



# *City of Franklin, Tennessee*

## FY 2017 Operating Budget

### Engineering & Traffic Operations Center

*Paul P. Holzen, Director*

#### Budget Summary

##### Engineering

	2014	2015	2016		2017	2016 v. 2017	
	Actual	Actual	Budget	Estimated	Budget	\$	%
<b>Personnel</b>	735,319	774,398	923,055	855,873	981,288	58,233	6.3%
<b>Operations</b>	-60,392	-75,384	1,225	-38,586	-10,351	-11,576	-945.0%
<b>Capital</b>	0	0	0	0	0	0	0.0%
<b>Total</b>	<b>674,927</b>	<b>699,014</b>	<b>924,280</b>	<b>817,287</b>	<b>970,937</b>	<b>46,657</b>	<b>5.0%</b>

##### Traffic Operations Center (TOC)

	2014	2015	2016		2017	2016 v. 2017	
	Actual	Actual	Budget	Estimated	Budget	\$	%
<b>Personnel</b>	239,082	172,822	241,489	248,117	268,255	26,766	11.1%
<b>Operations</b>	156,962	276,307	622,208	525,798	418,775	-203,433	-32.7%
<b>Capital</b>	28,220	176,502	2,216,850	403,857	2,300,000	83,150	3.8%
<b>Total</b>	<b>424,264</b>	<b>625,631</b>	<b>3,080,547</b>	<b>1,177,772</b>	<b>2,987,029</b>	<b>-93,518</b>	<b>-3.0%</b>

#### Departmental Summary

This budget contains operations for two separate functions: Engineering & Traffic Operations Center.

#### **ENGINEERING**

The Engineering Department plans for the future infrastructure needs of the City of Franklin and consists of three divisions. The divisions include Engineering, Traffic Operations and Stormwater.

The Engineering Division manages both City-funded and private infrastructure projects. The Engineering Division works with other City Departments, TDOT, various utility providers, elected officials, and the public to ensure that our infrastructure is designed and installed properly and that it meets all Local, State and Federal standards and guidelines.

The Traffic Operations Division manages the transportation network within the City of Franklin. They currently oversee our Congestion Management Program, Traffic Count Program, Traffic Calming Program and assist with both public and private infrastructure projects.

The Stormwater Division helps the City maintain compliance with mandates set by the Federal (EPA) and State (TDEC) Governments to minimize stormwater runoff pollution. Under the Clean Water Act of 1972, the Environmental Protection Agency (EPA) requires municipalities like Franklin to manage stormwater. The City has received a Phase II Municipal Separate Storm Sewer System (MS4) Permit from the Tennessee Department of Environment and Conservation (TDEC) to allow Franklin to discharge stormwater into nearby rivers and streams.



# *City of Franklin, Tennessee*

## FY 2017 Operating Budget

### Engineering & Traffic Operations Center

*Paul P. Holzen, Director*

#### **Department Summary (continued)**

##### ***TRAFFIC OPERATIONS CENTER (TOC)***

A goal of the Traffic Operations Division is to perform timing optimizations for signal systems. Currently there are five major systems in the City - Cool Springs Area (McEwen, Mallory Lane, Carothers Parkway and Cool Springs Blvd), SR 96 E (Murfreesboro Rd./Royal Oaks), Downtown (Main St, Fifth Ave, SR96 West), Hillsboro Road and Columbia Ave. Traffic counts and turning movement counts are obtained at all signalized intersections within a 3 year window. These counts are then used to perform signal system timing optimizations.

The Traffic Operations Center (TOC) provides traffic management services to the City of Franklin. The center currently manages 114 traffic signals and 22 Closed Circuit Television (CCTV) cameras. In past years the TOC has worked towards providing better traffic flow throughout the City through the Congestion Management Program. That program requires data collection at each of those intersections every 3 years and optimizing the signal timing in each of the City's main corridors.

The TOC will be addressing new challenges as we move into the future. First will be the Comprehensive Transportation Network Plan which will study the transportation network with attention to the roadway network, bike and pedestrian facilities and transit. This study will replace the traditional Major Thoroughfare Plan Update and will provide a more complete planning document for use by the city in applying for Federal Highway Administration or Federal Transit Administration funding. The second challenge is to deploy an Adaptive Traffic Signal Control System in the Cool Springs Area. This action will provide the benefits of constant signal optimization.

##### Congestion Management Program:

Traffic Counts or Data Collection have been and continue to be the most basic building blocks of any traffic management system. With the rapid growth and development of the City of Franklin in the recent past, traffic volumes have also grown and developed. This program was designed to perform "turning movement counts" for each peak hour at each of our signalized intersections every three years. Currently there are five major systems in the City:

- 1) Cool Springs Area (McEwen, Mallory Lane, Carothers Parkway and Cool Springs Blvd)
- 2) SR 96 E (Murfreesboro Rd./Royal Oaks)
- 3) Downtown Franklin (Main St, Fifth Ave, SR96 West)
- 4) Hillsboro Road
- 5) Columbia Ave.

The data collected is used to develop traffic signal timing plans that will best move traffic with highest degree of safety and minimal delay. By utilizing traffic modeling software, we develop intersection timing plans that best manage those rush hour flows. A 2005 Institute of Transportation Engineers White Paper on Benefits of Retiming Traffic Signals states, "An operating agency with a budget to retime traffic signals every 3 years, especially in developing areas and/or areas with sustained growth, will maintain a high quality of traffic operations."



## *City of Franklin, Tennessee*

### FY 2017 Operating Budget

#### Engineering & Traffic Operations Center

*Paul P. Holzen, Director*

#### Department Summary (continued)

##### ***STORMWATER (Budget contained within Stormwater Fund)***

The City of Franklin is granted authorization to discharge stormwater through its stormwater infrastructure and into receiving water bodies through a NPDES permit issued by the EPA and administered through TDEC. A condition of this permit coverage is that six minimum control measures are meet by the end of the permit cycle. The City is required annually to submit an “annual report”, which is essentially a report to document the progress the City is making towards meeting its current permit requirements. Current minimum control measures are:

- 1) Public Education and Outreach
- 2) Public Involvement and Participation
- 3) Illicit Discharge Detection and Elimination
- 4) Construction Site Stormwater Runoff Control
- 5) Permanent Stormwater Management in Development and Redevelopment
- 6) Pollution Prevention for Municipal Operations

In addition to the above minimum control measures the City is required to do annual ambient monitoring which includes:

- 1) Macroinvertebrate Sampling
- 2) E.Coli Sampling
- 3) Visual Stream Assessments



# **City of Franklin, Tennessee**

## **FY 2017 Operating Budget**

### **Performance Measures**

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, the City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



### **FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan**

#### **Theme: Quality Life Experiences**



**Meeting transportation needs: Franklin will have a diverse transportation network that promotes, provides, and supports safe and efficient mobility choices for all, including driving, public transit, walking, and biking.**

Goal: Implement our Congestion Management Program by coordinate traffic signals to insure optimum travel speed, reduce delay, reduce energy and fuel consumption and minimize stops. The City Currently has five coordinated signal systems that include: Cool Springs Area (McEwen, Mallory Lane, Carothers Parkway and Cool Springs Blvd), SR 96 E (Murfreesboro Rd./Royal Oaks), Downtown Franklin (Main St, Fifth Ave, SR96 West), Hillsboro Road, Columbia Ave.

Baseline: Implement new traffic counts and signal timing plans on one coordinate system per year. A 2005 Institute of Transportation Engineers White Paper on Benefits of Retiming Traffic Signals states, "An operating agency with a budget to retime traffic signals every 3 years, especially in developing areas and/or areas with sustained growth, will maintain a high quality of traffic operations."

### **Workload (Output) Measures**

#### **Last Signal Timing Update**

Cool Springs Area	2016
SR 96 E	2015
Downtown Franklin	2010
Hillsboro Road	To Be Completed Following Hillsboro Road (Independence Square to Mack Hatcher Project)
Columbia Ave	2015

#### **Theme: A Safe, Clean and Livable City**



Franklin will be a model for environmental quality and a sustainable City



# City of Franklin, Tennessee

## FY 2017 Operating Budget

### Performance Measures

Goal: Meet or exceed the minimum compliance of our NPDES MS4 permit to protect our national resources.

Baseline: Complete four public education and outreach events per year.

Baseline: Complete four public involvement and participation events per year.

Baseline: Complete illicit discharge detection and elimination on 20% of our watershed yearly.

Baseline: Inspect 100% of our active construction sites monthly for EPSC compliance.

Baseline: Inspect 20% of the cities permanent stormwater management facilities.

Baseline: Complete annual ambient monitoring to include Macroinvertebrate Sampling, E.Coli Sampling and complete 20% watershed Visual Stream Assessments.

### Workload (Output) Measures

		2013	2014	2015	2016*	2017*
	Number of public education and outreach events completed.	2	1	5	TBD	TBD
	Number of public involvement and participation events completed.	2	1	3	TBD	TBD
	Percentage of Watershed completed for illicit discharge detection and elimination.	0%	0%	100%	TBD	TBD
	Percentage of active construction sites	100%	100%	100%	TBD	TBD
	Percentage of permanent stormwater management facilities inspected.	0%	0%	0%	TBD	TBD
	Annual Ambient monitoring (Achieved or Not Achieved)					
	Macroinvertebrate Sampling	Achieved	Achieved	Achieved	TBD	TBD
	E.Coli Sampling	Achieved	Achieved	Achieved	TBD	TBD
	Visual Stream Assessment	0%	0%	Achieved	TBD	TBD

### Outcome (Effectiveness) Measures

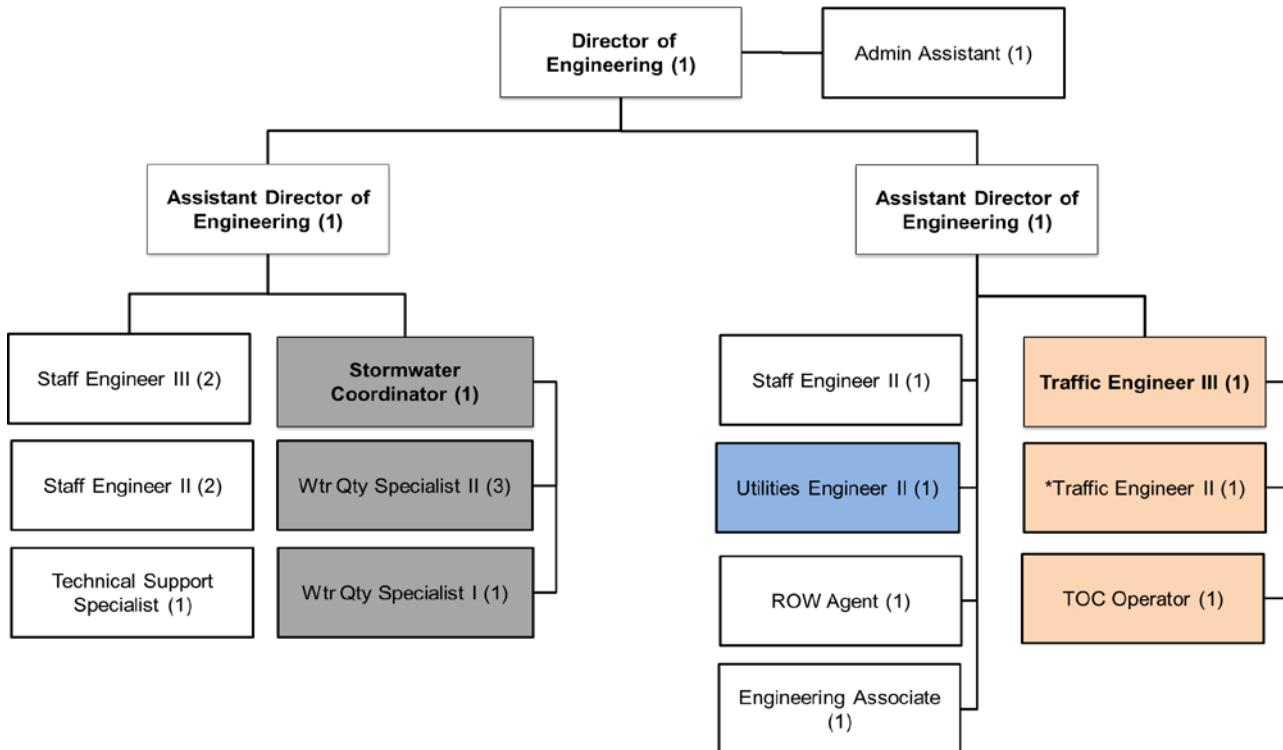
		2013	2014	2015	2016*	2017*
	Reduce percent of citizens reporting improvement in transportation/ reduction of traffic and lane improvements as the most important needs for Franklin. (Baseline: Community Survey by ASI for Franklin Tomorrow)	TBD	TBD	TBD	TBD	TBD
	<b>Target</b>	TBD	TBD	TBD	TBD	TBD
	<b>Meets Target?</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>
	To reduce energy costs, road congestion and improve air quality by better use of alternative transportation services					
	Increase inventory of transit hubs, park-and-ride sites, and alternative services in Franklin.					
	Baseline: Inventory of current transit hubs, number of park-and-ride parking slots, and description of alternative transportation services available in Franklin. (TMA)				Baseline to be established	
	<b>Meets Target?</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>



# *City of Franklin, Tennessee*

## FY 2017 Operating Budget

### Organizational Chart



#### Notes:

1) *Funding Allocation:*

Gray: Stormwater Coordinator, Wtr Qty Specialist I and II are funded out of the Stormwater Budget

Peach: The Traffic Eng III, Traffic Eng II and TOC Operator are included in TOC Budget.

Blue: Utilities Engineer is funded out of the Water Management Department.

White: Positions funded through the Engineering budget are shaded in white.

2) *For detailed counts and authorized positions, please see following page entitled "Staffing by Position"*

3) *Org chart does not include program enhancement requests.*



## ***City of Franklin, Tennessee***

### **FY 2017 Operating Budget**

#### **Staffing by Position**

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T								
<b>Engineering</b>											
Director of Engineering	Grade L	1	0	1	0	1	0	1	0	1	0
Asst. Dir. Of Engineering	Grade J	1	0	1	0	1	0	2	0	2	0
Engineering Supervisor	---	2	0	0	0	0	0	0	0	0	0
Staff Engineer III	Grade I	0	0	3	0	3	0	2	0	2	0
Staff Engineer II	Grade H	3	0	3	0	3	0	3	0	3	0
Staff Engineer I	Grade G	0	0	0	0	0	0	0	0	0	0
Right of Way Agent	Grade G	1	0	1	0	1	0	1	0	1	0
Senior CIP Inspector	Grade G	0	0	0	0	0	0	0	0	0	0
Technical Support Specialist	Grade E	0	0	1	0	1	0	1	0	1	0
Engineering Associate	Grade E	0	0	0	0	1	0	1	0	1	0
Admin. Asst	Grade D	2	0	1	0	1	0	1	0	1	0
<b>Total - Engineering</b>		<b>10</b>	<b>0</b>	<b>11</b>	<b>0</b>	<b>12</b>	<b>0</b>	<b>12</b>	<b>0</b>	<b>12</b>	<b>0</b>

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T								
<b>Traffic Operations Center</b>											
Traffic/Transportation Engineer	---	1	0	0	0	0	0	0	0	0	0
ITS Specialist Senior	---	0	0	1	0	1	0	0	0	0	0
Traffic Engineer III	Grade I	1	0	1	0	1	0	1	0	1	0
Traffic Engineer II	Grade F	1	0	1	0	1	0	1	0	1	0
TOC Operator	Grade E	1	0	1	0	1	0	1	0	1	0
<b>Total - TOC</b>		<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>



# *City of Franklin, Tennessee*

## FY 2017 Operating Budget

### Budget - Engineering

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	544,979	593,362	696,404	665,775	714,155	17,751	2.5%
Employee Benefits	190,340	181,036	226,651	190,098	267,134	40,483	17.9%
<b>Total Personnel</b>	<b>735,319</b>	<b>774,398</b>	<b>923,055</b>	<b>855,873</b>	<b>981,288</b>	<b>58,233</b>	<b>6.3%</b>
<b>Operations</b>							
Transportation Services	747	645	650	650	670	20	3.1%
Operating Services	7,838	10,256	14,500	8,500	7,600	(6,900)	-47.6%
Notices, Subscriptions, etc.	2,615	6,006	6,500	7,000	9,210	2,710	41.7%
Utilities	3,322	3,201	6,240	3,795	4,175	(2,065)	-33.1%
Contractual Services	61,971	39,186	135,000	103,000	135,000	-	0.0%
Repair & Maintenance Services	2,994	2,179	2,300	2,200	2,420	120	5.2%
Employee programs	356	245	5,700	5,700	5,770	70	1.2%
Professional Development/Travel	11,817	10,897	19,700	19,700	21,670	1,970	10.0%
Office Supplies	4,603	4,488	5,860	5,860	6,446	586	10.0%
Operating Supplies	1,442	335	7,500	7,546	4,250	(3,250)	-43.3%
Fuel & Mileage	1,195	718	2,250	1,500	2,000	(250)	-11.1%
Machinery & Equipment (<\$25,000)	8,609	57,456	17,300	17,300	14,430	(2,870)	-16.6%
Property & Liability Costs	5,485	4,020	5,087	5,755	6,043	956	18.8%
Permits	1,796	902	6,750	7,020	7,525	775	11.5%
Debt Service and Lease Payments	87	4,077	4,097	4,097	5,413	1,316	32.1%
Interfund Reimbursement	(175,269)	(219,996)	(238,209)	(238,209)	(242,973)	(4,764)	2.0%
<b>Total Operations</b>	<b>(60,392)</b>	<b>(75,384)</b>	<b>1,225</b>	<b>(38,586)</b>	<b>(10,351)</b>	<b>(11,576)</b>	<b>-945.0%</b>
<b>Capital</b>	-	-	-	-	-	-	0.0%
<b>Total Engineering</b>	<b>674,927</b>	<b>699,014</b>	<b>924,280</b>	<b>817,287</b>	<b>970,937</b>	<b>46,657</b>	<b>5.0%</b>



Account	Label	Actual 2014	Budget 2015	YTD @ 2/19/2016	Base 2016	Base 2017	Forecast 2018	Forecast 2019
11								
12	Amount missing from detail							
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	268			1,000	1,000	1,000	1,000
! 82390	PUBLICATIONS, NON-TRAINING	112	2,177	2,500	2,500	2,500	2,625	2,756
= XNSP	<b>TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY</b>	<b>2,615</b>	<b>6,006</b>	<b>6,500</b>	<b>1,650</b>	<b>7,000</b>	<b>9,210</b>	<b>10,051</b>
82435	SOLID WASTE SERVICE							
82450	TELEPHONE SERVICE	924	798	900	478	850	935	1,028
82451	800 MHZ ACCESS LINE SERVICE	89	89	90	59	110	121	133
+ 82455	CELLULAR TELEPHONE SERVICE	1,657	1,695	4,500	2,160	2,376	2,613	2,875
1	Various	1,657	1,695	4,500	2,160	2,376	2,613	2,875
2								
3								
4								
5								
6	Amount missing from detail							
82470	INTERNET & RELATED SERVICES	652	619	750	391	675	743	817
= XUTIL	<b>TOTAL UTILITIES</b>	<b>3,322</b>	<b>3,201</b>	<b>6,240</b>	<b>928</b>	<b>3,795</b>	<b>4,175</b>	<b>4,591</b>
! 82510	COMPUTER SERVICES	1,443	10,000	3,026	8,000	10,000	10,500	11,000
! 82540	ENGINEERING SERVICES	48,086	34,008	75,000	36,615	75,000	75,000	80,000
!+ 82560	CONSULTANT SERVICES	13,885	13,885	50,000	20,000	50,000	50,000	55,000
01	Various Consultant Services	1,935						
02	Misc. Surveying Services							
03	GIS AS-Built Integration							
04	Aerial Innovations (Fly over)							
05	Various	13,885		50,000		20,000	50,000	55,000
*	Amount missing from detail							
82580	OTHER CONTRACTUAL SERVICES	1,800	39,186	135,000	39,641	103,000	135,000	135,500
= XCT	<b>TOTAL CONTRACTUAL SERVICES</b>	<b>61,971</b>	<b>39,186</b>	<b>135,000</b>	<b>39,641</b>	<b>103,000</b>	<b>135,000</b>	<b>146,000</b>
&								
82590	VEHICLE REPAIR & MAINTENANCE SERVICES	870	1,264	1,200	209	1,200	1,320	1,452
+	EQUIPMENT REPAIR & MAINTENANCE SERVICES	828	915	1,100		1,000	1,100	1,210
1	Various	828	915	1,100		1,000	1,100	1,210
2	NovACopy							
*	Amount missing from detail							
82600	PAVING & REPAIR SERVICES	1,296						
= XPSV	<b>TOTAL REPAIR &amp; MAINTENANCE SERVICES</b>	<b>2,994</b>	<b>2,179</b>	<b>2,300</b>	<b>209</b>	<b>2,200</b>	<b>2,420</b>	<b>2,662</b>
- M								
82700	EMPLOYEE RECOGNITION/RECEPTIONS	356	245	700	569	700	770	847
+ 82750	TRAINING, OUTSIDE			5,000		5,000	5,000	5,000
01	10							
02	20							
03	16							
! 04	Various			5,000		5,000	5,000	5,000
05	Page 1							
*	Amount missing from detail							
= XEP	<b>TOTAL EMPLOYEE PROGRAMS</b>	<b>356</b>	<b>245</b>	<b>5,700</b>	<b>569</b>	<b>5,700</b>	<b>5,770</b>	<b>5,847</b>
+ 82810	REGISTRATIONS	7,037	4,708	5,000		5,000	5,500	6,050
1	Various	7,037	4,708	5,000		5,000	5,500	6,050
3	Continuing Education							

Account	Label	Actual 2014	Budget 2015	Actual 2015	Budget 2016	YTD @ 2/19/2016	Estd 2016	Base 2017	Forecast 2018	
4	NFCR Conference (Amanda)									
*	Amount missing from detail									
+ 82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	279	2,565	1,000	1,000	1,000	1,100	1,210	1,331	
1	Various	279	2,565	1,000	1,000	1,000	1,100	1,210	1,331	
3	Continuing Education									
*	Amount missing from detail									
+ 82830	AIR TRAVEL	345	676	3,400	3,400	3,740	4,114	4,525	4,525	
1	Various	345	676	3,400	3,400	3,740	4,114	4,525	4,525	
2	Continuing Education									
3	NFCR Conference (Amanda)									
*	Amount missing from detail									
+ 82840	LODGING	3,168	2,430	6,700	6,700	7,370	8,107	8,917	8,917	
1	Various	3,168	2,430	6,700	6,700	7,370	8,107	8,917	8,917	
2	Continuing Education									
3	NFCR Conference (Amanda)									
*	Amount missing from detail									
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	965	518	3,300	3,300	3,630	3,993	4,392	4,392	
1	Various	965	518	3,300	3,300	3,630	3,993	4,392	4,392	
2	Continuing Education									
3	NFCR Conference (Amanda)									
*	Amount missing from detail									
+ 82890	OTHER TRAVEL EXPENSES	13	13	300	300	300	363	399	399	
1	Various	13	13	300	300	300	363	399	399	
2	Local PDH Meetings									
*	Amount missing from detail									
= XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	11,817	10,897	19,700	19,700	21,670	23,837	26,219	26,219	
+ 83110	OFFICE SUPPLIES	1,828	2,411	3,100	3,100	3,410	3,751	4,126	4,126	
1	Black leather portfolios with COF logo embossed (20 @ \$30 each)									
2	Various									
*	Amount missing from detail									
+ 83140	OFFICE DECOR ITEMS (OTHER THAN FURNITURE)	135		500	500	550	605	665	665	
1	Aerial Innovations (Pictures of Projects)	135		500	500	550	605	665	665	
!	2	Various								
*	Budget									
+ 83150	EMPLOYEE BENEFOLIENCE ITEMS	175		160		160	176	193	212	
83160	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	2,465	2,077	2,100	1,070	2,100	2,310	2,541	2,795	
= XOBJS	TOTAL OFFICE SUPPLIES	4,603	4,488	5,860	1,070	5,860	6,446	7,090	7,798	
1+	83260	SAFETY SUPPLIES	670	170	5,500		5,500	2,000	2,200	2,420
01	March									
02										
03	Various	670	170	5,500		5,500	2,000	2,200	2,420	
*	Amount missing from detail									
+ 83280	UNIFORMS PURCHASED	772	165	2,000		2,000	2,200	2,420	2,662	
1	16									
2										
!	3	Various	772	165	2,000		2,000	2,200	2,420	2,662
*	Amount missing from detail									
83290	OTHER OPERATING SUPPLIES			46	46	50	55	60	60	
= XOPS	TOTAL OPERATING SUPPLIES	1,442	335	7,500	46	7,546	4,250	4,675	5,142	
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	1,195	710	2,250	155	1,500	2,000	2,200	2,420	
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)	8								







# *City of Franklin, Tennessee*

## FY 2017 Operating Budget

### Budget - TOC

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
<b>Personnel</b>							
Salaries & Wages	173,086	132,066	187,299	196,437	191,738	4,439	2.4%
Employee Benefits	65,996	40,756	54,190	51,680	76,516	22,326	41.2%
<b>Total Personnel</b>	<b>239,082</b>	<b>172,822</b>	<b>241,489</b>	<b>248,117</b>	<b>268,255</b>	<b>26,766</b>	<b>11.1%</b>
<b>Operations</b>							
Transportation Services	266	24	500	300	330	(170)	-34.0%
Operating Services	59	-	360	300	330	(30)	-8.3%
Notices, Subscriptions, etc.	5,068	525	1,860	3,850	2,254	394	21.2%
Utilities	1,608	1,285	2,200	2,080	2,288	88	4.0%
Contractual Services	38,486	194,966	561,300	461,300	363,000	(198,300)	-35.3%
Repair & Maintenance Services	81,531	472	1,100	1,100	1,210	110	10.0%
Employee programs	-	-	300	300	330	30	10.0%
Professional Development/Travel	3,623	2,177	7,053	7,053	7,757	704	10.0%
Office Supplies	475	161	500	500	550	50	10.0%
Operating Supplies	506	-	1,250	1,250	1,375	125	10.0%
Fuel & Mileage	800	167	1,260	1,260	882	(378)	-30.0%
Machinery & Equipment (<\$25,000)	2,279	39,700	35,800	30,800	22,225	(13,575)	-37.9%
Repair & Maintenance Supplies	1,540	17,594	2,600	2,600	2,600	-	0.0%
Property & Liability Costs	5,475	4,006	3,795	10,775	11,314	7,519	198.1%
Permits	540	410	2,330	2,330	2,330	-	0.0%
Debt Service and Lease Payments	14,706	14,820	-	-	-	-	0.0%
<b>Total Operations</b>	<b>156,962</b>	<b>276,307</b>	<b>622,208</b>	<b>525,798</b>	<b>418,775</b>	<b>(203,433)</b>	<b>-32.7%</b>
Infrastructure	15,791	109,114	-	-	-	-	0.0%
Machinery & Equipment (>\$25,000)	12,429	67,388	2,216,850	403,857	2,300,000	83,150	3.8%
<b>Capital</b>	<b>28,220</b>	<b>176,502</b>	<b>2,216,850</b>	<b>403,857</b>	<b>2,300,000</b>	<b>83,150</b>	<b>3.8%</b>
<b>Total TOC</b>	<b>424,264</b>	<b>625,631</b>	<b>3,080,547</b>	<b>1,177,772</b>	<b>2,987,029</b>	<b>(93,518)</b>	<b>-3.0%</b>

	Account	Label	Personnel	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Base 2017	Forecast 2018	Forecast 2019
=	81110	REGULAR PAY		171,792	126,627	192,394	120,146	195,237	197,449	201,398
81120	OVERTIME PAY		1,294	5,439	1,000	810	1,200	1,200	1,200	205,426
81199	VACANCY ADJUSTMENT				(6,095)			(6,911)	(7,049)	1,200
=	XWAGE	TOTAL WAGES		173,086	132,066	187,299	120,956	196,437	191,738	(7,190)
										199,436
=	81410	FICA (EMPLOYERS SHARE)		12,718	9,748	13,321	8,845	14,936	15,105	15,407
=	81420	MEDICAL PREMIUMS		33,061	23,184	30,889	12,151	21,000	47,248	54,335
=	81430	GROUP INSURANCE PREMIUMS		2,895	1,989	2,605	1,318	2,605	3,391	3,730
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS		(6,485)	(5,155)	(6,1170)	(5,859)	(6,170)	(10,544)	(12,126)
=	81450	RETIREMENT CONTRIBUTIONS		23,656	10,574	13,344	13,344	13,344	15,346	16,880
=	81455	DEFERRED COMP MATCH			222		3,545	5,760	5,760	6,048
=	81470	WORKERS COMPENSATION PREMIUMS		151	194	201	205	205	211	215
=	81475	WORKERS COMPENSATION CLAIMS								225
=	XBEN	TOTAL BENEFITS		65,996	40,756	54,191	33,549	51,680	76,517	84,489
=	XPER	TOTAL PERSONNEL		239,082	172,822	241,490	154,506	248,117	268,255	280,038
										291,144
		Operations								
	82110	MAILING & OUTBOUND SHIPPING SERVICES		266	18	500	7	300	330	363
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS			6					399
=	XTRC	TOTAL TRANSPORTATION CHARGES		266	24	500	7	300	330	363
										399
	82210	PRINTING & COPYING SERVICES, OUTSOURCED		59		160		100	110	121
+	82250	TESTING & PHYSICALS				200		200	220	242
1										133
2										286
3		Various				200		200	220	242
*		Amount missing from detail								286
=	XO158	TOTAL OPERATING SERVICES		59		360		300	330	363
										399
	82318	LEGAL NOTICES			1,982	510	2,198	2,500	1,000	
+	82355	DUES FOR MEMBERSHIPS			3,086	1,140	1,140	1,140	1,254	1,379
01		Various			3,086	1,140	1,140	1,140	1,254	1,379
02		IMSA - (Abby & New Employee)								1,517
03		ITE - (Carl)								1,517
04		ITSA - City Membership								
*		Amount missing from detail								
+ 82398		PUBLICATIONS, NON-TRAINING								
1		ITE Trip Generation Manual 9th Edition								
3		Various								
*		Amount missing from detail								
= XNS33		TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY		5,068		1,860	2,399	3,850	2,254	1,379
										1,517
	82456	TELEPHONE SERVICE			682	583	700	349	700	847
	82458	800 MHZ ACCESS LINE SERVICE			82	83	100	54	100	110
+	82458	CELLULAR TELEPHONE SERVICE			192		600		600	660
1	15	Cell Phone for New Traffic Engineer Position			192		600		600	660
*		Amount missing from detail								
= 82470		INTERNET & RELATED SERVICES		652	619	800	391	680	748	822
= XUTL		TOTAL UTILITIES		1,608	1,285	2,200	794	2,080	2,288	2,516
										2,766



Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
*	Amount missing from detail								
+ 82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	110		1,283		1,283	1,411	1,552	1,707
01									
02									
03	Various			1,283		1,283	1,411	1,552	1,707
04				110					
*	Amount missing from detail								
	OTHER TRAVEL EXPENSES								
82890									
= XPDIT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	3,623	7,053	315	7,053	7,757	8,532	9,395	
83110	OFFICE SUPPLIES	153		200	70	200	220	242	266
83130	EMPLOYEE BENEFOLCE ITEMS			100		100	110	121	133
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	322	161	200		200	220	242	266
= XOFS	TOTAL OFFICE SUPPLIES	475	161	500	70	500	550	605	665
+ 83250	SAFETY SUPPLIES			1,000		1,000	1,100	1,210	1,331
1									
2	Various			386	1,000	1,000	1,100	1,210	1,331
*	Amount missing from detail								
83260	UNIFORMS PURCHASED	120		250	223	250	275	302	322
= XOPS	TOTAL OPERATING SUPPLIES	506		1,250	223	1,250	1,375	1,512	1,663
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	800	167	1,260	93	1,260	882	1,524	1,676
= XFUEL	TOTAL FUEL & MILLAGE	800	167	1,260	93	1,260	882	1,524	1,676
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)			317		21,800	4,055	16,800	10,000
! 1	Various			317		16,800	16,800	10,000	10,000
2									
3									
4	Microvision Camera					5,000	4,055		
*	Amount missing from detail								
+ 83540	COMPUTER HARDWARE (<\$25,000)			1,562		4,000	1,891	4,000	1,225
! 01	Various			1,562		4,000	4,000	1,225	1,225
02	Cisco Video Matrix - Lease Payment (moved to Lease 86900)								
*	Amount missing from detail					1,891			
+ 83550	COMPUTER SOFTWARE (<\$25,000)			400		10,000		10,000	13,310
1									
2	TransCAD (moved to 82510)								
3	Committee & Finance Committee								
4									
5									
6	Various			400		10,000		10,000	13,310
*	Amount missing from detail								
= XMAP	TOTAL MACHINERY & EQUIPMENT (<\$25,000)			2,279		35,800	5,946	30,800	22,225
83626	EQUIPMENT PARTS & SUPPLIES	14		1,288	1,500		1,500	1,650	1,815
+ 83640	TRAFFIC SIGNAL PARTS & SUPPLIES	1526			1,100		1,100	1,210	1,331
01	Various	1,526			1,100		1,100	1,210	1,331
*	Amount missing from detail								
83668	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES	14,195	15,483	2,600			2,600	2,860	3,146
= XRTS	TOTAL REPAIR & MAINTENANCE SUPPLIES	1,540							
17									
85110	PROPERTY INSURANCE	746	923	927	1,030		1,030	1,136	1,250
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	939	82	91		91		100	105

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@2/19/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
85113	AUTO PHYSICAL DAMAGE		(1)	2	1	1	1	1	1
85115	LIABILITY INSURANCE	2,524	1,226	1,264	7,048	7,400	7,770	8,100	8,100
85116	E&O LIABILITY INSURANCE	1,490	529						
85117	VEHICLE LIABILITY INSURANCE	(223)	1,244						
85118	LAW ENFORCEMENT LIABILITY INSURANCE								
85119	UMBRELLA LIABILITY								
85120	PROPERTY DAMAGE COSTS								
= XPLC	TOTAL PROPERTY & LIABILITY COSTS	5,475	4,006	3,795	9,736	10,775	11,314	11,879	12,556
85310	PERMITS								
85320	STATE FEES	540	410	1,080	140	1,080	1,080	1,188	1,306
85340	RECORDING & FILING FEES								
= XPERM	TOTAL PERMITS	540	410	2,330	140	2,330	2,330	2,438	2,556
+ 86600	LEASE/LOAN PRINCIPAL								
- 1	SunTrust+ Cisco Video Surveillance	13,750	14,334						
*	Amount missing from detail		14,334						
+ 86700	LEASE/LOAN INTEREST	956	486						
- 1	SunTrust+ Cisco Video Surveillance	956	486						
*	Amount missing from detail		486						
= XDSV	TOTAL DEBT SERVICE	14,706	14,820						
= XOP	TOTAL OPERATIONS	156,962	36,361	622,208	137,945	525,798	418,775	426,990	436,125
	Capital								
	Budget								
89478	TRAFFIC SIGNALS								
= XINER	TOTAL INFRASTRUCTURE								
+ 89538	MACHINERY & EQUIPMENT (>\$25,000)								
01	Mallony Station Road @ Mallory Lane and South Springs	11,229		2,216,850		403,857	2,300,000	1,625,000	955,000
02	Carothers @ SR96 Turn Lane Extension								
03	Columbia @ Southeast Pkwy/Shadow Green Dr (\$195,000 from devel oper)								
04	Cool Springs Adaptive Signal Control (80/20 Match MPD)								
05	Aspen Grove Roundabout								
06	Signal Upgrade Program								
07	Franklin ITS Extension (80/20 Match)	11,229		2,216,850		403,857	2,300,000	1,625,000	955,000
! 08	Various								
*	Amount missing from detail								
+ 89538	MACHINERY & EQUIPMENT (>25,000) NON-GRANT	1,200							
= XMPD	TOTAL MACHINERY & EQUIPMENT (>\$25,000) GRANT	12,429		2,216,850		403,857	2,300,000	1,625,000	955,000
= XCAP	TOTAL CAPITAL	28,220	109,114	2,216,850	43,811	403,857	2,300,000	1,625,000	955,000
= XTOT	TOTAL EXPENDITURES	424,264	318,297	3,080,548	336,261	1,177,772	2,987,030	2,332,028	1,682,269