Parks

Lisa Clayton, Director

Budget Summary

	2014	2015	2016		2017	2016 v. 2017	
	Actual	Actual	Budget	Estimated	Budget	$	%
Personnel	1,856,717	1,910,302	2,391,944	2,083,391	2,473,675	81,731	3.4%
Operations	1,122,831	1,143,139	3,199,469	1,508,033	1,762,140	-1,437,329	-44.9%
Capital	91,593	78,487	26,000	26,000	0	(26,000)	-100.0%
Total	**3,071,141**	**3,131,928**	**5,617,413**	**3,617,424**	**4,235,815**	**-1,381,598**	**-24.6%**

Department Goals

Franklin Parks Department is an essential service established to improve the quality of life for all residents of the City by proactively responding to changing demographics and emerging trends, while also maximizing all available resources to enhance each resident's health, promote economic vitality and long-term sustainability now and for future generations.

HISTORIC FRANKLIN PARKS

Departmental Summary

The primary challenge in development of the Parks budget for Fiscal Year 2016-17 will be implementing existing projects and day-to-day services while balancing the projections provided in the 10-year comprehensive parks master plan. Three areas of concentration will take place in the new fiscal year: opening of the multi-use equestrian arena at Harlinsdale Farm; completion of the trails system and improvements at Bicentennial Park and implementation of the concept master plan for the new Carter's Hill Battlefield Park. The vision will be to provide high quality, accessible parks, historic sites, new trails and recreation amenities that will create positive recreational healthy experiences for all residents and visitors of the city that make living, working, and playing in Franklin the city of choice for the region.

Parks

Lisa Clayton, Director

Department Summary (continued)

REVENUES:
Park General Fund revenues are on target to reach approximately $50,000 for the current fiscal year. For the 2016-17 fiscal year, revenues are projected at $58,580. The majority of Parks revenue comes from special events, athletic rentals and lease agreements.

EXPENDITURES:
Park General Fund operational expenditures for the new fiscal budgeted year are $1,8 millon. This is an increase due to new facilities at Harlinsdale Farm and Carter's Hill Park. The increase in population has had an impact on the amount of park partrons attending events in FY15 & 16. The Parks Department projects a 7% increase in patrons attending events hosted by the department which is an increase in projected workload for existing staff. Parks budgeted personnel in 2015-16 for a total of (37) thirty-six full time personnel within seven divisins within the department. A total of (17) seventeen part-time or seasonal positions are being proposed in various positions. The need to increase in personnel within the Programming Division will be crucial for FY17.

CAPITAL:
Budgeted Park capital projects from the General Fund total amount $35,000 to develop a preliminary master plan within the framework of a partnership with the Franklin Special School District. However, the comprehensive parks master plan provides a report for projections of physical improvements to the parks system. The Master Plan document identifies several potential funding sources and a potential vision for spending to support the desired outcomes of the plan. The department will be developing a Capital Improvement Plan that and implementation policies along with other CIP projects with the city as a whole. The 10-year CIP plan will serve as a working document to be updated annually to reflect actual revenue collections, refined cost projections, and potential changes in community or park system needs of the approximately $67 million dollar worth of projects.

SUMMARY:
The Fiscal Year 2016-2017 budget for the City of Franklin Parks Department is a product of months of considerable effort by many individuals beginning with the input and analysis of staff members at all levels of the organization and continuing through the final decisions of BOMA that values strategic planning and is committed to our community's quality of life and efficient stewardship of public funds.

Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. The City of Franklin has established **Franklin*Forward* : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.

Franklin*Forward* : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: Quality Life Experiences

Preserving dynamic, diverse, engaged neighborhoods: Franklin will be a place that offers a high quality of life for all citizens who choose to live and work here.

Franklin citizens will perceive they have excellent/good parks, recreation, and amenities.

Goal: To increase the percent of Franklin citizens who perceive they have excellent/good parks, recreation, and amenities.

Baseline: 9% of citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good (Source: 2012 Community Survey by ASI for Franklin Tomorrow)

Creating desirable life experiences: Franklin will continue to be a destination to live and work that ranks among the best in the nation.

Goal: To remain one of the top rated healthy cities in Tennessee.

Baseline: Ranked 1st. (Robert Wood Johnson Foundation, 2012)

Goal: To exceed the National Recreation and Park Association standard for park space within a community (current standard is 6 acres per 1,000 citizens of park space).

Baseline: 11.28 acres per 1,000 citizens (Parks Department).

Goal: Maintain status as a Tree City U.S.A.

Baseline: Satisfy National Standards of maintaining a tree board, tree care ordinance, a community forestry program, and observation and proclamation of Arbor Day annually (Parks Department).

Key:		
	Strategic Plan: Franklin*Forward*	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2013	2014	2015	2016	2017
	Participation					
	Children - All	6,962	16,284	16,609	17,107	17,620
	Children - Franklin	6,753	15,774	16,247	16,800	17,236
	Total participation – youth	286	32,058	32,856	16,734	34,856
	Adults - All	4,935	28,123	28,686	30,450	31,250
	Adults - Franklin Residents	4,611	27,279	28,097	28,939	29,808

Performance Measures

Seniors - All	605	650	670	700	725
Registered Athletics	N/C	8,143	8,500	8,960	8,755
City Sponsored Events	9,665	8,038	9,000	9,250	9,500
Non-City Sponsored Events	39,526	34,323	35,000	36,750	36,750
Park Attendance by Scheduled Users					
Schools	8,920	3,938	9,000	9,500	9,500
Athletics	7,756	8,299	9,000	9,500	9,500
City Sponsored Special Events	12,919	7,690*	28,500	29,355	30,236
Outside Sponsored Special Events	21,071	19,549*	46,000	47,750	48,250
Parks and Recreation Acres Maintained	704	704	704	704	704
Passive Parks	514	514	514	514	514
Active Parks	190	190	190	190	190
Greenway miles	11.75	11.75	12	12	12
Permit applications received	106	98	164	196	225
Parks and Recreation Units Managed	16	16	16	16	16
Estimated annual hours of operation of units	63,112	70,080	72,000	72,000	72,000
Revenues from user fees	$ 38,733	$ 53,302	$ 41,329	$ 50,000	$ 58,850
Number of volunteer hours worked	17,100	17,880	18,237	18,500	19,000
Total number of training hours	422	918	1,200	1,507	1,600
Grant proceeds awarded	$ 184,934	$ -	20,000	75,000	75,000

Urban Forestry & Recycling					
Trees Planted	150	127	275	220	220
Tree Farm Trees	65	52	0	0	0
Trees Planted by Donation/Grants	85	2	10	2	2
Trees Purchased From Tree Bank	85	66	250	195	195
Lecture Series Attendance	45	52	75	80	100
Blue Bag Recycling	325	560	785	800	850

**Eastern Flank & Bicentennial Parks were under construction and unavailable for rent for majority of the year. Inclement weather was another reason for lower numbers (i.e. 4th of July)*

Efficiency Measures

	2013	2014	2015	2016	2017
Cost per Franklin Resident to Support Parks*	$13.16	$17.01	$ 16.59	TBD	TBD
Parks and Recreation Cost Per Capita	$ 61.20	$ 64.60	$ 71.29	TBD	TBD
Tennessee Statewide Benchmarking Average	***$ 87.44***	***$ 92.85***	***$ 93.96***	***TBD***	***TBD***
Percentage of Costs Supported by Parks and Recreation User Fees Collected	0.95%	1.24%	0.48%	1.25%	1.25%
Tennessee Statewide Benchmarking Average	***10.08%***	***9.14%***	***11.25***	***TBD***	***TBD***
Total Costs per Total Parks and Recreation Areas Maintained	$ 5,766	$ 6,090	$ 6,721	$ 7,000	$ 7,000
Tennessee Statewide Benchmarking Average	***$ 13,180***	***$ 9,224***	***$ 8,104***	***TBD***	***TBD***

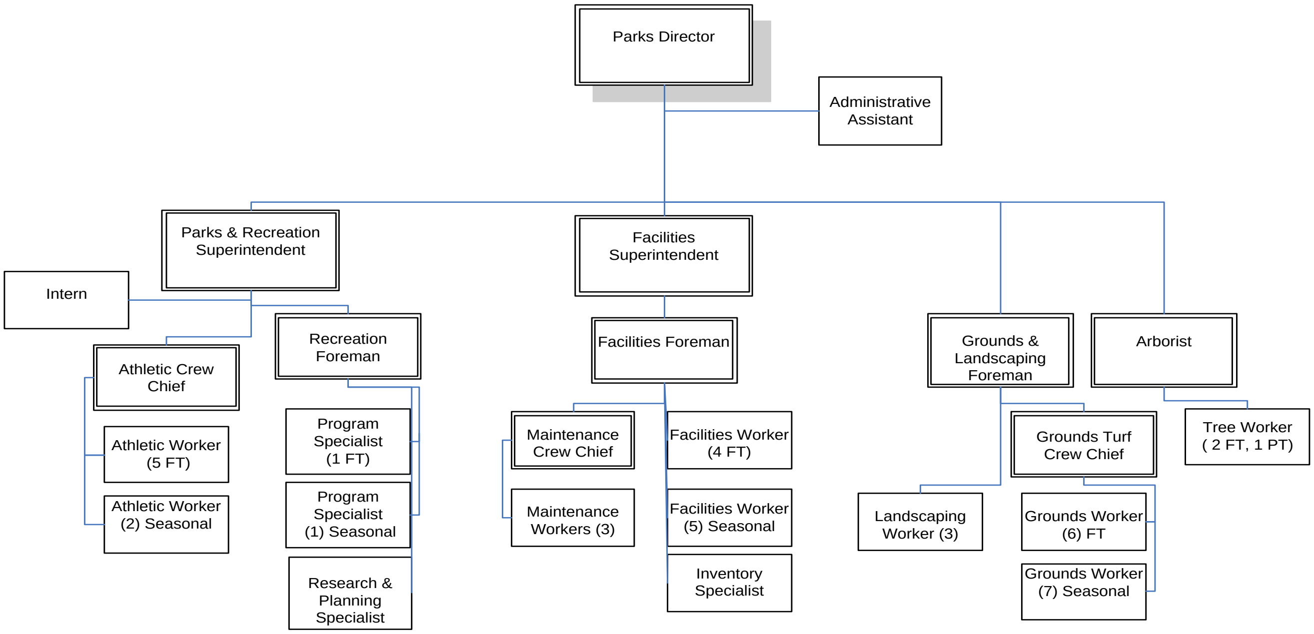
**Formula is Operations Expenses / Population*

Performance Measures

Outcome (Effectiveness) Measures

	2013	2014	2015	2016	2017
Increase the percent of Franklin citizens who perceive they have excellent / good parks, recreation, and amenities.					
Citizens responding to community survey identified (unprompted) parks, recreation, and amenities as excellent/good	9%	9%	9%	9%	TBD
Target *(Source: 2012 Community Survey by ASI for Franklin Tomorrow)*	**9%**	**9%**	**9%**	**9%**	**TBD**
Meets Target?	**Yes**	**Yes**	**Yes**	**Yes**	**Yes**
Acres per 1000 residents	10.61	10.61	10.06	10.06	10.06
Tennessee Statewide Benchmarking Average	***11.29***	***12.19***	***18***	***TBD***	***TBD***
Target *(National Parks & Recreation Association)*	**6**	**6**	**6**	**6**	**6**
Meets Target?	**Yes**	**Yes**	**Yes**	**Yes**	**Yes**
Remain one of the Top Rated Healthy Cities in Tennessee					
State Rank	TBD	TBD	TBD	TBD	TBD
Target *(Robert Wood Johnson Foundation, 2012)*	**1st**	**1st**	**1st**	**1st**	**1st**
Meets Target?	**TBD**	**TBD**	**TBD**	**TBD**	**TBD**
Maintain Status as Tree City USA					
Number of years received	8	9	10	11	12
Target: Status Maintained? *(Arbor Day Foundation?)*	**Yes**	**Yes**	**Yes**	**Yes**	**Yes**
Meets Target?	**Yes**	**Yes**	**Yes**	**Yes**	**Yes**

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"

Staffing by Position

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Parks Director	L	1	0	1	0	1	0	1	0	1	0
Facilities Superintendent	H	1	0	1	0	1	0	1	0	1	0
Parks & Recreation Superintendent	G	1	0	1	0	1	0	1	0	1	0
Athletic Foreman	F	1	0	1	0	0	0	0	0	0	0
Grounds & Landscape Foreman	F	1	0	1	0	1	0	1	0	1	0
Facilities Foreman	F	0	0	0	0	1	0	1	0	1	0
Recreation Foreman	F	0	0	0	0	1	0	1	0	1	0
Program Coordinator	E	1	0	1	0	0	0	0	0	0	0
Arborist	E	1	0	1	0	1	0	1	0	1	0
Research & Planning Specialist	E	0	0	0	0	1	0	1	0	1	0
Facilities Crew Chief	E	1	0	1	0	0	0	0	0	0	0
Athletics Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Grounds Turf Crew Chief	E	0	0	1	0	1	0	1	0	1	0
Landscaping Crew Chief	E	0	0	0	0	0	0	0	0	0	0
Maintenance Crew Chief	E	1	0	1	0	1	0	1	0	1	0
Program Specialist	D	1	0	1	0	1	1	1	1	1	1
Admin Assistant	D	1	0	1	0	1	0	1	0	1	0
Inventory Specialist	D	1	0	1	0	1	0	1	0	1	0
Heavy Equipment Operator	---	1	0	1	0	0	0	0	0	0	0
Athletic Turf Worker	---	2	1	0	0	0	0	0	0	0	0
Athletic Field Worker	---	2	1	4	2	0	0	0	0	0	0
Maintenance Worker	C	3	0	3	0	3	0	3	0	3	0
Athletic Worker	B	0	0	0	0	4	2	5	2	5	2
Tree Worker	B	0	1	0	1	0	3	2	1	2	1
Facilities Worker	B	2	4	3	4	3	4	4	5	4	5
Grounds Worker	B	3	6	4	6	4	7	6	7	6	7
Landscaping Worker	B	2	1	2	3	3	0	3	0	3	0
Intern	---	0	0	0	1	0	1	0	1	0	1
TOTALS		**28**	**14**	**31**	**17**	**31**	**18**	**37**	**17**	**37**	**17**

City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

	Actual 2014	Actual 2015	Budget 2016	Est 2016	Budget 2017	Difference $	Difference %
Personnel							
Salaries & Wages	1,301,968	1,390,984	1,747,205	1,531,989	1,763,431	16,226	0.9%
Employee Benefits	554,749	519,318	644,739	551,402	710,244	65,505	10.2%
Total Personnel	**1,856,717**	**1,910,302**	**2,391,944**	**2,083,391**	**2,473,675**	**81,731**	**3.4%**
Operations							
Transportation Services	8,577	13,338	8,975	12,347	12,740	3,765	41.9%
Operating Services	11,799	10,994	21,385	19,385	20,125	(1,260)	-5.9%
Notices, Subscriptions, etc.	37,722	23,956	53,855	83,460	77,935	24,080	44.7%
Utilities	203,601	185,665	231,596	188,095	194,440	(37,156)	-16.0%
Contractual Services	20,386	15,772	44,420	79,640	49,660	5,240	11.8%
Repair & Maintenance Services	184,237	194,567	138,106	183,065	220,685	82,579	59.8%
Employee programs	5,738	10,376	19,265	19,265	22,810	3,545	18.4%
Professional Development/Travel	18,828	25,660	35,945	32,230	41,915	5,970	16.6%
Office Supplies	9,965	9,771	15,130	14,770	16,855	1,725	11.4%
Operating Supplies	57,306	71,391	86,516	88,518	111,460	24,944	28.8%
Fuel & Mileage	58,777	41,065	54,900	39,000	28,119	(26,781)	-48.8%
Machinery & Equipment (<$25,000)	217,303	126,757	123,300	110,593	112,453	(10,847)	-8.8%
Repair & Maintenance Supplies	191,263	208,110	261,252	297,740	341,475	80,223	30.7%
Operational Units	21,638	40,465	1,835,249	30,769	253,078	(1,582,171)	-86.2%
Property & Liability Costs	38,881	66,329	49,762	81,865	59,796	10,034	20.2%
Rentals	12,720	18,187	25,735	31,185	33,120	7,385	28.7%
Permits	334	1,154	740	2,800	3,000	2,260	305.4%
Other Business Expenses				150	160	160	100.0%
Debt Service and Lease Payments	23,756	79,582	193,338	193,156	162,314	(31,024)	-16.0%
Total Operations	**1,122,831**	**1,143,139**	**3,199,469**	**1,508,033**	**1,762,140**	**(1,437,329)**	**-44.9%**
Improvements	62,338	-	26,000	26,000	-	(26,000)	-100.0%
Infrastructure	29,255	26,470	-	-	-	-	0.0%
Machinery & Equipment (>$25,000)	-	52,017	-	-	-	-	0.0%
Capital	**91,593**	**78,487**	**26,000**	**26,000**	**-**	**(26,000)**	**-100.0%**
Total Parks Department	**3,071,141**	**3,131,928**	**5,617,413**	**3,617,424**	**4,235,815**	**(1,381,598)**	**-24.6%**

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
		Personnel								
!=	81110	REGULAR PAY	1,263,109	1,356,677	1,772,407	748,222	1,496,444	1,789,452	1,816,228	1,870,150
	81120	OVERTIME PAY	38,859	34,307	35,545	23,714	35,545	36,610	37,710	38,840
	81199	VACANCY ADJUSTMENT			(60,747)			(62,631)	(63,568)	(65,455)
=	XWAGE	TOTAL WAGES	1,301,968	1,390,984	1,747,205	771,936	1,531,989	1,763,431	1,790,370	1,843,535
=	81410	FICA (EMPLOYER'S SHARE)	95,468	101,467	135,825	56,246	110,555	136,893	144,095	148,418
=	81420	MEDICAL PREMIUMS	272,552	317,537	383,118	152,829	300,000	412,675	506,674	560,000
=	81430	GROUP INSURANCE PREMIUMS	20,634	24,049	27,829	12,295	27,829	28,195	30,681	32,500
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(57,116)	(68,963)	(78,559)	(39,133)	(72,182)	(87,860)	(103,894)	(115,000)
!	81450	RETIREMENT CONTRIBUTIONS	195,510	102,213	149,521	148,456	165,000	189,750	218,213	251,125
	81455	DEFERRED COMP MATCH	3,257	6,163	5,845	5,681	6,300	6,489	6,683	6,883
	81460	UNEMPLOYMENT CLAIMS	9,785	6,179	5,500		5,500	5,665	5,834	6,009
	81470	WORKERS COMPENSATION PREMIUMS	4,374	5,482	5,659	7,215	7,900	8,137	8,381	8,632
	81475	WORKERS COMPENSATION CLAIMS	10,285	25,191	10,000	470	500	10,300	10,610	10,928
=	XBEN	TOTAL BENEFITS	554,749	519,318	644,739	344,059	551,402	710,244	827,277	909,495
=	XPER	TOTAL PERSONNEL	1,856,717	1,910,302	2,391,944	1,115,995	2,083,391	2,473,675	2,617,647	2,753,030
		Operations								
+	82110	MAILING & OUTBOUND SHIPPING SERVICES	189		720	142	720	820	1,020	1,280
	1	Administration					300	300	400	500
	2	Athletic Division					120	120	120	130
	3	Facilites/Maintenance Division					100	100	100	100
	4	Grounds Division						50	50	50
	5	Landscaping Division						50	50	50
	6	Programming Division					100	100	200	300
	7	Urban Forestry					100	100	100	150
	*	Amount missing from detail	189		720	142				
+	82120	FREIGHT FOR INBOUND PURCHASED ITEMS	8,031		8,035	9,736	11,407	11,690	12,050	12,425
	1	Adminstration					200	200	210	220
	2	Athletics Division					7,985	8,000	8,240	8,490
	3	Facilties/Maintenance Division					2,100	2,165	2,230	2,300
	4	Grounds Division					250	325	335	345
	5	Landscaping Division					150	200	210	220
	6	Programming Division					487	500	515	530
	7	Urban Forestry Division					235	300	310	320
	*	Amount missing from detail	8,031		8,035	9,736				
	82130	VEHICLE LICENSES & TITLES	183	224	220		220	230	240	250
	82140	VEHICLE TOW-IN SERVICES	175							
=	XTRC	TOTAL TRANSPORTATION CHARGES	8,578	224	8,975	9,878	12,347	12,740	13,310	13,955
+	82210	PRINTING & COPYING SERVICES, OUTSOURCED	6,273		7,420	442	7,420	7,630	7,855	8,085
	1	Administration					720	740	760	780
	2	Athletics Division					500	500	510	520
	3	Facilities/Maintenance Division					400	415	430	445
	4	Programming Division					5,000	5,150	5,305	5,465
	5	Urban Forestry Division					800	825	850	875
	*	Amount missing from detail	6,273		7,420	442				
	82240	TRANSCRIPTION FEES		2,945	3,000		1,000	1,500	2,000	2,060
	82250	TESTING & PHYSICALS	4,351	7,245	5,200	2,184	5,200	5,360	5,520	5,685
+	82260	UNIFORM RENTAL & SERVICES	429		2,780	28	2,780	2,560	2,630	2,700
	1	Administration					500	200	200	200
	2	Atheltics Division					500	515	530	545
	3	Facilities Division					730	750	770	790
	4	Grounds Division					300	300	310	320

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	5	Landscaping Division					50	75	80	85
	6	Programming Division					500	515	530	545
	7	Urban Forestry Division					200	205	210	215
	*	Amount missing from detail	429		2,780	28				
+	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	746		2,470	822	2,470	2,545	2,670	2,775
	1	Facilities/Maintenance Division					1,770	1,825	1,880	1,940
	2	Landscape Division					100	100	150	175
	3	Athletics Division					600	620	640	660
	*	Amount missing from detail	746		2,470	822				
	82299	OTHER OPERATING SERVICES		(9)	515		515	530	545	560
=	XOPSV	TOTAL OPERATING SERVICES	11,799	10,181	21,385	3,476	19,385	20,125	21,220	21,865
	82310	LEGAL NOTICES	1,440	1,606	1,240	2,010	3,000	3,090	3,180	3,275
+	82350	DUES FOR MEMBERSHIPS	2,445		4,020	1,165	3,945	4,250	4,385	4,555
	1	Administration					425	425	440	455
	2	Athletics Division					845	900	930	960
	3	Facilities/Maintenance Division					1,000	1,030	1,060	1,090
	4	Grounds Division					225	225	230	235
	5	Landscaping Division					600	335	350	400
	6	Programming Division					300	500	515	530
	7	Urban Forestry Division					550	835	860	885
	*	Amount missing from detail	2,445		4,020	1,165				
	82355	PROFESSIONAL STANDARDS / ACCREDITATION		30	260					
+	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	32,265		46,195	8,020	74,375	60,715	74,975	75,205
	01	Marketing Events through Skyline Banners and Logo Table Coverings			5,700		5,700	2,500	2,700	2,900
	02	Family Day City Wide Event			12,000		12,000	12,600	13,000	13,390
	03	Concert Series in the Parks			2,575		2,575	2,650	2,730	2,810
	04	Movies in the Park			3,200		4,900	5,145	5,400	5,670
	05	Newspaper (media)			2,500		2,500	3,000	3,100	3,200
	06	Radio & Parent Magazine (media)			3,000		3,000	3,000	3,200	3,200
	07	TPHF Equine Program			1,500					
	08	Promotion of Park Rental Facilities			1,500		2,000	1,300	1,400	1,500
	09	FY 17, 18 & 19: Barktoberfest: Dog Event, Partnership			750		3,000	3,630	3,810	4,000
	10	Touch -A-Truck Event			1,500		2,500	2,625	2,760	2,900
	11	Park Promo Items			1,500		2,500	1,600	1,700	1,800
	12	Online Email Service			570		400	420	430	440
	13	United Way Event Promo Items			1,200		1,200	350	375	400
	14	Bicentennial Park Ribbon Cutting Event Ceremony							2,500	
	15	City Wide Arbor Day Celebration and 4-Tree Commission Seminars			3,500		3,500	3,600	3,860	4,050
	16	Various	32,265			8,020	9,500			
	17	Past Budget Amount								
	19	FY 17, 18, 19 Kid's Shows at Pinkerton Park			3,500		5,000	5,250	5,510	5,785
	20	FY 17, 18, 19 Partnerships with Outside Events			1,700		1,700	1,785	1,875	1,970
	21	FY 18 Shakespeare in the Park Event							9,000	9,200
	22	FY 17, 18, 19 Park Fit Program: Partnership w/ Franklin Tomorrow					1,200	1,260	1,325	1,390
	24	FY 17, 18, 19 Franklin Kids Arts Festival					11,200	10,000	10,300	10,600
	*	Amount missing from detail								
+	8237[illegible]	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)	1,187		1,440	235	1,440	8,980	9,020	1,600
	01	Various Events	1,187		1,440	235	1,440	1,480	1,520	1,600
	2	FY 17 Host TN Recreation & Parks Assoc. State Conference						7,500	7,500	
	*	Amount missing from detail								
+	8237[illegible]	EMERGENCY RELIEF								
	01	Various								
	*	Amount missing from detail								
+	8239[illegible]	PUBLICATIONS, NON-TRAINING	385		700	136	700	900	960	980
	1	Administration					100	100	110	110
	2	Athletics Division					100	100	110	110
	3	Facilities/Maintenance Division					100	100	110	110
	4	Grounds Division						100	110	110
	5	Landscaping Division						100	110	110
	6	Programming Division					100	100	110	110

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	7	Urban Forestry Division					300	300	300	320
	*	Amount missing from detail	385		700	136				
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	37,722	1,636	53,855	11,566	83,460	77,935	92,520	85,615
	82410	ELECTRIC SERVICE	76,983	64,312	75,000	28,007	60,000	61,800	63,655	65,565
	82420	WATER & SEWER SERVICE	55,569	64,986	66,950	48,748	66,950	68,960	71,030	73,160
	82430	STORMWATER SERVICE	14,817	12,348	15,225	6,174	11,000	11,330	11,670	12,020
	82435	SOLID WASTE SERVICE	28,958	16,811	26,250	9,101	25,000	26,250	27,560	28,940
	82440	NATURAL GAS SERVICE	9,167	7,908	3,150	1,225	1,600	1,650	1,700	1,750
	82450	TELEPHONE SERVICE	1,748	1,739	4,515	996	1,750	1,800	1,855	1,910
	82451	800 MHZ ACCESS LINE SERVICE	1,834	1,895	24,206	1,048	1,895	1,950	2,000	2,060
	82455	CELLULAR TELEPHONE SERVICE	14,199	13,307	16,000	11,618	16,000	16,800	17,305	17,825
+	82470	INTERNET & RELATED SERVICES	326		300	2,056	3,900	3,900	4,245	4,370
	1	Programming Division: Internet at EFBP				1,395	3,900	3,900	4,245	4,370
	*	Amount missing from detail	326		300	661				
=	XUTIL	TOTAL UTILITIES	203,601	183,306	231,596	108,973	188,095	194,440	201,020	207,600
+	82510	COMPUTER SERVICES	211				45,000		25,000	25,000
	01	Presidio Fiber Camera System (Server Room)								
	02	Jim Warren Skatepark								
	03	Jim Warren Maintenance Area								
	04	Jim Warren Tennis Courts/Playground Area								
	05	Jim Warren Concession Stands								
	06	Jim Warren Phase 4 Pavilion Area								
	07	Jim Warren Administration Office								
	08	Various Parks Camera System Installation							25,000	25,000
	09	Add Fiber to Eastern Flank Battlefield Park Event Facility					45,000			
	10	Add Fiber to Harlinsdale Farm (multiple facilities)								
	11	Add Fiber to Liberty Park Maintenance Facility								
	12	Various	211							
	*	Amount missing from detail								
+	82540	ENGINEERING SERVICES	3,183		5,150		5,150	5,200	5,300	5,400
	01	Engineering Stamped Drawings for EFBP Kitchen Design								
	02	Engineering Services for Grants or Unknown Small Projects			5,150		5,150	5,200	5,300	5,400
	03	Various Park Item	3,183							
	04	Fort Granger Bridge Design								
	05	Renovation of Employee Breakroom and Maintenance Facility Extention								
	06	Jim Warren Park Soil & Trash Container Bin Design(s)								
	07	Engineering Drawings for Effluent Water to JWP Athletic Fields								
	08	Redesign of Football Concession Stand at JWP Phase 5								
	09	Design of Pavilion(s) at Pinkerton & JWP								
	*	Amount missing from detail								
+	82560	CONSULTANT SERVICES	16,497		15,450		15,450	15,000	15,000	15,000
	01	CIty Cemeteries Maintenance & Preservation Plan			15,450		15,450			
	02	Survey of Property or Various Projects	16,497					15,000	15,000	15,000
	*	Amount missing from detail								
+	82590	OTHER CONTRACTUAL SERVICES	495		23,820		14,040	29,460	31,140	32,820
	01	Cell Phone Tour Yearly Fee			740		740	760	780	790
	02	Parking Management Company for All Special Events			13,080		13,300	13,700	14,110	14,530
	03	Wildlife Removal			10,000			5,000	5,000	5,000
	04	Historic Cemetery Contract Work for Stone Restoration	495					5,000	6,000	7,000
	5	Harlinsdale Farm: Equine Contracts						5,000	5,250	5,500
	*	Amount missing from detail								
=	XCTR	TOTAL CONTRACTUAL SERVICES	20,386		44,420		79,640	49,660	76,440	78,220
+	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	22,715		14,200	12,895	20,300	17,900	18,875	19,565
	1	Administration					300	300	310	320
	2	Athletics Division					2,700	2,780	2,860	2,945
	3	Facilities/Maintenance Division					4,000	4,120	4,245	4,370
	4	Grounds Division					2,700	3,700	3,810	3,925
	5	Landscaping Division					3,000	4,500	4,635	4,775

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	6	Programming Division					2,000	500	515	530
	7	Urban Forestry					5,600	2,000	2,500	2,700
	*	Amount missing from detail	22,715		14,200	12,895				
+	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	13,349		17,510	9,582	25,865	27,075	27,890	28,725
	1	Administration					300	310	320	330
	2	Athletics Division					5,500	6,000	6,180	6,365
	3	Facilities/Maintenance Division					11,855	12,000	12,360	12,730
	4	Grounds Division					5,500	5,665	5,835	6,010
	5	Landscaping Division					500	600	620	640
	6	Programming Division					1,000	1,000	1,030	1,060
	7	Urban Forestry Division					1,210	1,500	1,545	1,590
	*	Amount missing from detail	13,349		17,510	9,582				
+	82640	PAVING & REPAIR SERVICES	1,500		5,000		5,000	19,750	13,910	12,070
	1	Landscaping Division: EFBP:Concrete Repairs on existing trail						14,500	8,500	6,500
	2	Facilities/Maintenance Division					5,000	5,250	5,410	5,570
	*	Amount missing from detail	1,500		5,000					
+	82643	SIGN MAINTENANCE SERVICES	4,637		7,400		7,400	10,030	9,800	10,220
	01	Facilities Division: Signage for Entire Parks System			5,000		5,000	3,500	3,700	3,900
	02	New Event Banners			900		900	930	960	990
	03	Cellular Phone Signage			500		500	500	500	500
	04	Park Signage Replacements or New			500		500	600	700	800
	05	Urban Forestry Signage			500		500	500	500	500
	06	Various	4,637							
	7	2017 Harlinsdale Farm Signage						1,000	350	350
	8	Athletic Division: Replacement Signage for Fields						3,000	3,090	3,180
	*	Amount missing from detail								
!+	82650	PARK & FIELD MAINTENANCE SERVICES	37,945		15,450	4,286	28,000	30,000	30,000	35,000
	03	Various Park Items	37,945		15,450		28,000			
	2	FY 17 Field renovation of Phase II - 4 Quad at JWP						30,000		
	3	FY 18 Field renovation of Liberty Park Field 1							30,000	
	4	FY 19 Field renovation of Liberty Park Field 2 & 3								35,000
	*	Amount missing from detail				4,286				
+	82651	PARK & FIELD ELECTRICAL MAINTENANCE SERVICES	6,421		12,000	4,730	22,955	16,180	14,605	15,045
	02	Yearly Electrical Service for all Sports Lighting			1,500		7,955	8,000	8,240	8,490
	04	Various Maintenance Electrical Projects	6,421		6,000		15,000	6,180	6,365	6,555
	05	Fort Granger Electrical (New Parking Area/Signage)								
	06	Eastern Flank Event Facility Outdoor Venue						2,000		
	07	Bicentennial Park Event Outdoor Venue								
	08	Installations of electrical at Maintenance Shop for Forestry Truck			4,500					
	*	Amount missing from detail				4,730				
+	82652	LANDSCAPING SERVICES	647		6,600		6,600	6,600	6,800	7,000
	01	Mowing Services for Flood Plain Areas	647		6,600		6,600	6,600	6,800	7,000
	*	Amount missing from detail	0							
+	82653	IRRIGATION SERVICES	10,244		4,245		7,300	5,200	5,360	5,525
	1	Athletics Division					4,300	4,500	4,635	4,775
	2	Landscaping Division						200	210	220
	3	Harlinsdale Arena & Events Space					3,000	500	515	530
	*	Amount missing from detail	10,244		4,245					
+	82654	GROUNDS MAINTENANCE SERVICES			3,621	244	3,000	8,680	8,940	9,210
	01	Harlinsdale Main Entrance Road Resurfacing Repairs								
	02	Liberty Park Complex Handrail Painting								
	03	Facilities/Maintenance Division			3,090		3,000	3,180	3,275	3,375
	04	Grounds Division			531			5,500	5,665	5,835
	*	Amount missing from detail				244				
+	82655	TREE SERVICES	6,095		10,000		6,000	10,000	10,000	10,000
	1	Urban Forestry Division					6,000	10,000	10,000	10,000
	*	Amount missing from detail	6,095		10,000					
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES	89,238		40,080		42,145	60,515	62,030	63,895
	01	Roof Replacement for Aspen Grove								
	02	Facilities/Maintenance Division			21,630		21,630	22,280	22,950	23,640
	03	Pest Control Services for All Park Facilities			7,430		7,430	17,650	17,880	18,420

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	04	Various	89,238							
	05	FY 17, 18, 19 Roof Repairs and Exterior of Existing Facilities			3,000		3,000	7,400	7,620	7,850
	06	Jim Warren Park Concession Stand Flooring Installation								
	07	Athletics/Programming Division(s)						2,500	2,575	2,650
	08	Canoe Areas						1,000	1,030	1,060
	09	Harlinsdale Facilities						4,000	4,120	4,245
	10	Cintas for Flooring Rugs			2,500		4,565			
	11	ADT Security Monitoring			5,520		5,520	5,685	5,855	6,030
	*	Amount missing from detail								
+	82699	OTHER REPAIR & MAINTENANCE SERVICES	2,337		2,000	6,886	8,500	8,755	9,020	9,290
	1	Athletics Division					1,000	1,030	1,060	1,090
	2	Facilities/Maintenance Division					7,500	7,725	7,960	8,200
	*	Amount missing from detail	2,337		2,000	6,886				
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	195,128		138,106	38,623	183,065	220,685	217,230	225,545
+	82750	EMPLOYEE RECOGNITION/RECEPTIONS	40		2,185	30	2,185	2,275	2,365	2,455
	1	Administration					585	1,015	1,045	1,075
	2	Athletics Division					300	310	320	330
	3	Facilities/Maintenance Division					200	210	220	230
	4	Grounds Division					100	110	120	130
	5	Landscaping Division					200	210	220	230
	6	Programming Division					100	110	120	130
	7	Urban Forestry Division					700	310	320	330
	*	Amount missing from detail	40		2,185	30				
+	82780	TRAINING, OUTSIDE	5,087		9,780	95	9,780	11,535	11,880	12,225
	1	Administration					500	515	530	540
	2	Athletics Division					1,085	1,200	1,235	1,270
	3	Facilities Division					4,500	4,635	4,775	4,920
	4	Grounds Division					1,095	1,855	1,910	1,965
	5	Landscaping Division					800	1,300	1,340	1,380
	6	Programming Division					800	1,000	1,030	1,060
	7	Urban Forestry Division					1,000	1,030	1,060	1,090
	*	Amount missing from detail	5,087		9,780	95				
+	82790	TRAINING, IN-HOUSE	611		7,300	7,305	7,300	9,000	9,270	9,545
	01	Administration					800	825	850	875
	02	Athletics Division	611		7,300		1,500	1,700	1,750	1,800
	3	Facilities/Maintenance Division					1,500	1,545	1,590	1,640
	4	Grounds Division					1,000	1,500	1,545	1,590
	5	Landscaping Division					500	900	930	960
	6	Programming Division					1,000	1,500	1,545	1,590
	7	Urban Forestry Division					1,000	1,030	1,060	1,090
	*	Amount missing from detail				7,305				
=	XEP[illegible]	TOTAL EMPLOYEE PROGRAMS	5,738		19,265	7,430	19,265	22,810	23,515	24,225
+	82810	REGISTRATIONS	7,120		16,025	3,952	16,025	16,380	16,865	17,365
	01	Tennessee Recreation & Parks Association			950					
	02	OSHA Training			1,800					
	03	Irrigation Certifications; Pesticide/Herbicides Certifications			2,500					
	04	Arborist Certification			1,300					
	05	Sports Turf Management Association			975					
	06	Historic Properties Management School	7,120		1,150					
	07	NPWA (Public Works Conference			2,600					
	08	NRPA - Special Event Mgmt School			700					
	09	TTGA - TN Turf Grass Association			500					
	10	Professional Grounds Management Association			1,900					
	11	National Recreation & Parks Association Conference			1,350					
	12	Various			300					
	13	Administration					600	630	650	670
	14	Athletics Division					5,500	6,000	6,180	6,365
	15	Facilities/Maintenance Division					3,200	3,295	3,390	3,490
	16	Grounds Division					1,500	350	360	370

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	17	Landscaping Division					1,500	1,605	1,650	1,700
	18	Programming Division					2,200	2,500	2,575	2,650
	19	Urban Forestry Division					1,525	2,000	2,060	2,120
	*	Amount missing from detail				3,952				
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	946		1,485	616	1,585	1,670	1,755	1,820
	1	Administration					100	100	120	130
	2	Athletics Division					200	210	220	230
	3	Facilities/Maintenance Division					300	310	320	330
	4	Grounds Division					100	100	120	130
	5	Landscaping Division					200	190	195	200
	6	Programming Division					285	350	360	370
	7	Urban Forestry Division					400	410	420	430
	*	Amount missing from detail	946		1,485	616				
+	82830	AIR TRAVEL	1,793		4,290	2,356	2,500	5,300	5,860	6,045
	01	National Recreation & Parks Event School			800					
	02	American Public Works Association			1,750					
	03	Sport Turf Management Association			650					
	04	International Society of Arborculture			610					
	05	Historic Properities Managment School	1,793		480					
	10	Landscaping Division					500	800	825	850
	11	Programming Division						800	825	850
	12	Urban Forestry Division					600	800	825	850
	6	Administration						500	515	530
	7	Athletics Division					700	700	720	740
	8	Facilities/Maintenance Division					700	1,700	1,750	1,800
	9	Grounds Division							400	425
	*	Amount missing from detail				2,356				
+	82840	LODGING	7,733		10,750	5,226	8,650	13,555	14,050	14,555
	1	Administration					100	200	300	400
	2	Athletics Division					2,815	3,000	3,090	3,180
	3	Facilities/Maintenance Division					2,500	2,575	2,650	2,730
	4	Grounds Division					345	355	365	375
	5	Landscaping Division					690	2,625	2,700	2,780
	6	Programming Division					700	2,800	2,885	2,970
	7	Urban Forestry Division					1,500	2,000	2,060	2,120
	*	Amount missing from detail	7,733		10,750	5,226				
+	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	1,033		2,880	1,170	2,955	4,115	4,265	4,410
	1	Administration					75	100	125	135
	2	Athletics Division					1,000	1,200	1,240	1,280
	3	Facilties/Maintenance Division					500	515	530	545
	4	Grounds Division					300	200	210	220
	5	Landscaping Division					400	1,100	1,130	1,170
	6	Programming Division					350	500	515	530
	7	Urban Forestry Division					330	500	515	530
	*	Amount missing from detail	1,033		2,880	1,170				
+	82890	OTHER TRAVEL EXPENSES	203		515	213	515	895	920	955
	1	Administration						20	25	30
	2	Athletic Division						100	100	105
	3	Facilities/Maitenance Division					300	310	320	325
	4	Grounds Division						50	55	60
	5	Landscaping Division						100	100	105
	6	Programming Division						100	100	105
	7	Urban Forestry Division					215	215	220	225
	*	Amount missing from detail	203		515	213				
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	18,828		35,945	13,533	32,230	41,915	43,715	45,150
+	83110	OFFICE SUPPLIES	3,954		8,900	2,310	8,600	8,945	9,215	9,490
	1	Administration					6,140	6,325	6,515	6,710
	2	Facilities/Maintenance Division					300	310	320	330
	3	Programming Division					1,860	2,000	2,060	2,120

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	4	Urban Forestry Division					300	310	320	330
	*	Amount missing from detail	3,954		8,900	2,310				
+	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	158		2,060	2,546	2,060	2,350	2,325	2,400
	1	Administration					1,560	1,600	1,650	1,700
	2	Athletics Division					150	50	50	50
	3	Facilities/Maintenance Division						100	100	100
	4	Grounds Division						100	100	100
	5	Landscaping Division					200	200	100	100
	6	Programming Division					150	250	275	300
	7	Urban Forestry Division						50	50	50
	*	Amount missing from detail	158		2,060	2,546				
	83130	EMPLOYEE BENEVOLENCE ITEMS			160		100	160	160	160
+	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	5,853		4,010	3,944	4,010	5,400	5,715	6,010
	1	Administration					1,650	1,700	1,750	1,800
	2	Athletics Division					600	800	825	830
	3	Facilities/Maintenance Division					400	420	430	440
	4	Grounds Division					150	200	210	220
	5	Landscaping Division					100	150	160	170
	6	Programming Division					1,000	2,000	2,200	2,400
	7	Urban Forestry Division					110	130	140	150
	*	Amount missing from detail	5,853		4,010	3,944				
=	XOFS	TOTAL OFFICE SUPPLIES	9,965		15,130	8,800	14,770	16,855	17,415	18,060
+	83210	TRAINING SUPPLIES	154		1,060	327	1,060	1,215	1,315	1,405
	1	Administration					100	100	100	100
	2	Athletics Division					300	310	320	330
	3	Facilities/Maintenance Division					210	220	230	240
	4	Grounds Division					50	75	100	125
	5	Landscaping Division					50	150	175	200
	6	Programming Division					100	100	120	130
	7	Urban Forestry Division					250	260	270	280
	*	Amount missing from detail	154		1,060	327				
	83230	PARKS SUPPLIES	(14,608)							
+	83240	MEDICAL SUPPLIES	1,636		2,270	675	2,270	2,340	2,415	2,500
	1	Administration					750	770	790	820
	2	Athletic Division					300	310	320	330
	3	Facilities/Maintenance Division					270	280	290	300
	4	Grounds Division					225	230	240	250
	5	Landscaping Division					125	130	135	140
	6	Programming Division					500	515	530	545
	7	Urban Forestry Division					100	105	110	115
	*	Amount missing from detail	1,636		2,270	675				
+	83250	SAFETY SUPPLIES	2,590		5,318	1,170	5,318	5,570	5,740	5,910
	1	Administration					50	50	50	50
	2	Athletics Division					500	600	620	640
	3	Facilities/Maintenance Division					2,268	2,340	2,410	2,480
	4	Grounds Division					800	825	850	875
	5	Landscaping Division					600	620	640	660
	6	Programming Division					600	620	640	660
	7	Urban Forestry Division					500	515	530	545
	*	Amount missing from detail	2,590		5,318	1,170				
!+	83260	UNIFORMS PURCHASED	17,106		26,908	8,043	26,910	29,275	30,390	31,530
	01	Existing Contract will end, budgeting $500 per FT employee; $200 per Seasonal Em			19,950					
	02	T-Shirts for Special Events: 4th of July, Family Day, Etc...High Visible			1,850					
	03	Various	17,106		5,108	8,043				
	10	Urban Forestry Division					1,500	1,800	2,100	2,400
	4	Administration					250	250	250	250
	5	Athletics Division					4,800	5,500	5,665	5,835
	6	Facilties/Maintenance Division					12,160	12,525	12,900	13,290
	7	Grounds Division					3,700	3,700	3,810	3,925

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	8	Landscaping Division					2,000	2,000	2,060	2,120
	9	Programming Division					2,500	3,500	3,605	3,710
	*	Amount missing from detail								
+	83270	CONSUMABLE TOOLS	3,582		4,460	1,493	4,460	4,390	4,590	4,795
	1	Administration					200	150	175	200
	2	Athletics Division					760	800	810	820
	3	Facilities/Maintenance Division					1,800	1,890	1,985	2,085
	4	Grounds Division					600	650	675	700
	5	Landscaping Division					200	500	525	550
	6	Progamming Division					350	200	210	220
	7	Urban Forestry Division					550	200	210	220
	*	Amount missing from detail	3,582		4,460	1,493				
+	83290	SOLID WASTE CONTAINERS			2,000		4,000	4,000	6,300	6,600
	1	Facilities/Maintenance Division					2,000	2,000	2,100	2,200
	2	Harlinsdale Farm Park					2,000	2,000	2,100	2,200
	3	Bicentennial Park							2,100	2,200
	*	Amount missing from detail			2,000					
+	83299	OTHER OPERATING SUPPLIES	46,846		44,500	22,455	44,500	64,670	67,905	71,290
	01	Decreased line and moved to specific lines items operated by the park div.'s								
	02	Various	46,846		44,500	16,716				
	10	Programming Division					4,500	4,500	4,725	4,960
	11	Urban Forestry Division					3,400	3,570	3,750	3,940
	12	Archiving/Records Mgmt w/ Old Construction Plans & Documents						2,500	2,625	2,760
	3	FY 17, 18, 19 Harlinsdale Farm Operations						12,000	12,600	13,230
	4	Carter's Hill Park & Bicentennial Park Operations						3,500	3,675	3,860
	5	Administration					1,500	1,500	1,575	1,650
	6	Athletics Division					3,500	4,000	4,200	4,400
	7	Facilities/Maintenance Division					30,000	31,500	33,075	34,730
	8	Grounds Division					600	600	630	660
	9	Landscaping Division					1,000	1,000	1,050	1,100
	*	Amount missing from detail				5,739				
=	XOPS	TOTAL OPERATING SUPPLIES	57,306		86,516	34,163	88,518	111,460	118,655	124,030
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	58,777	41,065	54,900	20,764	39,000	28,119	41,375	42,620
=	XFUEL	TOTAL FUEL & MILEAGE	58,777	41,065	54,900	20,764	39,000	28,119	41,375	42,620
+	83510	FURNITURE, FIXTURES (<$25,000)	16,160		7,200		7,200	7,500	8,000	8,500
	01	New Office Furniture for Administration Offices Due to Addt'l Personnel			7,200		7,200	7,500	8,000	8,500
	02	Various	16,160							
	*	Amount missing from detail								
!+	83520	VEHICLES (<$25,000)	23,232			10,000	10,805	10,000	10,000	10,000
	01	4x4 ATV for special events, trail maintenance & disc golf course maintenance $8K								
	02	Turf Athletic ATV Vehicle								
	03	2015 Replacement Golf Cart in Existing Fleet for Dept					10,805			
	04	Replacement Vehicle								
	05	Cargo Van for Maintenance Division								
	06	Cargo Van for Grounds Division (move to lease)								
	07	Cargo Van for Programming Division								
	08	Cargo Van for Facilities Division (move to lease in 2015)								
	09	Various	23,232			10,000				
	10	FY 17 Add Golf Cart to Athletics Division						10,000		
	12	FY 18 & 19 Replacement Golf Cart w/in the Fleet							10,000	10,000
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<$25,000)	166,950		56,900	21,768	34,550	63,244	60,000	60,000
	01	Various Tools for Facilities & Maintenance Division			3,000	21,768	3,000	2,000	3,700	3,900
	02	City Arborist: Resistograph for Tree Inspections								
	03	Athletics & Landscaping: Lely Spreader for Turf Areas								
	04	Landscaping 12' bush hog mower								
	05	60" Zero turn Mowers (move to lease in 2015)								
	06	36" Walk Behind Mowers (move to lease in 2015)								
	08	Land Planer for Dragging @ Harlinsdale Farm								

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	09	Grounds/Landscaping: String Trimmers (Yearly Replacements)			1,200		1,200	1,000	1,200	1,200
	10	Playground Equipment: Swing Set at Pinkerton Park								
	11	Various Equipment for Landscaping Division								
	12	Cargo Used Trailer to Store & Haul Special Event Equipment								
	13	Athletic: Infield Drag for Replacement of 1 of 3							14,560	
	14	Table Lift for Zero Turn Mowers - Routine Daily Maintenance								
	15	Line Item 15	166,950							
	16	Program Div.: Generator, Cable Bumbers, Cooling Mister & Message Signs			12,000		12,000		2,500	2,500
	17	Facility/Maint Div: Traffic Counter, Playground Climber, Barricades, Solar Recyl			22,350					
	19	Athletic Div: Turbo Vacuum								
	20	2017 Athletics Sprayer for Toro Workman						15,000		
	21	Landscaping: 15' Finishing Mower (move to lease in 2015)								
	22	2017 Athletics Zero Turn Mower Replacement						10,000		
	23	2016 - Carter's Hill Request (PER)			18,350		18,350			
	24	2017 Athletics REplacement Edger						700		
	25	2018 Athletics: Sod Cutter Replacement							5,000	
	26	2017 Athletics Spreader Replacement						6,000		
	27	2017 Grounds/Landscaping: Replace 60" zero turn mower						10,394		
	28	2017 Grounds/Landscaping: Replacement of Backpack Blower, Polesaw & Chainsaw						1,800		
	29	2018 Grounds/Landscaping: Tree Chpper							15,330	
	30	Urban Forestry: Chainsaw(s) Replacement						3,000		
	31	2017: Grounds: Replacement of Permgreen Triumph stand spreader/sprayer						10,000		
	32	2017 Grounds: Edger, Push Master, Push Mower & Blade Balancer						3,350		
	33	FY 18 & 19 Replacement or New Equipment							17,710	52,400
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<$25,000)	10,961		47,600	29,728	49,270	24,454	12,625	14,760
	01	Facilities & Landscaping Division to Purchase 1 Radio Each.								
	02	Athletics Foreman & Arborist Replacement Computer(s)								
	03	Administration 1 replacement computer								
	04	Landscaping: 1 replacement computer								
	05	Landscaping: 1 new Radio								
	06	Lenovo Thinkpad & Docking Station for Parks Conference Room								
	07	Smart phone replacement								
	08	Tablet for Playground Field Inspections								
	09	Lenovo Thinkpad & Docking Station for Facilities Supt								
	10	800 MHZ batteries								
	11	Camera Purchase for JWP Phase 2 Project								
	12	Replacement Computer's			25,000	29,670	29,670			
	13	Replacement Radio's (Handheld & Mobile)			16,000		16,000	9,900	10,000	12,000
	14	Onbase Scanner	10,961		3,000					
	15	Replacement TV for Parks Conference Room			3,200		3,200			
	16	Keyboard Replacement(s)			400		400	115		
	17	Administration								
	18	Athletic Division								
	19	Facilties/Maintenance Division						3,796		
	20	Grounds Division						3,796		
	21	Landscaping Division								
	22	Programming Division						2,041		
	23	Urban Forestry Division						1,996		
	24	Replaceent of battery backups						130		
	25	Spare SD Cards						180		
	26	Replacement of Motorola Batteries for Radios with Lithium Batteries						2,500	2,625	2,760
	*	Amount missing from detail				58				
+	83550	COMPUTER SOFTWARE (<$25,000)			11,600	154	8,768	7,255	9,060	10,270
	01	Recreation Scheduling & Permitting Software (move to lease)			10,000	154	7,000	7,000	7,000	10,000
	02	Acrobat Version 11 Replacement			1,600		1,600		1,800	
	3	Landscaping Division: Irrigation Controller Software Program					168	255	260	270
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<$25,000)	217,303		123,300	61,650	110,593	112,453	99,685	103,530
+	83610	VEHICLE PARTS & SUPPLIES	1,809		10,400	534	10,400	13,525	14,180	14,865

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	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	1	Administration					100	250	275	300
	2	Athletics Division					1,600	1,800	1,855	1,910
	3	Facilities/Maintenance Division					4,000	4,200	4,410	4,630
	4	Grounds Division					1,500	2,700	2,835	2,980
	5	Landscaping Division					500	1,100	1,155	1,210
	6	Programming Division					200	850	890	935
	7	Urban Forestry Division					2,500	2,625	2,760	2,900
	*	Amount missing from detail	1,809		10,400	534				
+	83620	EQUIPMENT PARTS & SUPPLIES	13,415		16,840		23,650	25,895	27,190	28,510
	1	Administration			16,840		1,200	1,220	1,240	1,250
	2	Athletics Division					3,000	4,000	4,200	4,400
	3	Facilities/Maintenance Division					5,500	3,200	3,400	3,600
	4	Grounds Division					9,500	10,000	10,500	11,025
	5	Landscaping Division					700	5,950	6,250	6,560
	6	Programming Division					250	1,000	1,050	1,100
	7	Urban Forestry Division					3,500	525	550	575
	*	Amount missing from detail	13,415							
+	83642	STREETLIGHT PARTS & SUPPLIES	6,307		6,800	2,940	6,800	7,140	7,500	7,875
	1	Facilities/Maintenance Division					6,800	7,140	7,500	7,875
	*	Amount missing from detail	6,307		6,800	2,940				
+	83643	SIGN SUPPLIES	4,147		4,030	3,079	4,530	4,805	5,085	5,370
	1	Athletics Division					1,100	1,200	1,300	1,400
	2	Facilities/Maintenace Division					930	980	1,030	1,080
	3	Programming Division					2,000	2,100	2,205	2,315
	4	Urban Forestry Division					500	525	550	575
	*	Amount missing from detail	4,147		4,030	3,079				
	83649	FIBER OPTIC SUPPLIES				6,930	7,000			
+	83650	PARK & FIELD MAINTENANCE SUPPLIES	81,387		70,000	20,519	70,000	88,000	92,400	97,020
	1	Athletics Division					70,000	80,000	84,000	88,200
	2	Facilities/Maintenance Division						5,000	5,250	5,510
	3	Grounds Division								
	4	Landscaping Division						3,000	3,150	3,310
	5	Programming Division								
	6	Urban Forestry Division								
	*	Amount missing from detail	81,387		70,000	20,519				
+	8365[illegible]	PARK & FIELD ELECTRICAL SUPPLIES	6,953		8,760	8,545	9,960	14,030	14,710	15,430
	1	Athletics Division					760	780	800	820
	2	Facilities/Maintenance Division					6,000	9,000	9,450	9,925
	3	Landscaping Division					2,000	3,000	3,150	3,310
	4	Urban Forestry Division					1,200	1,250	1,310	1,375
	*	Amount missing from detail	6,953		8,760	8,545				
+	8365[illegible]	LANDSCAPING SUPPLIES	37,510		57,550	27,603	59,550	79,105	82,925	86,960
	01	Cemetery Supplies			5,600		5,600	5,600	6,000	6,200
	02	Landscaping Supplies	37,510		39,950	16,755	39,950	58,825	61,770	64,860
	03	Harlinsdale Multipurpose Arena			5,000		5,000	5,150	5,305	5,570
	04	Carter's Hill Park			7,000		7,000	7,430	7,650	8,030
	5	Programming Division					2,000	2,100	2,200	2,300
	*	Amount missing from detail				10,848				
+	8365[illegible]	IRRIGATION SUPPLIES			8,300	9,116	23,000	20,700	21,490	22,340
	01	New Park Areas (Unforeseen Needs)			2,500		2,500	2,500		
	02	Replacement Irrigation			5,800	9,116	12,000			
	3	Athletics Division					7,700	8,500	11,330	11,700
	5	Landscaping Division					600	8,400	8,820	9,260
	6	Urban Forestry Division					200	200	210	220
	7	Grounds Division						1,100	1,130	1,160
	*	Amount missing from detail								
+	83654	GROUNDS MAINTENANCE SUPPLIES			2,300	4,787	5,200	5,460	5,730	6,015
	1	Facilities/Maintenance Division					5,200	5,460	5,730	6,015
	*	Amount missing from detail			2,300	4,787				
+	83655	TREE SUPPLIES	177		6,200	660	6,200	6,510	6,835	7,175
	1	Urban Forestry Division					6,200	6,510	6,835	7,175

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	*	Amount missing from detail	177		6,200	660				
+	83656	GRAFFITI REMOVAL SUPPLIES			200		200	200	200	200
	1	Facilities/Maintenance Division					200	200	200	200
	*	Amount missing from detail			200					
+	83660	BUILDING MAINTENANCE SUPPLIES	38,950		65,760	23,239	67,260	71,900	71,070	73,200
	01	General building maintenance supplies	38,950		49,960	16,266	49,960			
	02	Harlinsdale Farm Facilities Repairs			10,300		10,300			
	03	Eastern Flank Restrooms			5,500		5,500			
	4	Athletics Division						1,000	1,030	1,060
	5	Facilities/Maintenance Division						68,000	70,040	72,140
	6	Programming Division					1,500	1,500		
	7	Landscaping Division						1,400		
	*	Amount missing from detail				6,973				
+	83690	DOG PARK SUPPLIES			1,500		1,500	1,545	1,590	1,640
	1	Facilities/Maintenance Division					1,500	1,545	1,590	1,640
	*	Amount missing from detail			1,500					
+	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	608		2,612		2,490	2,660	2,750	2,840
	1	Administration			2,612					
	2	Athletics Division					1,000	1,000	1,030	1,060
	3	Facilties/Maintenance Division					750	770	790	810
	4	Grounds Division					140	140	150	160
	5	Landscaping Division						150	160	170
	6	Programming Division					300	300	310	320
	7	Urban Forestry Division					300	300	310	320
	*	Amount missing from detail	608							
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	191,263		261,252	107,952	297,740	341,475	353,655	369,440
	84620	TREE BANK COSTS	16,638	40,465	156,049	11,118		75,000		
+	84950	GRANT PROGRAMS	5,000		1,679,200	58,300	30,769	178,078	90,000	100,000
	02	Various	5,000		10,000	58,300		10,000	20,000	
	03	Safe Routes to School			88,403					
	04	Recreational Trails Program Grant Cycle			110,000					
	05	State Historical Preservation Office: Grant Cycle			25,000		30,769	109,078	25,000	
	06	TAEP Grant			18,000			19,000	20,000	
	07	Preservation Grants			25,000			25,000	25,000	
	08	Local Parks & Recreation Fund or Land & Water Conservation Fund Grant								100,000
	09	Cemetery Grant						15,000		
	11	Civil War Trust for Eley Tract			99,610					
	12	Franklin's Charge for Lovell Tract			1,303,187					
	*	Amount missing from detail								
=	XOPU	TOTAL OPERATIONAL UNITS	21,638	40,465	1,835,249	69,418	30,769	253,078	90,000	100,000
	8511[illegible]	PROPERTY INSURANCE	16,551	18,519	18,606	22,233	26,000	19,536	20,512	21,538
	8511[illegible]	FRAUD INSURANCE								
	85112	INLAND MARINE INSURANCE	2,711	2,321	2,573			2,702	2,783	2,866
	8511[illegible]	AUTO PHYSICAL DAMAGE	1,528	1,157	1,320	1,005	1,320	1,386	1,427	1,469
+	8511[illegible]	LIABILITY INSURANCE	21,471		17,385	21,983	25,000	25,750	26,520	27,315
	1	Programming Division: Increase Due to having for all public evnets					25,000	25,750	26,520	27,315
	*	Amount missing from detail	21,471		17,385	21,983				
	85116	E&O LIABILITY INSURANCE	2,520	3,002						
	8511[illegible]	VEHICLE LIABILITY INSURANCE	5,525	7,458	7,545	6,913	7,545	7,922	8,159	8,405
	8511[illegible]	UMBRELLA LIABILITY			2,333	2,211	2,500	2,500	2,575	2,650
	85120	PROPERTY DAMAGE COSTS	(11,425)	9,360			11,000			
	8512[illegible]	LIABILITY CLAIMS/DEDUCTIBLES		6,667			8,500			
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	38,881	48,484	49,762	54,345	81,865	59,796	61,976	64,243
	85220	PROPERTY TAX-RENTAL PROPERTY			350		350	360	370	380
+	85240	EQUIPMENT RENTAL & LEASES	12,560		25,385	16,322	30,835	32,760	34,145	35,600
	01	Park Portable Restrooms			7,835					
	02	Programming: Rental of Restrooms, Tents, Special Event Materials			7,500					
	03	Maintenance: Rental Equipment for Various Projects			4,200					

	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	04	Landscaping and Grounds: Rental of Specific Equipment			2,500					
	05	Athletics: Rental of Equipment for Field Maintenance			3,000					
	06	Arborist: Rental for Tree Work City Wide			350					
	07	Various	12,560			12,238				
	10	Grounds Division					1,500	1,545	1,590	1,640
	11	Landscaping Division					600	620	640	650
	12	Programming Division: 5% increase annually due to vendor increases					18,450	20,000	21,000	22,050
	13	Urban Forestry Division					300	310	320	340
	8	Athletics Division					3,985	4,105	4,230	4,360
	9	Facilties/Maintenance Division					6,000	6,180	6,365	6,560
	*	Amount missing from detail				4,084				
	85250	STORAGE RENTAL								
	85260	VEHICLE RENTAL (INSIDE WILLIAMSON COUNTY)	160							
=	XRENT	TOTAL RENTALS	12,720		25,735	16,322	31,185	33,120	34,515	35,980
+	85310	PERMITS	334		740	1,846	2,800	3,000	3,100	3,200
	01	Programming: Increase in BMI Recording/Lyrics Permitting Fee	334		740	1,846	2,800	3,000	3,100	3,200
	*	Amount missing from detail								
	85340	RECORDING & FILING FEES								
=	XPERM	TOTAL PERMITS	334		740	1,846	2,800	3,000	3,100	3,200
	85530	E-COMMERCE FEES				142	150	160	170	180
=	XFLF	TOTAL FINANCIAL FEES				142	150	160	170	180
+	86600	LEASE/LOAN PRINCIPAL	22,743		188,614	97,081	188,614	159,490	99,986	30,833
	01	US Bank Sch 2 - Chipper	22,743		22,637		22,637			
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250			21,766		21,766	21,958		
	03	2014 - Director: Replacement Vehicle								
	04	2015 - Cargo Van for Grounds Division ($19,020)								
	05	2015 - Cargo Van for Facilities Division ($19,020)								
	06	2015 - Landscaping: 15' Finishing Mower ($15,000)								
	07	2015 - 60" Zero turn Mowers ($10,000)								
	08	2015 - 36" Walk Behind Mowers ($16,000)								
	09	2015 - Recreation Scheduling & Permitting Software ($24,500)								
	10	2015 - Landscape Truck - Enclosed ($68,000)			22,492	67,171	22,492	22,840	11,508	
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews ($31,730)			10,495		10,495	10,658	5,370	
	12	2015 - Toro Grounds Master for Athletic Fields ($60,000)			19,846		19,846	20,153	10,154	
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors ($70,000)			23,154		23,154	23,512	11,846	
	14	2016 - Equipment for Harlinsdale (PER)			47,657		47,657	43,887	44,424	22,415
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)			12,233		12,233	8,200	8,300	4,188
	16	2016 - Vehicle for Facilities Worker (PER)			8,334		8,334	8,282	8,384	4,230
	*	Amount missing from detail				29,910				
+	86700	LEASE/LOAN INTEREST	1,013		4,724	2,453	4,542	2,824	1,142	189
	01	US Bank Sch 2 - Chipper	1,013		182					
	02	2014 - Athletics: 3500 4x4: Replace Vehicle for '99 Ford F250			356		356	119		
	03	2014 - Director: Replacement Vehicle								
	04	2015 - Cargo Van for Grounds Division ($19,020)								
	05	2015 - Cargo Van for Facilities Division ($19,020)								
	06	2015 - Landscaping 15' Finishing Mower ($15,000)								
	07	2015 - 60" Zero turn Mowers ($10,000)								
	08	2015 - 36" Walk Behind Mowers ($16,000)								
	09	2015 - Recreation Scheduling & Permitting Software ($24,500)								
	10	2015 - Landscape Truck - Enclosed ($68,000)			546	1,341	546	305	61	
	11	2015 - Arborist: 3500 4x4: Landscaping & Tree Crews ($31,730)			255		255	143	29	
	12	2015 - Toro Grounds Master for Athletic Fields ($60,000)			482		482	269	54	
	13	2015 - Enclosed Tractor w/Trade-In of (3) existing tractors ($70,000)			562		562	314	63	
	14	2016 - Equipment for Harlinsdale (PER)			1,635		1,635	1,217	680	137
	15	2016 - Equipment for Mowing - Carters Hill/Trails/Etc. (PER)			420		420	227	127	26
	16	2016 - Vehicle for Facilities Worker (PER)			286		286	230	128	26
	*	Amount missing from detail				1,112				

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	Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
=	XDSV	TOTAL DEBT SERVICE	23,756		193,338	99,534	193,156	162,314	101,128	31,022
=	XOP	TOTAL OPERATIONS	1,133,723	325,361	3,199,469	668,415	1,508,033	1,762,140	1,610,644	1,594,480
		Capital								
+	89310	PARKS & RECREATION FACILITIES	62,338		26,000		26,000			
	03	Playground Installation								
	07	City Cemeteries Restoration Project								
	08	Replacement of Chainlink Fencing for Cowboy Fields								
	09		62,338							
	10	Fort Granger Park Boardwalk & Bridge from Eddy Lane to the Fort								
	11	Jim Warren Park Asphalt Resurfacing								
	12	Aspen Grove Park Asphalt Resurfacing								
	13	Fieldstone Park Asphalt Resurfacing								
	14	Dog Park Relocation Project for Harlinsdale Farm			26,000		26,000			
	15	Sidewalk Extention: Hwy 96 East bridge to Pinkerton Park trail								
	16	Artificial Baseball Turf for two new batting cages at Liberty Park								
	17	Rubberized Safety Surfacing for JWP Phase 4 Playground								
	18	Rubberized Safety Surfacing for Del Rio Park Playground								
	*	Amount missing from detail								
=	XIMPR	TOTAL IMPROVEMENTS	62,338		26,000		26,000			
	89460	SIDEWALKS	29,255	26,470		13,491				
=	XINFR	TOTAL INFRASTRUCTURE	29,255	26,470		13,491				
+=	89520	VEHICLES (>$25,000)								
	01	Landscape Truck - Enclosed (move to lease)								
	03	F-350 with a utility bed								
	04	Replacement Vehicle: Small Facilities Truck or Green Vehicle (electric)								
	05	SUV for Recreation Superintendent								
	07	Various								
	08	Director: Replacement vehicle ($25,259 to lease)								
	09	Arborist: 3500 4 x 4: Landscaping & Tree Crews (move to lease)								
	10	Forestry Bucket Truck								
	11	Athletics: 3500 4 x 4: Replacement Vehicle for '99 Ford F250 ($40,000 to lease)								
	*	Amount missing from detail								
=	XMEQ	TOTAL MACHINERY & EQUIPMENT (>$25,000)								
=	XCAP	TOTAL CAPITAL	91,593	26,470	26,000	13,491	26,000			
=	XTOT	TOTAL EXPENDITURES	3,082,033	2,262,133	5,617,413	1,797,901	3,617,424	4,235,815	4,228,291	4,347,510