



City of Franklin, Tennessee

FY 2017 Operating Budget

Sanitation & Environmental Services

Becky Caldwell, Director

Budget Summary - Overall

	2014 Actual	2015 Actual	2016		2017 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Beginning Balance		405,119	415,110	401,153	355,592		
Revenues	7,462,938	8,275,157	7,825,677	9,151,507	8,989,555	1,163,878	14.9%
Expenses							
Personnel	2,841,664	2,830,416	2,912,851	2,878,964	3,130,657	217,806	7.5%
Operations	3,820,938	4,877,026	4,926,783	6,318,104	6,148,173	1,221,390	24.8%
Capital	91,113	0	0	0	0	-	0.0%
Expenses	6,753,715	7,707,442	7,839,634	9,197,068	9,278,830	1,439,196	18.4%
Ending Balance		972,834	401,153	355,592	66,317		

Budget Summary - By Division

	2014 Actual	2015 Actual	2016		2017 Budget	2016 v. 2017	
			Budget	Estimated		\$	%
Beginning Balance		405,119	415,110	401,153	355,592		
Revenues	7,462,938	8,275,157	7,825,677	9,151,507	8,989,555	1,163,878	14.9%
Expenses							
Administration	938,494	815,711	824,871	812,327	796,196	(28,675)	-3.5%
Collection	2,933,392	3,585,540	3,752,341	3,794,335	3,910,736	158,395	4.2%
Disposal	2,881,829	3,306,446	3,262,423	4,590,406	4,571,899	1,309,476	40.1%
Expenses	6,753,715	7,707,697	7,839,635	9,197,068	9,278,831	1,439,196	18.4%
Ending Balance		972,579	401,152	355,592	66,316		

Departmental Summary

The Sanitation & Environmental Services (SES) Department team is responsible for collection and disposal of residential, non-residential, yard wastes and bulk wastes. The primary goal we strive to meet in our everyday work is to maintain a high standard of service with efficient use of resources to protect the health and welfare of our community. During the past few years we have continued to add services, improve efficiency in daily operations and focus on effective use of our existing resources.

The Batteries, Oil, Paint, Anti-freeze, Electronics (BOPAE) drop-off services, for Williamson County residents, continues to see increases in each waste type as well as the number of customers. We are now serving an average of 1,000 customers every month with these services.



City of Franklin, Tennessee

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Sanitation & Environmental Services

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Departmental Summary (con't)

At the end of fiscal year 2015, our curbside residential recycling service in the form of our weekly blue bag collection program turned five (5) years old. The participation (57%) and diversion (17%) rates continue to show the success of this service. We continue hauling blue bags to the Marshall County Solid Waste materials recovery facility (MRF) as part of the long-term partnership formed in November 2014.

Our partnership with Bi-County Solid Waste continues to be successful. The volumes at the transfer station indicate the total processed during fiscal year 2016 could reach 105,000 tons; more than any other year in the history of this facility. We recently increased the tip fee from \$42.00 to \$44.00 per ton with a \$20.00 minimum charge to help cover added operational expenses.

Installation of electric cranes is nearing completion. We expect to increase efficiencies in our daily transfer station operation when these units are put into service.

The three divisions of the Sanitation & Environmental Services Department include:

(1) Administration, (2) Collection and (3) Transfer Station.

- The Administration Division actively participates in public education, customer service, department financial management, provides direct support to the other divisions within the department and oversees management of the Municipal Services Complex.
- Our team of professionals in the Collection Division collect household and commercial waste generated from residents and businesses. In the FY2015 budget, the City combined the Recycling Division with the existing Collection Division as the overwhelming response to our blue bag recycling service required sharing resources between the two (2) divisions, Collection and Recycling, to provide efficient and consistent blue bag recyclables collection. SES continues providing residential garbage collection to include household garbage, brush, bulky wastes, white goods, blue bags of recyclables and brown bags of small yard waste.
- Disposal Division team members operate the City-owned transfer station for City and private refuse haulers, process yard debris for recycling and separate metal recyclables from refuse accepted through the

Department Goals

The primary goal of the Sanitation and Environmental Services Department is to continue supporting the safety and quality of life in our community by protecting public health. We want to continue providing weekly services that maintain focus on the needs of our residential and commercial customers, at a competitive and affordable service fee.

Continuous improvement for the long-term development of our department remains a top priority. We strive to use our resources in the most efficient, effective way possible. We will continue analysis of the cost of each service provided and expect to make additional recommendations based on our findings.

The primary financial goal of self-sustainability may only be obtainable with fee increases and specific changes for particular service offerings.



City of Franklin, Tennessee

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Performance Measures

How a community utilizes its resources must be governed in accordance with its citizens wishes and its plans for the future. Therefore, beginning in FY 2015, The City of Franklin has established **FranklinForward : A Vision for 2033**. This Strategic Plan has specific and demonstrable objectives for each department which, when achieved individually, will cohesively move Franklin forward to meet the challenges and demands of the future.

Each budget has a series of performance measures and benchmarks attached to it which demonstrate the workload, effectiveness and outcome of taxpayer support for the annual operations of the City of Franklin and its pursuit of the goals of the Strategic Plan. Together, these measures demonstrate a proper and diligent use of taxpayer dollars in the pursuit of a greater community.



FranklinForward : A Vision for 2033 | Objectives for Developing a Strategic Plan

Theme: A Safe Clean and Livable City



Franklin will be a leader in residential recycling efforts.

Goal: To increase the percent of diversion through the "blue bag" recyclable program by 3% per year.

Baseline: Current diversion of blue bag tonnage was 16% as a percent of the total tons of household garbage collected by City of Franklin. (March, 2013).

Goal: To reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.

Baseline: Current household participation was 49% as a percent of the total number of household refuse stops by the City of Franklin. (March, 2013)

Goal: To reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)

Baseline: As of 2012, collections were: Batteries = 9,341 lbs.; Oil = 576 gallons; Paint = 142,684 lbs.; Anti-freeze = 651 gallons; Electronics = 216,820 lbs.

Key:	Strategic Plan: FranklinForward	
	Sustainable Franklin	
	Tennessee Municipal Benchmarking Project	

Workload (Output) Measures

		2013	2014	2015	2016*	2017*
	Total tons of residential refuse collected	16,810	17,331	18,848	19,500	20,000
	Commercial Trash Collected (tons)	7,058	7,644	8,064	9,500	10,000
	Total tons diverted from class 1 landfill	7,301	8,605	7,897	8,151	8,500
	Total tons of recycling collected	2,846	3,113	3,251	3,400	3,800
	Total tons of yard waste diverted	3,863	5,277	4,643	5,000	5,500
	Trash from private haulers (tons)	22,738	30,180	53,235	55,000	57,000
	Tons collected per 1000 population (tons)	253	252	277	291	298
	Tennessee Statewide Benchmarking Average	270	328	TBD	TBD	TBD
	Residential collection points	19,000	18,750	19,000	19,500	20,000



City of Franklin, Tennessee

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Performance Measures

	Accidents / incidents	34	28	26	25	25
	Total annual collection fees	\$ 4,417,799	\$ 4,946,611	\$ 4,946,611	\$ 5,033,712	\$ 5,033,712
	Total annual recycling revenue	\$ 17,373	\$ 16,040	\$ 27,309	\$ 18,718	\$ 26,428
	BOPAE Collections					
	Reduce dangerous and polluting chemicals in our city by increasing the collections of BOPAE (batteries, oil, paint, anti-freeze, electronics) at the drop-off location by 5% annually (as measured in pounds)					
	Batteries (lbs)	21,624	17,484	40,824	14,480	15,000
	Target	9,808	10,298	10,813	11,354	11,922
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Oil (gallons)	1,527	1,008	1,888	1,278	1,400
	Target	605	635	667	700	735
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Paint (lbs)	324,504	335,880	425,000	413,960	375,000
	Target	149,818	157,309	165,175	173,433	182,105
	Meets Target?	Yes	Yes	Yes	Yes	Yes
	Anti-Freeze (gallons)	448	324	696	875	950
	Target	684	718	754	791	831
	Meets Target?	No	No	No	Yes	Yes
	Electronics (lbs)	245,280	167,568	145,240	154,676	150,000
	Target	227,661	239,044	250,996	263,546	276,723
	Meets Target?	Yes	No	No	No	No

Efficiency Measures

	2013	2014	2015	2016*	2017*
Landfill fee per ton	\$ 32.00	\$ 32.00	\$ 33.09	\$ 33.09	\$ 33.09
Tons Collected per FTE					
Residential Refuse	840.5	866.6	942.4	928.6	#DIV/0!
Tennessee Statewide Benchmarking Average	2715.1	3443.2	3321.8	TBD	TBD
Recycling	937.7	1037.7	1083.7	1,133.3	1,266.7
Tennessee Statewide Benchmarking Average	915.9	1126.4	1233.1	TBD	TBD

Outcome (Effectiveness) Measures

	2013	2014	2015	2016*	2017*
Tons Diverted / 1,000 Population	112.2	129.7	119.0	TBD	TBD
Tennessee Statewide Benchmarking Average	345.0	374.8	381.1	TBD	TBD
Accidents /1,000 Collection Points	1.79	1.493	0.91	TBD	TBD
Tennessee Statewide Benchmarking Average	0.65	0.81	0.46	TBD	TBD
Increase the percent of diversion through the "blue bag" recyclable program by 3% per year.	16.9%	18.9%	14.6%	16.0%	18.0%
Target	16.9%	19.9%	22.9%	25.9%	28.9%
Meets Target?	Yes	No	No	No	No



City of Franklin, Tennessee

FY 2017 Operating Budget

Performance Measures

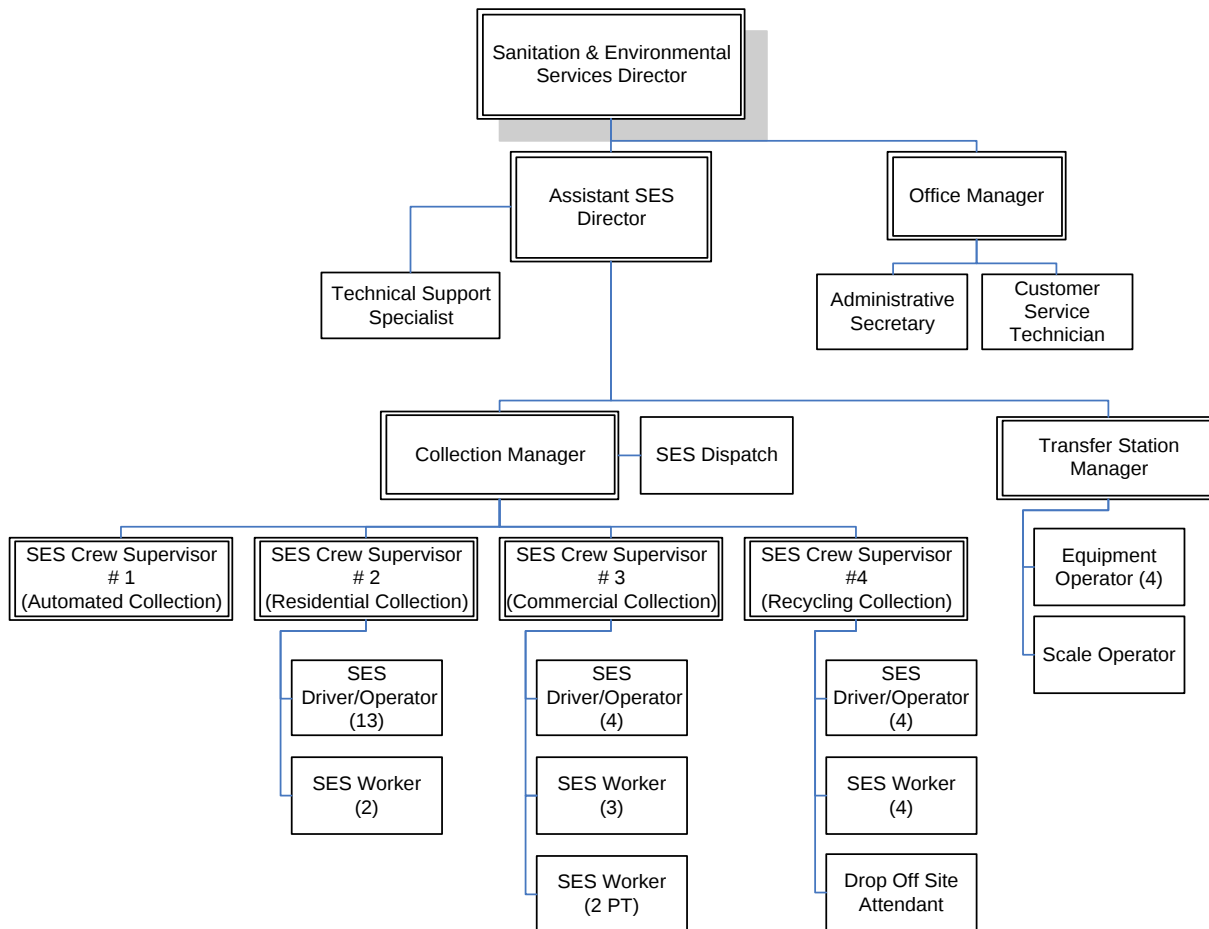
 	Reach 60% participation by 2020 in the residential curbside recycling program by increasing 3% annually the household refuse stops made by the City of Franklin.	46%	47%	57%	57%	60%
	Target	46%	49%	52%	55%	58%
	Meets Target?	Yes	No	Yes	Yes	TBD



City of Franklin, Tennessee

FY 2017 Operating Budget

Organizational Chart



Note: For detailed counts and authorized positions, please see following page entitled "Staffing by Position"



City of Franklin, Tennessee

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Staffing by Position

Position	Pay Grade	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017	
		F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T	F-T	P-T
Administration											
San. & Env. Services Director	K	1	0	1	0	1	0	1	0	1	0
Assistant SES Director	I	0	0	1	0	1	0	1	0	1	0
Office Manager	F	1	0	1	0	1	0	1	0	1	0
Technical Support Specialist	E	0	0	1	0	1	0	1	0	1	0
Facilities Maintenance Worker	C	1	0	1	0	1	0	0	0	0	0
Customer Services Technician	C	0	0	0	0	0	0	1	0	1	0
Administrative Secretary	B	1	0	1	0	1	0	1	0	1	0
Administrative Assistant	N/A	1	0	0	0	0	0	0	0	0	0
Totals		5	0	6	0	6	0	6	0	6	0

Collection											
Collection Manager	G	1	0	1	0	1	0	1	0	1	0
SES Crew Supervisor	E	4	0	4	0	4	0	4	0	4	0
SES Driver Operator	C	21	0	20	0	21	0	21	0	21	0
HHW Drop Off Site Attendant	C	1	0	1	0	1	0	1	0	1	0
SES Dispatcher	B	1	0	1	0	1	0	1	0	1	0
SES Worker	B	6	4	6	4	9	2	9	2	9	2
Totals		34	4	33	4	37	2	37	2	37	2

Disposal											
Transfer Station Manager	F	1	0	1	0	1	0	1	0	1	0
Equipment Operator	D	4	0	4	0	4	0	4	0	4	0
Scale Operator	C	1	0	1	0	1	0	1	0	1	0
Totals		6	0	6	0	6	0	6	0	6	0

Recycling											
SES Driver/Operator	C	1	0	1	0	Moved to Collection effective FY 2015					
SES Worker	B	2	1	2	1						
Totals		3	1	3	1						

SES Total		48	5	48	5	49	2	49	2	49	2
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City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

	Actual 2014	Actual 2015	Budget 2016	Est. 2016	Budget 2017	Difference \$	%
Available Funds							
Intergovernmental	71,500	93,309	-	-	-	-	0.0%
Charges for Services	5,958,990	7,274,219	7,336,952	8,662,682	8,844,555	1,507,603	20.5%
Use of Money and Property	199,507	407,629	163,825	163,825	145,000	(18,825)	-11.5%
Other Revenue	1,232,941	500,000	325,000	325,000	-	(325,000)	-100.0%
Total Available Funds	7,462,938	8,275,157	8,240,787	9,151,507	8,989,555	748,768	9.1%
Personnel							
Salaries & Wages	1,842,518	1,991,068	2,014,614	2,019,630	2,132,614	118,000	5.9%
Employee Benefits	999,146	839,348	898,237	859,334	998,043	99,806	11.1%
Total Personnel	2,841,664	2,830,416	2,912,851	2,878,964	3,130,657	217,806	7.5%
Operations							
Transportation Services	969	688	3,117	1,015	2,994	(123)	-3.9%
Operating Services	1,934,090	2,400,853	2,388,617	3,487,419	3,512,467	1,123,850	47.1%
Notices, Subscriptions, etc.	8,527	24,743	27,445	27,541	28,281	836	3.0%
Utilities	62,625	58,760	71,234	69,234	72,055	821	1.2%
Contractual Services	8,967	2,228	10,000	10,000	10,000	-	0.0%
Repair & Maintenance Services	421,495	450,345	261,382	650,380	617,313	355,931	136.2%
Employee programs	16,933	8,712	17,253	17,340	21,611	4,358	25.3%
Professional Development/Travel	13,258	6,032	8,333	8,631	17,136	8,803	105.6%
Office Supplies	10,174	11,468	12,694	11,995	12,236	(458)	-3.6%
Operating Supplies	100,562	99,203	114,337	126,978	135,347	21,010	18.4%
Fuel & Mileage	300,796	226,699	264,752	219,250	185,326	(79,426)	-30.0%
Machinery & Equipment (<\$25,000)	14,423	15,885	36,883	35,959	16,665	(20,218)	-54.8%
Repair & Maintenance Supplies	56,023	56,102	54,103	60,549	62,872	8,769	16.2%
Operational Units	217,401	207,787	209,545	209,546	215,832	6,287	3.0%
Property & Liability Costs	70,378	109,166	94,283	87,556	97,679	3,396	3.6%
Rentals	205	3,028	-	1,000	-	-	0.0%
Permits	2,990	1,672	2,000	1,650	2,000	-	0.0%
Financial Fees	5,837	6,415	4,306	7,024	7,025	2,719	63.1%
Other Business Expenses	500	-	-	-	-	-	0.0%
Debt Service and Lease Payments	4,249	603,684	757,419	695,957	507,378	(250,041)	-33.0%
Transfers to Other Funds	570,536	583,556	589,080	589,080	623,956	34,876	5.9%
Total Operations	3,820,938	4,877,026	4,926,783	6,318,104	6,148,173	1,221,390	24.8%
Capital	91,113	-	-	-	-	-	0.0%
SES	6,753,715	7,707,442	7,839,634	9,197,068	9,278,830	1,439,196	18.4%



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Notes & Objectives

Revenue:

We continue working toward the goal of becoming a self-sufficient department, operating within a balanced budget, dependent upon service fees to cover our operating and capital expenses. This goal allows for any monies used to subsidize departmental expenses to be reassigned for General Fund use. Most recently, we requested a \$1.50 per month residential service fee increase in this FY2015 budget.

We will focus a significant portion of staff time in the first quarter of Fiscal 2016 on revenues. Last year, we planned to recommend a \$1.00 per month increase in residential service fees for the FY2016 and a \$.50 per month increase in residential service fees in the future FY2017 budget. This increase is not being proposed immediately, but may be needed in the future. In addition, we will examine separate charges for services offered other than basic trash collection.

Our focus will continue to be increasing our operations efficiencies through use of our routing software, diverse truck combinations and public education. During the next two years, as we continue fine tuning our daily work, we will strive to maintain our service fees without the subsequent increases, while continuing to provide a high level of service to all of our customers.

Long-term budget projections include the final Debt Service payment on the Municipal Services Complex to occur in FY2018 budget.

Operations:

We continue to recognize the avoided costs associated with our curbside recycling service. We have expanded our Batteries, Oil, Paint, Anti-freeze and Electronics (BOPAE) drop-off service to be open the first Saturday of each month, from 8:00 a.m. until noon, at our Century Court, Municipal Services Complex location. Collection of compact fluorescent light (CFL) bulbs was added as another recyclable waste to our BOPAE drop-off service. We propose to add at least two kiosks within our City boundaries for collection of sharps, the primary cost of which will be the initial purchase of a kiosk for each location, and proper disposal as an ongoing expense.

Bi-County Solid Waste continues to be a strong partner working with our Transfer Station team on a daily basis to provide hauling and disposal services for refuse collected by our department, in addition to waste delivered to our facility by private companies.



City of Franklin
Revenue Model

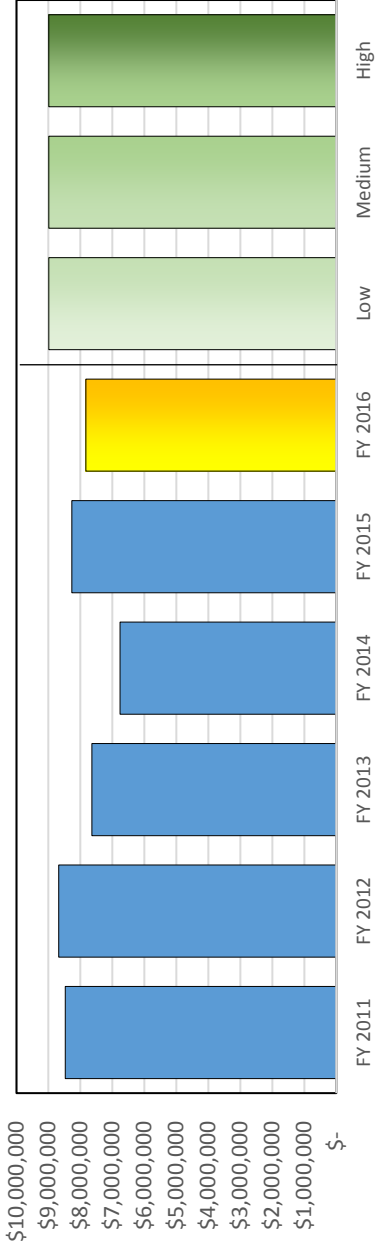
revised - February 2016

Fund:	Sanitation & Environmental Services Fund	Percent of All Revenues	7.2%
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Sanitation & Environmental Services Fund: This Special Revenue fund accounts for the fees collected in the collection and disposal of residential and commercial garbage. The primary component within the fund are those fees charged for disposal of refuse. In recent years, the City has worked to reduce the subsidy from the General Fund for sanitation and recycling operations.

At this point in time we are forecasting that the City can operate the fund without a general fund subsidy in FY 2017; provided that revenues increase as more and more tonnage is collected by the City (a trend noticed through FY 2015 & FY 2016) and/or fees are adjusted.

Sanitation & Environmental Services Fund - FY 2011-2017



	Actual					Budget	Forecasts (FY 2017)			Averages
	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Low	Medium	High	
FEMA/TEMA GRANTS (FED/STATE)	101,184	-	-	39,309	-	-	-	-	-	3-yr Average
SOLID WASTE GRANT (STATE)	-	-	-	4,790	42,686	-	-	-	-	\$ 7,561,244
SPECIAL EVENT GRANT RECOVERIES	-	-	-	27,401	50,623	-	-	-	-	1.2%
SPECIAL EVENT SERVICES FEE	-	-	-	-	4,275	3,700	5,000	5,000	5,000	5-Yr Average
COLLECTION REVENUES	4,149,194	4,334,914	4,417,799	4,460,658	4,946,611	5,163,376	5,313,127	5,313,127	5,313,127	\$ 7,968,660
NON-RESIDENTIAL DUMPSTERS	-	-	-	-	-	5,000	-	-	-	-0.3%
TIPPING FEES	2,455,044	2,443,774	2,314,116	1,487,082	2,293,823	2,142,317	3,500,000	3,500,000	3,500,000	10-Yr Average
CARDBOARD RECYCLING	5,900	7,300	9,400	11,250	13,715	10,450	9,328	9,328	9,328	\$ 6,740,623
RECYCLING-BATTERIES	-	-	-	-	4,266	6,928	6,284	6,284	6,284	1.6%
RECYCLING-METAL	-	-	-	-	5,817	7,000	7,152	7,152	7,152	
RECYCLING-WASTE OIL	-	-	-	-	523	490	-	-	-	
BUCK A BAG PROGRAM	2,480	2,354	2,626	-	2,988	2,691	3,664	3,664	3,664	
RESIDENTIAL BRUSH					900					
RESIDENTIAL BULKY GOODS					600					
NON-RESIDENTIAL BRUSH					100					
NON-RESIDENTIAL BULKY GOODS					600					
LEASE PROCEEDS	34,169	-	-	-	-	-	-	-	-	
SALE OF WASTE CONTAINERS	33,741	43,017	60,341	63,802	77,595	57,475	60,000	60,000	60,000	
LEASE OF WASTE CONTAINERS	18,591	25,605	31,050	34,065	37,260	31,350	35,000	35,000	35,000	
SALE OF SURPLUS ASSETS	160,801	478,864	64,590	101,640	292,774	75,000	50,000	50,000	50,000	
TRANSFER FROM GENERAL FUND	1,508,605	1,314,772	728,483	508,148	500,000		-	-	-	
MISCELLANEOUS OTHER REVENUE	8,207	31,051	20,327	21,700	-	325,000	-	-	-	
Totals	\$ 8,477,916	\$ 8,681,651	\$ 7,648,732	\$ 6,759,845	\$ 8,275,156	\$ 7,830,777	\$ 8,989,555	\$ 8,989,555	\$ 8,989,555	

Source: City of Franklin, Comprehensive Annual Financial Reports - 1990-2015 & Estimates from Finance & Revenue Management Departments.



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Administration Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	300,201	323,032	340,676	333,256	314,305	(26,371)	-7.7%
Employee Benefits	187,836	172,486	116,031	113,342	126,402	10,371	8.9%
Total Personnel	488,037	495,518	456,707	446,598	440,707	(16,000)	-3.5%
Operations							
Transportation Services	10	-	-	-	-	-	0.0%
Operating Services	511	660	430	1,848	900	470	109.3%
Notices, Subscriptions, etc.	3,289	1,040	4,323	4,512	4,650	327	7.6%
Utilities	45,946	39,209	48,756	48,546	50,004	1,248	2.6%
Contractual Services	1,500	825	-	-	-	-	0.0%
Repair & Maintenance Services	48,254	45,083	45,022	39,216	40,957	(4,065)	-9.0%
Employee programs	10,607	6,513	9,270	9,600	9,600	330	3.6%
Professional Development/Travel	7,007	1,790	4,320	5,700	6,863	2,543	58.9%
Office Supplies	2,902	3,656	4,120	4,045	4,151	31	0.8%
Operating Supplies	1,620	1,214	3,966	4,075	3,894	(72)	-1.8%
Fuel & Mileage	3,147	2,251	2,575	2,250	1,803	(773)	-30.0%
Machinery & Equipment (<\$25,000)	7,415	3,382	27,595	26,080	6,000	(21,595)	-78.3%
Repair & Maintenance Supplies	3,417	1,233	4,636	4,356	4,529	(107)	-2.3%
Operational Units	217,401	207,787	209,545	209,546	215,832	6,287	3.0%
Property & Liability Costs	4,380	5,550	3,606	5,955	6,306	2,700	74.9%
Rentals	205	-	-	-	-	-	0.0%
Permits	1,233	-	-	-	-	-	0.0%
Other Business Expenses	500	-	-	-	-	-	0.0%
Total Operations	359,344	320,193	368,164	365,729	355,489	(12,676)	-3.4%
Buildings	91,113	-	-	-	-	-	0.0%
Capital	91,113	-	-	-	-	-	0.0%
Administration	938,494	815,711	824,871	812,327	796,195	(28,676)	-3.5%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	286,590	312,053	347,851	168,237	325,256	320,523	336,549	353,377
	OVERTIME PAY	13,611	10,979	5,000	4,875	8,000	5,000	5,000	5,000
	TEMPORARY WORK BY NON-CITY EMPLOYEES								
81150				(12,175)			(11,218)	(11,779)	(12,368)
81199	VACANCY ADJUSTMENT								
= XWAGE	TOTAL WAGES	300,201	323,032	340,676	173,112	333,256	314,305	329,770	346,009
= 81410	FICA (EMPLOYER'S SHARE)	22,234	23,969	26,611	12,963	24,882	24,520	27,602	27,603
= 81420	MEDICAL PREMIUMS	142,297	132,270	68,366	54,760	68,365	78,621	90,414	99,455
= 81430	GROUP INSURANCE PREMIUMS	4,640	4,908	5,529	2,159	5,528	6,082	6,690	7,359
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(14,843)	(11,794)	(13,327)	(4,742)	(13,327)	(15,326)	(16,859)	(18,545)
81450	RETIREMENT CONTRIBUTIONS	29,570	17,623	23,201	22,240	22,240	26,681	29,349	32,284
81455	DEFERRED COMP MATCH	3,804	5,333	5,467	2,916	5,467	5,631	5,800	5,801
81470	WORKERS COMPENSATION PREMIUMS	134	177	184	187	187	193	203	213
81475	WORKERS COMPENSATION CLAIMS								
= XBEN	TOTAL BENEFITS	187,836	172,486	116,031	90,483	113,342	126,402	143,199	154,170
= XPER	TOTAL PERSONNEL	488,037	495,518	456,707	263,595	446,598	440,707	472,969	500,179
	Operations								
82130	VEHICLE LICENSES & TITLES	10							
= XTRC	TOTAL TRANSPORTATION CHARGES	10							
82210	PRINTING & COPYING SERVICES, OUTSOURCED	177		155			150	150	150
82240	TRANSCRIPTION FEES	63	19						
! 82250	TESTING & PHYSICALS	271	641	275	1,232	1,848	750	750	750
= XOSV	TOTAL OPERATING SERVICES	511	660	430	1,232	1,848	900	900	900
82300	LEGAL NOTICES	244			341	512	500	500	500
! 82350	DUES FOR MEMBERSHIPS	379		1,748	454	1,500	1,650	1,700	1,750
1	SWANA membership - Director			245					
2	APWA membership - Director			179					
3	NSWMA membership - Director			900					
4	SWANA membership - Asst Director			245					
5	APWA membership - Asst Director			179					
6	NSWMA membership - Asst Director								
7	Various	199				1,500	1,650	1,700	1,750
*	Amount missing from detail	180			454				
82380	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	2,500		2,575		2,500	2,500	2,500	2,500
82390	PUBLICATIONS, NON-TRAINING	166	116						
= XNSP	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	3,289	116	4,323	795	4,512	4,650	4,700	4,750
82410	ELECTRIC SERVICE	28,288	24,493	30,897	10,502	25,000	25,750	26,523	27,319
82420	WATER & SEWER SERVICE	4,476	2,255	2,967	3,726	8,942	9,211	9,487	9,772
82430	STORMWATER SERVICE	2,804	2,336	2,944	1,168	2,800	2,884	2,971	3,060
82440	NATURAL GAS SERVICE	3,365	3,129	3,278	557	3,500	3,605	3,713	3,825
	TELEPHONE SERVICE	2,359	2,441	2,822	1,297	2,750	2,833	2,917	3,005
82451	800 MHZ ACCESS LINE SERVICE	2,448	2,481	2,811	1,391	2,718	2,800	2,884	2,971
! 82455	CELLULAR TELEPHONE SERVICE	1,880	1,765	2,682	1,115	2,500	2,575	2,652	2,732
82470	INTERNET & RELATED SERVICES	326	309	355	168	336	346	356	367

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
=	XUTIL TOTAL UTILITIES	45,946	39,209	48,756	19,924	48,546	50,004	51,503	53,051
	82510 COMPUTER SERVICES								
	82599 OTHER CONTRACTUAL SERVICES	1,500	825						
=	XCTS TOTAL CONTRACTUAL SERVICES	1,500	825						
	82610 VEHICLE REPAIR & MAINTENANCE SERVICES	1,328	49	1,500	188	666	1,250	1,288	1,327
	82620 EQUIPMENT REPAIR & MAINTENANCE SERVICES	6,217	6,312	6,483	3,005	6,550	6,747	6,949	7,157
	82645 STORMWATER MAINTENANCE SERVICES								
	82652 LANDSCAPING SERVICES	168	32						
	82654 GROUNDS MAINTENANCE SERVICES		4,876						
	82660 BUILDING REPAIR & MAINTENANCE SERVICES	40,541	33,814	37,039	31,339	32,000	32,960	33,949	34,967
	82699 OTHER REPAIR & MAINTENANCE SERVICES								
=	XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	48,254	45,083	45,022	34,532	39,216	40,957	42,186	43,451
	82750 EMPLOYEE RECOGNITION/RECEPTIONS								
	82780 TRAINING, OUTSIDE	9	100						
+	82790 TRAINING, IN-HOUSE	10,598		9,270	4,200	9,600	9,600	9,600	9,600
	1 21st Century Leadership Institute			9,270		9,600	9,600	9,600	9,600
	2 Various	8,739			4,200				
*	Amount missing from detail	1,859							
=	XEPG TOTAL EMPLOYEE PROGRAMS	10,607	100	9,270	4,200	9,600	9,600	9,600	9,600
+	82810 REGISTRATIONS	3,493		2,335	395	2,325	2,500	2,575	2,652
	1 APWA International Congress conference (Director)			835					
	2 SWANA Wastecon International conference (Director)			1,000					
	3 TCAPWA Public Works Conference (Director)								
	4 APWA International Congress conference (Asst Director)								
	5 SWANA Wastecon International conference (Asst Director)								
	6 TCAPWA Public Works Conference (Director & Asst Director)			500					
	7 Various	1,319					2,500	2,575	2,652
*	Amount missing from detail	2,174			395				
+	82820 GROUND TRANSPORTATION (OUTSIDE WILLAMSON COUNTY)	233		150	129	200	258	266	274
	1 APWA								
	2 SWANA								
	3 TCAPWA								
	4 SWANA								
	5 Various - industry conferences	161		150		200	258	266	274
*	Amount missing from detail	72			129				
+	82830 AIR TRAVEL	645		480		500	515	530	546
	1 APWA - Chicago, IL								
	2 SWANA - Long Beach, CA								
	3 Various	645		480		500	515	530	546
	4 SWANA - Dallas, TX								
*	Amount missing from detail								
+	82840 LODGING	2,315		840	1,157	2,175	3,090	3,183	2,361
	1 APWA International Congress conference (Director)								
	2 SWANA Wastecon International conference (Director)			840				891	
	3 TCAPWA Public Works Conference								
	4 Line Item 4	1,384				2,175	2,225	2,292	2,361
	5 SWANA Wastecon International conference (Asst Director)						865		
*	Amount missing from detail	931			1,157				

Account	Label		Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		321	234	515	228	500	500	515	530
82890	OTHER TRAVEL EXPENSES			8						
=	XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	7,007	242	4,320	1,909	5,700	6,863	7,069	6,363
83110	OFFICE SUPPLIES		2,038	1,365	2,060	349	2,000	2,060	2,122	2,185
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		7	603	515	661	500	500	500	500
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		857	1,688	1,545	584	1,545	1,591	1,639	1,688
=	XOFS	TOTAL OFFICE SUPPLIES	2,902	3,656	4,120	1,594	4,045	4,151	4,261	4,373
83210	TRAINING SUPPLIES		172	681	701		700	500	500	500
83250	SAFETY SUPPLIES		334	165	515	33	500	515	530	546
83260	UNIFORMS PURCHASED		1,114	292	2,750	200	2,750	2,750	2,833	2,917
83291	BOPAE SUPPLIES									
83299	OTHER OPERATING SUPPLIES			76		125	125	129	133	137
=	XOPS	TOTAL OPERATING SUPPLIES	1,620	1,214	3,966	358	4,075	3,894	3,996	4,100
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		3,147	2,201	2,575	3,057	2,250	1,803	2,433	2,506
83320	MILEAGE (INSIDE WILLIAMSON COUNTY)			50						
=	XFUEL	TOTAL FUEL & MILEAGE	3,147	2,251	2,575	3,057	2,250	1,803	2,433	2,506
83510	FURNITURE, FIXTURES (<\$25,000)		900	752	1,545	1,884	1,731	2,500	2,000	2,000
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)		1,111		25,000	1,498	22,500		15,000	
1	2013 - Replace copier									
2	2014 - Scanner for OnBase									
3	2014 - Printer									
4	Replace copier								15,000	
5	Various		1,111		25,000		22,500			
*	Amount missing from detail					1,498				
+ 83550	COMPUTER HARDWARE (<\$25,000)		3,664		1,050	1,723	1,723	3,500	2,000	2,000
1	2013 - Replace desktop computer									
2	2014 - Replace laptop computer									
3	2015 - Replace desktop computer (1)									
4	2015 - Replace laptop computer (1)									
5	Various		2,077				1,723	3,500	2,000	2,000
6	2016 - Replace desktop computer				1,050					
*	Amount missing from detail		1,587			1,723				
+ 83560	COMPUTER SOFTWARE (<\$25,000)		1,740			126	126			
1	Software		1,740				126			
*	Amount missing from detail					126				
=	XMFU	TOTAL MACHINERY & EQUIPMENT (<\$25,000)	7,415	752	27,595	5,231	26,080	6,000	19,000	4,000
83610	VEHICLE PARTS & SUPPLIES									
83620	EQUIPMENT PARTS & SUPPLIES		119		515		500	515	530	546
83630	LANDSCAPING SUPPLIES		220	262	1,803	56	1,600	1,750	1,803	1,857
83640	GROUNDS MAINTENANCE SUPPLIES		3,073	774	2,060		2,000	2,000	2,000	2,000
83650	BUILDING MAINTENANCE SUPPLIES		5	197	258	6	256	264	272	280
=	XFRS	TOTAL REPAIR & MAINTENANCE SUPPLIES	3,417	1,233	4,636	62	4,356	4,529	4,605	4,683
84710	ADMIN SERVICES PROVIDED BY GENERAL FUND		190,000	207,787	209,545	209,545	209,546	215,832	222,307	228,977
84950	GRANT PROGRAMS		27,401							
=	XOPU	TOTAL OPERATIONAL UNITS	217,401	207,787	209,545	209,545	209,546	215,832	222,307	228,977

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
85110	PROPERTY INSURANCE	2,512	1,014	1,019	1,124	1,124	1,180	1,239	1,301
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	15	54	60			63		
85113	AUTO PHYSICAL DAMAGE	128	70	75	57	60	63	66	69
85115	LIABILITY INSURANCE	793	1,400	1,443	3,062	3,062	3,215	3,376	3,545
85116	E&O LIABILITY INSURANCE	468	604						
85117	VEHICLE LIABILITY INSURANCE	464	738	539	513	513	539	566	594
85119	UMBRELLA LIABILITY				726	726	762	800	840
85120	PROPERTY DAMAGE COSTS		1,670	470		470	484	499	514
=	XPLC TOTAL PROPERTY & LIABILITY COSTS	4,380	5,550	3,606	5,482	5,955	6,306	6,546	6,863
85240	EQUIPMENT RENTAL & LEASES	205							
=	XRENT TOTAL RENTALS	205							
85320	STATE FEES	1,233							
=	XPERM TOTAL PERMITS	1,233							
85990	MISCELLANEOUS	500							
=	XOBE TOTAL OTHER BUSINESS EXPENSES	500							
+	86600 LEASE/LOAN PRINCIPAL								
1	PNC - Infor UB Software								
*	Amount missing from detail								
+	86700 LEASE/LOAN INTEREST								
1	PNC - Infor UB Software								
*	Amount missing from detail								
=	XDSV TOTAL DEBT SERVICE								
=	XGP TOTAL OPERATIONS	359,344	308,678	368,164	287,921	365,729	355,489	379,106	373,617
	Capital								
+	89200 BUILDING DESIGN & CONSTRUCTION	91,113							
1	Household Hazardous Waste facility	37,795							
*	Amount missing from detail	53,318							
=	XBLDG TOTAL BUILDINGS	91,113							
=	XCAP TOTAL CAPITAL	91,113							
=	XPDOT TOTAL EXPENDITURES	938,494	804,196	824,871	551,516	812,327	796,196	852,075	873,796
=	PTHCT PART-TIME HEADCOUNT						2		
=	PRCT PART-TIME REGULAR HEADCOUNT						2		



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Collection Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	1,271,861	1,420,056	1,423,250	1,442,164	1,567,176	143,926	10.1%
Employee Benefits	672,034	583,895	672,189	639,381	749,202	77,013	11.5%
Total Personnel	1,943,895	2,003,951	2,095,439	2,081,545	2,316,379	220,940	10.5%
Operations							
Transportation Services	192	189	2,102	60	2,060	(42)	-2.0%
Operating Services	16,903	7,716	8,940	9,721	10,067	1,127	12.6%
Notices, Subscriptions, etc.	4,767	23,549	22,198	22,338	22,668	470	2.1%
Utilities	16,102	18,077	21,030	20,088	21,421	391	1.9%
Contractual Services	6,205	-	10,000	10,000	10,000	-	0.0%
Repair & Maintenance Services	223,976	219,289	155,568	297,000	355,306	199,738	128.4%
Employee programs	4,276	2,199	5,923	5,940	7,711	1,788	30.2%
Professional Development/Travel	5,212	1,427	3,858	2,931	4,773	915	23.7%
Office Supplies	5,038	5,757	5,454	5,250	5,250	(204)	-3.7%
Operating Supplies	85,703	91,673	102,376	112,820	120,765	18,389	18.0%
Fuel & Mileage	236,479	177,290	210,275	175,000	147,193	(63,083)	-30.0%
Machinery & Equipment (<\$25,000)	6,009	12,170	7,188	6,930	9,915	2,727	37.9%
Repair & Maintenance Supplies	34,984	40,200	33,332	39,363	40,093	6,761	20.3%
Property & Liability Costs	48,254	77,126	68,294	63,730	66,917	(1,377)	-2.0%
Rentals	-	3,028	-	-	-	-	0.0%
Permits	43	22	-	-	-	-	0.0%
Financial Fees	5,837	6,415	4,306	7,024	7,025	2,719	63.1%
Other Business Expenses	-	-	-	-	-	-	0.0%
Debt Service and Lease Payments	4,249	603,684	701,518	640,055	451,216	(250,302)	-35.7%
Transfers to Other Funds	285,268	291,778	294,540	294,540	311,978	17,438	5.9%
Total Operations	989,497	1,581,589	1,656,902	1,712,790	1,594,358	(62,545)	-3.8%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	0.0%
Capital	-	-	-	-	-	-	0.0%
Collection	2,933,392	3,585,540	3,752,341	3,794,335	3,910,736	158,395	4.2%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	1,142,566	1,242,669	1,371,244	618,007	1,215,000	1,378,162	1,487,800	1,562,190
81120	OVERTIME PAY	75,800	105,429	75,000	58,097	105,000	77,250	79,568	83,546
81150	TEMPORARY WORK BYNON-CITY EMPLOYEES	53,495	71,958	25,000	65,352	122,164	160,000	164,800	169,744
81199	VACANCY ADJUSTMENT			(47,994)		(48,236)	(48,236)	(52,073)	(54,677)
= XWAGE	TOTAL WAGES	1,271,861	1,420,056	1,423,250	741,456	1,442,164	1,567,176	1,680,095	1,760,803
= 81410	FICA (EMPLOYER'S SHARE)	87,294	96,825	104,900	48,491	92,948	105,429	113,817	119,508
= 81420	MEDICAL PREMIUMS	362,280	383,425	413,133	195,662	385,000	475,103	546,368	601,005
= 81430	GROUP INSURANCE PREMIUMS	26,810	28,006	28,751	13,791	23,959	30,189	31,698	33,283
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(115,673)	(120,529)	(87,434)	(59,609)	(72,862)	(100,549)	(115,631)	(127,195)
81450	RETIREMENT CONTRIBUTIONS	183,335	116,311	155,505	146,784	155,505	178,831	205,655	226,221
81465	DEFERRED COMP MATCH	8,562	9,935	11,412	3,927	11,412	11,983	12,582	13,211
81460	UNEMPLOYMENT CLAIMS		806						
81470	WORKERS COMPENSATION PREMIUMS	31,067	43,294	45,921	43,419	43,419	48,217	50,628	53,159
81475	WORKERS COMPENSATION CLAIMS	88,359	25,822		160				
= XBEN	TOTAL BENEFITS	672,034	583,895	672,189	392,625	639,381	749,203	845,117	919,192
= XPER	TOTAL PERSONNEL	1,943,895	2,003,951	2,095,439	1,134,081	2,081,545	2,316,379	2,525,212	2,679,995
	Operations								
82110	MAILING & OUTBOUND SHIPPING SERVICES	29			15				
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	58		2,060			2,000	2,000	2,000
+ 82130	VEHICLE LICENSES & TITLES	105		42	36	60	60	60	60
1	2014 - Container Delivery truck								
10	2013 - Pick-up truck								
11	2014 - Pick-up truck								
12	2014 - Pick-up truck								
13	Various	53		42		60	60	60	60
14	2015 - Side Loader								
15	2016 - Side Loader								
16	2015 - Knuckleboom								
17	2015 - Rear Loader								
18	2015 - Side Loader								
19	2015 - Split-Body Rear Loader								
2	2014 - Side Loader								
20	2015 - Knuckleboom								
21	2015 - Side Loader								
22	2016 - Side Loader								
23	Line Item 23								
24	Line Item 24								
3	2014 - Side Loader								
4	2014 - Knuckleboom								
5	2014 - Split-Body Rear Loader								
6	2013 - Front-end Loader								
7	2013 - Side Loader								
8	2013 - Split-Body Rear Loader								
9	2013 - Pick-up truck								
*	Amount missing from detail	52			36				
= XTEC	TOTAL TRANSPORTATION CHARGES	192		2,102	51	60	2,060	2,060	2,060
82240	PRINTING & COPYING SERVICES, OUTSOURCED	343	2,121	1,545	385	1,500	1,500	1,500	1,500
82244	TRANSCRIPTION FEES		342	150		50	150	150	150
82250	TESTING & PHYSICALS	2,483	2,068	2,200	1,217	2,774	2,868	2,943	3,032
82260	UNIFORM RENTAL & SERVICES	3,394	3,185	3,500	2,066	3,897	4,014	4,134	4,258
+ 82299	OTHER OPERATING SERVICES	10,683		1,545		1,500	1,545	1,591	1,639
1	FY2014 Liter Reduction Grant (match)								
2	Sharps disposal expense			1,545		1,500	1,545	1,591	1,639

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
3	Line Item 3	4,000							
*	Amount missing from detail	6,683							
=	XOPSV TOTAL OPERATING SERVICES	16,903	7,716	8,940	3,668	9,721	10,067	10,318	10,579
82310	LEGAL NOTICES	429	859	750	346	1,038	750	750	750
+									
82350	DUES FOR MEMBERSHIPS	350		848	257	700	700	700	700
1	SWANA membership (2)			490					
2	NSWMA membership (1)								
3	APWA membership (2)			358					
4	Various	105					700	700	700
*	Amount missing from detail	245			257				
82360	PUBLIC RELATIONS & EDUCATION (CITY SPONSORED)	3,974	22,440	20,600	9,317	20,600	21,218	21,855	22,510
82390	PUBLICATIONS, NON-TRAINING	14							
=	XNSP TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	4,767	23,299	22,198	9,920	22,338	22,668	23,305	23,960
82435	SOLID WASTE SERVICE								
+									
82455	CELLULAR TELEPHONE SERVICE	6,022		10,030	3,983	9,000	10,000	10,300	10,609
1	Cell Phones			4,880					
2	2013 - AVL service (15 units)								
3	2014 - AVL service (15 additional units)								
4	AVL Services			5,150					
5	Various	3,403				9,000	10,000	10,300	10,609
*	Amount missing from detail	2,619			3,983				
82483	CONNECTION CHARGES	10,080	11,177	11,000	5,565	11,088	11,421	11,763	12,116
=	XUTIL TOTAL UTILITIES	16,102	11,177	21,030	9,548	20,088	21,421	22,063	22,725
82510	COMPUTER SERVICES	6,205		10,000		10,000	10,000	7,500	5,000
1	RouteSmart Software Support			10,000		10,000	10,000	7,500	5,000
*	Amount missing from detail	6,205							
=	XCTS TOTAL CONTRACTUAL SERVICES	6,205		10,000		10,000	10,000	7,500	5,000
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	221,193	218,122	133,568	162,354	275,000	353,246	363,843	374,759
82610	EQUIPMENT REPAIR & MAINTENANCE SERVICES	2,136	974	2,000		2,000	2,060	2,122	2,186
+	BUILDING REPAIR & MAINTENANCE SERVICES	647		20,000	58	20,000			
1	2015 - Replace truck shed lighting								
2	2014								
3	Various	44		20,000		20,000			
*	Amount missing from detail	603			58				
=	XRPMSV TOTAL REPAIR & MAINTENANCE SERVICES	223,976	219,096	155,568	162,412	297,000	355,306	365,965	376,945
82750	EMPLOYEE RECOGNITION/RECEPTIONS		50			140			
+	TRAINING, OUTSIDE	1,876		1,803		1,800	3,711	3,823	1,967
1	HHW training (4 attendees)								
2	Supervisor training (5 attendees)	1,501		1,803			1,857	1,913	1,967
3	Various	375				1,800	1,854	1,910	1,967
*	Amount missing from detail								
+	TRAINING, IN-HOUSE	2,400		4,120		4,000	4,000	4,000	4,000
1	2014								
2	Employee Training	1,050		4,120		4,000	4,000	4,000	4,000
*	Amount missing from detail	1,350							
=	XEPMS TOTAL EMPLOYEE PROGRAMS	4,276	50	5,923		5,940	7,711	7,823	5,967
82830	REGISTRATIONS	2,016		1,250	180		1,500	1,500	1,500
1	SWANA Wastecore International conference (1 attendee)			1,000					
2	TCAPWA Public Works conference (1 attendee)			250			1,500	1,500	1,500
3	Various	1,767							
*	Amount missing from detail	249			180				
82820	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)	382	271	258	180	250	500	100	250
+	AIR TRAVEL	406		480		500	500	1,010	500

Account	Label		Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
1	SWANA				480				510	
2	Professional conferences		406				500	500	500	500
*	Amount missing from detail									
+ 82840	LODGING		2,062		840	1,431	1,431	1,500	891	1,500
1	SWANA Wasteson International conference (1 attendee)				840		1,431	1,500	891	1,500
2	Various		2,062							
*	Amount missing from detail					1,431				
82850	MEALS (OUTSIDE WILLIAMSON COUNTY)		346	75	1,030	325	750	773	796	820
= XPDT	TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL		5,212	346	3,858	2,116	2,931	4,773	4,297	4,570
83110	OFFICE SUPPLIES		2,705	1,626	2,196	666	2,000	2,000	2,122	2,185
83120	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)				258		250	250	250	250
83130	EMPLOYEE BENEVOLENCE ITEMS									
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)		2,333	4,131	3,000	1,784	3,000	3,000	3,000	3,000
= XOPS	TOTAL OFFICE SUPPLIES		5,038	5,757	5,454	2,450	5,250	5,250	5,372	5,435
83210	TRAINING SUPPLIES		112	1,505	2,060		2,000	2,000	2,000	2,000
83240	MEDICAL SUPPLIES		1,752	1,837	2,318	1,636	2,250	2,250	2,250	2,250
83250	SAFETY SUPPLIES		4,239	8,801	8,755	3,912	9,000	9,000	9,000	9,000
83260	UNIFORMS PURCHASED		8,273	4,865	13,000	8,680	13,000	13,390	13,792	14,205
83265	UNIFORMS, SPECIALIZED		85							
83270	CONSUMABLE TOOLS		556	299	250		250	250	250	250
83290	SOLID WASTE CONTAINERS		72,031	64,928	61,800	44,617	75,300	77,559	79,886	82,282
83291	BOPAE SUPPLIES		(3,143)	7,967	13,000	2,933	9,500	13,000	13,000	13,000
+ 83299	OTHER OPERATING SUPPLIES		1,798		1,193	814	1,520	3,316	3,613	1,661
1	CFL Bulb Disposal							1,750	2,000	
2	Various		952		1,193		1,520	1,566	1,613	1,661
*	Amount missing from detail		846			814				
= XOPS	TOTAL OPERATING SUPPLIES		85,703	90,202	102,376	62,592	112,820	120,765	123,791	124,648
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)		236,479	177,290	210,275	61,366	175,000	147,193	195,700	201,571
= XFUEL	TOTAL FUEL & MILEAGE		236,479	177,290	210,275	61,366	175,000	147,193	195,700	201,571
83500	FURNITURE, FIXTURES (<\$25,000)		1,128	742	750	240	750	750	750	750
+ 83505	VEHICLES (<\$25,000)									
1	2013 - Replace 199 SUV w/4WD Crew Cab pick-up truck									
2	2013 - Replace 112 PU w/2WD pick-up truck (regular cab)									
3	2014 - Replace 197 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)									
4	2014 - Replace 198 PU w/2WD pick-up truck (regular cab) (\$21,000 to lease)									
5	2015 - Pick-up truck (collection insert in bed)									
6	2015 - 6-yard hopper inserts (2)									
7	Various									
*	Amount missing from detail									
+ 83530	MACHINERY & EQUIPMENT (<\$25,000)		2,833		258					
2	Various		260		258					
3	2013 - Bulb Eater									
4	2013 - AVL units (15 units)									
5	2014 - AVL units (15 units)									
6	2015 - Sharps kiosks (3)									
*	Amount missing from detail		2,573							
83550	COMPUTER HARDWARE (<\$25,000)		2,048	4,924	6,180			2,800	5,000	5,000
+ 83555	COMPUTER SOFTWARE (<\$25,000)				6,180		6,180	6,365	6,556	6,753
1	RouteSmart maintenance				6,180		6,180	6,365	6,556	6,753
*	Amount missing from detail									
= XMEQ	TOTAL MACHINERY & EQUIPMENT (<\$25,000)		6,009	5,666	7,188	240	6,930	9,915	12,306	12,503
83610	VEHICLE PARTS & SUPPLIES		13,912	19,042	15,000	8,991	16,228	16,715	17,216	17,733
83620	EQUIPMENT PARTS & SUPPLIES		14,867	16,507	13,332	8,375	14,996	15,446	15,909	16,387
83649	FIBER OPTIC SUPPLIES									

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estd 2016	Base 2017	Forecast 2018	Forecast 2019
83652	LANDSCAPING SUPPLIES								
83654	LANDSCAPING SUPPLIES	240							
83660	LANDSCAPING SUPPLIES	5,965	4,364	5,000	4,370	7,216	7,432	7,655	7,885
83699	LANDSCAPING SUPPLIES		287		923	923	500	500	500
=	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES								
	TOTAL REPAIR & MAINTENANCE SUPPLIES	34,984	40,200	33,332	22,659	39,363	40,093	41,280	42,505
85110	PROPERTY INSURANCE	360	397	399	2,887	2,887	3,031	3,183	3,342
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	2,872	2,467	2,756					
85113	AUTO PHYSICAL DAMAGE	5,936	8,061	7,889	7,550	7,550	7,928	8,324	8,740
85115	LIABILITY INSURANCE	6,467	23,423	24,124	11,981	11,981	12,580	13,209	13,870
85116	E&O LIABILITY INSURANCE	8,625	3,961						
85117	VEHICLE LIABILITY INSURANCE	10,905	20,433	21,056	22,264	22,264	23,377	24,546	25,773
85119	UMBRELLA LIABILITY			3,078	2,837	2,837	2,979	3,128	3,284
85120	PROPERTY DAMAGE COSTS	1,207	6,328						
85125	LIABILITY CLAIMS/DEDUCTIBLES		132						
85127	VEHICLE LIABILITY CLAIMS/DEDUCTIBLES	11,882	11,924	8,992	16,211	16,211	17,022	17,873	18,766
=	TOTAL PROPERTY & LIABILITY COSTS	48,254	77,126	68,294	63,730	63,730	66,917	70,263	73,775
85240	EQUIPMENT RENTAL & LEASES								
1	2014 - Replacement Knuckleboom truck (\$125,000 to lease)								
2	2014 - Replacement Sideloader truck (\$258,377 to lease)								
3	2014 - Replacement Container Delivery truck (\$101,000 to lease)								
4	2014 - Replacement Sideloader truck (\$258,377)								
5	Various								
*	Amount missing from detail								
=	TOTAL RENTALS								
85320	STATE FEES	43	22						
=	TOTAL PERMITS	43	22						
855	BAD DEBT EXPENSE (NET OF RECOVERIES)	5,837	6,415	4,306	3,512	7,024	7,025	7,025	7,025
=	TOTAL FINANCIAL FEES	5,837	6,415	4,306	3,512	7,024	7,025	7,025	7,025
85995	COST CONTAINMENT MEASURES								
=	TOTAL OTHER BUSINESS EXPENSES								
8666	LEASE/LOAN PRINCIPAL			686,941		628,551	446,087	136,453	44,942
01	US Bank Sch 2 - Garbage Truck			107,631		107,631			
02	2014 Bank TBD - SW Vehicles			247,730		247,730	249,915		
03	2014 SW Pickups (2)			14,008		14,008	14,132		
04	2014 - Side Loader			122,970		122,970			
05	SunTrust - Recycling Trucks								
06	Various								
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			46,308		46,308	47,024	23,692	
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			46,308		46,308	47,024	23,692	
09	2016 - Replacement - Front-End Loader w/ Currtto Can (in lieu of Side)			101,986		43,596	87,992	89,069	44,942
*	Amount missing from detail								
+ 8670	LEASE/LOAN INTEREST	4,249		14,577		11,504	5,129	1,616	274
01	US Bank Sch 2 - Garbage Truck			895		895			
02	2014 Bank TBD - SW Vehicles			4,048		4,048	1,353		
03	2014 SW Pickups (2)			229		229	77		
04	2014 - Side Loader			1,507		1,507			
05	SunTrust - Recycling Trucks			957		957			
06	Various	4,249							
07	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			1,750		1,124	629	126	
08	2015 - Replace Mini-Pack Truck w/11-yard Rear Load Truck (\$140,000)			1,750		1,124	629	126	
09	2016 - Replacement - Front-End Loader w/ Currtto Can (in lieu of Side)			3,441		1,620	2,441	1,364	274

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
*	Amount missing from detail								
=	XDSV TOTAL DEBT SERVICE	4,249		701,518		640,055	451,216	138,069	45,216
	88095 TRANSFER TO DEBT SERVICE FUND	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
=	XTRAN TOTAL TRANSFERS	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
=	XOP TOTAL OPERATIONS	989,497	956,140	1,656,902	405,649	1,712,790	1,594,358	1,126,416	964,484
	Capital								
+	89550 COMPUTER SOFTWARE (>\$25,000)								
1	2013 - Purchase routing software								
2	Various								
*	Amount missing from detail								
=	XMEQ TOTAL MACHINERY & EQUIPMENT (>\$25,000)								
=	XCAP TOTAL CAPITAL								
=	XTOT TOTAL EXPENDITURES	2,933,392	2,960,091	3,752,341	1,539,730	3,794,335	3,910,737	3,651,628	3,644,479
=	PRCT PART-TIME REGULAR HEADCOUNT						3		



City of Franklin, Tennessee

FY 2017 Operating Budget

Budget

Disposal Budget

	Actual 2014	Actual 2015	Budget 2016	Estd 2016	Budget 2017	Difference \$	%
Personnel							
Salaries & Wages	270,456	247,980	250,688	244,210	251,133	445	0.2%
Employee Benefits	139,276	82,967	110,017	106,611	122,439	12,422	11.3%
Total Personnel	409,732	330,947	360,705	350,821	373,571	12,866	3.6%
Operations							
Transportation Services	767	499	1,015	955	934	(81)	-8.0%
Operating Services	1,916,676	2,392,477	2,379,247	3,475,850	3,501,500	1,122,253	47.2%
Notices, Subscriptions, etc.	471	154	924	691	963	39	4.2%
Utilities	577	1,474	1,448	600	630	(818)	-56.5%
Contractual Services	1,262	1,403	-	-	-	-	0.0%
Repair & Maintenance Services	149,265	185,973	60,792	314,164	221,050	160,258	263.6%
Employee programs	2,050	-	2,060	1,800	4,300	2,240	108.7%
Professional Development/Travel	1,039	2,815	155	-	5,500	5,345	3448.4%
Office Supplies	2,234	2,055	3,120	2,700	2,835	(285)	-9.1%
Operating Supplies	13,239	6,316	7,995	10,083	10,688	2,693	33.7%
Fuel & Mileage	61,170	47,158	51,902	42,000	36,331	(15,571)	-30.0%
Machinery & Equipment (<\$25,000)	999	333	2,100	2,949	750	(1,350)	-64.3%
Repair & Maintenance Supplies	17,622	14,669	16,135	16,830	18,250	2,115	13.1%
Property & Liability Costs	17,744	26,490	22,383	17,871	24,456	2,073	9.3%
Rentals	-	255	-	1,000	-	-	0.0%
Permits	1,714	1,650	2,000	1,650	2,000	-	0.0%
Debt Service and Lease Payments	-	-	55,901	55,902	56,162	261	0.5%
Transfers to Other Funds	285,268	291,778	294,540	294,540	311,978	17,438	5.9%
Total Operations	2,472,097	2,975,499	2,901,717	4,239,585	4,198,327	1,296,610	44.7%
Machinery & Equipment (>\$25,000)	-	-	-	-	-	-	0.0%
Capital	-	-	-	-	-	-	0.0%
Disposal	2,881,829	3,306,446	3,262,422	4,590,406	4,571,899	1,309,477	40.1%

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
	Personnel								
= 81110	REGULAR PAY	240,493	221,823	238,433	120,704	220,000	236,925	248,771	261,210
81120	OVERTIME PAY	29,963	26,157	20,600	13,551	24,210	22,500	22,500	22,500
81199	VACANCY ADJUSTMENT			(8,345)			(8,292)	(8,707)	(9,142)
= XWAGE	TOTAL WAGES	270,456	247,980	250,688	134,255	244,210	251,133	262,564	274,568
= 81410	FICA (EMPLOYER'S SHARE)	19,861	18,335	18,240	9,828	16,830	18,125	19,031	19,983
= 81420	MEDICAL PREMIUMS	50,670	39,865	44,064	24,302	41,861	50,674	58,275	64,102
= 81430	GROUP INSURANCE PREMIUMS	4,751	4,030	4,000	2,659	3,800	4,200	4,410	4,631
= 81440	EMPLOYEE INSURANCE CONTRIBUTIONS	(10,320)	(8,693)	(8,146)	(6,264)	(7,739)	(9,368)	(10,773)	(12,389)
81450	RETIREMENT CONTRIBUTIONS	35,484	21,147	43,563	26,688	43,563	50,097	57,612	63,373
81470	WORKERS COMPENSATION PREMIUMS	4,434	7,872	8,296	10,111	8,296	8,711	9,146	9,604
81475	WORKERS COMPENSATION CLAIMS	34,396	411		136				
= XBEN	TOTAL BENEFITS	139,276	82,967	110,017	67,460	106,611	122,439	137,701	149,304
= XPER	TOTAL PERSONNEL	409,732	330,947	360,705	201,715	350,821	373,572	400,265	423,872
	Operations								
! 82110	MAILING & OUTBOUND SHIPPING SERVICES	437	499	500	324	645	664	684	705
82120	FREIGHT FOR INBOUND PURCHASED ITEMS	237		515		250	250	250	250
82130	VEHICLE LICENSES & TITLES	58			18	60	20		
82140	VEHICLE TOW-IN SERVICES	35							
= XTRC	TOTAL TRANSPORTATION CHARGES	767	499	1,015	342	955	934	934	955
82210	PRINTING & COPYING SERVICES, OUTSOURCED	193	151	200		200	200	200	200
82240	TRANSCRIPTION FEES		194			50	50	50	50
82250	TESTING & PHYSICALS	659	597	330	292	500	500	500	500
82260	UNIFORM RENTAL & SERVICES	950	808	750	231	650	750	788	827
82270	LANDFILL & BIOSOLIDS MANAGEMENT SERVICES	1,914,874	2,390,727	2,377,967	1,725,490	3,474,450	3,500,000	3,675,000	3,675,000
= XOPER	TOTAL OPERATING SERVICES	1,916,676	2,392,477	2,379,247	1,726,013	3,475,850	3,501,500	3,676,538	3,676,577
82310	LEGAL NOTICES	76	154	500		250	500	500	500
+ 82350	DUES FOR MEMBERSHIPS	395		424		441	463	486	510
1	SWANA - Supervisor			245					
2	APWA - Supervisor			179					
3	Various	195				441	463	486	510
*	Amount missing from detail	200							
= XNOTES	TOTAL NOTICES, SUBSCRIPTIONS, PUBLICITY	471	154	924		691	963	986	1,010
82450	CELLULAR TELEPHONE SERVICE	577	1,474	1,448	298	600	630	662	695
= XUTIL	TOTAL UTILITIES	577	1,474	1,448	298	600	630	662	695
82510	COMPUTER SERVICES	1,262	1,403						
= XCONTRACTS	TOTAL CONTRACTUAL SERVICES	1,262	1,403						
82610	VEHICLE REPAIR & MAINTENANCE SERVICES	85,713	104,345	35,000	54,579	141,228	75,000	60,000	60,000
82620	EQUIPMENT REPAIR & MAINTENANCE SERVICES	13,643	1,159	1,000	1,462	850	1,050	1,103	1,158
82640	PAVING & REPAIR SERVICES	3,100							
+ 82650	STORMWATER MAINTENANCE SERVICES	17,265		24,792		60,000	60,000	63,000	66,130
1	2015 - Drains & Interceptor			24,792			60,000	63,000	66,130
2	2015 - Stormwater Pond Repairs			24,792			60,000	63,000	66,130
3	2014								
4	Various					60,000			
*	Amount missing from detail	15,485				60,000			
+ 82654	GROUNDS MAINTENANCE SERVICES	1,780				29,790			
1	2015 - Concrete work in front of transfer station building					29,790			
2	2015 - Replace safety railing on retaining walls in & around transfer station					29,790			

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Est'd 2016	Base 2017	Forecast 2018	Forecast 2019
*	Amount missing from detail								
82660	BUILDING REPAIR & MAINTENANCE SERVICES	29,544	27,594		42,942	82,296	85,000	85,000	85,000
=	XRMSV TOTAL REPAIR & MAINTENANCE SERVICES	149,265	133,098	60,792	98,983	314,164	221,050	209,103	212,288
+	TRAINING, OUTSIDE	550					2,500	2,000	1,750
1	2015 - SWANA Certification								
2	2014								
3	Various	425					2,500	2,000	1,750
*	Amount missing from detail	125							
82790	TRAINING, IN-HOUSE	1,500	2,060	2,060		1,800	1,800	1,800	1,800
=	XEPG TOTAL EMPLOYEE PROGRAMS	2,050	2,060			1,800	4,300	3,800	3,550
+	REGISTRATIONS	746					2,500	2,750	1,750
1	TCAPWA Public Works conference							250	
2	SWANA								
3	2014								
4	Various	746					2,500	2,500	1,750
*	Amount missing from detail								
+	GROUND TRANSPORTATION (OUTSIDE WILLIAMSON COUNTY)						250	100	300
1	2015 - SWANA Wastecon International Conference								
2	Various						250	100	300
*	Amount missing from detail								
+	AIR TRAVEL						500		750
1	SWANA						500		750
*	Amount missing from detail								
+	LODGING	275					2,000		2,250
1	SWANA								
2	2014								
3	Various	275					2,000		2,250
*	Amount missing from detail								
82850	MEALS (OUTSIDE WILLAMSON COUNTY)	18	80	155			250	150	250
=	XPPF TOTAL PROFESSIONAL DEVELOPMENT/TRAVEL	1,039	80	155			5,500	3,000	5,300
Budget & Finance Committee									
83110	OFFICE SUPPLIES	1,462	1,321	1,500	526	1,200	1,260	1,323	1,389
83115	OFFICE DÉCOR ITEMS (OTHER THAN FURNITURE)		44	75			75	100	100
83140	MEALS & FOOD (INSIDE WILLIAMSON COUNTY)	772	690	1,545	679	1,500	1,500	1,500	1,500
=	XOFS TOTAL OFFICE SUPPLIES	2,234	2,055	3,120	1,205	2,700	2,835	2,923	2,989
83210	TRAINING SUPPLIES	300		515		250	500	300	300
83220	ODOR CONTROL CHEMICALS	14,929							
83240	MEDICAL SUPPLIES	1,938	1,793	1,942	508	1,300	1,500	1,500	1,575
83250	SAFETY SUPPLIES	1,761	2,096	4,000	2,886	4,750	4,988	5,237	5,499
83260	UNIFORMS PURCHASED	1,494	1,926	1,288	1,870	3,500	3,500	3,675	3,859
83270	CONSUMABLE TOOLS	98	331	250	32	200	200	210	221
83280	SOLID WASTE CONTAINERS	(7,614)							
83290	OTHER OPERATING SUPPLIES	333	170		83	83			
=	XOPS TOTAL OPERATING SUPPLIES	13,239	6,316	7,995	5,379	10,083	10,688	10,922	11,454
83310	GASOLINE & DIESEL FOR FLEET (INSIDE WILLIAMSON COUNTY)	61,170	47,158	51,902	18,409	42,000	36,331	46,305	48,620
=	XFUL TOTAL FUEL & MILEAGE	61,170	47,158	51,902	18,409	42,000	36,331	46,305	48,620
83510	FURNITURE, FIXTURES (<\$25,000)	180	210		470	470	250	250	250
83520	MACHINERY & EQUIPMENT (<\$25,000)	819	123		1,285	979	500	500	500
+	COMPUTER HARDWARE (<\$25,000)			2,100		1,500		1,500	
1	Replace desktop computers (2)			2,100					
2	Line Item 2					1,500		1,500	
*	Amount missing from detail								
=	XMEU TOTAL MACHINERY & EQUIPMENT (<\$25,000)	999	333	2,100	1,755	2,949	750	2,250	750

Account	Label	Actual 2014	Actual 2015	Budget 2016	YTD@1/29/2016	Estid 2016	Base 2017	Forecast 2018	Forecast 2019
83610	VEHICLE PARTS & SUPPLIES	5,773	4,757	5,000	2,428	5,827	5,500	5,775	6,064
83620	EQUIPMENT PARTS & SUPPLIES	6,282	6,883	6,500	3,540	8,496	8,750	9,188	9,647
83645	STORMWATER MAINTENANCE SUPPLIES								
83654	GROUNDS MAINTENANCE SUPPLIES								
83660	BUILDING MAINTENANCE SUPPLIES	5,567	3,029	4,635	771	2,500	4,000	4,200	4,410
83699	OTHER REPAIR & MAINTENANCE PARTS & SUPPLIES				7	7			
=	XRMS TOTAL REPAIR & MAINTENANCE SUPPLIES	17,622	14,669	16,135	6,746	16,830	18,250	19,163	20,121
85110	PROPERTY INSURANCE	3,492	3,846	3,864	8,872	8,872	9,316	9,781	10,270
85111	FRAUD INSURANCE								
85112	INLAND MARINE INSURANCE	4,547	5,109	5,419			5,690		
85113	AUTO PHYSICAL DAMAGE	685	756	817	657	657	690	724	760
85115	LIABILITY INSURANCE	4,008	4,777	4,924	6,770	6,770	7,109	7,464	7,837
85116	E&O LIABILITY INSURANCE	2,279	2,013						
85117	VEHICLE LIABILITY INSURANCE	4	1,624	1,756					
85119	UMBRELLA LIABILITY			1,565	1,572	1,572	1,651	1,733	1,820
85120	PROPERTY DAMAGE COSTS	2,729		4,038					
85125	LIABILITY CLAIMS/DEDUCTIBLES		8,365						
=	XPLC TOTAL PROPERTY & LIABILITY COSTS	17,744	26,490	22,383	17,871	17,871	24,456	19,702	20,687
85240	EQUIPMENT RENTAL & LEASES		255			1,000			
=	XRENT TOTAL RENTALS		255			1,000			
85320	STATE FEES	1,714	1,650	2,000	1,650	1,650	2,000	2,000	2,000
=	XPERM TOTAL PERMITS	1,714	1,650	2,000	1,650	1,650	2,000	2,000	2,000
86600	LEASE/LOAN PRINCIPAL			54,578		54,578	55,421	27,922	
1	2015 - Add Transfer Truck (\$115,000)			38,039		38,039	38,627	19,461	
2	2015 - Add rubber-tire skid steer (\$50,000)			16,539		16,539	16,794	8,461	
*	Amount missing from detail								
+	LEASE/LOAN INTEREST			1,324		1,324	741	149	
1	2015 - Add Transfer Truck			923		923	516	104	
2	2015 - Add rubber-tire skid steer			401		401	225	45	
*	Amount missing from detail								
=	XDSL TOTAL DEBT SERVICE			55,902		55,902	56,162	28,071	
88000	TRANSFER TO DEBT SERVICE FUND	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
=	XTFIN TOTAL TRANSFERS	285,268	291,778	294,540	1,385	294,540	311,978	89,279	
=	XOP TOTAL OPERATIONS	2,472,097	2,919,889	2,901,718	1,880,036	4,239,585	4,198,327	4,115,638	4,006,996
	Capital								
=	XTTOT TOTAL EXPENDITURES	2,881,829	3,250,836	3,262,423	2,081,751	4,590,406	4,571,899	4,515,903	4,430,868