the Stormwater Fund. Completed and presented FY 2019-2028 Capital Investment Program Financing Model. Assisted in overall management of FY 2019-2028 Capital Investment Program process and review with Board of Mayor and Aldermen. Spearheaded and successfully developed FY 2020 Annual Operating Budget. With IT, represented and presented continued progress of City's Data Analytics with progress at the Nashville Analytics Summit.



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Received 11th consecutive Distinguished Budget Presentation Award from the Government Finance Officers Association. Received 28th consecutive Certificate of Achievement in Excellence for in Financial Reporting.

For 2020, the department is focusing on three financial best practices:

- The Budget and Analytics section is streamlining and organizing of the City's capital project accounting systems,
- The Processing (including Payroll and AP) section is focusing on the pension transition to the Tennessee Consolidated Retirement System (TCRS), and
- The Accounting and Reporting section will continue to work with departments on financial policies development and updates.



City of Franklin, Tennessee

FY 2021 Operating Budget

Performance Measures

The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Related Theme: An Effective and Fiscally Sound City Government Providing High Quality Service

Franklin government will seek diversification and efficiencies of revenue sources to fund its aspirations.

Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.

Baseline: To determine the optimal proportion of revenue sources necessary to balance equitable payment for growth.

Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).

Baseline: As of 2012, Moody's and Standard & Poor's have rated Franklin at AAA.

Key:	
Strategic Plan: FranklinForward	
Benchmarking Alliance of Tennessee	
Sustainable Franklin	

Workload (Output) Measures

	2017	2018	2019	2020*	2021*
Have City's rating affirmed by multiple rating agencies (maximum = 3)	2	2	2	2	2
Increase use of electronic payments for payroll (percent paid by ACH)	100%	100%	100%	100%	100%
Increase use of electronic payments for AP (percent paid by ACH/EFT)	50%	60%	60%	60%	60%
Vendor payments issued	3,826	4,000	4,000	4,000	4,000
Accounts Payable Transactions processed	6,163	6,000	6,000	6,000	6,000
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Accounts Payable Transactions processed within 30 calendar days	TBD	TBD	TBD	TBD	TBD
Benchmarking Alliance of Tennessee Average	TBD	TBD	TBD	TBD	TBD
Checks issued (non-payroll)	1,984	1,700	1,700	1,700	1,700

Efficiency Measures

	2017	2018	2019	2020*	2021*
Number of days to close fiscal year does not exceed 60	60	60	60	60	60








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FY 2021 Operating Budget

Performance Measures

Outcome (Effectiveness) Measures

	2017	2018	2019	2020*	2021*
Exceed the return on investments compared to benchmark (BAML - Bank of America/Merrill Lynch)	1.00% average to BAML's .44%	1.30% estimated to BAML's .64%	1.50% goal to estimated BAML's .84%	1.50% goal to estimated BAML's TBD	1.50% goal to estimated BAML's TBD
 Achieve the GFOA Annual Report award for financial reporting annually	26th consecutive (for FY 2016)	27th consecutive (for FY 2017)	28th consecutive (for FY 2018)	29th consecutive (for FY 2019)	30th consecutive (for FY 2020)
 Achieve the GFOA Budget Report award annually	9th award (for FY 2016 budget)	10th award (for FY 2017 budget)	11th award (for FY 2018 budget)	12th award (for FY 2019*)	13th award (for FY 2020)*
 Goal: Franklin will achieve the lowest cost of debt financing possible by retaining bond ratings of AAA from 2 out of 3 services (Moody's, Fitch, and S&P).					
Target (# of rating agencies per FY)	2	2	2	2	2
Meets Target?	Yes	Yes	Yes	Yes	Yes
 # of months retaining the City's Triple AAA rating (earned December 1998)	222	234	246	258	270
Target (# of rating agencies per FY)	1	1	1	1	1
Meets Target?	Yes	Yes	Yes	Yes	Yes
# of months retaining the City's Revenue Aa3 rating (earned January 2017)	6	18	30	42	54
 Goal: Franklin will create a climate for necessary taxes and fees by assuring an equitable and balanced commercial, industrial, and residential tax base without an over-dependence on a single dominant revenue source.					
Residential & Farm Property (in millions)	\$ 1,629	\$ 1,686	\$ 2,125	\$ 2,226	\$ 2,293
Industrial & Commercial Property (in millions)	\$ 1,587	\$ 1,675	\$ 2,290	\$ 2,395	\$ 2,467
% Residential & Farm	50.7%	50.2%	48.1%	48.2%	48.2%
% Industrial & Commercial	49.3%	49.8%	51.9%	51.8%	51.8%
Meets Target?	Yes	Yes	Yes	Yes	TBD

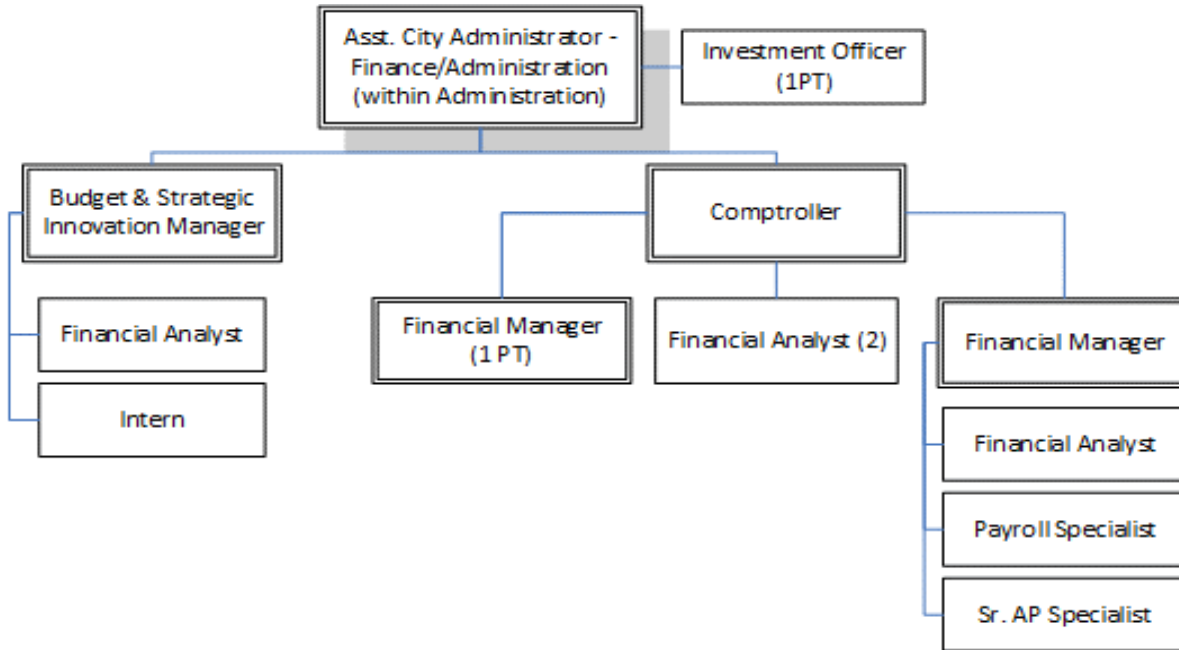
* 2020 & 2021 estimated



City of Franklin, Tennessee

FY 2021 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see table below entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Asst. City Admin-Fin./Adm.	Grade N	1	0	0	0	0	0	0	0	0	0
Investment Officer	Grade M	0	1	0	1	0	1	0	1	0	1
Comptroller	Grade K	1	0	1	0	1	0	1	0	1	0
Budget & Strat. Inn. Mgr.	Grade K	1	0	1	0	1	0	1	0	1	0
Business Process Imp. Mgr.	Grade I	0	0	0	0	0	0	0	0	0	0
Financial Manager	Grade I	1	1	1	1	1	1	1	1	1	1
Financial Analyst	Grade H	3	0	4	0	4	0	4	0	4	0
Payroll Specialist	Grade F	0	0	1	0	1	0	1	0	1	0
Sr. AP Specialist	Grade F	1	0	1	0	1	0	1	0	1	0
Financial Technician 1	Grade E	1	0	0	0	0	0	0	0	0	0
Administrative Assistant	Grade D	1	0	0	0	0	0	0	0	0	0
Intern	Intern	0	1	0	1	0	1	0	1	0	1
Totals		10	3	9	3	9	3	9	3	9	3



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

	Actual 2018	Actual 2019	Budget 2020	EOY 2020	Budget 2021	Difference	
						\$	%
Personnel							
Salaries & Wages	654,825	706,392	735,485	728,912	734,650	(835)	-0.1%
Employee Benefits	241,467	252,406	244,907	252,632	281,974	37,067	15.1%
Total Personnel	896,292	958,798	980,392	981,544	1,016,625	36,232	3.7%
Operations							
Transportation Services	1,068	812	2,000	1,742	2,000	-	0.0%
Operating Services	1,491	2,101	1,100	676	1,350	250	22.7%
Notices, Subscriptions, etc.	6,062	4,055	6,945	6,575	6,645	(300)	-4.3%
Utilities	3,916	4,522	4,300	5,263	5,700	1,400	32.6%
Contractual Services	9,580	4,461	15,000	15,055	15,055	55	0.4%
Repair & Maintenance Services	2,661	2,927	3,000	3,000	3,000	-	0.0%
Employee programs	578	2,477	-	430	-	-	0.0%
Professional Development/Travel	11,843	14,320	14,620	17,509	17,520	2,900	19.8%
Office Supplies	5,353	4,981	6,300	4,826	6,100	(200)	-3.2%
Operating Supplies	-	660	650	961	650	-	0.0%
Fuel & Mileage	51	-	-	-	-	-	0.0%
Machinery & Equipment (<\$25,000)	13,970	12,543	22,700	19,821	30,700	8,000	35.2%
Repair & Maintenance Supplies	309	896	700	690	700	-	0.0%
Property & Liability Costs	3,990	4,838	5,130	4,680	5,649	519	10.1%
Permits	809	400	800	800	800	-	0.0%
Financial Fees	77,645	100,009	98,500	97,911	98,021	(479)	-0.5%
Miscellaneous	(2)	-	10	10	10	-	0.0%
Interfund Reimbursements	(217,013)	(201,511)	(230,377)	(230,377)	(234,985)	(4,608)	2.0%
Total Operations	(77,689)	(41,509)	(48,621)	(50,429)	(41,085)	7,536	-15.5%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	0.0%
Total Finance Department	818,603	917,289	931,771	931,115	975,539	43,768	4.7%

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
		Personnel								
=	81110	REGULAR PAY	649,921	703,472	758,076	410,917	727,614	758,187	796,096	835,901
	81120	OVERTIME PAY	4,904	2,920	3,000	698	1,298	3,000	3,000	3,000
	81150	TEMPORARY WORK BY NON-CITY EMPLOYEES								
	81199	VACANCY ADJUSTMENT			(25,591)			(26,537)	(27,863)	(29,257)
=	XWAGE	TOTAL WAGES	654,825	706,392	735,485	411,615	728,912	734,650	771,233	809,644
=	81410	FICA (EMPLOYER'S SHARE)	46,148	50,117	55,935	29,289	55,935	58,001	60,901	63,946
=	81420	MEDICAL PREMIUMS	151,457	175,064	157,407	93,284	157,407	182,871	201,158	221,274
=	81425	VISION PREMIUMS		1,073	828	522	828	5,846	6,430	7,072
=	81430	GROUP INSURANCE PREMIUMS	10,078	10,427	12,466	5,154	12,466	9,760	10,248	10,760
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(34,291)	(35,394)	(35,793)	(18,365)	(35,793)	(41,160)	(45,276)	(49,804)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT		2,400		2,400	2,400	2,400	2,400	2,400
!	81450	RETIREMENT CONTRIBUTIONS	48,912	29,443	32,388	15,069	38,166	41,983	46,181	50,799
	81455	DEFERRED COMP MATCH	18,877	19,049	21,294	6,106	10,584	11,113	11,669	12,252
	81456	TCRS CONTRIBUTIONS (CITY)				5,358	10,282	10,796	11,336	11,903
	81460	UNEMPLOYMENT CLAIMS								
	81470	WORKERS COMPENSATION PREMIUMS	286	227	383	207	357	364	371	378
	81482	CAR ALLOWANCE								
=	XBEN	TOTAL BENEFITS	241,467	252,406	244,907	139,024	252,632	281,974	305,418	330,980
=	XPER	TOTAL PERSONNEL	896,292	958,798	980,392	550,639	981,544	1,016,623	1,076,651	1,140,624
		Operations								
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	1,068	812	2,000	362	1,742	2,000	2,000	2,000
	01	UPS Store	571	482	1,660	69	1,522	1,660	1,660	1,660
	02	PO Box Renewal			240		120	240	240	240
	03	Federal Express			100		100	100	100	100
	04	W2/1099 Mailings								
	05	VARIOUS	497	330						
	*	Amount missing from detail				293				
+	82120	FREIGHT FOR INBOUND PURCHASED ITEMS								
	01	SHIPPING FOR PRINTER								
	02	VARIOUS								
	*	Amount missing from detail								
=	XTRC	TOTAL TRANSPORTATION CHARGES	1,068	812	2,000	362	1,742	2,000	2,000	2,000
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	544	106	600	62	400	600	600	600
	01	Business Cards	160		300		100	300	300	300
	02	Novacopy	261		300		300	300	300	300
	03	ENVELOPES-PAYROLL								
	04	CHECKS								

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	05	VARIOUS	123	106						
	*	Amount missing from detail				62				
+	82230	ARCHIVING/RECORDS MANAGEMENT SERVICES		1,597						
	01	Greenshades Pay History Archival		1,597						
	*	Amount missing from detail								
+	82250	TESTING & PHYSICALS	947	172	500	202	200	500	500	500
	01	Background/Credit Screening	388		300		100	300	300	300
	02	Medical Screening	390		200		100	200	200	200
	03	VARIOUS	169	172						
	*	Amount missing from detail				202				
	82299	OTHER OPERATING SERVICES		226		76	76	250	250	250
=	XOPSV	TOTAL OPERATING SERVICES	1,491	2,101	1,100	340	676	1,350	1,350	1,350
+	82310	LEGAL NOTICES	107	20	400		50	300	300	300
	01	Vacancy Advertisements	87		400		50	300	300	300
	02	ADVERTISEMENT FOR FINANCIAL TECH								
	03	ADVERTISEMENT FOR FINANCIAL ANALYST								
	04	VARIOUS	20	20						
	*	Amount missing from detail								
+	82350	DUES FOR MEMBERSHIPS	3,828	1,818	4,220	2,052	4,200	4,220	4,220	4,220
	01	GFOA Memberships	1,606		2,000		895	2,000	2,000	2,000
	02	TGFOA Membership	160		250		250	250	250	250
	03	APA Memberships	254		250		250	250	250	250
	04	Sam's Club Memberships	45		150		45	150	150	150
	05	IMCA/TCMA Memberships	1,261		1,000		1,000	1,000	1,000	1,000
	06	Utility Memberships								
	07	TN Society of CPAs								
	08	AICPA Memberships	177		350		285	350	350	350
	09	INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS-01 19								
	10	AGA								
	11	AWWA								
	12	VARIOUS	325	1,818			1,475			
	13	Grants Professional Association			220			220	220	220
	*	Amount missing from detail				2,052				
+	82355	PROFESSIONAL STANDARDS / ACCREDITATION	1,130	1,725	1,225		1,225	1,225	1,225	1,225
	01	GFOA Budget Award		565	600		600	600	600	600
	02	GFOA CAFR Award		565	600		600	600	600	600
	03	APA			25		25	25	25	25
	04	VARIOUS	1,130	595						
	*	Amount missing from detail								
+	82390	PUBLICATIONS, NON-TRAINING	997	492	1,100		1,100	900	900	900
	01	Tennessean	195		400		400	400	400	400
	02	New York Times	105		200		200			
	03	Wall Street Journal	5							
	04	Barrons	2							
	05	Harvard Business Journal								

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	06	Money/Fortune Magazine								
	07	APA Publications	317		350		350	350	350	350
	08	GFOA Publications	125		150		150	150	150	150
	09	THE ECONOMIST NEWSPAPER-0205								
	10	Misc Publications								
	11	GASB & GFOA-0230								
	12	GFOA-0205								
	13	Daily Herald								
	14	VARIOUS	248	492						
	*	Amount missing from detail								
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	6,062	4,055	6,945	2,052	6,575	6,645	6,645	6,645
+	82450	TELEPHONE SERVICE	1,397	1,437	1,500	592	1,450	1,500	1,500	1,500
	01	Local	663	953	1,200		1,150	1,200	1,200	1,200
	02	Long Distance	734	484	300		300	300	300	300
	*	Amount missing from detail				592				
+	82455	CELLULAR TELEPHONE SERVICE	718	625	1,000	242	645	1,000	1,000	1,000
	01	Cell Phone Service	419	368	1,000		645	1,000	1,000	1,000
	02	0205-REIMBURSEMENT								
	03	0119-REIMBURSEMENT								
	04	VARIOUS	299	257						
	*	Amount missing from detail				242				
+	82470	INTERNET & RELATED SERVICES	1,801	2,460	1,800	1,319	3,168	3,200	3,200	3,200
	01	Network Service	1,050	1,701	1,800		3,168	3,200	3,200	3,200
	02	VARIOUS	751	759						
	*	Amount missing from detail				1,319				
	82483	CONNECTION CHARGES								
=	XUTIL	TOTAL UTILITIES	3,916	4,522	4,300	2,153	5,263	5,700	5,700	5,700
+	82510	COMPUTER SERVICES	9,580	4,407	15,000	1,932	15,000	15,000	15,000	15,000
	01	Financial Software Services (GP)	6,877		7,000		7,000	7,000	7,000	7,000
	02	Payroll Reporting Services (Greenshades)	2,635		3,000		3,000	3,000	3,000	3,000
	03	Time System Services (Empower)								
	04	GREENSHADES-401K REPORTING								
	05	GPUG Membership Renewal								
	06	Greenshades Tax Form Upload								
	07	New Computer Services			5,000		5,000	5,000	5,000	5,000
	08	New Finance Computer Services								
	09	VARIOUS	68	4,407		5,510				
	10	Line Item 10								
	*	Amount missing from detail				(3,578)				
	82599	OTHER CONTRACTUAL SERVICES		54			55	55	55	55
=	XCTS	TOTAL CONTRACTUAL SERVICES	9,580	4,461	15,000	1,932	15,055	15,055	15,055	15,055
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	2,661	2,927	3,000	789	3,000	3,000	3,000	3,000
	01	Novacopy	749	2,347	3,000		3,000	3,000	3,000	3,000

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	02	Neopost								
	03	VARIOUS	1,912	580						
	*	Amount missing from detail				789				
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	2,661	2,927	3,000	789	3,000	3,000	3,000	3,000
+	82780	TRAINING, OUTSIDE	550	2,477			310			
	01	Various	500	2,427			310			
	02	ECONOMIC OUTLOOK CONFERENCE-0205								
	03	NEW HORIZONS-0230	50	50						
	*	Amount missing from detail								
	82790	TRAINING, IN-HOUSE	28			117	120			
=	XEPG	TOTAL EMPLOYEE PROGRAMS	578	2,477		117	430			
+	82810	REGISTRATIONS	5,282	5,437	5,100	6,324	7,499	7,500	7,500	7,500
	01	GFOA Training	1,701		1,500		1,500	1,500	1,500	1,500
	02	TGFOA Training	1,215		1,500		1,500	1,500	1,500	1,500
	03	MTAS Training	50		500		500	500	500	500
	04	ICMA/TCMA Training	1,188		1,500		1,500	1,500	1,500	1,500
	05	APA Training			100		100	100	100	100
	06	Various	1,128	5,437						
	07	TGFOA								
	08	TGFOA								
	09	TGFOA								
	10	CMFO								
	11	CMFO								
	12	CMFO								
	13	ROCKHURST UNIVER								
	14	ACCTG BASICS								
	15	GPUG SUMMIT					2,399	2,400	2,400	2,400
	16	GFOA CONFERENCE								
	17	TGFOA SPRING CONFERENCE								
	18	GFOA CONFERENCE								
	19	Prof Dev Seminar								
	*	Amount missing from detail				6,324				
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	1,518	1,493	2,000	793	1,890	2,000	2,000	2,000
	01	Car Rental/PARKING	943		2,000			2,000	2,000	2,000
	02	CMFO								
	03	MILEAGE		1,236						
	04	MILEAGE								
	05	MILEAGE								
	06	MILEAGE								
	07	MILEAGE								
	08	MILEAGE								
	09	PARKING, CAB								
	10	GFOA								
	11	MILEAGE								

Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
12	Prof Dev								
13	VARIOUS	575	257			1,890			
*	Amount missing from detail				793				
+ 82830	AIR TRAVEL	1,474	2,202	2,000	891	2,000	2,000	2,000	2,000
01	GFOA	1,009	1,862	2,000		2,000	2,000	2,000	2,000
02	0211								
03	0205								
04	0230								
05	Prof Dev Seminar								
06	Various	465	340						
*	Amount missing from detail				891				
+ 82840	LODGING	3,043	4,685	5,000	3,280	5,000	5,000	5,000	5,000
01	GFOA	1,680	3,712	5,000		5,000	5,000	5,000	5,000
02	0211								
03	0205								
04	0230								
05	Prof Dev Seminar								
06	Various	1,363	973						
*	Amount missing from detail				3,280				
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	526	473	500	504	1,000	1,000	1,000	1,000
01	Travel Meals	327	462	500		1,000	1,000	1,000	1,000
02	0205								
03	JE NEEDED								
04	0230								
05	0211								
06	Prof Dev Seminar								
07	4177								
08	Various	199	11						
*	Amount missing from detail				504				
82890	OTHER TRAVEL EXPENSES		30	20	90	120	20	20	20
= XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	11,843	14,320	14,620	11,882	17,509	17,520	17,520	17,520
+ 83110	OFFICE SUPPLIES	3,774	4,207	5,200	1,544	3,544	5,200	5,200	5,200
01	Misc Office Supplies	1,920		5,200		3,544	5,200	5,200	5,200
02	GREENSHADES								
03	Envelopes-Payroll								
04	VARIOUS	1,854	4,207		1,131				
5	Line Item 5								
*	Amount missing from detail				413				
+ 83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	597	148		207	407			
1	VARIOUS	597	148			407			
*	Amount missing from detail				207				
83130	EMPLOYEE BENEVOLENCE ITEMS		203	100	45	95	100	100	100
+ 83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	982	423	1,000	277	780	800	800	800
01	Business Meals	569	199	1,000		780	800	800	800
02	Misc								

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	03	VARIOUS	413	224						
	*	Amount missing from detail				277				
=	XOFS	TOTAL OFFICE SUPPLIES	5,353	4,981	6,300	2,073	4,826	6,100	6,100	6,100
+	83210	TRAINING SUPPLIES		252	300		150	300	300	300
	1	VARIOUS			300		150	300	300	300
	3	AUDIT TRAINING		252						
	*	Amount missing from detail								
	83260	UNIFORMS PURCHASED		408	350	761	811	350	350	350
+	83299	OTHER OPERATING SUPPLIES								
	01	VARIOUS								
	*	Amount missing from detail								
=	XOPS	TOTAL OPERATING SUPPLIES		660	650	761	961	650	650	650
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	51							
=	XFUEL	TOTAL FUEL & MILEAGE	51							
	83510	FURNITURE, FIXTURES (<\$25,000)	411	515	500	1,023	1,223	500	500	500
+	83530	MACHINERY & EQUIPMENT (<\$25,000)		3,180	200		200	15,200	15,200	1,000
	01	COPIER						15,000	15,000	
	02	VARIOUS		3,180	200		200	200	200	1,000
	03	SURGE								
	04	PS40 FOLER & INSERTER								
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)	13,167	6,351	5,000	383	1,383	10,000	10,000	5,000
	01	Computer Replacements	9,914	4,973	5,000		1,383	10,000	10,000	5,000
	02	HP LASER JET PRINTER								
	03	0218-KEYBOARD & MOUSE								
	04	MISC SUPPLIES								
	05	0205-LENOVO THINKPAD								
	06	VARIOUS	3,253	1,378						
	*	Amount missing from detail				383				
+	83550	COMPUTER SOFTWARE (<\$25,000)	392	2,497	17,000	9,015	17,015	5,000	5,000	5,000
	01	VARIOUS	320	1,254	5,000		5,015	5,000	5,000	5,000
	02	FORECASTER LICENSE-6								
	03	GREENSHADE REPORTING FOR 401 K								
	04	COMPUTER RESOURCES - NEGATIVE PR TRANSACTION								
	05	COMPUTER RESOURCES-INTEGRITY DATA	72	1,243						
	06	FY 2020 PER - CAFR Preparation Software			12,000		12,000			
	*	Amount missing from detail				9,015				
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	13,970	12,543	22,700	10,421	19,821	30,700	30,700	11,500
+	83620	EQUIPMENT PARTS & SUPPLIES	309	896	500	197	490	500	500	500
	01	VARIOUS	309	896	500		490	500	500	500
	*	Amount missing from detail				197				
+	83660	BUILDING MAINTENANCE SUPPLIES			200		200	200	200	200

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	01	SAMS (MISC SUPPLIES)								
	02	VARIOUS			200		200	200	200	200
	*	Amount missing from detail								
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	309	896	700	197	690	700	700	700
	85110	PROPERTY INSURANCE	941	1,193	1,253	1,095	1,095	1,150	1,207	1,268
	85111	FRAUD INSURANCE	179	669	702			738	774	810
	85112	INLAND MARINE INSURANCE	57	62	65	62	62	65	69	72
	85113	AUTO PHYSICAL DAMAGE								
	85115	LIABILITY INSURANCE	703	720	756	1,380	1,380	1,449	1,521	1,597
	85116	E&O LIABILITY INSURANCE	1,521	1,575	1,654	1,473	1,473	1,547	1,624	1,705
	85117	VEHICLE LIABILITY INSURANCE								
	85119	UMBRELLA LIABILITY	589	619	650	619	619	650	683	717
	85120	PROPERTY DAMAGE COSTS								
	85140	SURETY/NOTARY BONDS			50		50	50	50	50
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	3,990	4,838	5,130	4,629	4,679	5,649	5,928	6,219
+	85320	STATE FEES	809	400	800		800	800	800	800
	01	Professional Privilege Tax (CPA)			800		800	800	800	800
	02	VARIOUS	809	400						
	*	Amount missing from detail								
=	XPERM	TOTAL PERMITS	809	400	800		800	800	800	800
	85510	BANKING FEES	15,633	23,353	22,000	10,329	22,000	22,000	22,000	22,000
+	85520	INVESTMENT FEES	46,003	60,646	50,500	28,656	59,890	60,000	60,000	60,000
	01	Investment Management (GPA/Tracker)	18,383	48,646	48,000	28,656	48,000	48,000	48,000	48,000
	02	FIFTH THIRD-MARKET VALUE FEES					9,390	9,500	9,500	9,500
	03	PUBLIC FINANCIAL MGMT-FINANCIAL ADVISORY SERVICES								
	04	BUREAU OF PUBLIC DEBT								
	05	PORTFOLIO SERVICES								
	06	TRACKER								
	07	99FEDPCS3 53 MMA								
	08	VARIOUS	27,620	12,000						
	9	Continuing Disclosure Dissemination Agent			2,500		2,500	2,500	2,500	2,500
	*	Amount missing from detail								
+	85525	FINANCIAL ADVISOR FEES	16,000	16,000	26,000	8,000	16,000	16,000	16,000	16,000
	01	Financial Advisor Fees (PFM)	12,000	16,000	26,000		16,000	16,000	16,000	16,000
	02	ANALYSIS ON IMPACT FEES JE								
	03	VARIOUS	4,000							
	*	Amount missing from detail				8,000				
	85530	E-COMMERCE FEES	9	9			20	20	20	20
	85550	CASH SHORT/OVER		1			1	1	1	1
=	XFLF	TOTAL FINANCIAL FEES	77,645	100,009	98,500	46,985	97,911	98,021	98,021	98,021

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	85990	MISCELLANEOUS	(2)		10		10	10	10	10
=	XOBE	TOTAL OTHER BUSINESS EXPENSES	(2)		10		10	10	10	10
	87510	REIMB OF INTERFUND SERVICES	(217,013)	(201,511)	(230,377)	(153,585)	(230,377)	(234,985)	(239,684)	(244,478)
=	XREIMB	TOTAL INTERFUND SERVICES REIMBURSEMENTS	(217,013)	(201,511)	(230,377)	(153,585)	(230,377)	(234,985)	(239,684)	(244,478)
=	XOP	TOTAL OPERATIONS	(77,689)	(41,509)	(48,622)	(68,892)	(50,429)	(41,085)	(45,505)	(69,208)
		Capital								
	89550	COMPUTER SOFTWARE (>\$25,000)								
=	XMEQ	TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	XCAP	TOTAL CAPITAL								
=	XTOT	TOTAL EXPENDITURES	818,603	917,289	931,770	481,747	931,115	975,538	1,031,146	1,071,416