



City of Franklin, Tennessee

FY 2021 Operating Budget

Sanitation & Environmental Services

Jack Tucker, Director

Budget Summary - Overall

	2018	2019	2020		2021	2020 v. 2021	
	Actual	Actual	Budget	EOY	Budget	\$	%
Beginning Balance	687,099	1,160,474	1,957,563	1,957,563	1,198,613		
Revenues	8,861,406	9,357,230	10,347,659	9,791,873	10,142,494	(205,165)	-2.0%
Expenses							
Personnel	3,237,192	3,363,543	3,392,316	3,508,549	3,487,650	95,334	2.8%
Operations	4,994,534	4,931,598	6,258,928	5,841,254	5,784,709	(474,219)	-7.6%
Capital	156,305	265,000	1,201,020	1,201,020	0	(1,201,020)	-100.0%
Expenses	8,388,031	8,560,141	10,852,264	10,550,823	9,272,359	(1,579,905)	-14.6%
Ending Balance	1,160,474	1,957,563	1,452,958	1,198,613	2,068,748		

Budget Summary - By Division

	2018	2019	2020	2020	2021	2020 v. 2021	
	Actual	Actual	Budget	EOY	Budget	\$	%
Beginning Balance	687,099	1,160,474	1,957,563	1,957,563	1,198,613		
Revenues	8,861,406	9,357,230	10,347,659	9,791,873	10,142,494	(205,165)	-0.0198
Expenses							
Administration	883,014	1,353,718	1,640,760	1,607,195	1,878,661	237,901	14.5%
Collection	3,134,249	3,392,446	5,118,347	4,696,730	3,282,863	(1,835,483)	-35.9%
Disposal	4,370,768	3,813,977	4,093,157	4,246,898	4,110,835	17,678	0.4%
Expenses	8,388,031	8,560,141	10,852,264	10,550,823	9,272,358	(1,579,906)	-14.6%
Ending Balance	1,160,474	1,957,563	1,452,958	1,198,613	2,068,749		

Departmental Summary

The Sanitation and Environmental Services (SES) Department team is responsible for collection and disposal of residential and non-residential solid waste, residential recyclables, yard wastes and bulk wastes. We strive to provide and maintain a high level of service, through efficient use of resources, as we focus on the safety of our team while maintaining continued growth within our community. Our SES collection team collected MSW waste from over 2,200,000 service points in FY2019.

During the past ten years, we have enforced our biodegradable yard bag requirement for collection of small yard waste, added the Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services for Williamson County residents, started a curbside blue bag recycling services which is converting to Blue Bins for our residents, streamlined our hauling and landfilling functions through a long-term agreement with Bi-County Solid Waste, established a long-term agreement with Marshall County for accepting and processing the recyclables collected through our curbside service, and continued to make small changes, internally, to ensure we are operating as efficiently as possible to ensure responsible use of our existing resources as well as answering the service needs of our community.



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Sanitation & Environmental Services

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Departmental Summary (con't)

Beginning in January of 2020 our team received, assembled and began delivering over 8,000 new Blue Bin roll out carts for the city's voluntary curbside recycling program to registered customers. Our goal is to have over 10,000 registered customers by the end of 2020. The conversion from blue bas to roll out carts will increase safety and efficiency to help sustain our city's curbside recycling efforts in years to come.

Our partnership with Bi-County Solid Waste to receive and properly dispose of waste coming from our transfer station continues to be successful.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.

- Our team of professionals in the Collection Division collect household waste generated from residents and downtown businesses. SES continues providing residential solid waste collection to include household garbage, bulky wastes, white goods, Blue Bins for recyclables, and yard waste which includes brush and brown bags.

- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard waste, separate metal recyclables from refuse, and transfer curbside recycling accepted through the facility.

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential customers, at a competitive and affordable service fee.

Continuous improvement for the long-term development of our department remains a top priority. We set a goal to review and assess all resources and manage them in the most efficient, effective way possible.

Due to the tremendous success of our blue bag recycling program and new recycling standards in the US market, our staff has rolled out and implemented the Blue Bin roll-out cart recycling for our customers whom choose to participate. Our staff realizes that in order to sustain an effective curbside recycling program, education has to be consistent and ongoing throughout the year.

Our department recently received an air permit from TDEC that will enable us to burn yard waste generated from our collection efforts with a state of the art burner specifically designed for this purpose. The charcoal from the burning process will be utilized in the city's compost program. This process will eliminate the need to grind, haul, and dispose of approximately 4,000 tons of yard waste a year.



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Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our City by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	
Strategic Plan: FranklinForward	
Sustainable Franklin	
Franklin Citizens Survey	<input checked="" type="checkbox"/>

Note: Measures shown herein are being revised. While the data is correct, new targets are being developed with the cooperation of the Sanitation & Environmental Services Department and Finance Department to set realistic targets for refuse and recycling statistics in Franklin.

Workload (Output) Measures

	2017	2018	2019	2020*	2021*
Total tons of residential refuse collected	19,530	20,000	21,027	22,500	23,150
Commercial Trash Collected (tons)	7,683	8,000	6,529	8,500	9,000
Total tons diverted from class 1 landfill	8,048	8,500	7,242	8,575	9,000
Total tons of recycling collected	3,173	3,400	3,565	3,500	3,500
Total tons of yard waste diverted	6,384	5,250	3,676	5,500	5,500



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Performance Measures

Trash from private haulers (tons)	48,929	50,000	54,864	55,000	52,000
Tons collected per 1000 population (tons)	275	289	296	298	298
Residential collection points	21,750	22,300	22,750	23,250	24,000
Accidents / Incidents	18	13	15	15	15
Total annual collection fees	\$ 5,574,832	\$ 6,230,597	\$ 6,415,944	\$ 6,544,263	\$ 6,675,148
Total annual recycling revenue	\$ 33,764	\$ 19,990	\$ 29,121	\$ 25,000	\$ 25,000
BOPAE Collections					
Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
Batteries (lbs)	22,887	14,592	10,680	10,000	10,000
Target	11,922	12,518	13,144	13,801	14,491
Meets Target?	Yes	Yes/No	No	No	No
Oil (gallons)	869	960	1,143	1,000	1,000
Target	735	772	810	851	894
Meets Target?	Yes/No	Yes	Yes	Yes	Yes
Paint (lbs)	373,316	195,230	163,490	150,000	150,000
Target	182,105	191,210	200,771	210,809	221,350
Meets Target?	Yes/No	Yes/No	No	No	No
Anti-Freeze (gallons)	535	460	689	750	750
Target	831	872	916	962	1,010
Meets Target?	No	No	No	No	No
Electronics (lbs)	77,630	69,870	54,320	60,500	60,500
Target	276,723	290,560	305,088	320,342	336,359
Meets Target?	No	No	No	No	No

Efficiency Measures

	2017	2018	2019	2020*	2021*
Landfill fee per ton	\$ 33.09	\$ 35.02	\$ 35.02	\$ 35.02	\$ 35.02
Tons Collected per FTE					
Residential Refuse	1395.0	1461.2	1490.4	1520.2	1550.6
Recycling	528.8	553.3	564.4	575.7	587.2

Outcome (Effectiveness) Measures

	2017	2018	2019	2020*	2021*
Tons Diverted / 1,000 Population	113	111	111	111	111
Accidents / 1,000 Collection Points	0.84	0.53	0.53	0.53	0.53
Increase the percent of diversion through the recyclable program by 3% per year.	18.0%	18.0%	18.0%	TBD	TBD
Target	28.9%	31.9%	34.9%	TBD	TBD
Meets Target?	No	No	No	TBD	TBD



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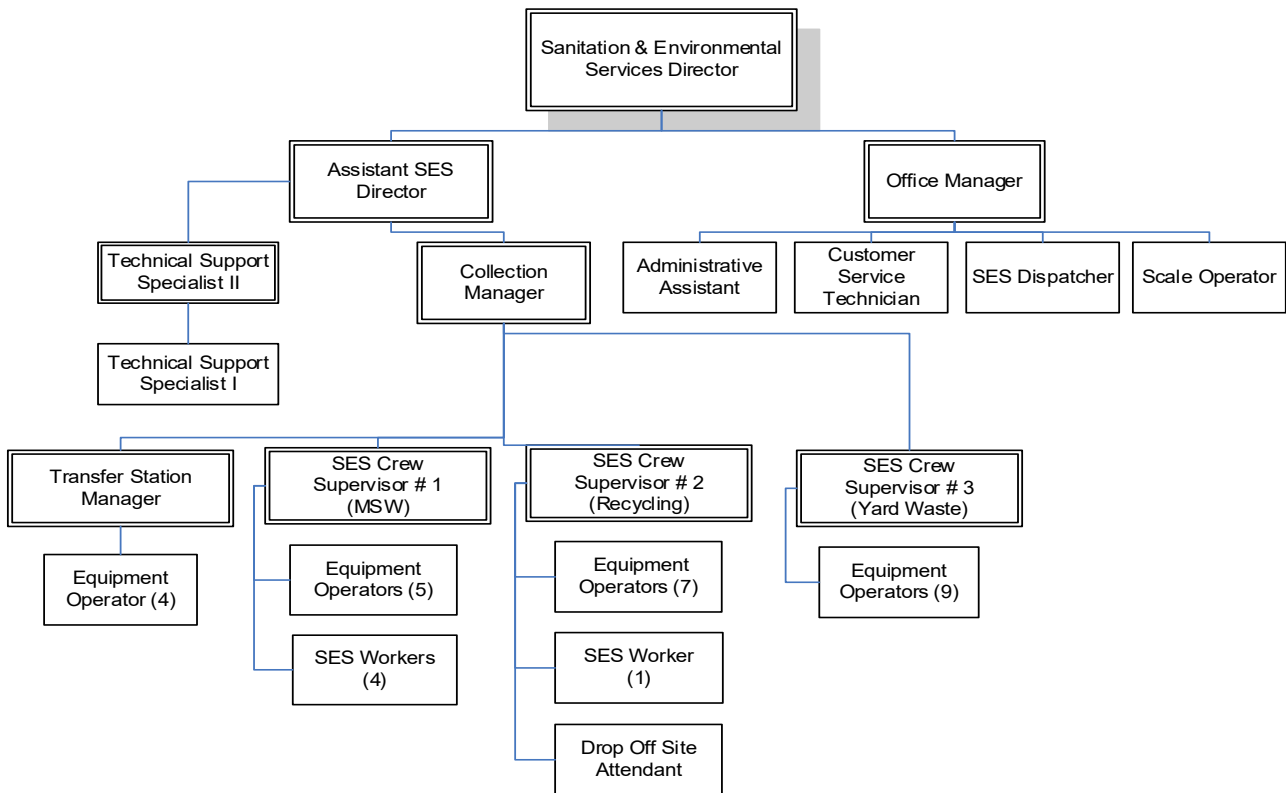
Performance Measures

	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	60%	62%	62%	TBD	TBD
	Target	58%	61%	64%	TBD	TBD
	Meets Target?	Yes	Yes	TBD	TBD	TBD

Franklin Citizens Survey

	2016 Citizens Survey		2019 Citizens Survey	
	Excellent/Good	Fair/Poor	Excellent/Good	Fair/Poor
<input checked="" type="checkbox"/> % rating the quality of Garbage collection	91%	9%	90%	10%
<input checked="" type="checkbox"/> % rating the quality of Recycling	76%	24%	82%	18%
<input checked="" type="checkbox"/> % rating the quality of Yard waste pick-up	85%	15%	87%	13%

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



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Staffing by Position

Position	Pay Grade	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	1	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist II	F	0	0	0	0	1	0	1	0	1	0
Technical Support Specialist I	E	1	0	1	0	0	0	0	0	1	0
Customer Services Technician	D	1	0	1	0	1	0	1	0	1	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0
Scale Operator	C	0	0	0	0	0	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Totals		7	0	7	0	7	0	8	0	9	0

Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	3	0
SES Equipment Operator	D	21	0	21	0	21	0	21	0	21	0
SES Dispatcher	C	1	0	1	0	1	0	1	0	1	0
SES Worker	B	5	0	5	0	5	0	5	0	5	0
Totals		32	0	32	0	32	0	32	0	31	0

Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	0	0	0	0
Totals		6	0	6	0	6	0	5	0	5	0

SES Total		45	0	45	0	45	0	45	0	45	0
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City of Franklin, Tennessee

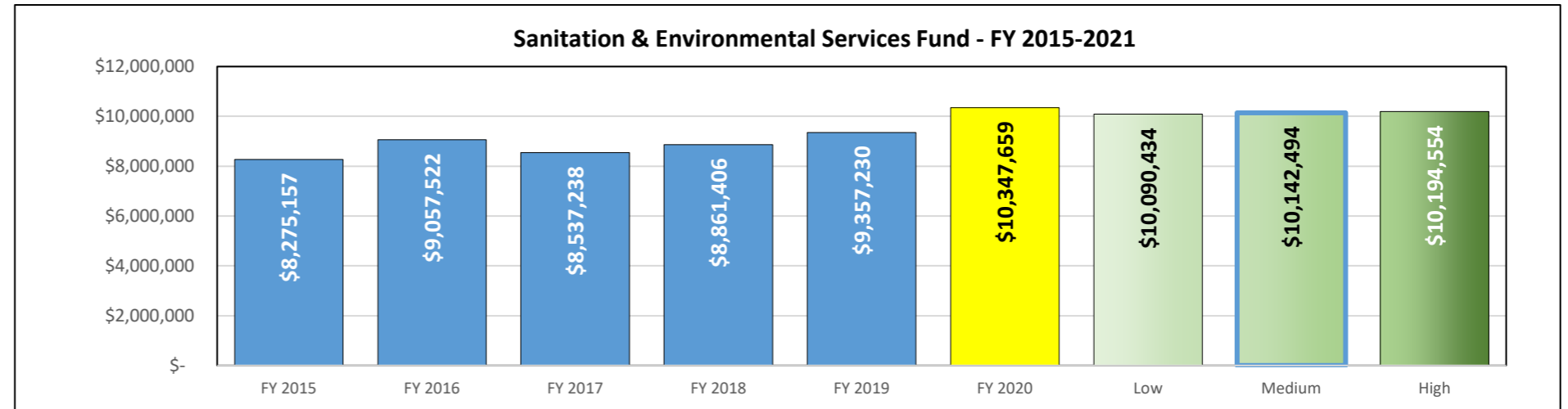
FY 2021 Operating Budget

Budget

	Actual 2018	Actual 2019	Budget 2020	EOY 2020	Budget 2021	Difference	
						\$	%
Available Funds							
Charges for Services	8,308,341	9,118,864	9,376,873	8,876,873	9,470,700	93,827	1.0%
Use of Money and Property	53,065	65,644	700,786	645,000	420,000	(280,786)	-40.1%
Other Revenue	500,000	172,722	270,000	270,000	251,794	(18,206)	-6.7%
Total Available Funds	8,861,406	9,357,230	10,347,659	9,791,873	10,142,494	(205,165)	-2.0%
Personnel							
Salaries & Wages	2,054,608	2,293,998	2,317,349	2,454,652	2,286,510	(30,839)	-1.3%
Employee Benefits	1,182,584	1,069,545	1,074,968	1,053,897	1,201,139	126,171	11.7%
Total Personnel	3,237,192	3,363,543	3,392,316	3,508,549	3,487,650	95,334	2.8%
Operations							
Transportation Services	629	565	2,341	286	1,150	(1,191)	-50.9%
Operating Services	3,072,204	3,041,435	2,999,274	3,058,076	3,055,690	56,416	1.9%
Notices, Subscriptions, etc.	22,287	23,081	32,385	48,940	11,400	(20,985)	-64.8%
Utilities	78,067	90,958	100,988	83,306	105,188	4,200	4.2%
Contractual Services	35,344	132,281	60,486	50,672	141,000	80,514	133.1%
Repair & Maintenance Services	435,483	444,083	745,901	409,844	579,100	(166,801)	-22.4%
Employee programs	4,153	1,294	11,854	252	23,850	11,996	101.2%
Professional Development/Travel	4,029	2,153	15,776	12,549	14,950	(826)	-5.2%
Office Supplies	9,762	11,029	13,390	9,216	14,300	910	6.8%
Operating Supplies	103,655	87,633	149,087	130,372	152,155	3,068	2.1%
Fuel & Mileage	222,280	246,154	269,046	248,884	276,641	7,595	2.8%
Machinery & Equipment (<\$25,000)	58,281	95,493	570,066	567,624	127,278	(442,788)	-77.7%
Repair & Maintenance Supplies	45,100	37,026	68,850	21,804	48,939	(19,911)	-28.9%
Operational Units	223,024	457,091	752,528	752,529	767,579	15,051	2.0%
Property & Liability Costs	80,996	90,473	108,665	94,842	108,609	(56)	-0.1%
Rentals	17,000	1,713	410	2,076	418	8	1.9%
Permits	1,675	1,960	1,684	1,500	1,718	34	2.0%
Financial Fees	3,279	214	7,803	-	7,959	156	2.0%
Other Business Expenses	87	84	-	92	100	100	100.0%
Debt Service and Lease Payments	303,808	69,948	-	-	-	-	0.0%
Transfers to Other Funds	273,390	96,930	348,390	348,390	346,684	(1,706)	-0.5%
Total Operations	4,994,534	4,931,598	6,258,928	5,841,254	5,784,709	(474,219)	-7.6%
Capital	156,305	265,000	1,201,020	1,201,020	-	(1,201,020)	-100.0%
SES	8,388,031	8,560,141	10,852,264	10,550,823	9,272,359	(1,579,905)	-14.6%

Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

This revenue forecast will be modified as the budget progresses. Significant operational changes in FY 2019-2020 will contribute to that revision. As it stands, staff forecasts nominal growth in the system with reduced one-time revenues.



	Actual					Budget	Forecasts (FY 2021)			Averages
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Low	Medium	High	
% yr/yr.	10.9%	9.5%	-5.7%	3.8%	5.6%	10.6%	-2.5%	-2.0%	-1.5%	
SOLID WASTE GRANT (STATE)	42,686	4,142	-	-	-	-	-	-	-	3-yr Average
SPECIAL EVENT GRANT RECOVERIES	50,623	-	-	-	-	-	-	-	-	\$ 8,918,625
SAFETY GRANT	-	18,135	-	-	-	-	-	-	-	5.3%
SPECIAL EVENT SERVICES FEE	4,275	3,820	10,946	370	2,230	5,437	5,491	5,491	5,491	
COLLECTION REVENUES	4,946,611	5,063,842	5,285,753	5,567,066	6,024,431	6,415,944	6,480,103	6,480,103	6,480,103	5-Yr Average
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,573	5,629	5,684	5,740	\$ 8,817,711
ADDL RESIDENTIAL ROLLOUT CONTAINERS	-	4,675	8,580	11,000	11,410	3,183	3,215	3,215	3,215	3.5%
SANITATION SERVICES - MILCROFTON	-	78,069	-	-	-	-	-	-	-	
TIPPING FEES	2,293,823	3,064,284	2,300,739	2,681,623	3,017,568	2,916,486	2,945,651	2,945,651	2,945,651	10-Yr Average
CARDBOARD RECYCLING	13,715	9,862	10,075	11,477	14,641	10,143	10,244	10,244	10,244	\$ 8,346,382
RECYCLING-BATTERIES	4,266	3,855	4,183	5,047	2,870	6,833	6,901	6,901	6,901	2.4%
RECYCLING-ELECTRONICS	-	428	13,063	14,067	17,454	-	-	-	-	
RECYCLING-METAL	5,817	3,619	6,443	5,223	4,291	7,777	7,855	7,855	7,855	20-Yr Average
RECYCLING-WASTE OIL	523	82	-	-	213	-	-	-	-	\$ 5,656,210
BUCK A BAG PROGRAM	2,988	2,897	2,993	3,093	2,678	3,983	4,023	4,023	4,023	8.3%
RESIDENTIAL DUMPSTER	-	-	-	-	330	-	-	-	-	
RESIDENTIAL BRUSH	900	800	500	5,375	17,110	870	879	879	879	
RESIDENTIAL BULKY GOODS	600	900	2,500	2,625	2,888	217	219	219	219	
NON-RESIDENTIAL BRUSH	100	100	500	375	750	217	219	221	224	
NON-RESIDENTIAL BULKY GOODS	600	-	500	1,000	-	208	210	212	214	
INTEREST INCOME	-	22	113	2,215	15,916	-	-	-	-	
SALE OF WASTE CONTAINERS	77,595	73,068	62,111	50,850	49,728	63,654	64,291	64,291	64,291	
LEASE OF WASTE CONTAINERS	37,260	35,910	-	-	-	37,132	37,503	37,503	37,503	
SALE OF SURPLUS ASSETS	292,774	189,011	78,027	-	-	600,000	150,000	150,000	150,000	
TRANSFER FROM GENERAL FUND	500,000	500,000	750,000	500,000	-	-	-	-	-	
MISCELLANEOUS OTHER REVENUE	-	-	212	-	-	-	-	-	-	
LATE PAY FEES	-	-	-	-	172,723	-	125,000	150,000	175,000	
RECYCLING CONTAINER SETUP FEE	-	-	-	-	-	270,000	243,000	270,000	297,000	
Totals	\$ 8,275,157	\$ 9,057,522	\$ 8,537,238	\$ 8,861,406	\$ 9,357,230	\$ 10,347,659	\$ 10,090,434	\$ 10,142,494	\$ 10,194,554	

Source: City of Franklin, *Comprehensive Annual Financial Reports - 1990-2019* & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

Administration Budget

	Actual 2018	Actual 2019	Budget 2020	EOY 2020	Budget 2021	Difference \$	%
Personnel							
Salaries & Wages	337,096	412,374	482,954	460,772	549,169	66,215	13.7%
Employee Benefits	204,849	194,564	202,164	195,878	224,561	22,397	11.1%
Total Personnel	541,945	606,938	685,118	656,650	773,729	88,611	24.8%
Operations							
Transportation Services	27	27	-	-	1,000	1,000	100.0%
Operating Services	909	4,028	1,097	-	10,450	9,354	853.0%
Notices, Subscriptions, etc.	302	2,792	4,845	48,000	11,400	6,555	135.3%
Utilities	58,123	53,644	78,191	59,234	78,408	217	0.3%
Contractual Services	-	76,438	-	672	75,000	75,000	100.0%
Repair & Maintenance Services	29,897	40,204	60,956	47,020	50,600	(10,356)	-17.0%
Employee programs	3,500	355	4,000	52	13,500	9,500	237.5%
Professional Development/Travel	3,731	1,555	7,718	7,500	6,450	(1,268)	-16.4%
Office Supplies	2,269	2,873	4,335	3,400	14,300	9,965	229.9%
Operating Supplies	400	4,524	4,035	2,700	40,500	36,465	903.7%
Fuel & Mileage	3,319	3,760	2,705	8,000	8,000	5,295	195.7%
Machinery & Equipment (<\$25,000)	8,650	84,378	16,750	12,560	16,600	(150)	-0.9%
Repair & Maintenance Supplies	1,434	6,318	10,710	220	2,050	(8,660)	-80.9%
Operational Units	223,024	457,091	752,528	752,529	767,579	15,051	2.0%
Property & Liability Costs	5,396	7,400	7,770	8,566	8,994	1,224	15.8%
Other Business Expenses	87	82	-	92	100	100	0.0%
Total Operations	341,069	746,780	955,642	950,545	1,104,931	149,290	15.6%
Buildings							
Capital	-	-	-	-	-	-	-
Administration	883,014	1,353,718	1,640,760	1,607,195	1,878,661	237,901	14.5%

Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	Personnel								
= 81110	REGULAR PAY	330,268	390,559	493,535	233,157	436,912	544,644	571,876	600,470
81120	OVERTIME PAY	6,828	17,274	5,100	13,361	23,860	20,000	20,000	20,000
81150	TEMPORARY WORK BY NON-CITY EMPLOYEES		4,541						
81199	VACANCY ADJUSTMENT			(15,681)			(15,475)	(16,094)	(16,738)
= XWAGE	TOTAL WAGES	337,096	412,374	482,954	246,518	460,772	549,169	575,782	603,732
= 81410	FICA (EMPLOYER'S SHARE)	25,254	29,578	41,132	17,887	33,484	33,075	35,177	36,584
= 81420	MEDICAL PREMIUMS	141,017	121,579	115,139	71,803	102,576	121,792	133,971	147,368
= 81425	VISION PREMIUMS		315	611	304	434	3,567	3,924	4,316
= 81430	GROUP INSURANCE PREMIUMS	4,024	3,722	9,780	3,306	5,384	7,627	8,008	8,409
- 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(8,694)	(14,152)	(22,932)	(12,279)	(22,484)	(25,514)	(28,065)	(30,872)
! 81450	RETIREMENT CONTRIBUTIONS	34,937	44,164	48,580	22,603	66,791	73,470	80,817	88,899
81455	DEFERRED COMP MATCH	7,024	7,700	8,112	4,612	7,994	8,793	9,673	10,640
81470	WORKERS COMPENSATION PREMIUMS	1,287	1,658	1,741	1,699	1,699	1,750	1,838	1,929
81475	WORKERS COMPENSATION CLAIMS								
= XBEN	TOTAL BENEFITS	204,849	194,564	202,164	109,935	195,878	224,560	245,343	267,273
= XPER	TOTAL PERSONNEL	541,945	606,938	685,118	356,453	656,650	773,729	821,125	871,005
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES						1,000	1,020	1,040
82130	VEHICLE LICENSES & TITLES	27	27						
= XTRC	TOTAL TRANSPORTATION CHARGES	27	27				1,000	1,020	1,040
82210	PRINTING & COPYING SERVICES, OUTSOURCED	62	2,506	153	53		2,000	2,040	2,081
82240	TRANSCRIPTION FEES	74	30	179			500	510	520
! 82250	TESTING & PHYSICALS	760	558	765			4,950	5,049	5,150
82260	UNIFORM RENTAL & SERVICES	13	847						
82299	OTHER OPERATING SERVICES		87				3,000	3,000	3,000
= XOPSV	TOTAL OPERATING SERVICES	909	4,028	1,097	53		10,450	10,599	10,751
82310	LEGAL NOTICES			1,020			3,000	3,000	3,000
+ 82350	DUES FOR MEMBERSHIPS	302	60	1,275	263	892	3,400	3,400	3,400
1	SWANA membership - Director								
2	APWA membership - Director								
3	NSWMA membership - Director								
4	SWANA membership - Asst Director								
5	APWA membership - Asst Director								
6	NSWMA membership - Asst Director								
7	Various	302	60	1,275	263	892	3,400	3,400	3,400
*	Amount missing from detail								
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)		2,732	2,550	20,117	47,108	5,000	5,000	5,000
82390	PUBLICATIONS, NON-TRAINING								
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	302	2,792	4,845	20,380	48,000	11,400	11,400	11,400
82410	ELECTRIC SERVICE	29,936	28,275	33,091	9,170	30,000	33,753	34,428	35,117
82420	WATER & SEWER SERVICE	11,527	7,312	26,520	1,962	15,000	27,050	27,591	28,143
82430	STORMWATER SERVICE	2,804	2,804	2,866	958	2,850	2,924	2,982	3,042
82440	NATURAL GAS SERVICE	3,689	3,369	4,850	811	3,500	3,600	3,672	3,745

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	82450	TELEPHONE SERVICE	2,847	3,817	3,023	1,889	4,148	3,084	3,146	3,209
	82451	800 MHZ ACCESS LINE SERVICE	3,037	2,832	3,010	26	104	3,070	3,131	3,194
	82455	CELLULAR TELEPHONE SERVICE	3,020	2,937	4,372	1,326	3,000	4,459	4,548	4,639
	82470	INTERNET & RELATED SERVICES	360	492	459	264	632	468	478	487
	82483	CONNECTION CHARGES	903	1,806						
=	XUTIL	TOTAL UTILITIES	58,123	53,644	78,191	16,406	59,234	78,408	79,976	81,576
	82510	COMPUTER SERVICES		45,155		168	672			
+	82560	CONSULTANT SERVICES		22,370				75,000	75,000	75,000
	1	FY 2019 PER - Consultant Services		22,370				75,000	75,000	75,000
	*	Amount missing from detail								
	82599	OTHER CONTRACTUAL SERVICES		8,913						
=	XCTS	TOTAL CONTRACTUAL SERVICES		76,438		168	672	75,000	75,000	75,000
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	1,010	1,868	1,576	125		1,600	1,632	1,665
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	5,607	6,294	14,280	2,900	8,020	8,000	8,160	8,323
	82645	STORMWATER MAINTENANCE SERVICES								
	82652	LANDSCAPING SERVICES		500						
	82654	GROUNDS MAINTENANCE SERVICES	6,385	5,750	5,100	5,170	4,000	6,000	6,120	6,242
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	16,895	25,522	40,000	13,880	35,000	35,000	35,000	35,000
	82699	OTHER REPAIR & MAINTENANCE SERVICES		270						
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	29,897	40,204	60,956	22,075	47,020	50,600	50,912	51,230
	82750	EMPLOYEE RECOGNITION/RECEPTIONS		258		52	52	2,500	2,500	2,500
	82780	TRAINING, OUTSIDE			4,000			9,000	9,000	9,000
+	82790	TRAINING, IN-HOUSE	3,500	97				2,000	2,000	2,000
	1	21st Century Leadership Institute								
	2	Various	3,500	97				2,000	2,000	2,000
	*	Amount missing from detail								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	3,500	355	4,000	52	52	13,500	13,500	13,500
+	82810	REGISTRATIONS	1,637	1,085	2,627		2,500	2,700	2,700	2,700
	1	APWA International Congress conference (Director)								
	2	SWANA Wastecon International conference (Director)								
	3	TCAPWA Public Works Conference (Director)								
	4	APWA International Congress conference (Asst Director)								
	5	SWANA Wastecon International conference (Asst Director)								
	6	TCAPWA Public Works Conference (Director & Asst Director)								
	7	Various	1,637	1,085	2,627		2,500	2,700	2,700	2,700
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	179	27	510		500	500	500	500
	1	APWA								
	2	SWANA								
	3	TCAPWA								
	4	SWANA								
	5	Various - industry conferences	179	27	510		500	500	500	500
	*	Amount missing from detail								
+	82830	AIR TRAVEL	422		2,000		2,000	600	600	600
	1	APWA - Chicago, IL								
	2	SWANA - Long Beach, CA								
	3	Various	422		2,000		2,000	600	600	600

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	4	SWANA - Dallas, TX								
	*	Amount missing from detail								
+	82840	LODGING	1,354	407	2,040		2,000	2,100	2,100	2,100
	1	APWA International Congress conference (Director)								
	2	SWANA Wastecon International conference (Director)								
	3	TCAPWA Public Works Conference								
	4	Misc	1,354	407	2,040		2,000	2,100	2,100	2,100
	5	SWANA Wastecon International conference (Asst Director)								
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)	139	36	541		500	550	550	550
	82890	OTHER TRAVEL EXPENSES								
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	3,731	1,555	7,718		7,500	6,450	6,450	6,450
	83110	OFFICE SUPPLIES	468	2,329	2,040	448	1,700	6,000	6,120	6,242
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)	119	22	510			1,500	1,530	1,561
	83130	EMPLOYEE BENEVOLENCE ITEMS		58		45	200	1,800	1,836	1,873
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,682	464	1,785	363	1,500	5,000	5,100	5,202
=	XOFS	TOTAL OFFICE SUPPLIES	2,269	2,873	4,335	856	3,400	14,300	14,586	14,878
	83210	TRAINING SUPPLIES	150	49	510			4,100	4,182	4,266
	83240	MEDICAL SUPPLIES		937		146	200	4,200	4,284	4,370
	83250	SAFETY SUPPLIES	150	1,168	541	95	500	12,000	12,240	12,485
	83260	UNIFORMS PURCHASED		1,785	2,805	853	2,000	20,000	20,400	20,808
	83291	BOPAE SUPPLIES		384						
	83299	OTHER OPERATING SUPPLIES	100	201	179			200	204	208
=	XOPS	TOTAL OPERATING SUPPLIES	400	4,524	4,035	1,094	2,700	40,500	41,310	42,137
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	3,319	3,760	2,705	5,093	8,000	8,000	8,160	8,323
	83320	MILEAGE (INSIDE WILLIAMSON COUNTY)								
=	XFUEL	TOTAL FUEL & MILEAGE	3,319	3,760	2,705	5,093	8,000	8,000	8,160	8,323
!	83510	FURNITURE, FIXTURES (<\$25,000)		228	2,550			2,500	2,550	2,601
+	83530	MACHINERY & EQUIPMENT (<\$25,000)	8,490	316	10,200	4,583	10,000	10,000	10,000	10,000
	1	2013 - Replace copier								
	2	2014 - Scanner for OnBase								
	3	2014 - Printer								
	4	Replace copier								
	5	Various	8,490	316	10,200	4,583	10,000	10,000	10,000	10,000
	*	Amount missing from detail								
+	83540	COMPUTER HARDWARE (<\$25,000)		83,834	4,000	2,560	2,560	4,100	4,182	4,266
	1	2013 - Replace desktop computer								
	2	2014 - Replace laptop computer								
	3	2015 - Replace desktop computer (1)								
	4	2015 - Replace laptop computer (1)								
	5	Various		4,266		2,560	2,560	4,100	4,182	4,266
	6	2016 - Replace desktop computer								
	7	FY 2019 Route Smart Navigator One-Time Costs		79,568	4,000					
	*	Amount missing from detail								
+	83550	COMPUTER SOFTWARE (<\$25,000)	160							
	1	Software	160							
	2	FY 2019 Route Smart Ongoing Costs - moved to IT eff. 2020								

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	3	FY 2019 Route Smart Navigator One-Time Costs								
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	8,650	84,378	16,750	7,143	12,560	16,600	16,732	16,867
	83610	VEHICLE PARTS & SUPPLIES		438						
	83620	EQUIPMENT PARTS & SUPPLIES		3,971	3,570			500	510	520
	83652	LANDSCAPING SUPPLIES	249	128	1,785			300	306	312
	83654	GROUNDS MAINTENANCE SUPPLIES	1,061		5,100			1,000	1,020	1,040
	83660	BUILDING MAINTENANCE SUPPLIES	124	1,781	255	220	220	250	255	260
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	1,434	6,318	10,710	220	220	2,050	2,091	2,132
	84710	ADMIN SERVICES PROVIDED BY GENERAL FUND	223,024	457,091	752,528	501,686	752,529	767,579	782,930	798,589
	84950	GRANT PROGRAMS								
=	XOPU	TOTAL OPERATIONAL UNITS	223,024	457,091	752,528	501,686	752,529	767,579	782,930	798,589
	85110	PROPERTY INSURANCE	1,237	1,286	1,350	1,343	1,343	1,410	1,481	1,555
	85111	FRAUD INSURANCE	190	1,018	1,069					
	85112	INLAND MARINE INSURANCE	81	55	58	55	55	58	61	64
	85113	AUTO PHYSICAL DAMAGE	79	80	84	74	74	78	82	86
	85115	LIABILITY INSURANCE	1,047	1,095	1,150	2,607	2,607	2,737	2,874	3,018
	85116	E&O LIABILITY INSURANCE	1,607	2,396	2,516	2,783	2,783	2,922	3,068	3,222
	85117	VEHICLE LIABILITY INSURANCE	532	529	555	534	534	561	589	618
	85119	UMBRELLA LIABILITY	623	941	988	1,170	1,170	1,229	1,290	1,354
	85120	PROPERTY DAMAGE COSTS								
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	5,396	7,400	7,770	8,566	8,566	8,995	9,445	9,917
	85240	EQUIPMENT RENTAL & LEASES		1,311						
=	XRENT	TOTAL RENTALS		1,311						
	85320	STATE FEES								
=	XPERM	TOTAL PERMITS								
	85530	E-COMMERCE FEES	87	82		53	92	100	102	104
=	XFLF	TOTAL FINANCIAL FEES	87	82		53	92	100	102	104
	85990	MISCELLANEOUS								
=	XOBE	TOTAL OTHER BUSINESS EXPENSES								
+	86600	LEASE/LOAN PRINCIPAL								
	1	PNC - Infor UB Software								
	*	Amount missing from detail								
+	86700	LEASE/LOAN INTEREST								
	1	PNC - Infor UB Software								
	*	Amount missing from detail								
=	XDSV	TOTAL DEBT SERVICE								
=	XOP	TOTAL OPERATIONS	341,068	746,780	955,640	583,845	950,545	1,104,932	1,124,213	1,143,894
		Capital								
+	89220	BUILDING DESIGN & CONSTRUCTION								

Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
1	Household Hazardous Waste facility								
*	Amount missing from detail								
= XBLDG	TOTAL BUILDINGS								
= XCAP	TOTAL CAPITAL								
= XTOT	TOTAL EXPENDITURES	883,013	1,353,718	1,640,758	940,298	1,607,195	1,878,661	1,945,338	2,014,899



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

Collection Budget

	Actual 2018	Estd 2019	Budget 2020	EOY 2020	Budget 2021	Difference \$	%
Personnel							
Salaries & Wages	1,179,334	1,555,322	1,586,185	1,652,372	1,487,822	(98,363)	-6.2%
Employee Benefits	749,374	689,548	749,240	506,181	845,951	96,711	12.9%
Total Personnel	1,928,708	2,244,870	2,335,425	2,158,553	2,333,773	(1,653)	-0.1%
Operations							
Transportation Services	45	81	1,321	150	150	(1,171)	-88.6%
Operating Services	7,847	7,698	11,118	12,776	-	(11,118)	-100.0%
Notices, Subscriptions, etc.	21,985	20,146	26,520	940	-	(26,520)	-100.0%
Utilities	19,045	36,563	22,032	23,252	26,000	3,968	18.0%
Contractual Services	33,385	50,503	58,956	50,000	66,000	7,044	11.9%
Repair & Maintenance Services	239,006	292,788	429,945	305,500	307,500	(122,445)	-28.5%
Employee programs	653	853	6,120	200	8,600	2,480	40.5%
Professional Development/Travel	298	598	4,998	850	5,300	302	6.0%
Office Supplies	4,882	5,448	5,893	3,684	-	(5,893)	-100.0%
Operating Supplies	95,656	79,006	137,963	122,492	111,187	(26,776)	-19.4%
Fuel & Mileage	174,721	188,782	208,850	200,000	210,000	1,150	0.6%
Machinery & Equipment (<\$25,000)	253	9,649	550,988	545,000	108,304	(442,684)	-80.3%
Repair & Maintenance Supplies	31,617	23,949	44,370	18,620	32,843	(11,527)	-26.0%
Property & Liability Costs	41,704	48,055	65,177	53,693	65,403	226	0.3%
Rentals	17,000	-	-	-	-	-	0.0%
Financial Fees	3,199	-	7,650	-	7,803	153	2.0%
Debt Service and Lease Payments	221,245	69,948	-	-	-	-	0.0%
Transfers to Other Funds	136,695	48,465	-	-	-	-	0
Total Operations	1,049,236	882,576	1,581,900	1,337,157	949,090	(632,810)	-40.0%
Machinery & Equipment (>\$25,000)	156,305	265,000	1,201,020	1,201,020	-	(1,201,020)	-100.0%
Capital	156,305	265,000	1,201,020	1,201,020	-	(1,201,020)	-100.0%
Collection	3,134,249	3,392,446	5,118,347	4,696,730	3,282,863	(1,835,483)	-35.9%

Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	Personnel								
= 81110	REGULAR PAY	900,030	1,213,133	1,450,465	749,506	1,369,940	1,386,344	1,455,661	1,528,444
81120	OVERTIME PAY	77,821	102,825	84,405	90,958	99,868	100,000	100,000	100,000
81150	TEMPORARY WORK BY NON-CITY EMPLOYEES	201,484	239,364	100,000	103,673	182,564	50,000	51,750	53,561
81199	VACANCY ADJUSTMENT			(48,683)			(48,522)	(50,948)	(53,496)
= XWAGE	TOTAL WAGES	1,179,335	1,555,322	1,586,187	944,137	1,652,372	1,487,822	1,556,463	1,628,509
= 81410	FICA (EMPLOYER'S SHARE)	68,804	94,278	106,408	60,548	105,572	106,055	111,358	116,926
= 81420	MEDICAL PREMIUMS	450,801	375,127	421,243	122,050	205,056	508,621	559,483	615,431
= 81425	VISION PREMIUMS		2,464	2,172	826	1,202	14,687	16,156	17,771
= 81430	GROUP INSURANCE PREMIUMS	27,181	23,562	34,889	9,833	17,528	30,759	33,835	37,218
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(117,706)	(74,909)	(84,274)	(50,956)	(93,220)	(106,726)	(117,399)	(129,138)
81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT		3,600		(200)	4,800	4,800	4,800	4,800
! 81450	RETIREMENT CONTRIBUTIONS	230,583	169,295	202,809	86,646	181,290	199,419	219,361	241,297
81455	DEFERRED COMP MATCH	15,741	27,071	18,941	10,252	3,769	4,146	4,560	5,016
81456	TCRS CONTRIBUTIONS (CITY)				7,845	31,623	34,785	38,263	42,090
81460	UNEMPLOYMENT CLAIMS								
81470	WORKERS COMPENSATION PREMIUMS	42,145	38,408	47,053	33,386	47,053	49,405	51,875	54,469
81475	WORKERS COMPENSATION CLAIMS	31,825	30,652		4,802	1,508			
= XBEN	TOTAL BENEFITS	749,374	689,548	749,240	285,032	506,181	845,951	922,292	1,005,880
= XPER	TOTAL PERSONNEL	1,928,709	2,244,870	2,335,427	1,229,169	2,158,553	2,333,773	2,478,755	2,634,389
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES			51					
82120	FREIGHT FOR INBOUND PURCHASED ITEMS			1,020					
+ 82130	VEHICLE LICENSES & TITLES	45	81	250	18	150	150	150	150
13	Various	45	81	250	18	150	150	150	150
*	Amount missing from detail								
= XTRC	TOTAL TRANSPORTATION CHARGES	45	81	1,321	18	150	150	150	150
82210	PRINTING & COPYING SERVICES, OUTSOURCED	934	2,033	1,530	1,400	5,600			
82240	TRANSCRIPTION FEES	192		153	41				
82250	TESTING & PHYSICALS	3,027	1,991	3,570	1,016	3,292			
82260	UNIFORM RENTAL & SERVICES	3,694	3,674	4,590	2,126	3,580			
+ 82299	OTHER OPERATING SERVICES			1,275	76	304			
1	FY2014 Litter Reduction Grant (match)								
2	Sharps disposal expense			1,275					
3	Line Item 3				76	304			
*	Amount missing from detail								
= XOPSV	TOTAL OPERATING SERVICES	7,847	7,698	11,118	4,659	12,776			
82310	LEGAL NOTICES	184	20	1,530					
+ 82350	DUES FOR MEMBERSHIPS	257	257	1,530	268	940			
1	SWANA membership (2)								
2	NSWMA membership (1)								
3	APWA membership (2)								
4	Various	257	257	1,530	268	940			
*	Amount missing from detail								
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	21,544	19,851	23,460	8,259				
82370	PROMOTIONS & SPECIAL EVENTS (NOT CITY SPONSORED)		18						
82390	PUBLICATIONS, NON-TRAINING								
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	21,985	20,146	26,520	8,527	940			

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	82435	SOLID WASTE SERVICE								
+	82455	CELLULAR TELEPHONE SERVICE	8,440	17,214	9,180	6,290	12,668	14,000	14,280	14,566
	1	Cell Phones								
	2	2013 - AVL service (15 units)								
	3	2014 - AVL service (15 additional units)								
	4	AVL Services								
	5	Various	8,440	17,214	9,180	6,290	12,668	14,000	14,280	14,566
	*	Amount missing from detail								
	82483	CONNECTION CHARGES	10,605	19,349	12,852	4,410	10,584	12,000	12,240	12,485
=	XUTIL	TOTAL UTILITIES	19,045	36,563	22,032	10,700	23,252	26,000	26,520	27,051
+	82510	COMPUTER SERVICES	7,353	5,625	5,100			6,000	6,120	6,242
	1	RouteSmart Software Support	7,353	5,625	5,100			6,000	6,120	6,242
	*	Amount missing from detail								
	82560	CONSULTANT SERVICES		750						
!	82599	OTHER CONTRACTUAL SERVICES	26,032	44,128	53,856	27,712	50,000	60,000	61,200	62,424
=	XCTS	TOTAL CONTRACTUAL SERVICES	33,385	50,503	58,956	27,712	50,000	66,000	67,320	68,666
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	235,757	282,627	427,130	69,936	300,000	300,000	300,000	300,000
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	1,325	206	2,305	71		2,500	2,500	2,500
!	82640	PAVING & REPAIR SERVICES								
	82645	STORMWATER MAINTENANCE SERVICES	1,924	3,947						
+	82660	BUILDING REPAIR & MAINTENANCE SERVICES		5,667	510	2,474	5,000	5,000	5,000	5,000
	1	2015 - Replace truck shed lighting								
	2	2014								
	3	Various		5,667	510	2,474	5,000	5,000	5,000	5,000
	*	Amount missing from detail								
	82699	OTHER REPAIR & MAINTENANCE SERVICES		341		438	500			
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	239,006	292,788	429,945	72,919	305,500	307,500	307,500	307,500
	82750	EMPLOYEE RECOGNITION/RECEPTIONS				110	200			
+	82780	TRAINING, OUTSIDE		345	2,040			3,600	3,600	3,600
	1	HHW training (4 attendees)								
	2	Supervisor training (5 attendees)								
	3	Various		345	2,040			3,600	3,600	3,600
	*	Amount missing from detail								
+	82790	TRAINING, IN-HOUSE	653	853	4,080			5,000	5,000	5,000
	1	2014								
	2	Employee Training	653	853	4,080			5,000	5,000	5,000
	*	Amount missing from detail								
=	XEPG	TOTAL EMPLOYEE PROGRAMS	653	1,198	6,120	110	200	8,600	8,600	8,600
+	82810	REGISTRATIONS	298		1,530			1,600	1,600	1,600
	1	SWANA Wastecon International conference (1 attendee)								
	2	TCAPWA Public Works conference (1 attendee)								
	3	Various	298		1,530			1,600	1,600	1,600
	*	Amount missing from detail								
	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)			510	57	100	550	550	550
+	82830	AIR TRAVEL			510			550	550	550
	1	SWANA								
	2	Professional conferences			510			550	550	550
	*	Amount missing from detail								
+	82840	LODGING		253	1,530	506	750	1,600	1,600	1,600
	1	SWANA Wastecon International conference (1 attendee)								
	2	Various		253	1,530	506	750	1,600	1,600	1,600

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)			918	(16)		1,000	1,000	1,000
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	298	253	4,998	547	850	5,300	5,300	5,300
	83110	OFFICE SUPPLIES	1,365	1,159	2,307	398	1,036			
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			271					
	83130	EMPLOYEE BENEVOLENCE ITEMS	86							
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	3,431	4,289	3,315	1,464	2,648			
=	XOFS	TOTAL OFFICE SUPPLIES	4,882	5,448	5,893	1,862	3,684			
	83210	TRAINING SUPPLIES			3,060					
	83240	MEDICAL SUPPLIES	3,266	817	3,570	412	1,312			
	83250	SAFETY SUPPLIES	6,989	4,767	9,180	2,684	4,268			
	83260	UNIFORMS PURCHASED	8,366	5,043	10,200	9,211	27,056			
	83265	UNIFORMS, SPECIALIZED								
	83270	CONSUMABLE TOOLS		186	263	14	56	268	274	279
	83290	SOLID WASTE CONTAINERS	73,213	63,782	98,940	2,362	80,000	100,919	102,937	104,996
	83291	BOPAE SUPPLIES	1,991	2,655	7,650	1,856	7,800	8,000	8,160	8,323
+	83299	OTHER OPERATING SUPPLIES	1,831	1,756	5,100	1,210	2,000	2,000	2,040	2,081
	1	CFL Bulb Disposal			2,000			2,000	2,040	2,081
	2	Various	1,831	1,756	3,100	1,210	2,000			
	*	Amount missing from detail								
=	XOPS	TOTAL OPERATING SUPPLIES	95,656	79,006	137,963	17,749	122,492	111,187	113,411	115,679
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	174,721	188,782	208,850	55,868	200,000	210,000	214,200	218,484
=	XFUEL	TOTAL FUEL & MILEAGE	174,721	188,782	208,850	55,868	200,000	210,000	214,200	218,484
	83510	FURNITURE, FIXTURES (<\$25,000)	253	1,362	788			804	820	837
+	83520	VEHICLES (<\$25,000)								
	1	2013 - Replace 199.SUV w/4WD Crew Cab pick-up truck								
	2	2013 - Replace 112.PU w/2WD pick-up truck (regular cab)								
	3	2014 - Replace 197.PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
	4	2014 - Replace 198.PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)								
	5	2015 - Pick-up truck (collection insert in bed)								
	6	2015 - 6-yard hopper inserts (2)								
	7	Various								
	*	Amount missing from detail								
+	83530	MACHINERY & EQUIPMENT (<\$25,000)		4,263	540,000	221,291	540,000	100,000	100,000	100,000
	2	Various								
	3	2013 - Bulb Eater								
	4	2013 - AVL units (15 units)								
	5	2014 - AVL units (15 units)								
	6	2015 - Sharps kiosks (3)								
	7	Recycling Toters - FY 2020		4,263	540,000	221,291	540,000	100,000	100,000	100,000
	*	Amount missing from detail								
!	83540	COMPUTER HARDWARE (<\$25,000)		4,024	5,100	4,670	5,000	5,000	5,100	5,202
+	83550	COMPUTER SOFTWARE (<\$25,000)			5,100			2,500	2,550	2,601
	1	RouteSmart maintenance			5,100			2,500	2,550	2,601
	*	Amount missing from detail								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	253	9,649	550,988	225,961	545,000	108,304	108,470	108,640
	83610	VEHICLE PARTS & SUPPLIES	11,537	5,533	18,360	1,396	1,936	12,000	12,240	12,485
	83620	EQUIPMENT PARTS & SUPPLIES	10,271	6,149	17,340	4,681	11,688	12,000	12,240	12,485
	83649	FIBER OPTIC SUPPLIES								
	83652	LANDSCAPING SUPPLIES								

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	83654	GROUNDS MAINTENANCE SUPPLIES								
	83660	BUILDING MAINTENANCE SUPPLIES	9,809	5,262	8,160	2,181	2,996	8,323	8,490	8,659
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		7,005	510	1,753	2,000	520	531	541
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	31,617	23,949	44,370	10,011	18,620	32,843	33,501	34,170
	85110	PROPERTY INSURANCE	468	491	516	517	517	543	570	598
	85111	FRAUD INSURANCE	823	2,689	2,823					
	85112	INLAND MARINE INSURANCE	2,150	2,608	2,738	2,608	2,608	2,738	2,875	3,019
	85113	AUTO PHYSICAL DAMAGE	7,209	7,437	7,809	7,078	7,078	7,432	7,803	8,194
	85115	LIABILITY INSURANCE	3,223	3,504	3,679	7,901	7,901	8,296	8,711	9,146
	85116	E&O LIABILITY INSURANCE	6,975	6,330	6,647	8,235	8,235	8,647	9,079	9,533
	85117	VEHICLE LIABILITY INSURANCE	14,234	18,456	18,649	13,872	13,872	14,566	15,294	16,059
	85119	UMBRELLA LIABILITY	2,702	2,486	2,610	3,463	3,463	3,636	3,818	4,009
	85120	PROPERTY DAMAGE COSTS	654			19	19	20	21	22
	85125	LIABILITY CLAIMS/DEDUCTIBLES	424							
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	2,842	4,054	19,705		10,000	19,525	19,913	20,314
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	41,704	48,055	65,176	43,693	53,693	65,403	68,084	70,894
+	85240	EQUIPMENT RENTAL & LEASES	17,000							
	1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)								
	2	2014 - Replacement Sideloader truck (\$258,377 to lease)								
	3	2014 - Replacement Container Delivery truck (\$101,000 to lease)								
	4	2014 - Replacement Sideloader truck (\$258,377)								
	5	Various								
	*	Amount missing from detail	17,000							
=	XRENT	TOTAL RENTALS	17,000							
	85320	STATE FEES		42						
=	XPERM	TOTAL PERMITS		42						
	85570	BAD DEBT EXPENSE (NET OF RECOVERIES)	3,199		7,650			7,803	7,959	8,118
=	XFLF	TOTAL FINANCIAL FEES	3,199		7,650			7,803	7,959	8,118
	85990	MISCELLANEOUS		2						
	85999	COST CONTAINMENT MEASURES								
=	XOBE	TOTAL OTHER BUSINESS EXPENSES		2						
+	86600	LEASE/LOAN PRINCIPAL	206,399	69,486						
	01	US Bank Sch 2 - Garbage Truck								
	02	2014 Bank TBD - SW Vehicles								
	03	2014 SW Pickups (2)								
	04	2014 - Side Loader								
	05	SunTrust - Recycling Trucks								
	06	Various	206,399	41,557						
	07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)								
	08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)								
	09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)								
	10	2017 - PER Replace 134.REL (\$200,000)								
	*	Amount missing from detail		27,929						
+	86700	LEASE/LOAN INTEREST	14,846	462						
	01	US Bank Sch 2 - Garbage Truck								
	02	2014 Bank TBD - SW Vehicles								
	03	2014 SW Pickups (2)								
	04	2014 - Side Loader								

Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
05	SunTrust - Recycling Trucks								
06	Various	14,846	326						
07	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)								
08	2015 - Replace Mini-Pack Truck w/11-year Rear Load Truck (\$140,000)								
09	2016 - Replacement - Front-End Loader w/ Currotto Can (in lieu of Side)								
10	2017 - PER - Replace 134.REL (1.5%)								
*	Amount missing from detail		136						
=	XDSV TOTAL DEBT SERVICE	221,245	69,948						
88095	TRANSFER TO DEBT SERVICE FUND	136,695	48,465		21,623				
=	XTRAN TOTAL TRANSFERS	136,695	48,465		21,623				
=	XOP TOTAL OPERATIONS	1,049,236	882,576	1,581,900	501,959	1,337,157	949,090	961,015	973,252
	Capital								
+=	89520 VEHICLES (>\$25,000)	156,305	265,000	1,201,020	180,540	1,201,020			
10	FY 2019 PER - Replace 172.SL with New Automated Side Loader								
11	FY 2020 PER - Replace 170.SL w/New Auto Side Loader			337,000		337,000			
12	FY 2020 PER - Replace 171.SL w/New Auto Side Loader			337,000		337,000			
13	FY 2020 PER - Replace 131.KB w/New Knuckleboom			190,020	180,540	190,020			
15	2015 - Replace Automated Side Load Truck								
18	2015 - Replace Automated Side Load Truck								
19	Various								
5	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
6	2015 - Replace Knuckleboom Truck								
7	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (move to lease)								
8	FY 2018 PER - Replace 136.REL w/25-yr. Rear Load Truck	156,305	265,000						
9	FY 2020 PER - Replace 172.SL w/New Auto Side Loader			337,000		337,000			
*	Amount missing from detail								
+	89550 COMPUTER SOFTWARE (>\$25,000)								
1	2013 - Purchase routing software								
2	Various								
*	Amount missing from detail								
=	XMEO TOTAL MACHINERY & EQUIPMENT (>\$25,000)	156,305	265,000	1,201,020	180,540	1,201,020			
=	XCAP TOTAL CAPITAL	156,305	265,000	1,201,020	180,540	1,201,020			
=	XTOT TOTAL EXPENDITURES	3,134,250	3,392,446	5,118,347	1,911,668	4,696,730	3,282,863	3,439,770	3,607,641



City of Franklin, Tennessee

FY 2021 Operating Budget

Budget

Disposal Budget

	Actual 2018	Est'd 2019	Budget 2020	EOY 2020	Budget 2021	Difference \$	%
Personnel							
Salaries & Wages	538,178	326,302	248,209	341,508	249,520	1,311	0.5%
Employee Benefits	228,361	185,433	123,564	351,838	130,628	7,064	5.7%
Total Personnel	766,539	511,735	371,773	693,346	380,148	8,375	2.3%
Operations							
Transportation Services	557	457	1,020	136	-	(1,020)	-100.0%
Operating Services	3,063,448	3,029,709	2,987,060	3,045,300	3,045,240	58,180	1.9%
Notices, Subscriptions, etc.	-	143	1,020	-	-	(1,020)	-100.0%
Utilities	899	751	765	820	780	15	2.0%
Contractual Services	1,959	5,340	1,530	-	-	(1,530)	-100.0%
Repair & Maintenance Services	166,580	111,091	255,000	57,324	221,000	(34,000)	-13.3%
Employee programs	-	86	1,734	-	1,750	16	0.9%
Professional Development/Travel	-	-	3,060	4,199	3,200	140	4.6%
Office Supplies	2,611	2,708	3,162	2,132	-	(3,162)	-100.0%
Operating Supplies	7,599	4,103	7,089	5,180	468	(6,621)	-93.4%
Fuel & Mileage	44,240	53,612	57,491	40,884	58,641	1,150	2.0%
Machinery & Equipment (<\$25,000)	49,378	1,466	2,328	10,064	2,374	46	2.0%
Repair & Maintenance Supplies	12,049	6,759	13,770	2,964	14,046	276	2.0%
Property & Liability Costs	33,896	35,018	35,718	32,583	34,212	(1,506)	-4.2%
Rentals	-	402	410	2,076	418	8	1.9%
Permits	1,675	1,918	1,684	1,500	1,718	34	2.0%
Financial Fees	80	214	153	-	156	3	2.0%
Debt Service and Lease Payments	82,563	-	-	-	-	-	0.0%
Transfers to Other Funds	136,695	48,465	348,390	348,390	346,684	(1,706)	-0.5%
Total Operations	3,604,229	3,302,242	3,721,384	3,553,552	3,730,687	9,303	0.2%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	0.0%
Capital	-	-	-	-	-	-	0.0%
Disposal	4,370,768	3,813,977	4,093,157	4,246,898	4,110,835	17,678	0.4%

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
		Personnel								
=	81110	REGULAR PAY	490,342	275,090	228,787	161,400	295,220	225,927	237,223	249,085
	81120	OVERTIME PAY	47,836	51,212	30,000	30,457	46,288	31,500	32,603	33,744
	81199	VACANCY ADJUSTMENT			(7,578)			(7,907)	(8,303)	(8,718)
=	XWAGE	TOTAL WAGES	538,178	326,302	251,209	191,857	341,508	249,520	261,523	274,111
=	81410	FICA (EMPLOYER'S SHARE)	37,888	23,509	16,563	13,873	24,640	17,283	18,148	19,055
=	81420	MEDICAL PREMIUMS	115,158	184,744	74,030	208,054	255,648	77,643	85,407	93,948
=	81425	VISION PREMIUMS		1,242	393	1,333	800	2,685	2,954	3,249
=	81430	GROUP INSURANCE PREMIUMS	6,204	10,731	5,605	9,552	7,220	4,117	4,529	4,982
=	81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(42,648)	(76,850)	(14,879)	(10,975)	(20,208)	(15,733)	(17,306)	(19,037)
	81441	CONTRIBUTIONS TO HEALTH SAVINGS ACCOUNT		2,400	1,200		1,200	1,200	1,200	1,200
!	81450	RETIREMENT CONTRIBUTIONS	41,924	14,721	26,103	7,534	19,083	20,991	23,091	25,400
	81455	DEFERRED COMP MATCH	8,566	9,946	2,537	(6,186)	2,777	3,055	3,360	3,697
	81456	TCRS CONTRIBUTIONS (CITY)				11,252	6,158	6,774	7,451	8,196
	81470	WORKERS COMPENSATION PREMIUMS	13,170	14,009	12,012	13,630	54,520	12,613	13,244	13,906
	81475	WORKERS COMPENSATION CLAIMS	48,099	981						
=	XBEN	TOTAL BENEFITS	228,361	185,433	123,565	248,067	351,838	130,628	142,078	154,596
=	XPER	TOTAL PERSONNEL	766,539	511,735	374,774	439,924	693,346	380,149	403,601	428,707
		Operations								
!	82110	MAILING & OUTBOUND SHIPPING SERVICES	530	448	765	117	136			
	82120	FREIGHT FOR INBOUND PURCHASED ITEMS			255					
	82130	VEHICLE LICENSES & TITLES	27	9						
	82140	VEHICLE TOW-IN SERVICES								
=	XTRC	TOTAL TRANSPORTATION CHARGES	557	457	1,020	117	136			
	82210	PRINTING & COPYING SERVICES, OUTSOURCED	88	124	204					
	82240	TRANSCRIPTION FEES	74		51	39	156			
	82250	TESTING & PHYSICALS	479	330	510	800	1,340			
	82260	UNIFORM RENTAL & SERVICES	448	26	765	59				
	82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	3,062,359	3,029,229	2,985,530	1,612,183	3,043,804	3,045,240	3,151,823	3,262,137
=	XOPSV	TOTAL OPERATING SERVICES	3,063,448	3,029,709	2,987,060	1,613,081	3,045,300	3,045,240	3,151,823	3,262,137
	82310	LEGAL NOTICES			510					
+	82350	DUES FOR MEMBERSHIPS			510					
	1	SWANA - Supervisor								
	2	APWA - Supervisor								
	3	Various			510					
	*	Amount missing from detail								
	82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)		143						
=	XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY		143	1,020					
	82455	CELLULAR TELEPHONE SERVICE	899	751	765	374	820	780	807	836
=	XUTIL	TOTAL UTILITIES	899	751	765	374	820	780	807	836
	82510	COMPUTER SERVICES	1,959	840	1,530	630				
	82599	OTHER CONTRACTUAL SERVICES		4,500						
=	XCTS	TOTAL CONTRACTUAL SERVICES	1,959	5,340	1,530	630				
	82610	VEHICLE REPAIR & MAINTENANCE SERVICES	97,998	71,560	76,500	12,836	464	78,000	78,000	78,000
	82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	4,015	1,208	56,100	1,798	4,424	58,000	58,000	58,000
!	82640	PAVING & REPAIR SERVICES	13,200							

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
+	82645	STORM WATER MAINTENANCE SERVICES	17,790	25,070	56,100	7,100	23,720	50,000	51,750	53,561
	1	2015 - Drains & Interceptor								
	2	2015 - Stormwater Pond Repairs								
	3	2014								
	4	Various	17,790	25,070	56,100	7,100	23,720	50,000	51,750	53,561
	*	Amount missing from detail								
+	82654	GROUNDS MAINTENANCE SERVICES								
	1	2015 - Concrete work in front of transfer station building								
	2	2015 - Replace safety railing on retaining walls in & around transfer station								
	*	Amount missing from detail								
	82660	BUILDING REPAIR & MAINTENANCE SERVICES	33,577	13,133	66,300	9,833	28,716	35,000	35,000	35,000
	82699	OTHER REPAIR & MAINTENANCE SERVICES		120						
=	XRMSV	TOTAL REPAIR & MAINTENANCE SERVICES	166,580	111,091	255,000	31,567	57,324	221,000	222,750	224,561
	82750	EMPLOYEE RECOGNITION/RECEPTIONS		86						
+	82780	TRAINING, OUTSIDE			510			500	500	500
	1	2015 - SWANA Certification								
	2	2014								
	3	Various			510			500	500	500
	*	Amount missing from detail								
	82790	TRAINING, IN-HOUSE			1,224			1,250	1,250	1,250
=	XEPG	TOTAL EMPLOYEE PROGRAMS		86	1,734			1,750	1,750	1,750
+	82810	REGISTRATIONS			510	545	2,180	550	550	550
	1	TCAPWA Public Works conference								
	2	SWANA								
	3	2014								
	4	Various			510	545	2,180	550	550	550
	*	Amount missing from detail								
+	82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)			204	431		200	200	200
	1	2015 - SWANA Wastecore International Conference								
	2	Various			204	431		200	200	200
	*	Amount missing from detail								
+	82830	AIR TRAVEL			816	414	1,656	850	850	850
	1	SWANA			816	414	1,656	850	850	850
	*	Amount missing from detail								
+	82840	LODGING			1,275	317	317	1,300	1,300	1,300
	1	SWANA								
	2	2014								
	3	Various			1,275	317	317	1,300	1,300	1,300
	*	Amount missing from detail								
	82850	MEALS (OUTSIDE WILLIAMSON COUNTY)			255	46	46	300	300	300
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL			3,060	1,753	4,199	3,200	3,200	3,200
	83110	OFFICE SUPPLIES	1,290	904	1,530	290	1,004			
	83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)			102					
	83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	1,321	1,804	1,530	307	1,128			
=	XOFS	TOTAL OFFICE SUPPLIES	2,611	2,708	3,162	597	2,132			
	83210	TRAINING SUPPLIES			510					
	83221	ODOR CONTROL CHEMICALS								
	83240	MEDICAL SUPPLIES	2,038	1,427	1,020	309	268			
	83250	SAFETY SUPPLIES	2,748	2,342	2,550	694	1,648			
	83260	UNIFORMS PURCHASED	2,439	198	2,550	1,520	3,184			
	83270	CONSUMABLE TOOLS			204	220		208	215	223

	Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
	83290	SOLID WASTE CONTAINERS								
	83299	OTHER OPERATING SUPPLIES	374	136	255	20	80	260	269	279
=	XOPS	TOTAL OPERATING SUPPLIES	7,599	4,103	7,089	2,763	5,180	468	484	502
	83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	44,240	53,612	57,491	19,475	40,884	58,641	60,693	62,818
=	XFUEL	TOTAL FUEL & MILEAGE	44,240	53,612	57,491	19,475	40,884	58,641	60,693	62,818
	83510	FURNITURE, FIXTURES (<\$25,000)			288			293	303	314
!	83530	MACHINERY & EQUIPMENT (<\$25,000)	49,378	690	510	1,724	6,896	520	538	557
+	83540	COMPUTER HARDWARE (<\$25,000)		776	1,530	792	3,168	1,561	1,616	1,672
	1	Replace desktop computers (2)								
	2	Line Item 2		776	1,530	792	3,168	1,561	1,616	1,672
	*	Amount missing from detail								
	83550	COMPUTER SOFTWARE (<\$25,000)								
=	XMEU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	49,378	1,466	2,328	2,516	10,064	2,374	2,457	2,543
	83610	VEHICLE PARTS & SUPPLIES	4,615	1,853	1,530	427	504	1,561	1,616	1,672
	83620	EQUIPMENT PARTS & SUPPLIES	4,142	2,055	7,650	575	1,140	7,803	8,076	8,359
	83645	STORM WATER MAINTENANCE SUPPLIES								
	83654	GROUNDS MAINTENANCE SUPPLIES		100						
	83660	BUILDING MAINTENANCE SUPPLIES	3,292	2,496	4,590	519	1,320	4,682	4,846	5,015
	83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES		255						
=	XRMS	TOTAL REPAIR & MAINTENANCE SUPPLIES	12,049	6,759	13,770	1,521	2,964	14,046	14,538	15,046
	85110	PROPERTY INSURANCE	4,079	4,284	4,370	4,516	4,516	4,742	4,979	5,228
	85111	FRAUD INSURANCE	974	2,987	3,047					
	85112	INLAND MARINE INSURANCE	5,041	4,663	4,756	5,052	5,052	5,305	5,570	5,848
	85113	AUTO PHYSICAL DAMAGE	1,159	1,077	1,099	1,005	1,005	1,055	1,108	1,163
	85115	LIABILITY INSURANCE	4,011	3,214	3,278	6,228	6,228	6,539	6,866	7,210
	85116	E&O LIABILITY INSURANCE	8,258	7,031	7,172	6,648	6,648	6,980	7,329	7,696
	85117	VEHICLE LIABILITY INSURANCE	7,175	9,000	9,180	6,338	6,338	6,655	6,988	7,337
	85119	UMBRELLA LIABILITY	3,199	2,762	2,817	2,796	2,796	2,936	3,083	3,237
	85120	PROPERTY DAMAGE COSTS								
	85125	LIABILITY CLAIMS/DEDUCTIBLES								
	85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES								
=	XPLC	TOTAL PROPERTY & LIABILITY COSTS	33,896	35,018	35,719	32,583	32,583	34,212	35,923	37,719
	85240	EQUIPMENT RENTAL & LEASES		402	410	519	2,076	418	433	448
=	XRENT	TOTAL RENTALS		402	410	519	2,076	418	433	448
	85310	PERMITS		25						
	85320	STATE FEES	1,675	1,893	1,684	1,500	1,500	1,718	1,778	1,840
=	XPERM	TOTAL PERMITS	1,675	1,918	1,684	1,500	1,500	1,718	1,778	1,840
	85530	E-COMMERCE FEES	80	214	153			156	161	167
=	XFLF	TOTAL FINANCIAL FEES	80	214	153			156	161	167
!+	86600	LEASE/LOAN PRINCIPAL	80,622							
	1	2015 - Add Transfer Truck (\$115,000)								
	2	2015 - Add rubber-tire skid steer (\$50,000)								
	3	2016 - Add Wheel Loader	80,622							
	*	Amount missing from detail								
!+	86700	LEASE/LOAN INTEREST	1,941							

Account	Label	Actual 2018	Actual 2019	Budget 2020	YTD 2020 1/31/2020	Estd 2020	Budget 2021	Forecast 2022	Forecast 2023
1	2015 - Add Transfer Truck								
2	2015 - Add rubber-tire skid steer								
3	2016 - Add Wheel Loader	1,941							
*	Amount missing from detail								
=	XDSV TOTAL DEBT SERVICE	82,563							
88095	TRANSFER TO DEBT SERVICE FUND	136,695	48,465	348,390	21,623	348,390	346,684	358,818	371,377
=	XTRAN TOTAL TRANSFERS	136,695	48,465	348,390	21,623	348,390	346,684	358,818	371,377
=	XOP TOTAL OPERATIONS	3,604,229	3,302,242	3,721,385	1,730,619	3,553,552	3,730,687	3,855,615	3,984,944
	Capital								
+	89530 MACHINERY & EQUIPMENT (>\$25,000)								
1	2009 - Morbark 4600XL Wood Hog Horizontal Grinder								
4	Various								
5	2015 - Add Transfer Truck (move to lease)								
6	2015 - Add rubber-tire skid steer (move to lease)								
7	FY 2018 PER - Mobile Radios								
8	FY 2018 PER - 2-way Portable 800 MHz Radios								
*	Amount missing from detail								
=	XMEQ TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	XCAP TOTAL CAPITAL								
=	XTOT TOTAL EXPENDITURES	4,370,768	3,813,977	4,096,159	2,170,543	4,246,898	4,110,836	4,259,216	4,413,651